

BOARD OF TRUSTEES

Board Meeting

Thursday, December 18, 2025
11:00 AM

– NOTICE –

TO: HARRIS COUNTY RESIDENTS AND ALL OTHER INTERESTED PERSONS
DATE: DECEMBER 12, 2025

Notice is hereby given that the Board of Trustees of Harris Health will convene at 11:00 AM on Thursday, December 18, 2025, in the Board Room of 4800 Fournace Place, Bellaire, Texas 77401. The meeting may be viewed online at: <http://harrishealthtx.swagit.com/live>. Note: Some Board Members may participate by videoconference.

The Board of Trustees will consider the following matters:

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

AGENDA

I. Call to Order and Record of Attendance	Dr. Andrea Caracostis
II. Approval of the Minutes of Previous Meeting	Dr. Andrea Caracostis
<ul style="list-style-type: none">• Board Meeting – October 23, 2025• Special Call Board: HRSA Meeting – November 13, 2025• Special Call Board: Strategic Planning Meeting – November 13, 2025	
III. Announcements / Special Presentations	Dr. Andrea Caracostis
A. CEO Report Including Special Announcements – <i>Dr. Esmaeil Porsa</i>	
<ul style="list-style-type: none">• New Harris Health Leadership	
B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements	
IV. Public Comment	Dr. Andrea Caracostis
V. Executive Session	Dr. Andrea Caracostis
A. Discussion Regarding Expansion of Clinical Service Lines and Deliberation of Purchase, Exchange, Lease or Value of Real Property, Pursuant to Tex. Gov't Code Ann. §§551.072, 551.085 – <i>Dr. Jennifer Small and Mr. Patrick Casey</i>	

- B. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting with Possible Action Regarding this Matter Upon Return to Open Session – *Dr. Andrea Caracostis and Dr. Yashwant Chathampally***
- C. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff Upon Return to Open Session
– *Dr. Kunal Sharma and Dr. Asim Shah***
- D. Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session
– *Dr. O. Reggie Egins***

VI. Reconvene to Open Meeting**Dr. Andrea Caracostis****VII. General Action Item(s)****Dr. Andrea Caracostis**

- A. General Action Item(s) Related to Quality: Medical Staff**
 - 1. Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff – *Dr. Kunal Sharma*
 - 2. Consideration of Approval of Changes to the Critical Care and Pulmonary Medicine Clinical Privileges – *Dr. Kunal Sharma*
 - 3. Consideration of Approval of Revisions to the Medical Staff Bylaws
– *Dr. Kunal Sharma*
 - 4. Review and Discussion Regarding the Harris Health Staffing Advisory Committee's Semi-Annual Evaluation of the Nurse Staffing Plan and Aggregate Staffing Variance – *Dr. Jackie Brock*
- B. General Action Item(s) Related to Quality: Correctional Health Medical Staff**
 - 1. Consideration of Approval of Credentialing Changes for Members of Harris Health Correctional Health Medical Staff – *Dr. O. Reggie Egins*
- C. General Action Item(s) Related to Community Health Choice**
 - 1. Consideration of the Approval of the Appointment of Jessica Mantel to the Boards of Directors ("Board") of Community Health Choice, Inc. and Community Health Choice Texas, Inc. (Collectively, "Community")
– *Ms. Lisa Wright, CEO, Community Health Choice*

2. Consideration of Approval of the Reappointment of Members to the Community Health Choice, Inc. (CHC) and Community Health Choice Texas, Inc. (CHCT), collectively “Community”, Board of Directors
– **Ms. Lisa Wright, CEO, Community Health Choice**
3. Community Health Choice Notification of Retirement of Board Member, Elena Marks [Information Only]
– **Ms. Lisa Wright, CEO, Community Health Choice**

VIII. New Items for Board Consideration**Dr. Andrea Caracostis**

- A. Board Officer Elections for the Positions of Chair, Vice Chair and Secretary for the 2026 Calendar Year **Dr. Andrea Caracostis**
- B. Consideration of Approval of the Appointment of 2026 Committees and Membership **Dr. Andrea Caracostis**
- C. Consideration of Approval of the Tentative Harris Health 2026 Board of Trustees Calendar **Dr. Andrea Caracostis**

IX. Strategic Discussion**Dr. Andrea Caracostis**

- A. Committee Report(s)
 - November 13, 2025, Joint Conference Committee – **Dr. Andrea Caracostis**
 - November 13, 2025, Compliance & Audit Committee – **Ms. Carol Paret**
 - November 13, 2025, Budget & Finance Committee – **Ms. Sima Ladjevardian**
 - November 18, 2025, Governance Committee – **Ms. Sima Ladjevardian**

X. Consent Agenda Items**Dr. Andrea Caracostis**

- A. Consent Purchasing Recommendations
 1. Consideration of Approval of Purchasing Recommendations (Items A1 through A10 of the Purchasing Matrix) – **Ms. Kimberly Williams and Mr. Jack Adger, Harris County Purchasing Office**
(See Attached Expenditure Summary: December 18, 2025)

B. Consent Committee Recommendations

1. Consideration of Acceptance of the Harris Health Fourth Quarter Fiscal Year 2025 Investment Report – **Ms. Victoria Nikitin** [Budget & Finance Committee]
2. Consideration of Acceptance of the Harris Health Third Quarter Calendar Year 2025 Pension Plan Report – **Ms. Victoria Nikitin** [Budget & Finance Committee]
3. Consideration of Acceptance of the Harris Health September 2025 Quarterly Financial Report Subject to Audit – **Ms. Victoria Nikitin** [Budget & Finance Committee]

4. Consideration of Recommendation for Approval of the Harris Health 2026 Internal Audit Charter to the Harris Health Board of Trustees
– **Mr. Mike Post, Harris County Auditor and Ms. Sharon Brantley Smith, Chief Assistant County Auditor [Compliance & Audit Committee]**
5. Consideration of Recommendation for Approval of the Harris Health 2026-2029 Internal Audit Strategic Plan to the Harris Health Board of Trustees
– **Mr. Mike Post, Harris County Auditor and Ms. Sharon Brantley Smith, Chief Assistant County Auditor [Compliance & Audit Committee]**

C. Consent Grant Recommendations

1. Consideration of Approval of Grant Recommendations (Item C1 through C2 of the Grant Matrix) – **Dr. Jennifer Small**
(See Attached Grant Matrix: December 18, 2025)

D. New Consent Items for Board Approval

1. Consideration of Acceptance of the Harris Health October 2025 Financial Report Subject to Audit – **Ms. Victoria Nikitin**

E. Consent Reports and Updates to the Board

1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health – **Mr. R. King Hillier**

{End of Consent Agenda}

XI. Item(s) Related to the Health Care for the Homeless Program

Dr. Andrea Caracostis

- A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act
– **Dr. Jennifer Small and Ms. Tracey Burdine**
 - HCHP December 2025 Operational Update
- B. Consideration of Approval of the HCHP Change in Scope of Services
– **Dr. Jennifer Small and Ms. Tracey Burdine**
- C. Consideration of Approval of the Eligibility for Financial Assistance for the Health Care for the Homeless Program Policy
– **Dr. Jennifer Small and Ms. Tracey Burdine**
- D. Consideration of Approval of the HCHP Quality Management Report
– **Dr. Jennifer Small and Ms. Tracey Burdine**

XII. Executive Session

Dr. Andrea Caracostis

- E. Consultation with Attorney Regarding Litigation, Pursuant to Tex. Gov't Code Ann. §§551.071, 551.085, Including Consideration of Approval of Community Health Choice's Settlement of Certain Litigation Upon Return to Open Session
– **Mr. Chris Buley, CLO, Community Health Choice and Ms. Sara Thomas**
- F. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Performance for the Ten Months Ending October 31, 2025, Pursuant to Tex. Gov't Code Ann. §551.085 – **Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice**
- G. Consideration of Approval of the Committee Reviewed Items, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Health & Safety Code Ann. §161.032, Tex. Gov't Code Ann. §§418.183, 551.089, and 551.085 Upon Return to Open Session

[Budget & Finance Committee]

1. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Performance for the Nine Months Ending September 30, 2025, Pursuant to Tex. Gov't Code Ann. §551.085 – **Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice (CHC)**
2. Consideration of Approval of the 2026 Operating and Capital Budget for Community Health Choice Texas, Inc. and Community Health Choice, Inc.
– **Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, CHC**
3. Consideration of Approval of the 2026 Insurance Renewals for Community Health Choice Texas, Inc. and Community Health Choice, Inc.
– **Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, CHC**

[Compliance & Audit Committee]

- 4. Consideration of Approval of the Harris Health Fiscal Year 2026 Internal Audit Plan, Compliance Program Audit Plan, and Internal Quality Audit Plan
– **Mr. Mike Post, Harris County Auditor, Ms. Sharon Brantley Smith, Chief Assistant County Auditor, Mr. Anthony Williams, and Ms. Vivian Ho-Nguyen**
- H. Consultation with Attorney Regarding Subsidy Payments, Pursuant to Tex. Gov't Code Ann. §551.071, Including Consideration of Approval of Subsidy Payments to Community Health Choice, Inc. for the Health Insurance Marketplace Non-Federal Premium Payments for Eligible Harris Health Patients for Calendar Year 2026 Upon Return to Open Session – **Ms. Victoria Nikitin and Ms. Sara Thomas**
- I. Consultation with Attorney Regarding Litigation and Real Property Matters, Pursuant to Tex. Gov't Code Ann. §551.071 – **Ms. Sara Thomas**
- J. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session – **Ms. Carolynn Jones**

K. Consultation with Attorney Regarding Contracts Related to Gifts and Naming of Facilities, Pursuant to Tex. Gov't Code Ann. §551.071 – *Ms. Sara Thomas*

XIII. Reconvene

Dr. Andrea Caracostis

XIV. Adjournment

Dr. Andrea Caracostis

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: December 18, 2025 (Approvals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A1	O'Donnell Snider Construction LLC MWBE Goal: 17.9%	Installation and Procurement of Emergency Generators at Multiple Clinics for Harris Health - To provide all labor, materials, equipment and incidental for the Installation and Procurement of Emergency Generators at Aldine Health Center, Gulfgate Health Center, El Franco Lee Health Center, and Martin Luther King Health Center. The owner contingency provides for coverage on unanticipated costs throughout the construction project. Job No. 250269	Best proposal meeting requirements	Arthur Williams		\$ 6,581,828
A2	Yellow Brick Consulting, Inc. (HCHD-1680) MWBE Goal: 12%	Transition, Activation, and Move Management Services for Lyndon B. Johnson Campus Expansion Project - Plan the transition, manage the move, and activate the new facilities for the LBJ Campus Expansion Project. Job No. 250151	Award Best proposal meeting requirements	Erica Sims-Lavergne		*
A3	Abbott Laboratories, Inc. (HCHD-1063) MWBE Goal: Exempt Public Health or Safety	Cardiac Rhythm Management Products - To provide continued physician clinically preferred cardiac rhythm management products for Harris Health. Public Health or Safety Exemption	Additional Funds Extension Public Health or Safety Exemption March 16, 2026 through March 31, 2028	Charles Motley	\$ 1,400,000	\$ 2,800,000
A4	Elevator Repair Service, Inc (HCHD-244) MWBE Goal: 100%	Maintenance and Repair of Vertical Transportation Equipment and Related Items for Harris Health - To continue providing maintenance and repair of vertical transportation equipment throughout Harris Health facilities. Public Health or Safety Exemption	Rateify Additional Funds Extension Public Health or Safety Exemption July 24, 2025 through July 23, 2026	Terry Elliott	\$ 2,056,014	\$ 1,500,000
A5	RevSpring, Inc. (HCHD-1645) MWBE Goal: 0% Non-Divisible	Printing and Mailing Services for Harris Health - To provide printing and mailing services for patient statements, eligibility letters, and other related services for Harris Health. Job No. 250053	Award Best proposal meeting requirements One (1) year initial term with six (6) one-year renewal options	Clement Gerard		*
A6	Premier Healthcare Solutions, Inc. (HCHD-1605) MWBE Goal: Exempt Sole Source	Performance Suite Solutions Subscription for Harris Health - To provide Value Analysis (VA) Augmentation Services including dedicated resources to reimplement the VA program at Harris Health and support implementation of the Premier SURPASS program. Sole Source Exemption	Rateify Additional Funds Sole Source Exemption August 01, 2025 through July 31, 2026	Charles Motley	\$ 250,000	\$ 768,000
A7	J.T. Vaughn, LLC MWBE Goal: 15.32%	Replacement of X-Ray Rooms for Harris Health - To provide all labor, materials, equipment and incidental for the replacement of X-Ray rooms at Lyndon B. Johnson Hospital. The owner contingency provides for coverage of unanticipated costs throughout the construction project. Job No. 250275	Best proposal meeting requirements	Tarek Rahhal		\$ 633,800

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A8	NxStage Medical, Inc. <i>MWBE Goal: Exempt Sole Source</i>	NxStage Cartridges for Harris Health - To provide disposable cartridges used for the Hemodialysis machines in use at Harris Health. <i>Sole Source Exemption</i>	Ratify Award Sole Source Exemption One (1) year initial term with four (4) one-year renewal options	Charles Motley		\$ 457,665
A9	Germfree Laboratories LLC <i>MWBE Goal: Exempt Sole Source</i>	Smarthoods for Harris Health - This procurement is to purchase eight (8) Smarthoods and associated components for Pharmacy Holly Hall Operations Center. <i>Sole Source Exemption</i>	Purchase Sole Source Exemption	Arun Mathew		\$ 291,725
A10	Dr. Stephen Kaminsky <i>MWBE Goal: Not Applicable to Request</i>	Radiology Services for Harris County Sheriff's Detention Facilities - To continue performing radiology services to detainees at each of the Harris County Sheriff's Office Detention Facilities. The vendor was selected to maintain continuity of services, given their prior performance as the provider under the preceding contract. Ratification is requested to ensure compliance and continuity of patient care, as the contract required execution prior to Board approval. <i>Professional Services Exemption</i>	Ratify Award Professional Services Exemption One (1) year initial term with six (6) one-year renewal options	Kiki Bullock Teal		\$ 277,000
					Total Expenditures	\$ 17,302,148
					Total Revenue	\$ (0)

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: December 18, 2025 (Transmittals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B1	Abbott Laboratories Inc. (PP-LA-722) MWBE Goal: Exempt GPO	Chemistry and Immunochemistry Analyzers, Reagents, Consumables and Service - In June 2025 an award was made to Abbott Laboratories, Inc. to replace the existing Automation lines and chemistry analyzers at Ben Taub and Lyndon B. Johnson Hospitals, as well as existing chemistry analyzers at Smith Clinic. Since that time, it was decided to make an outright purchase of the equipment. The seven-year term affords better discounts on service and maintenance, as well as consumable <i>Premier Healthcare Alliance, L.P. Contract</i>	Revised Term and Amount Seven-year term	Michael Nnadi		\$ 20,353,926
B2	Fisk Electric Company MWBE Goal: 13%	Structured Cabling, Audio/Visual Installation and Related Items for Harris County - To provide audio and visual cabling and installation services for projects throughout Harris Health. Job No. 240273	August 07, 2025 through August 06, 2026 with four (4) one-year renewal options	Sean Valentine		\$ 3,000,000
B3	Shared Imaging (PP-SV-461) MWBE Goal: Exempt GPO	Mobile Imaging Services - To provide various mobile imaging modalities at Smith Clinic in order to maintain imaging services during the renovation of the clinic's permanent PET/CT suite. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Only Offer Received June 01, 2025 through October 31, 2028	Teong Chai		\$ 2,710,820
B4	Solventum (AD-NS-2093) MWBE Goal: Exempt GPO	Negative Pressure Wound Therapy Devices and Related Products - To provide Harris Health patients with treatment systems designed to facilitate healing of wounds with negative pressure to the wound site. <i>Premier Healthcare Alliance, L.P. Contract</i>	Single Source ASCEND Contract One (1) year initial term with six (6) one-year renewal options	Charles Motley		\$ 2,350,163
B5	Finthrive LLC MWBE Goal: N/A Contract was procured prior to MWBE program	Insurance Verification Services for Harris Health - To continue providing verification of insurance services for Harris Health prior to patient's scheduled appointment. 0001499320	Transmittal Purchasing Policy II.K	Pollie Martinez		\$ 1,600,000
B6	Philips Healthcare (PP-IM-287) MWBE Goal: Exempt GPO	Ultrasound - This procurement is being undertaken to add six (6) new echo ultrasound machines to meet the patient care needs of the new Outpatient Vascular and Cardiology Clinic at Ben Taub Tower. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Offer(s) Meeting Requirements	Arun Mathew		\$ 1,303,314
B7	Mark III Systems, Inc. (DIR-CPO-5227) MWBE Goal: 0% Non-Divisible	Products and Services - Annual hardware and software maintenance renewal for IBM products. The awarded vendor will provide hardware and software maintenance for IBM, IBM PPA, IBM Defender, and Brocade Essential support for the Bryan, N. FWY, and Holly Hall sites, ensuring they operate as intended on the Harris Health network. <i>State of Texas Department of Information Resources (DIR) Cooperative Contract</i>	Award Low quote September 01, 2025 through August 31, 2026	A. Kilty		\$ 1,094,219

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B8	Sysco (Sourcewell #040522-SYC) MWBE Goal: 0% Drop Shipped	Purchase Food and Nutrition Edible and Non-edible Products for Harris Health. - To purchase food and nutritional edible and non-edible products for various Harris Health locations. Vendor will be utilized as a secondary supplier. Sourcewell Cooperative Purchasing Program, Board Motion 24.03-38	Renewal April 01, 2025 through March 31, 2026	Carolyn Givens	\$ 995,434	\$ 1,025,288
B9	Td-Industries, INC., MWBE Goal: 41%	HVAC Unit Maintenance and Repair for Harris Health - To provide all labor, materials, equipment and incidental for replacement of HVAC units at Smith Clinic Warehouse. Texas Association of School Boards (TASB) BuyBoard Cooperative Program	Purchase Lowest complete quote meeting specifications	Terry Elliot		\$ 545,079
B10	Rhythm Management Group MWBE Goal: Exempt GPO	Remote Monitoring of Patients with Cardiac Electronic Implantable Devices - To provide remote monitoring and clinical triage of patients with electronic cardiac implantable devices (CIEDS). Premier Healthcare Alliance, L.P. Contract	Award Best Contract(s) One (1) year initial term with four (4) one-year renewal options	Amineh Kostov		\$ 500,000
B11	Gartner, Inc. (HCHD-1738) MWBE Goal: 0% Non-Divisible	Information Technology Research and Advisory Subscription Services & Computer Assisted Legal and Investigative Research Services for Harris Health - To provide subscription-based research and related services across a range of information technology topics to Harris Health. State of Texas Department of Information Resources (DIR) Cooperative Contract	Award Only quote February 01, 2026 through January 31, 2027 with two (2) one-year renewal options	Antony Kilty		\$ 425,321
B12	HP, Inc. (DIR-TSO-4159) MWBE Goal: 0% Drop Shipped	Products and Services - Purchase of HP laptops for Harris Health Field Services. Will be used to modernize IT Workforce Equipment where needed, and PCs will be used to fulfill Tech ReFresh and Break-Fix projects. State of Texas Department of Information Resources (DIR) Cooperative Contract	Award Only quote	J. Summers/ A. Pham		\$ 270,200
B13	Vista Staffing Solutions (HCHD-653) MWBE Goal: Exempt Public Health or Safety	Temporary Nursing Personnel for Harris Health - To continue providing temporary nurses, physicians and clinical staffing required for Harris County Correctional Health facilities. Public Health or Safety Exemption	Additional Funds Extension Public Health or Safety Exemption March 01, 2026 through February 28, 2027	Trinette Larks	\$ 600,000	\$ 249,000
B14	Johnson & Johnson Health Care Systems Inc. (HCHD-1021) MWBE Goal: Exempt Public Health or Safety	Electrophysiology Implantable & Disposable Products - To continue providing electrophysiology implantable and disposable products for Harris Health patients. Public Health or Safety Exemption	Additional Funds Extension Public Health or Safety Exemption September 02, 2025 through September 01, 2026	Charles Motley	\$ 234,000	\$ 234,000
B15	Bell and Howell, LLC MWBE Goal: 0% Non-Divisible	Climate-Controlled Food Lockers for Harris Health - The purchase, maintenance, and monitoring of climate-controlled food locker systems at both the Quentin Mease and Casa de Amigos locations. Job No. 240149	Award Best proposal meeting requirements One (1) year initial term with four (4) one-year renewal options	Deborah Boswell		\$ 232,500

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B16	Johnson Controls, Inc. (080824-JHN) MWBE Goal: 0% Drop Shipped	HVAC Systems - This procurement is to purchase one (1) back-up chiller for 4800 Fournace Place Emergency Command. Sourcewell	Purchase Only quote	Arun Mathew		\$ 218,000
B17	Mark III Systems - Government Solutions, LLC MWBE Goal: 0% Non-Divisible	Products and Services - To provide PowerEdge R760 Servers to replace aging distribution servers at Harris Health IT. State of Texas Department of Information Resources (DIR) Cooperative Contract	Award Low quote	A. Kilty		\$ 217,200
B18	Impact4Health LLC MWBE Goal: 20%	Health Equity Consulting Services - To provide Health Equity Consulting Services to Harris Health Offer No. AB05092025	Award Best offer meeting requirements One (1) year initial term	Galvan Esperanza		\$ 200,000
B19	Helmer Scientific LLC (PPPH28HLM01) MWBE Goal: Exempt GPO	Pharmacy Grade Refrigerators and Freezers - To add twenty (20) pharmacy grade refrigerators and two (2) pharmacy freezers to the new central fill pharmacy for Holly Hall Operations Center. Premier Healthcare Alliance, L.P. Contract	Award Best Offer(s) Meeting Requirements	Arun Mathew		\$ 179,389
B20	Steris Corporation (PP-OR-1951) MWBE Goal: Exempt GPO	OR Lights and Booms - To procure owner furnished and contractor installed OR Lights and Booms needed for the LBJ Expansion project. Premier Healthcare Alliance, L.P. Contract	Award Only Offer Received	Arun Mathew		\$ 178,500
B21	Insight Direct USA, Inc. MWBE Goal: 0% Non-Divisible	Product and services - Harris Health needs Imprivata Resident Engineering Management to ensure uninterrupted, expert-level support for its identity and access systems, especially during staffing transitions or complex IT changes. Premier	Award Low quote One (1) year initial term	A. Kilty		\$ 165,200
B22	Hologic Sales and Service, LLC (HCHD-1624) MWBE Goal: Exempt Sole Source	Cytology Liquid-Based System for Harris Health - To provide analyzers, reagents and consumables for cytology liquid-based testing at Ben Taub and Lyndon B. Johnson Hospitals. Sole Source Exemption	Award Sole Source Exemption Three-year initial term with two (2) three-year renewal options	Michael Nnadi		\$ 150,000
B23	Getinge USA Sales, LLC MWBE Goal: Exempt Sole Source	Service and Maintenance of Getinge Brand Equipment for Harris Health - To provide service and maintenance of Getinge brand equipment located at LBJ Hospital. Sole Source Exemption	Purchase Sole Source Exemption One (1) year initial term with four (4) one-year renewal options	James Young		\$ 149,248
B24	Philips Healthcare (PP-IM-287) MWBE Goal: Exempt GPO	Ultrasound - This procurement is to purchase one (1) EPIQ Elite Diagnostic Ultrasound System for the Radiology Department in the new Ben Taub Tower. Premier Healthcare Alliance, L.P. Contract	Award Best Offer(s) Meeting Requirements	Arun Mathew		\$ 144,367

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B25	Sequel Data Systems, Inc. (DIR-TSO-4160) MWBE Goal: 0% Non-Divisible	Products and Services - A Hewlett Packard Enterprise - Citrix Published Application Infrastructure, which provides a comprehensive and secure solution for the delivery of virtualized applications. Built on HPE hardware and Citrix software, this infrastructure enables Harris Health to host Windows or Linux applications on data center servers, providing seamless, on-demand access to users across various devices. <i>State of Texas Department of Information Resources (DIR) Cooperative Contract</i>	Award Low quote	A. Kilty		\$ 144,250
B26	Baker's Safe and Lock Co., Inc MWBE Goal: 0% Non-Divisible	Trades, Labor, and Materials - Safes - To purchase safes for thirteen (13) Harris Health pharmacies. Amount includes delivery and installation. <i>The Interlocal Purchasing System (TIPS)</i>	Award Low quote	Teong Chai		\$ 144,154
B27	Continental Carbonic Products, Inc. MWBE Goal: 0% Non-Divisible	Dry Ice for Harris Health - To provide dry ice for the Logistics Cold Chain Management and Hospital Lab Teams. <i>Offer No. SER070725</i>	Award Only offer received One (1) year initial term with four (4) one-year renewal options	Timothy Brown		\$ 143,000
B28	Four Tower, LLC (PP-FA-2085) MWBE Goal: Exempt GPO	Support Services SaaS - Four Tower will provide equipment budgeting, planning, and asset management software solutions. (20) User Licenses for full Access to Four Tower's SpecAdvisor application and SpecData product database. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Only Offer Received October 08, 2025 through October 07, 2026	D. Bryant		\$ 130,000
B29	ESO Solutions Inc. (HCHD-347) MWBE Goal: Exempt Public Health or Safety	EMS Dispatch Software and Trauma Patient Registry for Harris Health - To continue providing a comprehensive dispatching, tracking, and analytical tool to track and streamline patient and pavilion information used to report to Trauma Registries. EMS dispatch software includes Electronic Health Record (EHR) and Health Data Exchange (HDE). Trauma Patient Registry enables Harris Health to maintain a Trauma Level 1 status. <i>Public Health or Safety Exemption</i>	Renewal Public Health or Safety Exemption November 09, 2025 through November 17, 2026	Antony Kilty	\$ 127,315	\$ 129,382
B30	GE Healthcare (PP-IM-271) MWBE Goal: Exempt GPO	Ultrasound - To add one (1) new breast imaging ultrasound machine for LBJ Hospital. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Offer(s) Meeting Requirements	Arun Mathew		\$ 126,237
B31	Innovative Product Achievements, LLC (GA-07396) MWBE Goal: Exempt Sole Source	Automated Scrub and Linen Dispensing Systems for Harris Health - To provide an additional scrub and linen dispensing system and maintenance services for the new Holly Hall Operations Center. <i>Sole Source Exemption</i>	Purchase Sole Source Exemption September 30, 2025 through September 29, 2026	Amber Simpson		\$ 125,315
B32	CFI Mechanical, Inc. (CP#22-049MF05) MWBE Goal: 0% Non-Divisible	Upgrade of the Lyndon B Johnson Warehouse Heating System - To provide all labor, materials, equipment and incidental to replace eight (8) MODINE heaters located at the LBJ Warehouse and relocate existing pneumatic controls from the electrical closet to within the warehouse interior. <i>Choice Partners, a division of Harris County Department of Education Cooperative Program</i>	Award Lowest quote meeting specifications	Babak Zare		\$ 123,709

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B33	Logiquip L.L.C. MWBE Goal: Exempt GPO	Mobile Carts and Storage Systems - To purchase utility tables and shelves for Harris Health pharmacies. The estimated amount includes delivery and installation. Premier Healthcare Alliance, L.P. Contract	Award Lowest Offer	Teong Chai		\$ 121,432
B34	American Data Network (HCHD- 1566) MWBE Goal: 0% Non-Divisible	Chart Abstraction Services - To provide Chart Abstraction Services to Harris Health. Offer No. AB240823	Award Lowest priced offer meeting requirements One (1) year initial term with four (4) one-year renewal options	Mary Gatmaitan		\$ 120,000
B35	Insight Direct USA, Inc. (PP-IT-241) MWBE Goal: Exempt GPO	Products and Services - NetApp support management, support edge premium, on-site service, and warranty extension for virtual server equipment used to store and share large amounts of digital data across physical and hybrid cloud environments within Harris Health. Premier Healthcare Alliance, L.P. Contract	Award Only Offer Received September 01, 2025 through August 31, 2026	A. Kilty		\$ 114,920
B36	Clinisys, Inc. (HCHD-266) MWBE Goal: Exempt Sole Source	Software Maintenance and Support Services for Clinisys SQ Laboratory™ and CoPathPlus™ Software - To continue providing maintenance and support services to ensure assistance and updates to the Clinisys Software will be available. Sole Source Exemption	Additional Funds Extension Sole Source Exemption October 01, 2025 through September 30, 2026	Justin Williams	\$ 126,792	\$ 113,454
B37	Bright Horizons Family Services, Inc. (HCHD-1399) MWBE Goal: 15%	Backup Child and Elderly Care Services for Harris Health - To provide in-home and center-based backup child and elderly care services to Harris Health employees as part of a comprehensive benefits package. Job No. 240155, Board Motion 24.09-135	Additional Funds November 01, 2025 through October 31, 2026	Jones-Duncan, Amanda	\$ 1,097,930	\$ 110,620
B38	Chastang Enterprises Houston, LLC MWBE Goal: Exempt - Harris County Contract	Repair Parts, Labor, Services and Related Items for Ford, General Motors, Nissan, Toyota, and Stellantis Automobiles and Light, Medium, Heavy-Duty Trucks for Harris County - To allow Harris Health to utilize the contract to provide repair parts, labor, and related items for oversize vehicles for Harris Health. Job No. 240220	March 05, 2025 through March 04, 2026 with four (4) one-year renewal options	Timothy Brown		\$ 110,000
B39	Philips Healthcare (PP-IM-485) MWBE Goal: Exempt GPO	MRI Ancillary Equipment and Coils - This procurement is to purchase one (1) breast coil for Smith Clinic to allow the facility to continue breast MRIs on the 3T magnet while the regular breast imaging MRI is offline for upgrade/replacement. Premier Healthcare Alliance, L.P. Contract	Award Only Offer Received	Arun Mathew		\$ 109,000
						Total Expenditures \$ 39,361,207
						Total Revenue \$ (0)

Grant Agenda Items for the Harris County Hospital District dba Harris Health, Board of Trustees Report

Grant Matrix: December 18, 2025

No.	Grantor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Award Amount
C1	Baylor College of Medicine <i>Funded by the Health Resources & Service Administration (HRSA)</i>	Consideration of approval for the Cost Reimbursement Subaward Agreement between Baylor College of Medicine and Harris County Hospital d/b/a Harris Health to provide treatment to Harris Health patients with long Covid. Total Grant Award from HRSA: \$1,099,075 Total Subaward Amount: \$1,042,072	Subaward Agreement	August 1, 2022 through July 31, 2026	Dr. Jennifer Small	\$ 1,042,072.00
C2	Texas Health and Human Services Commission	Consideration of Approval of a grant agreement between the Harris County Hospital District d/b/a Harris Health and the Texas Health and Human Services Commission to provide evidence-based coordinated care to pregnant and postpartum women with opioid use disorder (OUD) and their infants.	Grant Agreement	January 1, 2026 through December 31, 2027	Dr. Jennifer Small	\$ 1,113,534.68
						TOTAL AMOUNT: \$ 2,155,606.68