

**Wednesday, March 11, 2026**

**9:00 AM**

**BOARD ROOM**

**4800 Fournace Place, Bellaire, TX 77401**

The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

**\*Notice: Some Board Members may participate by videoconference.**

### Mission

Harris Health is a public, integrated health system dedicated to improving the health of our communities by delivering high-quality, person-centered care in collaboration with community and academic partners.

## AGENDA

### **I. Call to Order and Record of Attendance**

### **II. Approval of the Minutes of Previous Meeting**

- Board Meeting – February 11, 2026

**MOTION: 26.03-31**

Moved by: LIBBY VIERA-BLAND  
2<sup>ND</sup>: CAROL PARET

### **III. Announcements / Special Presentations**

#### **A. CEO Report** Including Special Announcements – *Dr. Esmaeil Porsa*

- 50<sup>th</sup> Service Anniversary Recognition

#### **B. Board Member Announcements** Regarding Board Member Advocacy and Community Engagements

### **IV. Public Comment**

### **V. Executive Session**

- A.** Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting, Including Possible Action Regarding this Matter Upon Return to Open Session

– *Dr. Andrea Caracostis and Dr. Thomas Cummins*

**NO ACTION TAKEN**

- B.** Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health Medical Staff Upon Return to Open Session

– *Dr. Kunal Sharma and Dr. Asim Shah*

**NO ACTION TAKEN**

- C. Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, with Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Correctional Health Medical Staff Upon Return to Open Session – **Dr. O. Reggie Egins**

**NO ACTION TAKEN****VI. Reconvene to Open Meeting****VII. General Action Item(s)****A. General Action Item(s) Related to Quality: Medical Staff**

1. Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff – **Dr. Kunal Sharma**

**MOTION: 26.03-32**

Moved by: LIBBY VIERA-BLAND

2<sup>ND</sup>: INGRID ROBINSON**B. General Action Item(s) Related to Quality: Correctional Health Medical Staff**

1. Consideration of Approval of Credentialing Changes for Members of Harris Health Correctional Health Medical Staff – **Dr. O. Reggie Egins**

**MOTION: 26.03-33**

Moved by: CAROL PARET

2<sup>ND</sup>: DR. SHUBHADA HOOLI**VIII. Strategic Discussion****A. Committee Reports**

- February 24, 2026 – Governance Committee
- February 24, 2026 – Quality Committee
- February 26, 2026 – Budget & Finance Committee
- February 26, 2026 – Compliance & Audit Committee
- February 26, 2026 – Joint Conference Committee

**IX. New Items for Board Consideration**

- A. Consideration of Approval to the Revised Bylaws of the Harris Health Board of Trustees

**MOTION: 26.03-35**

Moved by: INGRID ROBINSON

2<sup>ND</sup>: PAUL PUENTE

- B. Resolution of the Board of Trustees of the Harris County Hospital District Approving the Form of the Order of the Harris County Commissioners Court Authorizing the Issuance, Sale and Delivery of Harris County Hospital District, Limited Tax Bonds and Limited Tax Refunding Bonds, which may be Issued in One or More Series in Accordance with Specified Parameters; Levying a Continuing Direct Annual Ad Valorem Tax for the Payment of Principal and Interest; Authorizing the Authorized Representative to Approve the Amounts, Interest Rates, Prices, Terms and Redemption Provisions Thereof; Providing for the Refunding and Defeasance of Certain Outstanding Obligations of the District; Approving the Preparation of Financing Documents and Prescribing the Terms and Form Thereof; Authorizing the Preparation and Distribution of One or More Official Statements in Connection with the Sale of the Bonds; and Making Other Provisions and Authorizing Other Actions Supporting the Issuance and Administration of Such Bonds – **Victoria Nikitin**

**MOTION: 26.03-34**

Moved by: LIBBY VIERA-BLAND

2<sup>ND</sup>: PAUL PUENTE

**X. Consent Agenda Items****A. Consent Purchasing Recommendations**

1. Consideration of Approval of Purchasing Recommendations (Items A1 through A5 of the Purchasing Matrix) – **Ms. Kimberly Williams and Mr. Jack Adger, Harris County Purchasing Office**  
(See Attached Expenditure Summary: March 11, 2026)

**MOTION: 26.03-36**

Moved by: INGRID ROBINSON  
2<sup>ND</sup>: PAUL PUENTE

**B. Consent Contract Recommendations**

1. Consideration of Approval of Contract Recommendations (Item B1 of the Contract Matrix) – **Ms. Sara Thomas**  
(See Attached Contract Matrix: March 11, 2026)

**MOTION: 26.03-37**

Moved by: CAROL PARET  
2<sup>ND</sup>: PAUL PUENTE

**C. Consent Committee Recommendations**

1. Consideration of Acceptance of the Harris Health First Quarter Fiscal Year 2026 Investment Report – **Ms. Victoria Nikitin**  
[Budget & Finance Committee]
2. Consideration of Acceptance of the Harris Health Fourth Quarter Calendar Year 2025 Pension Plan Report – **Ms. Victoria Nikitin**  
[Budget & Finance Committee]
3. Consideration of Acceptance of the Harris Health December 2025 Quarterly Financial Report Subject to Audit – **Ms. Victoria Nikitin**  
[Budget & Finance Committee]

**MOTION: 26.03-37**

Moved by: CAROL PARET  
2<sup>ND</sup>: PAUL PUENTE

**MOTION: 26.03-37**

Moved by: CAROL PARET  
2<sup>ND</sup>: PAUL PUENTE

**MOTION: 26.03-37**

Moved by: CAROL PARET  
2<sup>ND</sup>: PAUL PUENTE

**D. New Consent Items for Board Approval**

1. Consideration of Acceptance of the Harris Health January 2026 Financial Report Subject to Audit – **Ms. Victoria Nikitin**
2. Consideration of Approval of the Removal of Sima Ladjevardian as a Member of the Quality Committee

**MOTION: 26.03-37**

Moved by: CAROL PARET  
2<sup>ND</sup>: PAUL PUENTE

**MOTION: 26.03-37**

Moved by: CAROL PARET  
2<sup>ND</sup>: PAUL PUENTE

[End of Consent Agenda]

**XI. Item(s) Related to the Health Care for the Homeless Program**

- A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act – **Dr. Jennifer Small and Ms. Tracey Burdine**
  - HCHP March 2026 Operational Update

**MOTION: 26.03-38**

Moved by: LIBBY VIERA-BLAND  
2<sup>ND</sup>: INGRID ROBINSON

- B. Consideration of Approval of the HCHP 2026 Sliding Fee Scale – **Dr. Jennifer Small and Ms. Tracey Burdine**

**MOTION: 26.03-39**

Moved by: LIBBY VIERA-BLAND  
2<sup>ND</sup>: CAROL PARET

- C. Consideration of Approval of the HCHP 2025 Budget Summary Report  
– **Dr. Jennifer Small and Ms. Tracey Burdine**

**MOTION: 26.03-40**

Moved by: INGRID ROBINSON

2<sup>ND</sup>: PAUL PUENTE

- D. Consideration of Approval of the HCHP Fourth Quarter Patient Satisfaction Report – **Dr. Jennifer Small and Ms. Tracey Burdine**

**MOTION: 26.03-41**

Moved by: LIBBY VIERA-BLAND

2<sup>ND</sup>: CAROL PARET**XII. Executive Session**

- D. Review of the Health Care for the Homeless Program (HCHP) 2025 Quality Management Report, Pursuant to Tex. Occ. Code Ann. §151.002 and Tex. Health & Safety Code §161.032, Including Consideration of Approval of the HCHP 2025 Quality Management Report – **Dr. Jennifer Small and Ms. Tracey Burdine**

**MOTION: 26.03-42**

Moved by: LIBBY VIERA-BLAND

2<sup>ND</sup>: CAROL PARET

- E. Consultation with Attorney Regarding Settlement of Claim with Johnston, LLC, Pursuant to Tex. Gov't Code §551.071, Including Possible Action Upon Return to Open Session – **Ms. Ebon Swofford and Mr. Michael Fritz**

**MOTION: 26.03-43**

Moved by: LIBBY VIERA-BLAND

2<sup>ND</sup>: DR. SHUBHADA HOOLI

- F. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Unaudited, Financial Performance for the 12-month Year Ending December 31, 2025, Pursuant to Tex. Gov't Code Ann. §551.085  
– **Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice**

**NO ACTION TAKEN**

- G. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Investment Report for the Twelve Months Ending December 31, 2025, Pursuant to Tex. Gov't Code Ann. §551.085  
– **Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice**

**NO ACTION TAKEN**

- H. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session – **Ms.Carolynn Jones**

**NO ACTION TAKEN**

- I. Consultation with Attorney Regarding Harris Health's Medical School Affiliation and Support Agreements, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Upon Return to Open Session  
– **Mr. Louis Smith and Ms. Sara Thomas**

**NO ACTION TAKEN**

- J. Consultation with Attorney Regarding Harris Health's Proposed Acquisition by Eminent Domain of Approximately 8.9 Acres of Hermann Park Adjacent to Ben Taub Hospital for the Redevelopment and Expansion of Ben Taub Hospital and Related Legal Matters, Pursuant to Tex. Gov't Code Ann. §551.071, Including Possible Action Regarding this Matter Upon Return to Open Session  
– **Ms. Sara Thomas**

**NO ACTION TAKEN**

- K. Consultation with Attorney Regarding Community Health Choice, Inc. and Community Health Choice Texas, Inc., Pursuant to Tex. Gov't Code Ann. §§551.071, 551.085, Including Possible Action Regarding this Matter Upon Return to Open Session – **Ms. Sara Thomas and Ms. Carolynn Jones**

**MOTION: 26.03-44**

Moved by: DR. SHUBHADA HOOLI

2<sup>ND</sup>: CAROL PARET

- L. Consultation with Attorney Related to Prevailing Wage Matters, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session – ***Ms. Sara Thomas*** **NO ACTION TAKEN**
- M. Discussion Regarding the Chief Executive Officer (CEO) Evaluation, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Upon Return to Open Session – ***Board of Trustees*** **NO ACTION TAKEN**

**XIII. Reconvene**

**XIV. Adjournment**

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: March 11, 2026 (Approvals)

| No. | Vendor                                                                                                                     | Description<br>Justification<br>Contract                                                                                                                                                                                                                          | Action<br>Basis of<br>Recommendation<br>Term                                                                              | Project Owner  | Previous<br>Amount    | Current<br>Estimated<br>Cost |
|-----|----------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|----------------|-----------------------|------------------------------|
| A1  | <b>QIAGEN, LLC</b><br><br>MWBE Goal: Exempt<br>Sole Source                                                                 | <b>Quantiferon TB Gold Plus Collection Tubes, Reagents and Controls for Harris Health</b> - To provide testing supplies required for Tuberculosis testing on the fully automated immunology analyzer LIAISON® XL.<br><br><b>Sole Source Exemption</b>             | Award<br>Sole Source<br>Exemption<br><br>One (1) year initial term with four (4) one-year renewal options                 | Charles Motley |                       | \$ 2,000,000                 |
| A2  | <b>Lonestar Electric Supply</b><br><br>MWBE Goal: Exempt<br>Sole Source                                                    | <b>Paralleling Gear for Harris Health</b> - To purchase an ABB manufactured gear to support the new generator at Ben Taub Hospital.<br><br><b>Sole Source Exemption</b>                                                                                           | Purchase<br>Sole Source<br>Exemption                                                                                      | Teong Chai     |                       | \$ 838,221                   |
| A3  | <b>Getinge USA Sales, LLC</b><br><br>MWBE Goal: Exempt<br>Sole Source                                                      | <b>Service and Maintenance of Getinge Brand Equipment for Harris Health</b> - To provide service and maintenance of Getinge brand equipment located at Lyndon B. Johnson Hospital.<br><br><b>Sole Source Exemption</b>                                            | Purchase<br>Sole Source<br>Exemption<br><br>Five-year initial term                                                        | James Young    |                       | \$ 447,402                   |
| A4  | <b>R1 RCM</b><br><br>MWBE Goal: 0%<br>Specialized,<br>Technical, or Unique<br>in Nature                                    | <b>Physician Advisor Services for Harris Health</b> - Additional funds are required due to an increase in the amount of chart audits requested for Harris Health inpatient and outpatient facilities.<br><br><b>Job No. FB03052025</b>                            | Additional Funds<br><br>July 01, 2025<br>through<br>June 30, 2026                                                         | Alyssa Davis   | \$ 200,000            | \$ 250,000                   |
| A5  | <b>Alpha Eyecare Associates, PLLC (HCHD-695)</b><br><br>MWBE Goal: 0%<br>Specialized,<br>Technical, or Unique<br>in Nature | <b>Optometry and Ophthalmology Services for Harris Health</b> - To continue providing optometrists and ophthalmologists to conduct eye examinations for detainees at the Harris County Sheriff's Office Facilities.<br><br><b>Professional Services Exemption</b> | Ratify<br>Additional Funds<br>Professional<br>Services<br>Exemption<br><br>March 01, 2025<br>through<br>February 28, 2026 | Trinette Larks | \$ 245,000            | \$ 120,500                   |
|     |                                                                                                                            |                                                                                                                                                                                                                                                                   |                                                                                                                           |                | Total<br>Expenditures | \$ 3,656,123                 |
|     |                                                                                                                            |                                                                                                                                                                                                                                                                   |                                                                                                                           |                | Total<br>Revenue      | \$ (0)                       |

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: March 11, 2026 (Transmittals)

| No. | Vendor                                                                                                              | Description<br>Justification<br>Contract                                                                                                                                                                                                                                                                         | Action<br>Basis of<br>Recommendation<br>Term                                                   | Project Owner  | Previous<br>Amount | Current<br>Estimated<br>Cost |
|-----|---------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|----------------|--------------------|------------------------------|
| B1  | <b>Philips Healthcare (PP-IM-280)</b><br><br>MWBE Goal: Exempt GPO                                                  | <b>Cardiovascular Imaging</b> - To purchase six (6) image guided therapy systems for the new Lyndon B. Johnson Hospital. Equipment will be installed in the EP, Cath and IR Laboratories.<br><br><b>Premier Healthcare Alliance, L.P. Contract</b>                                                               | Award<br>Only Offer<br>Received                                                                | Arun Mathew    |                    | \$ 12,424,457                |
| B2  | <b>GE Healthcare (PP-IM-265)</b><br><br>MWBE Goal: Exempt GPO                                                       | <b>Computed Tomography</b> - To add five (5) CT machines to LBJ Hospital as part of the LBJ Expansion Project.<br><br><b>Premier Healthcare Alliance, L.P. Contract</b>                                                                                                                                          | Award<br>Best Offer(s)<br>Meeting<br>Requirements                                              | Teong Chai     |                    | \$ 7,624,115                 |
| B3  | <b>Karl Storz Endoscopy-America, Inc. (PP-OR-2304)</b><br><br>MWBE Goal: Exempt GPO                                 | <b>OR Integration and Automation Systems</b> - This procurement is to purchase video and imaging integration platforms for twenty-four (24) operating rooms and four (4) conference rooms at the new LBJ Hospital.<br><br><b>Premier Healthcare Alliance, L.P. Contract</b>                                      | Award<br>Only Offer<br>Received                                                                | Teong Chai     |                    | \$ 6,998,460                 |
| B4  | <b>GE Healthcare (PP-IM-270)</b><br><br>MWBE Goal: Exempt GPO                                                       | <b>Magnetic Resonance Imaging</b> - To add two (2) MRI scanners to LBJ Hospital as part of the LBJ Expansion Project.<br><br><b>Premier Healthcare Alliance, L.P. Contract</b>                                                                                                                                   | Award<br>Best Offer(s)<br>Meeting<br>Requirements                                              | Teong Chai     |                    | \$ 4,412,932                 |
| B5  | <b>Steris Corporation (PP-OR-1951)</b><br><br>MWBE Goal: Exempt GPO                                                 | <b>OR Lights and Booms</b> - To purchase surgical lights and booms for C-Section, Endo Branch and Imaging Suites as well as the Operating Rooms and Emergency Departments as part of the LBJ expansion project.<br><br><b>Premier Healthcare Alliance, L.P. Contract</b>                                         | Award<br>Only Offer<br>Received                                                                | Teong Chai     |                    | \$ 4,347,500                 |
| B6  | <b>Medline Industries (PP-OR-1967)</b><br><br>MWBE Goal: Exempt GPO                                                 | <b>Custom Procedure Trays</b> - To provide Harris Health with custom procedural packs.<br><br><b>Premier Healthcare Alliance, L.P. Contract</b>                                                                                                                                                                  | Award<br>Best Contract(s)<br><br>One-year initial term with four (4) four-year renewal options | Charles Motley |                    | \$ 3,152,061                 |
| B7  | <b>New York Life Insurance Company dba Life Insurance Company of North America (HCHD-1170)</b><br><br>MWBE Goal: 6% | <b>Employee Benefits Coverage and Benefits Administration Services for Harris Health</b> - To continue employee benefit coverage and benefits administration services for Harris Health.<br><br><b>Job No. 230212, Board Motion 24.12-175</b>                                                                    | Renewal<br><br>January 01, 2025 through December 31, 2025                                      | Jamie Lard     | \$ 3,000,000       | \$ 3,115,000                 |
| B8  | <b>GE Healthcare (PP-IM-269)</b><br><br>MWBE Goal: Exempt GPO                                                       | <b>Molecular Imaging</b> - To add four (4) CT/SPECT imaging systems to LBJ Hospital as part of the LBJ Expansion project.<br><br><b>Premier Healthcare Alliance, L.P. Contract</b>                                                                                                                               | Award<br>Best Offer(s)<br>Meeting<br>Requirements                                              | Teong Chai     |                    | \$ 2,657,703                 |
| B9  | <b>Philips Healthcare (PP-IM-282)</b><br><br>MWBE Goal: Exempt GPO                                                  | <b>General Radiology</b> - To purchase nine (9) x-ray systems for the new Lyndon B. Johnson Hospital. Equipment will be installed in the following departments: Main Radiology/Diagnostic Imaging, Emergency Center, Ortho Exam Room, and Shock/Trauma.<br><br><b>Premier Healthcare Alliance, L.P. Contract</b> | Award<br>Only Offer<br>Received                                                                | Arun Mathew    |                    | \$ 2,481,716                 |



| No. | Vendor                                                                                                                      | Description<br>Justification<br>Contract                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Action<br>Basis of<br>Recommendation<br>Term                                                         | Project Owner  | Previous<br>Amount | Current<br>Estimated<br>Cost |
|-----|-----------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|----------------|--------------------|------------------------------|
| B10 | <b>PartsSource, Inc. (HCHD-386)</b><br><br>MWBE Goal: Exempt GPO                                                            | <b>Biomedical Equipment Parts and Services for Harris Health</b> - To continue providing the PartsSource PRO Managed Service Platform to assist in procuring medical equipment parts and services for Harris Health<br><br><i>Premier Healthcare Alliance, L.P. Contract</i>                                                                                                                                                                                                                                                                                                    | Additional Funds Extension<br><br>February 28, 2026 through February 27, 2027                        | James Young    | \$ 2,324,013       | \$ 2,324,013                 |
| B11 | <b>Olympus America Inc. (PP-OR-2312)</b><br><br>MWBE Goal: Exempt GPO                                                       | <b>Surgical Endoscopy - Flexible</b> - This procurement is replacing respiratory care video endoscopy equipment that is well past their expected useful life at Ben Taub and LBJ Hospitals.<br><br><i>Premier Healthcare Alliance, L.P. Contract</i>                                                                                                                                                                                                                                                                                                                            | Award Only Offer Received                                                                            | Arun Mathew    |                    | \$ 1,666,355                 |
| B12 | <b>Ortho Clinical Diagnostics (GA-07288)</b><br><br>MWBE Goal: Exempt GPO                                                   | <b>Blood Bank Analyzer(s), Reagents, Consumables, and Service for Harris Health</b> - To continue providing analysis of blood tests using blood bank analyzers for Harris Health patients.<br><br><i>Premier Healthcare Alliance, L.P. Contract</i>                                                                                                                                                                                                                                                                                                                             | Additional Funds Extension<br><br>February 01, 2026 through January 31, 2028                         | Norin pung     | \$ 796,612         | \$ 1,566,239                 |
| B13 | <b>Trace3, LLC (Choice Partners#25/018MF-71)</b><br><br>MWBE Goal: 0% Specialized, Technical, or Unique in Nature           | <b>Cisco Secure Access Subscription for Harris Health</b> - To consolidate vendors by adding functionality from Cisco, which is currently responsible for all network appliances at Harris Health, so it will complement the current security and network stack. This will replace existing vendor for less cost while also providing additional features that are currently not implemented, while still allowing for a similar UI experience and be easier to support.<br><br><i>Choice Partners, a division of Harris County Department of Education Cooperative Program</i> | Award Low quote<br><br>Three-year initial term                                                       | A.Kilty        |                    | \$ 1,359,925                 |
| B14 | <b>General Datatech, L.P. (DIR-CPO-5347)</b><br><br>MWBE Goal: 0% Drop Shipped                                              | <b>Product and services</b> - Cisco Network, Switches, License and Services for Holly Hall Operations Center.<br><br><i>State of Texas Department of Information Resources (DIR) Cooperative Contract</i>                                                                                                                                                                                                                                                                                                                                                                       | Award Low quote                                                                                      | A. Kilty       |                    | \$ 1,319,412                 |
| B15 | <b>Diamond Drugs, Inc. d/b/a Diamond Pharmacy Services</b><br><br>MWBE Goal: 0% Specialized, Technical, or Unique in Nature | <b>Pharmaceutical Dispensing for Institutionalized Persons of Harris County</b> - To allow Harris Health to utilize this contract to continue support to Harris County Community Supervision & Corrections Department (CSCD), in accordance with the Interlocal Agreement between Harris Health and CSCD for provision of health care services and pharmaceuticals to misdemeanor and felony offenders.<br><br><i>HCHD-1275</i>                                                                                                                                                 | Transmittal Job No. 220232, Board Motion 25.06-65<br><br>October 01, 2025 through September 30, 2026 | Charles Motley |                    | \$ 1,300,000                 |
| B16 | <b>GE Precision Healthcare (PP-IM-266)</b><br><br>MWBE Goal: Exempt GPO                                                     | <b>General Radiography</b> - To purchase two (02) Precision 180 radiography and fluoroscopy systems for Diagnostic Imaging department at LBJ Hospital as part of the LBJ expansion project.<br><br><i>Premier Healthcare Alliance, L.P. Contract</i>                                                                                                                                                                                                                                                                                                                            | Award Only Offer Received                                                                            | Teong Chai     |                    | \$ 1,184,000                 |
| B17 | <b>Brink's Inc. (HCHD-1014)</b><br><br>MWBE Goal: 0% Non-Divisible                                                          | <b>Armored Car Services and Related Items for Harris County</b> - To provide armored car services and Brink's Complete Service for the transportation and deposit of cash at Harris Health.<br><br><i>Job No. 210229</i>                                                                                                                                                                                                                                                                                                                                                        | Award Best proposal meeting requirements<br><br>Four-year initial term                               | Crystal Cooper |                    | \$ 1,074,048                 |



| No. | Vendor                                                                                                                                  | Description<br>Justification<br>Contract                                                                                                                                                                                                                                                                                                                                                                                                           | Action<br>Basis of<br>Recommendation<br>Term                                                                                        | Project Owner             | Previous<br>Amount | Current<br>Estimated<br>Cost |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|---------------------------|--------------------|------------------------------|
| B18 | <b>Sunbelt Rentals Inc. (062320-SNB)</b><br><br>MWBE Goal: 0%<br>Non-Divisible                                                          | <b>Equipment Rental Provider</b> - Additional funds are needed to continue the rental of generators at Smith Clinic, Martin Luther King Clinic and El Franco Lee Clinic from December 01, 2025 to November 30, 2026.<br><br><i>Sourcewell</i>                                                                                                                                                                                                      | Additional Funds                                                                                                                    | Patrick Casey             | \$ 406,000         | \$ 691,000                   |
| B19 | <b>Carefusion Solutions, LLC (PPP28CFS01)</b><br><br>MWBE Goal: Exempt<br>GPO                                                           | <b>Medication and Supply Automation</b> - To provide upgrade involving a software transition from the existing non-profile Pyxis units to profile Pyxis units at Ben Taub Hospital and Lyndon B. Johnson (LBJ) Hospital. This upgrade is expected to enhance functionality and streamline workflow.<br><br><i>Premier Healthcare Alliance, L.P. Contract</i>                                                                                       | Award<br>Best Contract(s)                                                                                                           | Jabeen<br>Pattassery John |                    | \$ 645,609                   |
| B20 | <b>Agiliti (PP-NS-2138)</b><br><br>MWBE Goal: Exempt<br>GPO<br><br><b>US Med Equipment (PP-NS-2139)</b><br><br>MWBE Goal: Exempt<br>GPO | <b>Peak Use Rental Equipment</b> - To provide rental of various equipment to supplement facilities during periods of high patient census.<br><br><i>Premier Healthcare Alliance, L.P. Contract</i>                                                                                                                                                                                                                                                 | Award<br>Best Contract(s)<br><br>December 01, 2025<br>through<br>November 30, 2028                                                  | Damien Wiley              |                    | \$ 620,000                   |
| B21 | <b>Solid Border, Inc. (DIR-CPO-4850)</b><br><br>MWBE Goal: 0%<br>Non-Divisible                                                          | <b>Radware DefensePro Software Maintenance and Support for Harris Health</b> - To provide real-time network security protection against evolving network attacks in support of Harris Health.<br><br><i>State of Texas Department of Information Resources (DIR) Cooperative Contract</i>                                                                                                                                                          | Purchase<br>Low quote<br><br>Three-year initial<br>term                                                                             | Salman Khan               |                    | \$ 539,937                   |
| B22 | <b>ABC Pest Control of Houston, Inc.</b><br><br>MWBE Goal: 0%<br>Non-Divisible                                                          | <b>Integrated Pest Management Services and Related Items for Harris County</b> - To perform Pest Control Management Services in all Harris Health facilities.<br><br><i>Job No. 240086</i>                                                                                                                                                                                                                                                         | Utilization of<br>Contract<br><br>March 30, 2026<br>through<br>September 30, 2026<br>with three (3) one-<br>year renewal<br>options | Jake Goldstein            |                    | \$ 450,000                   |
| B23 | <b>Mark III Systems - Government Solutions, LLC</b><br><br>MWBE Goal: 0%<br>Non-Divisible                                               | <b>Application and Database Servers</b> - To provide a system composed of Dell PowerEdge R660 vSAN nodes with a pair of switches is a hyper-converged infrastructure (HCI) solution that provides software-defined storage using Dell's high-performance 1U rack servers and redundant networking for the new Central Fill Pharmacy Automation System.<br><br><i>State of Texas Department of Information Resources (DIR) Cooperative Contract</i> | Purchase<br>Low quote                                                                                                               | Mike Castillo             |                    | \$ 390,000                   |
| B24 | <b>ICU Medical Sales Inc (PP-NS-2113 / HCHD 1818)</b><br><br>MWBE Goal: Exempt<br>GPO                                                   | <b>Safety IV Catheters</b> - To provide Harris Health with safety IV catheters with integrated extension sets and needless connector valves.<br><br><i>Premier Healthcare Alliance, L.P. Contract</i>                                                                                                                                                                                                                                              | Award<br>Best Contract(s)<br><br>One-year initial<br>term with two (2)<br>two-year renewal<br>options                               | Charles Motley            |                    | \$ 354,452                   |
| B25 | <b>Insight Direct USA, Inc.</b><br><br>MWBE Goal: Exempt<br>GPO                                                                         | <b>Products and Services</b> - This initiative aims to replace Harris Health's existing inventory of HP EliteDesk Mini laptops with updated, high-performance systems to ensure operational efficiency, security compliance, and support for evolving technology requirements.<br><br><i>Premier Healthcare Alliance, L.P. Contract</i>                                                                                                            | Award<br>Lowest Offer                                                                                                               | A. Kilty                  |                    | \$ 303,611                   |

| No. | Vendor                                                                                      | Description<br>Justification<br>Contract                                                                                                                                                                                                                                                                                                                                               | Action<br>Basis of<br>Recommendation<br>Term                                                                      | Project Owner    | Previous<br>Amount | Current<br>Estimated<br>Cost |
|-----|---------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------|--------------------|------------------------------|
| B26 | <b>Hewlett Packard Enterprise Company (DIR-CPO-5381)</b><br><br>MWBE Goal: 0% Non-Divisible | <b>Products and Services</b> - Hewlett-Packard will provide next business day, 6 hour call to repair and includes on-site replacement of failed equipment, operating systems updates, and 24/7 technical support. The maintenance period of this term is 1/25/26 – 1/24/27<br><br><b>State of Texas Department of Information Resources (DIR) Cooperative Contract</b>                 | Award<br>Only quote<br><br>January 25, 2026 through February 26, 2027                                             | A. Kilty         |                    | \$ 260,892                   |
| B27 | <b>SHI Government Solutions, Inc. (DIR-CPO-5850)</b><br><br>MWBE Goal: 0% Drop Shipped      | <b>Hewlett-Packard (HP) Computer Monitor Purchase for Harris Health</b> - To purchase 1,500 monitors that will replace outdated monitors that have reached end of life.<br><br><b>State of Texas Department of Information Resources (DIR) Cooperative Contract</b>                                                                                                                    | Purchase<br>Low quote                                                                                             | Antony Kilty     |                    | \$ 247,755                   |
| B28 | <b>Global Healthcare Exchange, LLC [HCHD-1491]</b><br><br>MWBE Goal: Exempt Sole Source     | <b>eCommerce Procurement Cycle Solutions and Subscription Services for Harris Health</b> - Additional funds are required to add Lumere Product Introduction Management and Data Measurement Subscription services to the existing Agreement.<br><br><b>Sole Source Exemption, Board Motion 25.01-07</b>                                                                                | Additional Funds<br>Sole Source Exemption<br><br>November 07, 2025 through November 06, 2027                      | Joemon James     | \$ 492,076         | \$ 237,016                   |
| B29 | <b>Verizon Wireless (HCHD-1740) (DIR-TELE-CTSA-003)</b><br><br>MWBE Goal: 0% Non-Divisible  | <b>Wireless Voice and Data Services for Harris Health</b> - To continue to provide wireless voice and data services for on-call smart devices that support 24-hour, seven days per week Harris Health Operations. This purchase covers all Verizon accounts used throughout Harris Health.<br><br><b>State of Texas Department of Information Resources (DIR) Cooperative Contract</b> | Purchase<br>Only quote<br><br>One (1) year initial term with two (2) one-year renewal options                     | Mohammad Manekia |                    | \$ 210,000                   |
| B30 | <b>Edwards Lifesciences LLC</b><br><br>MWBE Goal: Exempt Public Health or Safety            | <b>Heart Valves for Harris Health</b> - To continue providing physician clinically preferred heart valves used in cardiovascular surgical procedures for the Operating Room at Ben Taub Hospital.<br><br><b>Public Health or Safety Exemption</b>                                                                                                                                      | Award<br>Public Health or Safety Exemption<br><br>One (1) year initial term with one (1) one-year renewal options | Charles Motley   |                    | \$ 200,000                   |
| B31 | <b>Hoar Program Management, LLC (HPM) [HCHD-1204]</b><br><br>MWBE Goal: 20%                 | <b>Audit Services for the Lyndon B. Johnson Hospital Expansion for Harris Health</b> - Additional funds are required to support the addition of monthly payment application review and prevailing wage rate monitoring services to the current Agreement.<br><br><b>Job No. 230332, Board Motion 24.01-10</b>                                                                          | Additional Funds                                                                                                  | Brandon Cannaday | \$ 567,275         | \$ 200,000                   |
| B32 | <b>The Staywell Company LLC (GA-06947)</b><br><br>MWBE Goal: Exempt Sole Source             | <b>Healthcare Content Library for Harris Health</b> - To continue providing a license for the HealthHub digital content library which includes a variety of health topics including wellness and prevention.<br><br><b>Sole Source Exemption</b>                                                                                                                                       | Additional Funds<br>Extension<br>Sole Source Exemption<br><br>November 29, 2025 through November 28, 2028         | Amanda Callaway  | \$ 56,135          | \$ 191,062                   |
| B33 | <b>Getinge USA Sales LLC</b><br><br>MWBE Goal: Exempt Sole Source                           | <b>Preventative Maintenance and Repair Services for Harris Health</b> - Getinge will provide preventative maintenance and repair services for CardioSave Balloon Pumps at Ben Taub Hospital.<br><br><b>Sole Source Exemption</b>                                                                                                                                                       | Award<br>Sole Source Exemption<br><br>Four-year initial term                                                      | Tim Tatum        |                    | \$ 186,948                   |

| No. | Vendor                                                                                                                     | Description<br>Justification<br>Contract                                                                                                                                                                                                                                                                                                                                                                                                                   | Action<br>Basis of<br>Recommendation<br>Term                                                                           | Project Owner             | Previous<br>Amount | Current<br>Estimated<br>Cost |
|-----|----------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|---------------------------|--------------------|------------------------------|
| B34 | <b>Insight Direct (USA) Inc.</b><br><br>MWBE Goal: Exempt GPO                                                              | <b>Hardware/Software Resellers</b> - To provide database security monitoring solution to monitor and audit all access to sensitive data from SQL and Oracle databases to help Harris Health maintain continuous HIPAA compliance. This maintenance renewal includes the subscription license renewal for the FlexProtect Plus for Data Security Base Plan.<br><br><b>Premier Healthcare Alliance, L.P. Contract</b>                                        | Award<br>Only Offer<br>Received<br><br>November 25, 2025<br>through<br>November 24, 2026                               | Salman Khan               |                    | \$ 186,552                   |
| B35 | <b>Stryker Medical</b><br><br>MWBE Goal: Exempt Sole Source                                                                | <b>Preventative Maintenance and Repair Services for Harris Health</b> - Stryker will provide preventative maintenance and repair services for Stryker Emergency Care products used by Harris Health's Care Transitions and Integration Department.<br><br><b>Sole Source Exemption</b>                                                                                                                                                                     | Award<br>Sole Source<br>Exemption<br><br>Three-year initial term with two (2) one-year renewal options                 | Henry Flores              |                    | \$ 185,803                   |
| B36 | <b>Brink's Inc. (HCHD-1776)</b><br><br>MWBE Goal: 0% Non-Divisible                                                         | <b>Armored Car Services and Related Items for Harris County</b> - To provide armored car services for the collection and deposit of cash from the automated teller machines in the parking garages at Harris Health.<br><br><b>Job No. 210229</b>                                                                                                                                                                                                          | Award<br>Best proposal<br>meeting<br>requirements<br><br>Three-year initial term with one (1) one-year renewal options | Jon Hallaway              |                    | \$ 183,453                   |
| B37 | <b>Advanced Instruments LLC DBA NOVA Biomedical Corp.</b><br><br>MWBE Goal: 0% Specialized, Technical, or Unique in Nature | <b>Osmometer Equipment for Harris Health</b> - To replace three (3) freezing point osmometers that are no longer supported by the manufacturer at Ben Taub and LBJ Hospitals.<br><br><b>Offer No. NMB112525</b>                                                                                                                                                                                                                                            | Purchase<br>Only offer received                                                                                        | Arun Mathew               |                    | \$ 181,568                   |
| B38 | <b>SHI Government Solutions, Inc. (DIR-CPO-5241)</b><br><br>MWBE Goal: 0% Non-Divisible                                    | <b>SolarWinds Maintenance Renewal</b> - To provide SolarWinds, the primary monitoring system for our servers, databases, storage, and network infrastructure at all sites. SolarWinds enables Harris Health to detect issues with our applications, including but not limited to, Epic, Imaging, Lab, Pharmacy, PeopleSoft, and Business Intelligence systems.<br><br><b>State of Texas Department of Information Resources (DIR) Cooperative Contract</b> | Award<br>Low quote<br><br>One (1) year initial term with two (2) one-year renewal options                              | Jeff Mastrofrancesco      |                    | \$ 173,062                   |
| B39 | <b>Philips Healthcare (PP-SV-369)</b><br><br>MWBE Goal: Exempt GPO                                                         | <b>Clinical Equipment Repair and Maintenance Services</b> - Additional funds are needed to provide service and maintenance for Philips brand Cath Lab equipment located throughout Harris Health.<br><br><b>Premier Healthcare Alliance, L.P. Contract</b>                                                                                                                                                                                                 | Additional Funds<br><br>December 12, 2025<br>through<br>December 11, 2035                                              | James Young               | \$ 4,284,584       | \$ 169,650                   |
| B40 | <b>e-Builder, Inc. (GA-06581)</b><br><br>MWBE Goal: 0% Specialized, Technical, or Unique in Nature                         | <b>Project and Program Management Solution for Harris Health</b> - To continue software subscription services that are used to analyze and collectively manage system projects. Additional funds are required to cover the increased cost of services that are based on the increase in annual capital spend and included in the current Agreement terms.<br><br><b>Job No. 140343</b>                                                                     | Additional Funds<br><br>November 01, 2025<br>through<br>October 31, 2026                                               | Teong Chai, Patrick Casey | \$ 250,000         | \$ 160,000                   |

| No. | Vendor                                                                                                                 | Description<br>Justification<br>Contract                                                                                                                                                                                                                                                                                                                                                   | Action<br>Basis of<br>Recommendation<br>Term                                                               | Project Owner          | Previous<br>Amount | Current<br>Estimated<br>Cost |
|-----|------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------|--------------------|------------------------------|
| B41 | <b>Z5 Inventory Inc. (HCHD-1676) (PPPH25CII02)</b><br><br>MWBE Goal: 0% Non-Divisible                                  | <b>Physical Inventory Services</b> - To provide on-site resources to conduct physical inventories in the OR and procedural areas at Ben Taub and Lyndon B. Johnson Hospitals, as well as analysis and counting of all client inventory, evaluation reports, full details of client catalog, expiration risks, and audit services.<br><br><b>Premier Healthcare Alliance, L.P. Contract</b> | Award Only Offer Received<br><br>One (1) year initial term                                                 | Charles Motley         |                    | \$ 155,110                   |
| B42 | <b>AMN Healthcare Locum Tenens Inc (HCHD-754)</b><br><br>MWBE Goal: N/A<br>Contract was procured prior to MWBE program | <b>Jail Health - Temp Staffing</b> - Additional funds are required to continue providing medical temporary personnel for Correctional Health. The extension will include one (1) additional one-year renewal option.<br><br><b>Professional Services Exemption</b>                                                                                                                         | Additional Funds Extension Professional Services Exemption<br><br>March 01, 2026 through February 28, 2027 | Trinette Larks         | \$ 151,501         | \$ 151,501                   |
| B43 | <b>Cardinal Healthcare</b><br><br>MWBE Goal: 0% Drop Shipped                                                           | <b>Laboratory Equipment for Harris Health</b> - To replace two (2) cover slipper units that are past their useful life in the Laboratory at Ben Taub Hospital.<br><br><b>Offer No. NMB012826</b>                                                                                                                                                                                           | Purchase Lowest priced offer meeting requirements                                                          | Arun Mathew            |                    | \$ 150,500                   |
| B44 | <b>Santa Maria Hostel, Inc. (HCHD-352)</b><br><br>MWBE Goal: Exempt Funding Source                                     | <b>Support Services for the Maternal Opioid Misuse (MOM) Model for Harris Health System</b> - Additional funds are needed for the additional support services provided to pregnant and postpartum women with opioid use disorder and their infants during the 2025 extension term.<br><br><b>Sole Source Exemption</b>                                                                     | Additional Funds Sole Source Exemption<br><br>January 01, 2025 through December 31, 2025                   | Suzanne Amanda Lundeen | \$ 75,847          | \$ 150,158                   |
| B45 | <b>Texas Landscape Group, LLC. (HCHD-1302)</b><br><br>MWBE Goal: 100%                                                  | <b>Landscape Maintenance &amp; Related Services for Harris Health</b> - To continue providing landscape maintenance and related services for Ben Taub and Lyndon B. Johnson (LBJ) Hospitals.<br><br><b>Offer No. PTO102022</b>                                                                                                                                                             | Renewal<br><br>December 01, 2025 through November 30, 2026                                                 | Russell Rodecap        | \$ 77,000          | \$ 150,000                   |
| B46 | <b>Stryker Medical</b><br><br>MWBE Goal: Exempt Sole Source                                                            | <b>Stretchers</b> - To purchase four (04) EMS Stretchers for Holly Hall Operations Center of Harris Health.<br><br><b>Sole Source Exemption</b>                                                                                                                                                                                                                                            | Purchase Sole Source Exemption                                                                             | Arun Mathew            |                    | \$ 148,500                   |
| B47 | <b>The Trevino Group, Inc.</b><br><br>MWBE Goal: 100%                                                                  | <b>Expansion of Obstetric Resuscitation Room for Harris Health</b> - To provide all labor, materials, equipment, and incidental for the renovation and expansion of the obstetric resuscitation room at Ben Taub Hospital.<br><br><b>Offer No. FDA06262025</b>                                                                                                                             | Award Lowest priced offer meeting requirements                                                             | Babak Zare             |                    | \$ 142,943                   |
| B48 | <b>Aunt Bertha, a Public Benefit Company (HCHD-606)</b><br><br>MWBE Goal: 0% Non-Divisible                             | <b>FindHelp for Harris Health</b> - To provide a web-based social services technology platform application used to connect patients to helpful programs to improve outcomes in local, free, or low-cost social services such as food, housing, healthcare, and job training.<br><br><b>Offer No. JD092325</b>                                                                              | Renewal<br><br>March 01, 2026 through February 28, 2027                                                    | Azuka Emeoha           | \$ 49,451          | \$ 136,000                   |
| B49 | <b>McCoy Rockford, Inc.</b><br><br>MWBE Goal: Exempt GPO                                                               | <b>Furniture and Systems, Seating and Accessories</b> - This procurement is to purchase one hundred fifty (150) Amia chairs for Quentin Mease Health Center.<br><br><b>Premier Healthcare Alliance, L.P. Contract</b>                                                                                                                                                                      | Award Lowest Offer                                                                                         | Cindy Perez            |                    | \$ 109,595                   |

| No. | Vendor                                                                           | Description<br>Justification<br>Contract                                                                                                                                                                                                                                                                                                                    | Action<br>Basis of<br>Recommendation<br>Term                                                                  | Project Owner | Previous<br>Amount    | Current<br>Estimated<br>Cost |
|-----|----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|---------------|-----------------------|------------------------------|
| B50 | <b>Craneware Inc. (GA-07749)</b><br><br>MWBE Goal: Exempt<br>Sole Source         | <b>Maintenance and Support of Chargemaster Toolkit Software.</b> - To provide continued maintenance and support services for Chargemaster Toolkit Software solution used by Harris Health Financial Services for daily claims related to billing.<br><br><b>Sole Source Exemption</b>                                                                       | Renewal<br>Sole Source<br>Exemption<br><br>December 31,<br>2025<br>through<br>December 30,<br>2026            | N. Martinez   | \$ 99,527             | \$ 104,503                   |
| B51 | <b>Data Innovations, Inc. (GA-06882)</b><br><br>MWBE Goal: Exempt<br>Sole Source | <b>Instrument Manager and Lab GPS Software for Harris Health.</b> - To provide continued software maintenance and support for Instrument Manager used to service as middleware between the lab instrumentation and Epic. Additional funds are required to add Lab GPS software and upgrade existing Instrument Manager.<br><br><b>Sole Source Exemption</b> | Additional Funds<br>Sole Source<br>Exemption<br><br>September 07,<br>2025<br>through<br>September 06,<br>2026 | Antony Kilty  | \$ 49,805             | \$ 54,589                    |
|     |                                                                                  |                                                                                                                                                                                                                                                                                                                                                             |                                                                                                               |               | Total<br>Expenditures | \$ 67,422,281                |
|     |                                                                                  |                                                                                                                                                                                                                                                                                                                                                             |                                                                                                               |               | Total<br>Revenue      | \$ (0)                       |

**Contract Agenda Item(s) for the Harris County Hospital District dba Harris Health, Board of Trustees Report**  
**Contract Matrix: March 11, 2026**

| No.           | Contractor                   | Description/Justification                                                                                                                                                                                                     | Action, Basis of Recommendation              | Term                                | Project Owner | Amount        |
|---------------|------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|-------------------------------------|---------------|---------------|
| B1            | Norton Rose Fulbright US LLP | Consideration of approval of an agreement between Harris County Hospital District d/b/a Harris Health and Norton Rose Fulbright US LLP for legal advice related to managed care contracts and health care compliance matters. | Ad Hoc Agreement with Two Automatic Renewals | July 01, 2026 through June 30, 2027 | Sara Thomas   | \$ 500,000.00 |
| TOTAL AMOUNT: |                              |                                                                                                                                                                                                                               |                                              |                                     |               | \$ 500,000.00 |