

## BOARD OF TRUSTEES

### Board Meeting

Thursday, August 28, 2025  
9:00 A.M.

#### – NOTICE –

**TO: HARRIS COUNTY RESIDENTS AND ALL OTHER INTERESTED PERSONS**

**DATE: AUGUST 22, 2025**

Notice is hereby given that the Board of Trustees of the Harris Health will convene at 9:00 a.m. on Thursday, August 28, 2025, in the Board Room of 4800 Fournace Place, Bellaire, Texas 77401. The meeting may be viewed online at: <http://harrishealthtx.swagit.com/live>. Note: Some Board Members may participate by videoconference.

The Board of Trustees will consider the following matters:

#### Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

## AGENDA

- |   |                              |
|---|------------------------------|
| <b>I. Call to Order and Record of Attendance</b>  | <b>Dr. Andrea Caracostis</b> |
| <b>II. Approval of the Minutes of Previous Meeting</b>  | <b>Dr. Andrea Caracostis</b> |
| <ul style="list-style-type: none"><li>• Board Meeting – June 30, 2025 (Revised)</li><li>• Board Meeting – July 24, 2025</li></ul> |                              |
| <b>III. Announcements / Special Presentations</b>   | <b>Dr. Andrea Caracostis</b> |
| <b>A. CEO Report</b> Including Special Announcements – <i>Dr. Esmaeil Porsa</i>   |                              |
| <b>B. Board Member Announcements</b> Regarding Board Member Advocacy and Community Engagements                                    |                              |
| <b>IV. Public Comment</b>   | <b>Dr. Andrea Caracostis</b> |

## V. Executive Session

Dr. Andrea Caracostis

- A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting with Possible Action Regarding this Matter Upon Return to Open Session

– **Dr. Andrea Caracostis and Dr. Yashwant Chathampally**

- B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff Upon Return to Open Session

– **Dr. Kunal Sharma and Dr. Asim Shah**

- C. Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session – **Dr. O. Reggie Ekins**

- D. Consultation with Attorney Regarding Harris Health's Medical School Affiliation and Support Agreements, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Upon Return to Open Session

– **Mr. Louis Smith and Ms. Sara Thomas**

## VI. Reconvene to Open Meeting

Dr. Andrea Caracostis

## VII. General Action Item(s)

Dr. Andrea Caracostis

- A. General Action Item(s) Related to Quality: Medical Staff

1. Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff – **Dr. Kunal Sharma**

- B. General Action Item(s) Related to Quality: Correctional Health Medical Staff

1. Consideration of Approval of Credentialing Changes for Members of Harris Health Correctional Health Medical Staff – **Dr. O. Reggie Ekins**

- C. General Action Item(s) Related to Community Health Choice

1. Consideration of Approval of the Appointment of Katherine Collins to the Community Health Choice, Inc. (CHC) and Community Health Choice Texas, Inc. (CHCT), Collectively "Community", Board of Directors

– **Ms. Lisa Wright, CEO, Community Health Choice**

2. Community Health Choice Retirement Notification of Board Member, Anne Clutterbuck [Information Only]  
– ***Ms. Lisa Wright, CEO, Community Health Choice***

## **VIII. New Items for Board Consideration**

**Dr. Andrea Caracostis**

- A. Consideration of Approval of the Proposed Harris Health Fiscal Year 2026 Operating and Capital Budget – ***Ms. Victoria Nikitin***

## **IX. Strategic Discussion**

**Dr. Andrea Caracostis**

### **A. Harris Health Strategic Plan Initiatives**

1. Presentation Regarding the Harris Health 2026-2030 Strategic Plan Update  
– ***Ms. Maria Cowles and BRG***
2. Presentation Regarding an Overview of Harris Health's Construction Status, Facility Management Structure and Safety Oversight  
– ***Mr. Patrick Casey***
3. Discussion Regarding Patient and Family Advisory Council (PFAC) Update  
– ***Dr. Jennifer Small and Mr. David Riddle***
4. Discussion Regarding Harris Health's 60<sup>th</sup> Anniversary  
– ***Ms. Olga Rodriguez and Mr. Bryan McLeod***

### **B. Committee Report(s)**

- August 12, 2025: Quality Committee

## **X. Consent Agenda Items**

**Dr. Andrea Caracostis**

### **A. Consent Purchasing Recommendations**

1. Consideration of Approval of Purchasing Recommendations (Items A1 through A15 of the Purchasing Matrix) – ***Ms. Kimberly Williams and Mr. Jack Adger, Harris County Purchasing Office***  
**(See Attached Expenditure Summary: August 28, 2025)**

### **B. Consent Grant Recommendations**

1. Consideration of Approval of Grant Recommendation (Item B1 of the Grant Matrix) – ***Dr. Jennifer Small***  
**(See Attached Grant Matrix: August 28, 2025)**

### **C. Consent Contract Recommendations**

1. Consideration of Approval of Contract Recommendations (Items C1 through C2 of the Contract Matrix) – ***Dr. Jennifer Small (C1) and Ms. Sara Thomas (C2)***  
**(See Attached Contract Matrix: August 28, 2025)**

## D. New Consent Items for Board Approval

1. Consideration of Acceptance of the Harris Health July 2025 Financial Report Subject to Audit – **Ms. Victoria Nikitin**
2. Consideration of Acceptance of the Harris Health Fiscal Year 2025 Third Quarter Investment Report – **Ms. Victoria Nikitin**
3. Consideration of Acceptance of the Harris Health Fiscal Year 2025 Second Quarter Pension Plan Report – **Ms. Victoria Nikitin**
4. Consideration of Approval of the Removal of Sima Ladjevardian as a Member of the Dialysis Center at Quentin Mease Governing Body – **Board of Trustees**

*{End of Consent Agenda}*

## XI. Item(s) Related to the Health Care for the Homeless Program

**Dr. Andrea Caracostis**

- A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act – **Dr. Jennifer Small and Ms. Tracey Burdine**
  - HCHP August 2025 Operational Update
- B. Consideration of Approval of the HCHP 2025 Shelter Based Clinics List – **Dr. Jennifer Small and Ms. Tracey Burdine**
- C. Consideration of Approval of the HCHP Budget Summary Report – **Dr. Jennifer Small and Ms. Tracey Burdine**

## XII. Executive Session

**Dr. Andrea Caracostis**

- E. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Performance for the Six Months Ending June 30, 2025, and Overview of the Main Drivers that Impact the Financial Performance and Budget Planning, Pursuant to Tex. Gov't Code Ann. §551.085 – **Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice**
- F. Consultation with Attorney Regarding Contemplated Litigation, Pursuant to Tex. Gov't Code Ann. §§551.071, 551.085, and Possible Action Regarding this Matter Upon Return to Open Session, Including Authorizing Community Health Choice to Commence Litigation in an Appropriate State Court in Harris County, Texas to Resolve a Contractual Dispute – **Mr. Chris Buley, CLO, Community Health Choice and Ms. Sara Thomas**

- G. Consultation with Attorney Regarding Litigation, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session, Including Approval of a Settlement in Civil Action No. 4:23-cv-03198, U.S. District Court, Southern District of Texas, Houston Division  
– ***Ms. Ebon Swofford and Mr. Michael Fritz***
- H. Consultation with Attorney Regarding Opioid Litigation, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval to Participate in the Settlement with Purdue Pharma L.P. and its Affiliated Debtors in the Texas Opioid Multi-District Litigation Upon Return to Open Session  
– ***Ms. Ebon Swofford***
- I. Consultation with Attorney Regarding Deliberation of the Purchase, Exchange, Lease or Value of Real Property, Pursuant to Tex. Gov't Code Ann. §§551.071, 551.072, and Possible Action Upon Return to Open Session – ***Ms. Sara Thomas***
- J. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session – ***Ms. Carolyn Jones***

**XIII. Reconvene**

**Dr. Andrea Caracostis**

**XIV. Adjournment**

**Dr. Andrea Caracostis**

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: August 28, 2025 (Approvals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A1	McCarthy Building Companies, Inc.  MWBE Goal: 35%	<b>Construction Manager at Risk for the Construction of the Lyndon B. Johnson Hospital Replacement Project for Harris Health</b> - The additional funds are based on the fourth Guaranteed Maximum Price (GMP -4) proposal from McCarthy Building Companies, Inc. and will be allocated into the project through a Change order.  <b>Job No 230368</b>	Additional Funds	Babak Zare	\$ 1,182,324,181	\$ 205,244,182
A2	J.T. Vaughn Construction, LLC  MWBE Goal: 10%	<b>Replacement of Mechanical Equipment at Ben Taub Hospital for Harris Health</b> - This project includes the replacement of aging heating, ventilation, and air conditioning (HVAC) equipment across key areas of the facility, including the Central Plant, NPC building, and Main Hospital/Tower. Several air handling units and associated components will be upgraded to improve system efficiency, reliability, and maintainability.  <b>Job No. 250146</b>	Lowest priced proposal meeting requirements	Patrick Casey		\$ 10,290,000
A3	HKS, Inc. (HCHD-733)  MWBE Goal: 30%	<b>Professional Architectural and/or Engineering Services for the New Lyndon B. Johnson Hospital for Harris Health</b> - The additional funds provide for additional permit fees and includes an owner contingency of \$3,000,000 for the new Lyndon B. Johnson Hospital.  <b>Job No. 210413, Board Motion 23.08-130</b>	Additional Funds	Babak Zare	\$ 69,461,678	\$ 4,500,000
A4	Best Care EMS, LTD. (HCHD-1675)  MWBE Goal: 100%  Acadian Ambulance Service (HCHD-1674)  MWBE Goal: 0% Minimal MWBE Availability	<b>Patient Transport Services</b> - To provide Patient Transportation Services to patients of Correctional Health  <b>Professional Services Exemption</b>	Award Professional Services Exemption  One (1) year initial term with six (6) one-year renewal options	Kiki Teal		\$ 2,505,168
A5	Page Southerland Page, Inc  MWBE Goal: 24%	<b>Professional Architectural and Engineering Services for Various Projects for Harris Health</b> - To provide professional architectural and engineering services for various projects at Harris Health.  <b>Job No. 220099, Board Motion 22.06-83 A1</b>	Additional Funds	Babak Zare	\$ 1,500,000	\$ 2,500,000
A6	The University of Texas Health Science Center at Houston  MWBE Goal: Exempt Funding Source  Baylor College of Medicine  MWBE Goal: Exempt Funding Source	<b>Primary Care Services for HIV Patients</b> - To provide primary care services for low-income people living with HIV at Harris Health-owned or operated facilities.  <b>Job No. 240348</b>	Award Best proposal meeting requirements  One (1) year initial term with four (4) one-year renewal options	Carin Martin		\$ 1,549,149

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A7	<b>The Brandt Companies, LLC</b>  MWBE Goal: 33%	<b>Refurbishment of Air Handling Units at Ben Taub Hospital Phase IV for Harris Health</b> - The additional funds provides additional owner contingency to replace damaged return air ductwork at Ben Taub Hospital.  <b>Job No. 230204, Board Motion 23.08-130</b>	Additional Funds	Babak Zare	\$ 10,768,972	\$ 1,500,000
A8	<b>Philips Healthcare</b>  MWBE Goal: Exempt Sole Source	<b>Patient Information Center Hardware for Harris Health</b> - This procurement is to purchase upgraded patient information center hardware for the bedside monitors at Ben Taub Hospital, Lyndon B. Johnson Hospital, and Quentin Mease Health Center.  <b>Sole Source Exemption</b>	Purchase Sole Source Exemption	Arun Mathew		\$ 959,395
A9	<b>Johnson Controls, Inc. (HCHD-210)</b>  MWBE Goal: Exempt Sole Source	<b>Maintenance and Service of Heating, Ventilation, Air Conditioning System (HVAC) and Building Automation System (BAS) for Harris Health</b> - To continue providing maintenance and service for the HVAC and BAS for Harris Health facilities.  <b>Sole Source Exemption, Board Motion 23.08-130</b>	Ratify Extension Sole Source Exemption  July 24, 2025 through July 23, 2026	Terry Elliot	\$ 950,000	\$ 950,000
A10	<b>Energy Rental Solutions, LLC</b>  MWBE Goal: Exempt Public Health or Safety	<b>Automatic Transfer Switches for Harris Health</b> - To purchase four (4) 3000A automatic transfer switches and four (4) 4000A breaker disconnects which were previously rented until the conclusion of Hurricane Season. Harris Health has fulfilled the rental commitment and now the units can be purchased.  <b>Public Health or Safety Exemption</b>	Purchase Public Health or Safety Exemption	Teong Chai		\$ 705,460
A11	<b>The Trevino Group, Inc.</b>  MWBE Goal: 20%	<b>Renovation of Radiographic Room at Martin Luther King Jr. Health Center for Harris Health</b> - To provide all labor, materials, equipment and incidental for the renovation of radiographic room at Martin Luther King Jr. Health Center. The owner contingency provides for coverage on unanticipated costs throughout the construction project.  <b>Job No. 250145</b>	Best proposal meeting requirements	Babak Zare		\$ 350,400
A12	<b>Agilent Technologies, Inc. (GA-06897)</b>  MWBE Goal: Exempt Public Health or Safety	<b>Immunohistochemistry Staining and Special Staining Systems Including Analyzer, Reagents, Consumables and Service</b> - To continue providing for immunohistochemistry staining and special staining testing on a reagent rental basis.  <b>Public Health or Safety Exemption</b>	Additional Funds Extension Public Health or Safety Exemption  September 05, 2025 through September 04, 2028	Norin Pung	\$ 103,300	\$ 309,900
A13	<b>Alliance Healthcare Services, Inc.</b>  MWBE Goal: Exempt Sole Source	<b>Rental of a Mobile SPECT Gamma Camera for Harris Health</b> - To provide a Mobile SPECT Gamma Camera capable of imaging cardiac and general nuclear medicine studies until the construction refresh of the Nuclear Medicine Lab at Ben Taub Hospital is complete.  <b>Sole Source Exemption</b>	Purchase Sole Source Exemption	Michelle Robinson		\$ 288,000

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A14	<b>Zoll Data Systems (HCHD-1659)</b>  MWBE Goal: Exempt Sole Source	<b>Automated Dispatch System Software for Patient Flow in Harris Health</b> - To provide the several Zoll modules to support patient flow, including Care Exchange, Dispatch, Respond, and EMS Charts. These modules help with real-time data exchange, communication and data transfer between dispatch and field crews, as well as communication between the vendors, hospitals, and EMS.  <b>Sole Source Exemption</b>	Purchase Sole Source Exemption  Three-year initial term	Alyssa Davis		\$ 254,137
A15	<b>Bard Peripheral Vascular Inc (HCHD-1392)</b>  MWBE Goal: Exempt Public Health or Safety	<b>Endovascular Stents and Covered Stents for Harris Health</b> - To provide Harris Health with endovascular stents and covered stents. These products include pricing for Covera Stent and Fluency Plus Catheter.  <b>Public Health or Safety Exemption</b>	Award Public Health or Safety Exemption  One-year initial term with four (4) one-year renewal options	Charles Motley		\$ 250,000
					Total Expenditures	\$ 232,155,791
					Total Revenue	\$ (0)



**Grant Matrix: August 28, 2025**

No.	Grantor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Award Amount
B1	Unites States Department of Health Resources and Services Administration (HRSA) <i>Funded by Ryan White HIV/AIDS Treatment Extension Act of 2009 Part D</i>	Consideration of Approval of a Grant Award Renewal Between Harris Health and the United States Department of Health Resources and Services Administration (HRSA), funded by Part D of the Ryan White HIV/AIDS Treatment Extension Act of 2009 to Provide <b>Women, Infants, Children, and Youth HIV services.</b>	<b>Grant Award Renewal</b>	August 1, 2025 through July 31, 2026	Dr. Jennifer Small	\$     464,814.00
<b>TOTAL AMOUNT:</b>						<b>\$       464,814.00</b>

**Contract Agenda Item(s) for the Harris County Hospital District dba Harris Health, Board of Trustees Report**  
**Contract Matrix: August 28, 2025**

No.	Contractor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Amount
C1	The University of Texas Health Science Center at Houston	Consideration of Approval of an agreement between The University of Texas Health Science Center at Houston (UTHealth) and Harris Health for an Increase in Payment by \$77,383.12, for the Total Compensation Amount <b>not-to-exceed \$5,638,716.54</b> for the <b>sixth Contract Year</b> of the Oral and Maxillofacial Surgery Services Agreement.	Oral and Maxillofacial Surgery Services Agreement	July 1, 2025 through June 30, 2026	Dr. Jennifer Small	\$ 5,638,716.54
C2	Harris County, Texas	Consideration of Approval to renew and amend the Interlocal Agreement Between Harris Health and Harris County, Texas for Legal Representation and Related Support Services Provided by the Harris County Attorney's Office.	Renewal and Amendment of an Interlocal Agreement	October 1, 2025 through September 30, 2026	Sara Thomas	\$ 5,100,000.00
<b>TOTAL AMOUNT:</b>						<b>\$ 10,738,716.54</b>