

BOARD OF TRUSTEES

Board Meeting

Thursday, March 27, 2025
9:00 A.M.

– NOTICE –

TO: HARRIS COUNTY RESIDENTS AND ALL OTHER INTERESTED PERSONS

DATE: MARCH 21, 2025

Notice is hereby given that the Board of Trustees of the Harris Health will convene at 9:00 a.m. on Thursday, March 27, 2025 in the Board Room of 4800 Fournace Place, Bellaire, Texas 77401. The meeting may be viewed online at: <http://harrishealthtx.swagit.com/live>. Note: Some Board Members may participate by videoconference.

The Board of Trustees will consider the following matters:

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

AGENDA

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| I. Call to Order and Record of Attendance | Dr. Andrea Caracostis |
| II. Approval of the Minutes of Previous Meeting | Dr. Andrea Caracostis |
| • Board Meeting – February 27, 2025 | |
| III. Announcements / Special Presentations | Dr. Andrea Caracostis |
| A. CEO Report Including Special Announcements – <i>Dr. Esmail Porsa</i> | |
| • Measles Risk and Prevention in Houston | |
| B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements | |
| IV. Public Comment | Dr. Andrea Caracostis |

V. Executive Session

Dr. Andrea Caracostis

- A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting with Possible Action Regarding this Matter Upon Return to Open Session

– **Dr. Steven Brass and Dr. Yashwant Chathampally**

- B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff Upon Return to Open Session

– **Dr. Kunal Sharma and Dr. Asim Shah**

- C. Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session – **Dr. O. Reggie Ekins**

VI. Reconvene to Open Meeting

Dr. Andrea Caracostis

VII. General Action Item(s)

Dr. Andrea Caracostis

- A. General Action Item(s) Related to Quality: Medical Staff

1. Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff – **Dr. Kunal Sharma**

- B. General Action Item(s) Related to Quality: Correctional Health Medical Staff

1. Consideration of Approval of Credentialing Changes for Members of Harris Health Correctional Health Medical Staff – **Dr. O. Reggie Ekins**

VIII. Executive Session

Dr. Andrea Caracostis

- D. Consultation with Attorney Regarding Expansion of Oncology Service Line on the LBJ Campus, to Include Radiation Therapy and Infusion Services, Pursuant to Tex. Gov't Code Ann. §§551.071, 551.085, and Possible Action Upon Return to Open Session – **Ms. Sara Thomas and Dr. Esmaeil Porsa**

- E. Consultation with Attorney Regarding Revisions to Committee Charters, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Upon Return to Open Session – **Ms. Sara Thomas**

- F. Deliberation Regarding Evaluation and Duties of Harris Health Board Members, Pursuant to Tex. Gov't Code Ann. §551.074 – **Dr. Cody Pyke**

IX. Reconvene to Open Meeting**Dr. Andrea Caracostis****X. New Items for Board Consideration****Dr. Andrea Caracostis**

- A.** Consideration of Approval of a Resolution of the Board of Trustees of the Harris County Hospital District Approving the Form of the Order of the Harris County Commissioners Court Authorizing the Issuance, Sale and Delivery of Harris County Hospital District, Limited Tax Bonds, Series 2025; Levying a Continuing Direct Annual Ad Valorem Tax for the Payment of Principal and Interest; Authorizing the Authorized Representative to Approve the Amounts, Interest Rates, Prices, Terms and Redemption Provisions Thereof; Approving the Preparation of Financing Documents and Prescribing the Terms and Form Thereof; Authorizing the Preparation and Distribution of an Official Statement in Connection with the Sale of the Bonds; and Making Other Provisions and Other Activities Supporting the Issuance and Administration of Such Bonds
– ***Ms. Victoria Nikitin***

XI. Strategic Discussion**Dr. Andrea Caracostis****A. Committee Reports**

- February 27, 2025 Governance Committee – ***Dr. Cody Pyke***
- March 11, 2025 Quality Committee – ***Ms. Sima Ladjevardian***
- March 13, 2025 Joint Conference Committee – ***Ms. Sima Ladjevardian***

XII. Consent Agenda Items**Dr. Andrea Caracostis****A. Consent Purchasing Recommendations**

1. Consideration of Approval of Purchasing Recommendations (Items A1 through A17 of the Purchasing Matrix) – ***Ms. Paige McInnis and Mr. Jack Adger, Harris County Purchasing Office***
(See Attached Expenditure Summary: March 27, 2025)

B. Consent Committee Recommendations

1. Consideration of Approval of Revisions to the Harris Health Quality Manual [Quality Committee]
2. Consideration of Approval of Revisions to the Harris Health Medical Staff Rules and Regulations [Joint Conference Committee]

C. Consent Grant Recommendations

1. Consideration of Approval of Grant Recommendations (Items C1 through C7 of the Grant Matrix) – ***Dr. Jennifer Small (C1-C4), Ms. Amineh Kostov (C5), Mr. Patrick Casey (C6) and Dr. Jackie Brock (C7)***
(See Attached Grant Matrix: March 27, 2025)

D. Consent Contract Recommendations

1. Consideration of Approval of Contract Recommendations
(Items D1 through D3 of the Contract Matrix) – **Dr. Jennifer Small (D1-D2)**
and Dr. Amy Smith (D3)

(See Attached Contract Matrix: March 27, 2025)

E. New Consent Items for Board Approval

1. Consideration of Acceptance of the Harris Health February 2025 Financial Report Subject to Audit – **Ms. Victoria Nikitin**
2. Consideration of Approval to Appoint Mr. Omar Reid and Mr. James Camp as Committee Members to the Harris Health 401K & 457(b) Administrative Committee and Pension Administrative Committee Effective as of May 1, 2025 – **Ms. Victoria Nikitin**
3. Consideration of Approval of Harris Health's Donation of Salvage or Surplus Property Policy – **Mr. DeWight Dopslauf and Mr. Charles Motley**
4. Consideration of Approval to Convey a Water Meter Easement and Right of Way to The City of Houston for the Lyndon B. Johnson Hospital Expansion Project, Houston, Harris County, Texas
– **Mr. Louis Smith and Mr. Patrick Casey**
5. Consideration of Approval to Transfer Ownership via Warranty Deed of a Sanitary Sewer Across Kelly Street to the City of Houston
– **Mr. Louis Smith and Mr. Patrick Casey**
6. Consideration of Approval of the Quality Committee and Budget & Finance Committee Members and Revised Committee Charters – **Ms. Sara Thomas**

F. Consent Reports and Updates to the Board

1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health – **Mr. R. King Hillier**

{End of Consent Agenda}

XIII. Item(s) Related to the Health Care for the Homeless Program

Dr. Andrea Caracostis

- A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act – **Dr. Jennifer Small and Ms. Tracey Burdine**
 - HCHP March 2025 Operational Update
- B. Consideration of Approval of the HCHP Budget Summary Report
– **Dr. Jennifer Small and Ms. Tracey Burdine**

- C. Consideration of Approval of the HCHP Waiving of Client Fees Policy
– ***Dr. Jennifer Small and Ms. Tracey Burdine***

XIV. Executive Session

Dr. Andrea Caracostis

- G. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Performance for the Month Ending January 31, 2025, Pursuant to Tex. Gov’t Code Ann. §551.085 – ***Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice***
- H. Consultation with Attorney Regarding Litigation in Civil Action No. 4:24-CV-05109 in the U.S. District Court, Southern District of Texas, Pursuant to Tex. Gov’t Code Ann. §551.071, and Possible Action Upon Return to Open Session
– ***Ms. Ebon Swofford and Mr. Michael Fritz***
- I. Consultation with Attorneys Regarding Harris Health’s Medical School Affiliation and Support Agreements, Pursuant to Tex. Gov’t Code Ann. §551.71, and Possible Action Upon Return to Open Session
– ***Ms. Sara Thomas and Mr. Louis Smith***
- J. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Pursuant to Tex. Gov’t Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session – ***Ms.Carolynn Jones***

XV. Reconvene

Dr. Andrea Caracostis

XVI. Adjournment

Dr. Andrea Caracostis

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: April 24, 2025 (Approvals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A1	Vaco, LLC DBA Pivot Point Consulting (HCHD- 1395) MWBE Goal: 16%	Information Technology Consulting and Staff Augmentation Services - Additional funds are needed to cover anticipated additional staff augmentation for support of operations and IT projects for Harris Health. Job No. 24/0174, Board Motion 24.12-175	Additional Funds August 21, 2024 through August 20, 2025	Antony Kilty	\$ 5,605,120	\$ 2,702,000
A2	Revspring, Inc. MWBE Goal: N/A Contract was procured prior to MWBE program	Print and Mail Services for Harris Health - To continue providing services to print and mail patient billing statements and other notifications for Harris Health. 1436158	Ratification Purchasing Policy II.K	Polle Martinez		\$ 1,716,725
A3	Elite Computer Consultants, LP (HCHD-1396) MWBE Goal: 16%	Information Technology Consulting and Staff Augmentation Services - Additional funds are needed to cover anticipated additional staff augmentation for new IT projects for Harris Health. Job No. 24/0174, Board Motion 24.09-135	Additional Funds August 21, 2024 through August 20, 2025	Antony Kilty	\$ 1,350,000	\$ 1,521,000
A4	Care.com, Inc. MWBE Goal: N/A Contract was procured prior to MWBE program	Backup Childcare and Eldercare Services for Harris Health - Additional funds are required to pay for the increased volume of service days that exceeded the program allocation, including the extended term GA-07223	Ratification 170271 May 15, 2023 through October 31, 2024	Amanda Jones- Duncan	\$ 850,000	\$ 1,366,272
A5	Best Care EMS, LTD. (HCHD-659) MWBE Goal: 100%	Ambulance Services for Harris Health - Additional funds are required to cover the increase in demand for services due to additional volume being shifted from a secondary vendor to Best Care. Professional Services Exemption, Board Motion 24.02-28	Ratify Additional Funds Extension Professional Services Exemption March 01, 2025 through September 30, 2025	Kiki Teal	\$ 3,572,292	\$ 1,200,000
A6	Connexall, Inc. MWBE Goal: 4%	Clinical Communications - Alert Manager Solution for Harris Health - Improvement in response time and streamline communication with the ultimate goal of improving patient care and clinical outcomes through alarm aggregation, real-time monitoring, customizable alarm thresholds, event correlation, and escalation. Job No. 240229	Award Best proposal meeting requirements One (1) year initial term with six (6) one-year renewal options	David Burnett		*
A7	Abbott Laboratories, Inc. (HCHD-0992) MWBE Goal: Exempt Public Health or Safety	Surgical Heart Valve Products - To continue providing products used for the surgical repair or replacement of heart valves, including mechanical heart valves, biological heart valves and devices used for valve repair and extended term. Public Health or Safety Exemption, Board Motion 23.06-95	Additional Funds Extension Public Health or Safety Exemption August 01, 2025 through July 31, 2027	Charles Motley	\$ 267,136	\$ 500,000
A8	FujiFilm Medical Sytems USA, Inc. (GA-05536) MWBE Goal: Exempt Sole Source	License and Maintenance Services for Synapse Picture Archiving and Communication System (PACS) for Harris Health. - To purchase additional licenses for Fujifilm Synapse PACS Radiology System. Sole Source Exemption, Board Motion 22.09-126	Ratify Additional Funds Sole Source Exemption November 01, 2022 through October 31, 2025	Cary Fagan	\$ 828,675	\$ 371,200

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A9	Innovation Associates (HCHD-204) MWBE Goal: Exempt Sole Source	Maintenance and Support for the Legacy Central Fill Pharmacy System for Harris Health - To continue to provide maintenance, support services, parts, and software for the PharmASSIST Central Fill Pharmacy System needed to support patients until the new Central Fill Pharmacy System is installed and implemented. Sole Source Exemption, Board Motion 23.06-95	Additional Funds Extension Sole Source Exemption July 01, 2025 through June 30, 2026	Sunny Ogbonnaya	\$ 340,845	\$ 361,296
A10	IdentiSys, Inc. (HCHD-1240) MWBE Goal: Exempt Sole Source	Weapons Detection System for Harris Health - To provide additional weapons detection systems for enhancing the safety of patients and the public at Smith Clinic and Quentin Mease Health Center. Sole Source Exemption, Board Motion 24.03-38	Ratify Additional Funds Sole Source Exemption April 12, 2024 through April 11, 2025	Christopher Okezie	\$ 976,759	\$ 359,216
A11	Baylor College of Medicine (HCHD-353) MWBE Goal: Exempt Funding Source	Support Services for the Maternal Opioid Misuse (MOM) Model for Harris Health - To continue to provide support services to pregnant and postpartum women with opioid use disorder and their infants to improve the quality and availability of care. Professional Services Exemption	Ratify Renewal Professional Services Exemption January 01, 2024 through December 31, 2024	Stefanie Mars	\$ 80,682	\$ 269,501
A12	Rad Source Technologies Inc. MWBE Goal: Exempt Sole Source	Blood Irradiator for Harris Health - To replace an existing blood irradiator at Ben Taub's blood bank that has reached end of life. Sole Source Exemption	Purchase Sole Source Exemption	Patrick Casey		\$ 262,000
A13	Insight Health Corporation dba RAYUS Radiology (HCHD-687) MWBE Goal: Exempt Public Health or Safety	Lease of Mobile Magnetic Resonance Imaging (MRI) System for Harris Health - To provide for continued lease of Mobile MRI System required to support Smith Clinic and Ben Taub Hospital patients until new permanent unit is operational. Public Health or Safety Exemption, Board Motion 23.01-08	Ratify Additional Funds Extension Public Health or Safety Exemption February 14, 2025 through October 01, 2025	Pedro Saldana	\$ 1,079,550	\$ 253,614
					Total Expenditures	\$ 11,798,934
					Total Revenue	\$ (0)

Grant Agenda Items for the Harris County Hospital District dba Harris Health, Board of Trustees Report
Grant Matrix: April 24, 2025

No.	Grantor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Award Amount
C1	Harris County Hospital District Foundation <i>through a donation from Gilead Sciences, Inc.</i>	Consideration of approval to amend a grant agreement between Harris Health and the Harris County Hospital District Foundation, to repurpose the use of the remaining grant funds from the Gilead Sciences, Inc. currently managed by the HCHD Foundation for breast cancer patient transportation, to the Harris Health navigator program directly for the navigators	Amendment of a Grant Agreement	September 1, 2024 through August 31, 2025	Jeffrey Baker	\$ 102,744.21
TOTAL AMOUNT:						\$ 102,744.21

Contract Matrix: April 24, 2025

TOTAL AMOUNT: \$		1,205,344.00
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