

## BOARD OF TRUSTEES

### Board Meeting

Thursday, April 24, 2025  
9:00 A.M.

#### – NOTICE –

**TO: HARRIS COUNTY RESIDENTS AND ALL OTHER INTERESTED PERSONS**

**DATE: APRIL 18, 2025**

Notice is hereby given that the Board of Trustees of the Harris Health will convene at 9:00 a.m. on Thursday, April 24, 2025 in the Board Room of 4800 Fournace Place, Bellaire, Texas 77401. The meeting may be viewed online at: <http://harrishealthtx.swagit.com/live>. Note: Some Board Members may participate by videoconference.

The Board of Trustees will consider the following matters:

**Due to lack of in person quorum, as required by the Texas Open Meeting Act, the Board meeting scheduled for Thursday, April 24, 2025, is hereby canceled and will be rescheduled for a later date.**

#### Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

## AGENDA

- |  |                              |
|--|------------------------------|
| <b>I. Call to Order and Record of Attendance</b>   | <b>Dr. Andrea Caracostis</b> |
| <b>II. Approval of the Minutes of Previous Meeting</b>   | <b>Dr. Andrea Caracostis</b> |
| • Board Meeting – March 27, 2025   |                              |
| <b>III. Announcements / Special Presentations</b>  | <b>Dr. Andrea Caracostis</b> |
| <b>A. CEO Report</b> Including Special Announcements – <i>Dr. Esmaeil Porsa</i>                |                              |
| • Harris Health Construction Updates   |                              |
| <b>B. Board Member Announcements</b> Regarding Board Member Advocacy and Community Engagements |                              |
| <b>IV. Public Comment</b>  | <b>Dr. Andrea Caracostis</b> |

## V. Executive Session

Dr. Andrea Caracostis

- A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting with Possible Action Regarding this Matter Upon Return to Open Session

– **Dr. Andrea Caracostis, Dr. Steven Brass and Dr. Yashwant Chathampally**

- B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff Upon Return to Open Session

– **Dr. Kunal Sharma and Dr. Asim Shah**

- C. Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session – **Dr. O. Reggie Ekins**

## VI. Reconvene to Open Meeting

Dr. Andrea Caracostis

## VII. General Action Item(s)

Dr. Andrea Caracostis

- A. General Action Item(s) Related to Quality: Medical Staff

1. Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff – **Dr. Kunal Sharma**

- B. General Action Item(s) Related to Quality: Correctional Health Medical Staff

1. Consideration of Approval of Credentialing Changes for Members of Harris Health Correctional Health Medical Staff – **Dr. O. Reggie Ekins**

## VIII. Strategic Discussion

Dr. Andrea Caracostis

- A. Harris Health Strategic Plan Initiatives

1. Presentation Regarding the Harris Health 2026-2030 Strategic Plan Update – **Ms. Maria Cowles and BRG**
2. Presentation Regarding Technology Strategy (Big Rocks) Update – **Mr. Ron Fuschillo**

- B. Committee Reports

- April 8, 2025: Quality Committee – **Dr. Andrea Caracostis**

## IX. Consent Agenda Items

Dr. Andrea Caracostis

### A. Consent Purchasing Recommendations

1. Consideration of Approval of Purchasing Recommendations (Items A1 through A13 of the Purchasing Matrix) – **Ms. Paige McInnis and Mr. Jack Adger, Harris County Purchasing Office**  
(See Attached Expenditure Summary: April 24, 2025)

2. Harris Health First Quarter of Fiscal Year 2025 Premier Spend Report for Information Only – **Ms. Paige McInnis and Mr. Jack Adger, Harris County Purchasing Office**

### B. Consent Committee Recommendation

1. Consideration of Approval of Revisions to the Board of Trustees Quality Committee Charter [Quality Committee]

### C. Consent Grant Recommendations

1. Consideration of Approval of a Grant Recommendation (Item C1 of the Grant Matrix) – **HCHD Foundation**  
(See Attached Grant Matrix: April 24, 2025)

### D. Consent Contract Recommendations

1. Consideration of Approval of Contract Recommendations (Items D1 through D2 of the Contract Matrix) – **Ms. Pollie Martinez**  
(See Attached Contract Matrix: April 24, 2025)

### E. New Consent Items for Board Approval

1. Consideration of Acceptance of the Harris Health March 2025 Financial Report Subject to Audit – **Ms. Victoria Nikitin**
2. Consideration of Approval of the Appointment of Ms. Sima Ladjevardian as a Member of the Board of Trustees Governance and Budget & Finance Committees – **Board of Trustees**

### F. Consent Reports and Updates to the Board

1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health – **Mr. R. King Hillier**

*{End of Consent Agenda}*

## X. Item(s) Related to Thomas Street Health Center

- A. Discussion Regarding the Grant Assurance Form from The Houston Regional HIV/AIDS Resource Group (TRG) to Harris County Hospital District d/b/a Harris Health – **Dr. Jennifer Small and Ms. Dawn Jenkins**

## XI. Item(s) Related to the Health Care for the Homeless Program

Dr. Andrea Caracostis

- A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act – **Dr. Jennifer Small and Ms. Tracey Burdine**
  - HCHP April 2025 Operational Update
- B. Consideration of Approval of the HCHP Consumer Advisory Council Report – **Dr. Jennifer Small and Ms. Tracey Burdine**
- C. Consideration of Approval of the HCHP 2024 Annual Risk Management Report – **Dr. Jennifer Small and Ms. Tracey Burdine**
- D. Consideration of Approval of the HCHP 2024 Service Area Analysis Report – **Dr. Jennifer Small and Ms. Tracey Burdine**

## XII. Executive Session

Dr. Andrea Caracostis

- D. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Performance for the Month Ending February 28, 2025, Pursuant to Tex. Gov't Code Ann. §551.085 – **Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice**
- E. Consultation with Attorney Regarding Litigation, Pursuant to Tex. Gov't Code Ann. §551.071, Including Consideration of Approval of a Settlement in Civil Action No. 4:17-cv-02749, U.S. District Court, Southern District of Texas Upon Return to Open Session – **Ms. Sara Thomas and Mr. Michael Fritz**
- F. Consultation with Attorneys Regarding Harris Health's Medical School Affiliation and Support Agreements, Pursuant to Tex. Gov't Code Ann. §551.71, and Possible Action Upon Return to Open Session – **Ms. Sara Thomas and Mr. Louis Smith**
- G. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session – **Ms.Carolynn Jones**
- H. Consultation with Attorney Regarding Deliberation of the Purchase, Exchange, Lease or Value of Real Property, Pursuant to Tex. Gov't Code Ann. §551.072, and Possible Action Upon Return to Open Session – **Ms. Sara Thomas and Dr. Esmaeil Porsa**

## XIII. Reconvene

Dr. Andrea Caracostis

## XIV. Adjournment

Dr. Andrea Caracostis

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: April 24, 2025 (Approvals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A1	Vaco, LLC DBA Pivot Point Consulting (HCHD- 1395)  MWBE Goal: 16%	<b>Information Technology Consulting and Staff Augmentation Services</b> - Additional funds are needed to cover anticipated additional staff augmentation for support of operations and IT projects for Harris Health.  <b>Job No. 24/0174, Board Motion 24.12-175</b>	Additional Funds  August 21, 2024 through August 20, 2025	Antony Kilty	\$ 5,605,120	\$ 2,702,000
A2	Revspring, Inc.  MWBE Goal: N/A Contract was procured prior to MWBE program	<b>Print and Mail Services for Harris Health</b> - To continue providing services to print and mail patient billing statements and other notifications for Harris Health.  <b>1436158</b>	Ratification Purchasing Policy II.K	Polle Martinez		\$ 1,716,725
A3	Elite Computer Consultants, LP (HCHD-1396)  MWBE Goal: 16%	<b>Information Technology Consulting and Staff Augmentation Services</b> - Additional funds are needed to cover anticipated additional staff augmentation for new IT projects for Harris Health.  <b>Job No. 24/0174, Board Motion 24.09-135</b>	Additional Funds  August 21, 2024 through August 20, 2025	Antony Kilty	\$ 1,350,000	\$ 1,521,000
A4	Care.com, Inc.  MWBE Goal: N/A Contract was procured prior to MWBE program	<b>Backup Childcare and Eldercare Services for Harris Health</b> - Additional funds are required to pay for the increased volume of service days that exceeded the program allocation, including the extended term  <b>GA-07223</b>	Ratification 170271  May 15, 2023 through October 31, 2024	Amanda Jones- Duncan	\$ 850,000	\$ 1,366,272
A5	Best Care EMS, LTD. (HCHD-659)  MWBE Goal: 100%	<b>Ambulance Services for Harris Health</b> - Additional funds are required to cover the increase in demand for services due to additional volume being shifted from a secondary vendor to Best Care.  <b>Professional Services Exemption, Board Motion 24.02-28</b>	Ratify Additional Funds Extension Professional Services Exemption  March 01, 2025 through September 30, 2025	Kiki Teal	\$ 3,572,292	\$ 1,200,000
A6	Connexall, Inc.  MWBE Goal: 4%	<b>Clinical Communications - Alert Manager Solution for Harris Health</b> - Improvement in response time and streamline communication with the ultimate goal of improving patient care and clinical outcomes through alarm aggregation, real-time monitoring, customizable alarm thresholds, event correlation, and escalation.  <b>Job No. 240229</b>	Award Best proposal meeting requirements  One (1) year initial term with six (6) one-year renewal options	David Burnett		*
A7	Abbott Laboratories, Inc. (HCHD-0992)  MWBE Goal: Exempt Public Health or Safety	<b>Surgical Heart Valve Products</b> - To continue providing products used for the surgical repair or replacement of heart valves, including mechanical heart valves, biological heart valves and devices used for valve repair and extended term.  <b>Public Health or Safety Exemption, Board Motion 23.06-95</b>	Additional Funds Extension Public Health or Safety Exemption  August 01, 2025 through July 31, 2027	Charles Motley	\$ 267,136	\$ 500,000
A8	FujiFilm Medical Sytems USA, Inc. (GA-05536)  MWBE Goal: Exempt Sole Source	<b>License and Maintenance Services for Synapse Picture Archiving and Communication System (PACS) for Harris Health.</b> - To purchase additional licenses for Fujifilm Synapse PACS Radiology System.  <b>Sole Source Exemption, Board Motion 22.09-126</b>	Ratify Additional Funds Sole Source Exemption  November 01, 2022 through October 31, 2025	Cary Fagan	\$ 828,675	\$ 371,200

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A9	<b>Innovation Associates (HCHD-204)</b>  MWBE Goal: Exempt Sole Source	<b>Maintenance and Support for the Legacy Central Fill Pharmacy System for Harris Health</b> - To continue to provide maintenance, support services, parts, and software for the PharmASSIST Central Fill Pharmacy System needed to support patients until the new Central Fill Pharmacy System is installed and implemented.  <b>Sole Source Exemption, Board Motion 23.06-95</b>	Additional Funds Extension Sole Source Exemption  July 01, 2025 through June 30, 2026	Sunny Ogbonnaya	\$ 340,845	\$ 361,296
A10	<b>IdentiSys, Inc. (HCHD-1240)</b>  MWBE Goal: Exempt Sole Source	<b>Weapons Detection System for Harris Health</b> - To provide additional weapons detection systems for enhancing the safety of patients and the public at Smith Clinic and Quentin Mease Health Center.  <b>Sole Source Exemption, Board Motion 24.03-38</b>	Ratify Additional Funds Sole Source Exemption  April 12, 2024 through April 11, 2025	Christopher Okezie	\$ 976,759	\$ 359,216
A11	<b>Baylor College of Medicine (HCHD-353)</b>  MWBE Goal: Exempt Funding Source	<b>Support Services for the Maternal Opioid Misuse (MOM) Model for Harris Health</b> - To continue to provide support services to pregnant and postpartum women with opioid use disorder and their infants to improve the quality and availability of care.  <b>Professional Services Exemption</b>	Ratify Renewal Professional Services Exemption  January 01, 2024 through December 31, 2024	Stefanie Mars	\$ 80,682	\$ 269,501
A12	<b>Rad Source Technologies Inc.</b>  MWBE Goal: Exempt Sole Source	<b>Blood Irradiator for Harris Health</b> - To replace an existing blood irradiator at Ben Taub's blood bank that has reached end of life.  <b>Sole Source Exemption</b>	Purchase Sole Source Exemption	Patrick Casey		\$ 262,000
A13	<b>Insight Health Corporation dba RAYUS Radiology (HCHD-687)</b>  MWBE Goal: Exempt Public Health or Safety	<b>Lease of Mobile Magnetic Resonance Imaging (MRI) System for Harris Health</b> - To provide for continued lease of Mobile MRI System required to support Smith Clinic and Ben Taub Hospital patients until new permanent unit is operational.  <b>Public Health or Safety Exemption, Board Motion 23.01-08</b>	Ratify Additional Funds Extension Public Health or Safety Exemption  February 14, 2025 through October 01, 2025	Pedro Saldana	\$ 1,079,550	\$ 253,614
					Total Expenditures	\$ 11,798,934
					Total Revenue	\$ (0)

**Grant Agenda Items for the Harris County Hospital District dba Harris Health, Board of Trustees Report**  
**Grant Matrix: April 24, 2025**

No.	Grantor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Award Amount
C1	Harris County Hospital District Foundation <i>through a donation from Gilead Sciences, Inc.</i>	Consideration of approval to amend a grant agreement between Harris Health and the Harris County Hospital District Foundation, to repurpose the use of the remaining grant funds from the Gilead Sciences, Inc. currently managed by the HCHD Foundation for breast cancer patient transportation, to the Harris Health navigator program directly for the navigators	<b>Amendment of a Grant Agreement</b>	September 1, 2024 through August 31, 2025	Jeffrey Baker	\$ 102,744.21
<b>TOTAL AMOUNT:</b>						<b>\$ 102,744.21</b>

**Contract Matrix: April 24, 2025**

TOTAL AMOUNT: \$		1,205,344.00
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