

MINUTES OF THE HARRIS HEALTH BOARD OF TRUSTEES
Board Meeting
Wednesday, February 11, 2026
9:00 A.M.

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
<p>I. Call to Order and Record of Attendance</p>	<p>The meeting was called to order at 9:02 AM by Ms. Carol Paret, Presiding Officer. A quorum was present, and the attendance was recorded. Some Board members attended in person, while others joined via video conference in accordance with state law and Harris Health’s videoconferencing policy. Only participants scheduled to speak were provided dial-in information. All others wishing to view the meeting were advised to access the meeting online through the Harris Health website: http://harrishealthtx.swagit.com/live. A copy of the attendance is appended to the archived minutes.</p>	<p>A copy of the attendance is appended to the archived minutes.</p>
<p>II. Approval of the Minutes of Previous Meeting</p>	<ul style="list-style-type: none"> • Board Meeting – December 18, 2025 [Revised] 	<p><u>Motion No. 26.02-15</u> Moved by Ms. Sima Ladjevardian, seconded by Ms. Libby Viera-Bland, and unanimously passed that the Board approve the [Revised] minutes of December 18, 2025, Board meeting. Motion carried.</p>
	<ul style="list-style-type: none"> • Board Meeting – January 14, 2026 	<p><u>Motion No. 26.02-16</u> Moved by Ms. Libby Viera-Bland, seconded by Ms. Sima Ladjevardian, and unanimously passed that the Board approve the minutes of January 14, 2026 Board meeting. Motion carried.</p>
<p>III. Announcements/ Special Presentations</p>		
	<p>A. CEO Report Including Special Announcements</p> <ul style="list-style-type: none"> • Topping Off Ceremony of John M. O’Quinn Hospital on Lyndon B. Johnson Hospital (LBJ) Campus • Ben Taub Expansion Update 	<p>As Presented.</p>

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	<p>Dr. Esmaeil Porsa, President and Chief Executive Officer (CEO), provided special announcements and system updates. Dr. Porsa reintroduced the recent topping off ceremony for the John M. O’Quinn Hospital on the LBJ Campus, which coincided with Harris Health’s 60th anniversary celebration. The topping off marks a major construction milestone for the future Level I trauma-capable hospital, currently scheduled for completion in 2028 and opening in January 2029.</p> <p>The new hospital will include at least 360 private inpatient beds, with infrastructure capacity to expand to 600 beds in the future. Dr. Porsa also highlighted the announcement of the hospital’s official naming following a \$40 million philanthropic contribution from the O’Quinn Foundation. This represents the largest single gift Harris Health has received and one of the largest philanthropic gifts to a public safety-net hospital in the State of Texas. Dr. Porsa expressed deep appreciation to the Foundation and noted that additional milestone celebrations will occur as construction progresses toward the hospital’s opening.</p> <p>Dr. Porsa provided an update regarding the proposed expansion of Ben Taub Hospital (BTH). He reported that on January 29, he appeared before the Commissioners’ Court to provide a comprehensive update on Harris Health’s community engagement efforts, in response to the Court’s request in October for additional meetings and stakeholder outreach.</p> <p>Dr. Porsa confirmed that Harris Health fulfilled all requested community engagement requirements and addressed questions from Commissioners. Through ongoing collaboration with the City of Houston and Harris County leadership, Harris Health believes a viable solution has been reached regarding the proposed acquisition of approximately 8.9 acres of parkland adjacent to BTH to support future expansion.</p> <p>The Commissioners Court voted unanimously to move forward with a public hearing on the expansion proposal, including consideration of the land purchase from the City of Houston. The public hearing is scheduled for March 19. Dr. Porsa expressed enthusiasm regarding the unanimous vote, noting that it sets the stage for expanding critical hospital capacity to meet growing patient demand and long-term community healthcare needs.</p> <p>He emphasized that this expansion is foundational to ensuring that BTH can continue to provide high-acuity, trauma, and emergency services at the scale required for Harris County’s future. Dr. Porsa concluded his remarks by thanking Commissioners, community partners, and Harris Health staff for their collaboration and commitment throughout the process.</p>	
	<p>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements</p> <p>There were no Board member announcements.</p>	

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IV. Public Comment	Ms. Cara Lambright, President and CEO, Hermann Park Conservancy, addressed the Board regarding the proposed acquisition of approximately 8.9 acres of parkland adjacent to BTH for future expansion. She acknowledged the importance of Harris Health’s mission while emphasizing the need to meet Chapter 26 requirements, minimize harm to parkland, and ensure clear, written mitigation commitments, including parking replacement, access improvements, and preservation of park-like design elements.	
V. Executive Session	At 9:10 AM, Ms. Carol Paret stated that the Board would enter Executive Session for Items V. ‘A through C’ as permitted by law under Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §§ 151.002, 160.007 and Tex. Gov’t Code Ann. §551.071.	
	A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting, Including Possible Action Regarding this Matter Upon Return to Open Session	No action taken.
	B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health Medical Staff Upon Return to Open Session <i>Dr. Hooli was recused from discussion on this item related to Baylor College of Medicine.</i>	No action taken.
	C. Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, with Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov’t Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Correctional Health Medical Staff Upon Return to Open Session <i>Dr. Hooli was recused from discussion on this item related to Baylor College of Medicine.</i>	No action taken.
VI. Reconvene to Open Meeting	At 9:17 AM, Ms. Paret reconvened the meeting in open session, noting that a quorum was present and no action was taken during Executive Session.	
VII. General Action Item(s)		
	A. General Action Item(s) Related to Quality: Medical Staff	

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	<p>1. Approval of Credentialing Changes for Members of the Harris Health Medical Staff</p> <p>Dr. Kunal Sharma, Chair of the Medical Executive Board, presented credentialing changes for members of the Harris Health Medical Staff for February 2026. He reported that there were 11 initial appointments, 0 reappointments, 2 changes or additions of privileges, and 28 resignations. Copies of the credentialing report were available in the permanent record.</p> <p><i>Dr. Hooli was recused from this item related to Baylor College of Medicine.</i></p>	<p><u>Motion No. 26.02-17</u> Moved by Ms. Sima Ladjevardian, seconded by Ms. Libby Viera-Bland, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried.</p>
	<p>2. Approval of Harris Health’s Maternal Health and Neonatal Program Redesignation</p> <p>Dr. Thomas Cummins, Executive Vice President & Chief Medical Executive, presented the Maternal Health and Neonatal Program redesignation requirements and confirmed continued compliance with state designation standards.</p>	<p><u>Motion No. 26.02-18</u> Moved by Ms. Libby Viera-Bland, seconded by Ms. Marlen Trujillo, and unanimously passed that the Board approve agenda item VII.A.2. Motion carried.</p>
	<p>B. General Action Item(s) Related to Quality: Correctional Health Medical Staff</p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health Correctional Health Medical Staff</p> <p>Dr. Otis Egin, Chief Medical Officer of Harris Health Correctional Health, presented the Correctional Health Medical Staff credentialing report detailing 5 initial appointments and 2 resignations. Copies of the credentialing report were available in the permanent record.</p>	<p><u>Motion No. 26.02-19</u> Moved by Ms. Libby Viera-Bland, seconded by Dr. Shubhada Hooli, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</p>
<p>VIII. Strategic Discussion</p>		
	<p>A. Harris Health Strategic Plan Initiatives</p>	
	<p>1. Presentation Regarding Harris Health’s Financial Assistance and Eligibility Programs Overview</p> <p>Ms. Pollie Martinez, Senior Vice President, Revenue Cycle, presented an overview of Harris Health’s Financial Assistance and Eligibility Programs. She outlined the various programs that ensure access to care for uninsured and underinsured patients, including eligibility criteria, application processes, and outreach strategies.</p> <p>Ms. Martinez highlighted recent improvements to streamline patient enrollment, including digital tools for pre-registration and verification, as well as initiatives to enhance patient understanding of available financial assistance. The presentation emphasized the Board’s role in overseeing equitable access to care and the importance of monitoring program</p>	<p>As Presented.</p>

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	<p>effectiveness to meet community needs. A copy of the presentation is available in the permanent record.</p>	
	<p>2. Presentation Regarding Harris Health’s Strategic Capital and Financial Plan</p> <p>Mr. Louis Smith, Senior Vice President, Chief Operating Officer, presented Harris Health’s Strategic Capital and Financial Plan. He presented the current capital expansion projects, including the BTH Expansion and John M. O’Quinn Hospital on the LBJ Campus, as well as future capital priorities. Mr. Smith provided updates on bond issuance, cash flow projections, and long-term debt management, noting the impact of recent Limited Tax Bond Series 2026 on funding availability for infrastructure projects. He discussed the integration of financial planning with operational priorities to ensure sustainability while meeting the growing demand for high-quality care. The presentation also addressed risk management, including potential impacts from federal and state policy changes, Medicaid supplemental funding, and operational contingencies. A copy of the plan is available in the permanent record.</p>	<p>As Presented.</p>
	<p>B. Committee Report</p> <ul style="list-style-type: none"> January 27, 2026 – Quality Committee <p>Ms. Paret reported that the Quality Committee met on January 27, 2026. The Committee received a Harris Health safety message and “Minute to Medicine” video presentation from Dr. Cummins on adopting a high-reliability mindset. The discussion emphasized leadership engagement, fostering a culture of safety, and refining operational processes to reduce risk. He further noted that high-reliability principles, successfully applied in aviation and nuclear industries, are being implemented within Harris Health to strengthen patient safety outcomes.</p>	
<p>IX. New Items for Board Consideration</p>	<p>A. Approval of a Resolution Authorizing Proceedings to Issue and Sell Harris County Hospital District, Limited Tax Bonds, Series 2026; Authorizing the Preparation of all Financing and Offering Documents; Approving the Engagement of Professionals in Connection with the Issuance and Sale of the Bonds; and Making Other Provisions Regarding Such Bonds and Matters Incident Thereto</p> <p>Ms. Victoria Nikitin, Executive Vice President & Chief Financial Officer, presented the resolution authorizing the issuance and sale of the Limited Tax Bonds, Series 2026. She outlined the purpose of the bond issuance, which is to fund ongoing capital expansion projects, including infrastructure improvements at BTH Expansion and the John M. O’Quinn Hospital on the LBJ Campus.</p> <p>Ms. Nikitin explained that the bond authorization would allow the District to hire financial and legal professionals, prepare all necessary financing and offering documents, and initiate the process of issuing bonds, with a “not-to-exceed” amount of \$850 million. She emphasized that the actual amount expected for issuance is approximately \$830 million, based on conservative</p>	<p><u>Motion No. 26.02-20</u> Moved by Ms. Libby Viera-Bland, seconded by Ms. Sima Ladjevardian, and unanimously passed that the Board approve agenda item IX.A. Motion carried.</p>

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	<p>recommendations from financial advisors, and that the Board’s approval is a critical step to ensure timely funding for the District’s capital and strategic initiatives. A copy of the resolution is available in the permanent record.</p>	
	<p>B. Presentation Regarding the Harris Health Independent Auditor’s Report and Overview for the Year Ended September 30, 2025</p> <p>Mr. Chris Clark, Managing Partner at Forvis Mazars, presented the Independent Auditor’s Report and overview of Harris Health’s financial statements for the fiscal year ending September 30, 2025. He highlighted that the audit was collaborative, with continuous dialogue between the auditors and Harris Health’s management team to ensure an accurate understanding of operational and financial transactions.</p> <p>Key points from the presentation included:</p> <ul style="list-style-type: none"> • The audit was substantially complete, and an unmodified opinion would be issued, indicating that the financial statements and footnotes are accurate and complete. • No material weaknesses or significant deficiencies were identified in internal controls. • Significant accounting estimates reviewed included patient accounts receivable, supplemental Medicaid funding, net pension liability, and post-employment healthcare benefits. No errors or misstatements were found. • Financial highlights: total revenue of \$1.6 billion, total expenses of \$2.5 billion, resulting in an operating loss of \$883 million, offset by ad valorem tax revenue of just over \$1 billion, resulting in a net change of \$212 million for the year. • Balance sheet improvements: total assets grew from \$2.5 billion in 2022 to \$4 billion in 2025; net position increased from \$1.1 billion to \$1.6 billion over the same period. • Cash position: 245 days cash on hand at year-end, aligning closely with large hospital district averages in Texas. • Long-term debt increased in 2025 due to the bond issuance to fund capital expansion, a normal lifecycle effect for large infrastructure projects. <p>A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>1. Acceptance of the Harris Health Single Audit Report of Federal and State Award Programs for the Year Ended September 30, 2025</p> <p>Mr. Clark also presented the Single Audit report for federal and state grant funding received by Harris Health. For FY 2025, Harris Health received \$24 million in federal grant funds and \$8.8 million in state grant funds. The audit found no findings or questioned costs, reflecting compliance with all applicable grant requirements. A copy of the audit report is available in the permanent record.</p>	<p>Motion No. 26.02-21 Moved by Ms. Libby Viera-Bland, seconded by Ms. Sima Ladjevardian, and unanimously passed that the Board approve agenda item IX.B.1. Motion carried.</p>

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	<p>2. Acceptance of the Harris Health Independent Auditor’s Report and Financial Statements for the Year Ended September 30, 2025</p> <p>The Board reviewed the full Independent Auditor’s Report and financial statements. Mr. Clark summarized that Harris Health’s financial position remains strong despite operational challenges and ongoing capital expansion. The audit confirmed the accuracy of financial reporting and compliance with generally accepted accounting principles. A copy of the audit report is available in the permanent record.</p>	<p><u>Motion No. 26.02-22</u> Moved by Ms. Libby Viera-Bland, seconded by Ms. Sima Ladjevardian, and unanimously passed that the Board approve agenda item IX.B.2. Motion carried.</p>
<p>X. Consent Agenda Items</p>		
	<p>A. Consent Purchasing Recommendations</p>	
	<p>1. Approval of Purchasing Recommendations (Items A1 through A9 of the Purchasing Matrix)</p> <p>Mr. Jack Adger, Assistant Purchasing Agent, Harris County, presented the purchasing recommendations. A copy of the purchasing agenda is available in the permanent record.</p>	<p><u>Motion No. 26.02-23</u> Moved by Mr. Paul Puente, seconded by Ms. Libby Viera-Bland, and unanimously passed that the Board approve the purchasing recommendations (Items A1 through A9 of the Purchasing Matrix). Motion carried.</p>
	<p>B. Consent Grant Recommendations</p>	
	<p>1. Approval of Grant Recommendations (Item B1 through B4 of the Grant Matrix)</p>	<p><u>Motion No. 26.02-24</u> Moved by Ms. Libby Viera-Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda items X.B. and C. Motion carried.</p>
	<p>C. Consent Reports and Updates to the Board</p>	
	<p>1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health</p> <p><i>[End of Consent Agenda]</i></p>	<p><u>Motion No. 26.02-24</u> Moved by Ms. Libby Viera-Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda items X.B. and C. Motion carried.</p>

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<p>XI. Item(s) Related to the Health Care for Homeless Program</p>	<p>A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act</p> <ul style="list-style-type: none"> • HCHP February 2026 Operational Update <p>Ms. Tracey Burdine, Director of Ambulatory Care Services (ACS), presented the operational update for the Health Care for the Homeless Program (HCHP) for February 2026. She reported that in December 2025, the program served 77,032 unduplicated patients, achieving 96% of the program goal, and completed 29,011 visits, reaching 98% of the targeted number of encounters. For February 2026, a total of 1,160 unduplicated patients were served with 2,194 completed visits. Ms. Burdine noted that the HCHP faced several staffing vacancies, including a medical director, one medical doctor, and two nurse practitioners, with two additional positions still unfilled. Despite these challenges, the program maintained high levels of service and operational efficiency, supported in part by Dr. Natasha Russell stepping into the medical director role to provide leadership oversight and ensure continuity of care.</p> <p>Ms. Burdine requested Board approval for a change in scope to add the Emancipation Clinic as a new fixed service delivery site in collaboration with the City of Houston. The clinic, located at 119 Emancipation Avenue, is undergoing remodeling and renovation and is expected to strengthen service capacity in the area and improve access for individuals experiencing homelessness.</p> <p>She emphasized that this expansion aligns with HCHP’s mission to provide patient-centered care in underserved areas.</p> <p>Additionally, Ms. Monica Jaster, Director of Grant Accounting, presented updates to the HCHP Financial and Grant Management Policy (Policy 5.05). The revisions were made to align the policy with current operational practices, enhance clarity regarding financial reporting and documentation, and incorporate recommendations from a recent HRSA technical assistance review. Ms. Jaster noted that these updates ensure continued compliance with federal grant requirements and strengthen oversight of program resources. The Board recognized the HCHP team for maintaining high-quality care and compliance despite staffing challenges and emphasized the importance of the program’s expansion and policy updates in supporting its mission. Copies of the presentations and updated policy documents were included in the permanent record.</p> <p>Note: Items A – C were presented together.</p>	<p>Motion No. 26.02-25 Moved by Mr. Paul Puente, seconded by Ms. Libby Viera-Bland, and unanimously passed that the Board approve agenda items IX.A. Motion carried.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
	<p>B. Approval of a Change in Scope to Add the Emancipation Clinic as a New Fixed Service Delivery Site Under HCHP</p>	<p><u>Motion No. 26.02-26</u> Moved by Ms. Libby Viera-Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda items IX.B. Motion carried.</p>
	<p>C. Approval of the HCHP Financial and Grant Management Policy (No. 5.05) Updates</p>	<p><u>Motion No. 26.02-27</u> Moved by Dr. Shubhada Hooli, seconded by Ms. Libby Viera-Bland, and unanimously passed that the Board approve agenda items IX.C. Motion carried.</p>
<p>XII. Executive Session</p>	<p>At 10:32 AM., Ms. Carol Paret stated that the Board would enter Executive Session for Items XII. ‘D through H’ as permitted by law under Tex. Occ. Code Ann. §151.002, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov’t Code Ann. §551.071.</p>	
	<p>D. Review of the Health Care for the Homeless Program Uniform Data System (UDS) Report, Pursuant to Tex. Occ. Code Ann. §151.002 and Tex. Health & Safety Code §161.032, Including Possible Action Upon Return to Open Session</p> <p><u>Motion:</u> Approval of the Health Care for the Homeless Program Uniform Data System (UDS) Report</p>	<p><u>Motion No. 26.02-28</u> Moved by Ms. Libby Viera-Bland, seconded by Dr. Shubhada Hooli, and unanimously passed that the Board approve agenda items XII.D. Motion carried.</p>
	<p>E. Consultation with Attorney Regarding Lawsuits, Actions, Petitions, or any Submissions to any State or Federal Administrative or Executive Agency, on Behalf of Harris Health as Necessary or Prudent in Connection with any Claims or Assertions Made by or on Behalf of Linda Patton, Pursuant to Tex. Gov’t Code Ann. §551.071, Including Possible Action Upon Return to Open Session</p> <p><u>Motion:</u> Authorize any Lawsuits, Actions, Petitions, or any Submissions to any State or Federal Administrative or Executive Agency, on Behalf of Harris Health as Necessary or Prudent in Connection with any Claims or Assertions Made by or on Behalf of Linda Patton.</p>	<p><u>Motion No. 26.02-29</u> Moved by Dr. Shubhada Hooli, seconded by Ms. Libby Viera-Bland, and unanimously passed that the Board approve agenda items XII.E. Motion carried.</p>
	<p>F. Consultation with Attorney Regarding Authority to File any Lawsuit, Action, or Petition, or to Make any Submissions to any State or Federal Administrative or Executive Agency, on Behalf of Harris Health as Necessary or Prudent to Collect Payment for Claims Owed to Harris Health by Amerigroup, Wellpoint, Elevance Health, Integranet, Van Lang or any of their Owners, Operators, Delegates or Affiliated Entities, Pursuant to Tex. Gov’t Code Ann. §551.071, Including Possible Action Upon Return to Open Session</p>	<p><u>Motion No. 26.02-30</u> Moved by Ms. Libby Viera-Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda items XII.F. Motion carried.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
	<p><i>Motion:</i> Authorize the Filing of any Lawsuits, Actions, Petitions, or any Submissions to any State or Federal Administrative or Executive Agency, on Behalf of Harris Health as Necessary or Prudent to Collect Payment for Claims Owed to Harris Health by Amerigroup, Wellpoint, Elevance Health, Integranet, Van Lang or any of their Owners, Operators, Delegates or Affiliated Entities.</p>	
	<p>G. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Gov’t Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No action taken.</p>
	<p>H. Consultation with Attorney Regarding Harris Health’s Proposed Acquisition by Eminent Domain of Approximately 8.9 Acres of Hermann Park Adjacent to Ben Taub Hospital for the Redevelopment and Expansion of Ben Taub Hospital and Related Legal Matters, Pursuant to Tex. Gov’t Code Ann. §551.071</p>	<p>No action taken.</p>
<p>XIII. Reconvene</p>	<p>At 11:31 A.M., Ms. Carol Paret reconvened the meeting in open session and confirmed that a quorum remained present. She noted that no action was taken in Executive Session. The Board took action on items XII. “D, E and F” of the Executive Session Agenda. There were no action on Items XII. G and H.</p>	
<p>XIV. Adjournment</p>	<p>There being no further business to come before the Board, the meeting adjourned at 11:35 A.M.</p>	

I certify that the foregoing are the Minutes of the Harris Health Board of Trustees Meeting held on February 11, 2026.

Respectfully Submitted,



Ms. Carol Paret, BS, Presiding Officer, Acting Chair, in lieu of
Andrea Caracostis, MD, MPH, Chair



Libby Viera-Bland, AICP, Secretary

Minutes transcribed by Cherry A. Joseph, MBA