

BOARD OF TRUSTEES

Budget and Finance Committee

Thursday, November 13, 2025

9:30 A.M.

(or immediately following the Special Call Board: Strategic Planning meeting)

– NOTICE –

TO: HARRIS COUNTY RESIDENTS AND ALL OTHER INTERESTED PERSONS

DATE: NOVEMBER 6, 2025

Notice is hereby given that the Board of Trustees Budget and Finance Committee of Harris Health will convene at 9:30 A.M. *(or immediately following the Special Call Board: Strategic Planning meeting)* on Thursday, November 13, 2025, in the Board Room of 4800 Fournace Place, Bellaire, Texas 77401. The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

Note: Some Board Members may participate by videoconference.

The Board of Trustees Budget and Finance Committee will consider the following matters:

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

AGENDA

- | | |
|---|----------------------------|
| I. Call to Order and Record of Attendance | Ms. Ingrid Robinson |
| II. Approval of the Minutes of Previous Meeting | Ms. Ingrid Robinson |
| • Budget and Finance Committee Meeting – May 8, 2025 | |
| III. Financial Matters | Ms. Ingrid Robinson |
| A. Consideration of Acceptance of the Harris Health Fourth Quarter Fiscal Year 2025 Investment Report – Ms. Victoria Nikitin | |
| B. Consideration of Acceptance of the Harris Health Third Quarter Calendar Year 2025 Pension Plan Report – Ms. Victoria Nikitin | |
| C. Consideration of Acceptance of the Harris Health September 2025 Quarterly Financial Report Subject to Audit – Ms. Victoria Nikitin | |

IV. Executive Session

Ms. Ingrid Robinson

- A. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Performance for the Nine Months Ending September 30, 2025, Pursuant to Tex. Gov't Code Ann. §551.085 – ***Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice***
- B. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. 2026 Operating and Capital Budget, Pursuant to Tex. Gov't Code Ann. §551.085, Including Consideration of Recommendation for Approval of the 2026 Operating and Capital Budget for Community Health Choice Texas, Inc. and Community Health Choice, Inc. to the Harris Health Board of Trustees Upon Return to Open Session – ***Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice***
- C. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. 2026 Insurance Renewals, Pursuant to Tex. Gov't Code Ann. §551.085, Including Consideration of Recommendation for Approval of the 2026 Insurance Renewals for Community Health Choice Texas, Inc. and Community Health Choice, Inc. to the Harris Health Board of Trustees Upon Return to Open Session – ***Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice***

V. Reconvene

Ms. Ingrid Robinson

VI. Adjournment

Ms. Ingrid Robinson

BOARD OF TRUSTEES**Compliance and Audit Committee**

Thursday, November 13, 2025

10:15 A.M.

(or immediately following the Budget & Finance Committee meeting)

– NOTICE –

TO: HARRIS COUNTY RESIDENTS AND ALL OTHER INTERESTED PERSONS

DATE: NOVEMBER 6, 2025

Notice is hereby given that the Board of Trustees Compliance and Audit Committee of Harris Health will convene at 10:15 A.M. *(or immediately following the Budget & Finance Committee meeting)* on Thursday, November 13, 2025, in the Board Room of 4800 Fournace Place, Bellaire, Texas 77401. The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

Note: Some Board Members may participate by videoconference.

The Board of Trustees Compliance and Audit Committee will consider the following matters:

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

AGENDA

- | | |
|---|------------------------|
| I. Call to Order and Record of Attendance | Ms. Carol Paret |
| II. Approval of the Minutes of Previous Meeting | Ms. Carol Paret |
| <ul style="list-style-type: none">• Compliance and Audit Committee Meeting – September 11, 2025 | |
| III. Presentation Regarding the Harris Health Independent Auditor's Pre-audit Communication for the Year Ended September 30, 2025
<i>– Mr. Chris Clark, FORVIS MAZARS</i> | |
| IV. Presentation Regarding the Harris Health Internal Audit Annual Update for the Period October 1, 2024, through September 30, 2025
<i>– Mr. Mike Post, Harris County Auditor and Ms. Sharon Brantley Smith, Chief Assistant County Auditor</i> | |
| V. Consideration of Recommendation for Approval of the Harris Health 2026 Internal Audit Charter to the Harris Health Board of Trustees
<i>– Mr. Mike Post, Harris County Auditor and Ms. Sharon Brantley Smith, Chief Assistant County Auditor</i> | |

- VI. Consideration of Recommendation for Approval of the Harris Health 2026-2029 Internal Audit Strategic Plan to the Harris Health Board of Trustees**
– Mr. Mike Post, Harris County Auditor and Ms. Sharon Brantley Smith, Chief Assistant County Auditor

VII. Executive Session

Ms. Carol Paret

- A.** Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032
– Ms.Carolynn Jones
- B.** Presentation Regarding the Harris County Auditor’s Fiscal Year 2026 Annual Risk Assessment and Audit Plan Process, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov’t Codes Ann. §§418.183, 551.089, Including Consideration of Recommendation for Approval of the Harris Health Fiscal Year 2026 Internal Audit Plan, Compliance Program Audit Plan, and Internal Quality Audit Plan to the Harris Health Board of Trustees Upon Return to Open Session – **Mr. Mike Post, Harris County Auditor, Ms. Sharon Brantley Smith, Chief Assistant County Auditor, Mr. Anthony Williams, and Ms. Vivian Ho-Nguyen**
- C.** Presentation Regarding Harris County Auditor’s Report Regarding Past-Due High-Priority Management Action Plans, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov’t Code Ann. §551.071
– Mr. Mike Post, Harris County Auditor and Ms. Sharon Brantley Smith, Chief Assistant County Auditor
- D.** Presentation Regarding Harris County Auditor’s Report Related to Sterile Processing Recommendation Follow-up, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov’t Code Ann. §551.071 – **Mr. Mike Post, Harris County Auditor and Ms. Sharon Brantley Smith, Chief Assistant County Auditor**
- E.** Presentation Regarding Harris County Auditor’s Report Related to Cash Handling Internal Audit, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov’t Code Ann. §551.071 – **Mr. Mike Post, Harris County Auditor and Ms. Sharon Brantley Smith, Chief Assistant County Auditor**

VIII. Reconvene

Ms. Carol Paret

IX. Adjournment

Ms. Carol Paret

BOARD OF TRUSTEES**Joint Conference Committee**

Thursday, November 13, 2025

12:00 P.M.

*(or immediately following the Compliance & Audit Committee meeting)***– NOTICE –****TO: HARRIS COUNTY RESIDENTS AND ALL OTHER INTERESTED PERSONS****DATE: NOVEMBER 6, 2025**

Notice is hereby given that the Board of Trustees Joint Conference Committee of Harris Health will convene at 12:00 P.M. *(or immediately following the Compliance & Audit Committee meeting)* on Thursday, November 13, 2025. The meeting may be viewed online:

<http://harrishealthtx.swagit.com/live>.

The Board of Trustees Joint Conference Committee will consider the following matters:

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

AGENDA

- | | |
|---|---|
| I. Call to Order and Record of Attendance | Dr. Andrea Caracostis |
| II. Approval of the Minutes of Previous Meeting | Dr. Andrea Caracostis |
| • Joint Conference Committee Meeting – September 11, 2025 | |
| III. Physician Leadership Reports | Dr. Andrea Caracostis |
| A. Medical Executive Board (MEB) Chair/Vice Chair | Dr. Kunal Sharma and
Dr. Asim Shah |
| B. Chiefs of Staff | |
| • LBJ Hospital | Dr. Tien Ko |
| • Ben Taub Hospital | Dr. Sandeep Markan |
| C. Assistant Chiefs of Staff | |
| • UT | Dr. Mohammad Zare |
| • BCM | Dr. Fareed Khan |
| IV. New Items for Discussion | Dr. Andrea Caracostis |
| A. Update Regarding Revised Medical Staff Bylaws | Dr. Kunal Sharma |
| V. Adjournment | Dr. Andrea Caracostis |