

MINUTES OF THE HARRIS HEALTH BOARD OF TRUSTEES
Board Meeting
Wednesday, May 13, 2026
9:00 A.M.

| AGENDA ITEM | DISCUSSION | ACTION/RECOMMENDATION |
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| I. Call to Order and Record of Attendance | <p>The meeting was called to order at 9:01 AM by Ms. Carol Paret, Presiding Officer. A quorum was present. Some Board members attended in person, while others joined via video conference in accordance with state law and Harris Health’s videoconferencing policy. Only participants scheduled to speak were provided with dial-in information. All others wishing to view the meeting were advised to access the meeting online through the Harris Health website: http://harrishealthtx.swagit.com/live. Attendance was recorded and is appended to the archived minutes.</p> | <p>A copy of the attendance is appended to the archived minutes.</p> |
| II. Approval of the Minutes of Previous Meeting <ul style="list-style-type: none"> • Board Meeting – April 8, 2026 | <p>Ms. Carol Paret, Presiding Officer, presented the minutes of the Board meeting held on April 8, 2026 for approval. A copy of the minutes is available in the permanent record.</p> | <p>Motion No. 26.05-59 Moved by Ms. Sima Ladjevardian, seconded by Ms. Libby Viera – Bland, and unanimously passed that the Board approve the minutes of April 8, 2026, Board meeting. Motion carried.</p> |
| III. Announcements/ Special Presentations | | |
| | <p>A. CEO Report Including Special Announcements</p> <ul style="list-style-type: none"> • Go-Live of Harris Health’s Patient Flow Command Center • Spring 2026 Leapfrog Quality and Patient Safety Scores Update • New Harris Health Leadership <p>Dr. Esmaeil Porsa, President and Chief Executive Officer, presented the CEO Report and provided special announcements. Dr. Porsa recognized Ms. Julie Cromeens as the new Senior Vice President, Corporate Communications and Brand Strategy, and Ms. Lindsey Lanagan, Vice President, Local Public Policy and Governmental Relations.</p> <p>Dr. Porsa announced the go-live of the Harris Health Patient Flow Command Center (PFCC) and stated that the system represents a major operational advancement designed to centralize real-time patient flow management across Harris Health facilities.</p> | <p>As Presented.</p> |

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| | <p>Dr. Porsa explained that the PFCC integrates bed management, transfer coordination, and hospital capacity oversight across Ben Taub Hospital, LBJ Hospital, and affiliated sites, and stated that the system is expected to improve throughput, reduce emergency department boarding times, and enhance system-wide efficiency.</p> <p>Dr. Porsa further presented the Spring 2026 Leapfrog Quality and Patient Safety Scores and stated that Lyndon B. Johnson (LBJ) Hospital received an “A” rating while Ben Taub Hospital received a “B” rating.</p> | |
| | <p>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements</p> <p>There were no Board member announcements.</p> | |
| <p>IV. Public Comment</p> | <p>Ms. Amy Zachmeyer, Executive director, New Economy for Working Houston, addressed the Board and stated concerns regarding alleged wage theft, worker intimidation, and retaliation on construction projects, and urged stronger enforcement of labor protections.</p> <p>Mr. Hany Khalil, Executive Director, Texas Gulf Coast AFL-CIO, addressed the Board and stated that contractors on Harris Health projects were allegedly engaging in systemic wage violations and called for enhanced oversight.</p> <p>Mr. Lacy Wolf, Business Manager, Heat & Frost Insulators & Allied Workers, Local 22, stated concerns regarding apprenticeship classification, wage compliance, and worker protections, and requested stronger accountability measures.</p> <p>Mr. Rafael Rivas, SMART local union 54, alleged prevailing wage underpayment affecting multiple workers on Harris Health construction sites.</p> <p>Mr. Rico Sanchez, SMART local union 54, expressed support for contractor accountability measures and recommended increased inspection of subcontractor selection practices.</p> <p>Ms. Kathryn Mecredy, Labor Advocate Law Firm, stated that she represented a worker alleging unpaid wages and requested expanded payroll review and enforcement action.</p> | <p>As Presented.</p> |
| <p>V. Executive Session</p> | <p>At 9:22 AM, Dr. Andrea Caracostis stated that the Board would enter Executive Session for Items V. A through D as permitted by law under Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code. Ann. §§ 151.002, 160.007 and Tex. Gov’t Code Ann. §551.071.</p> | |

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| | <p>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting, Including Possible Action Regarding this Matter Upon Return to Open Session</p> | <p>No action taken.</p> |
| | <p>B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health Medical Staff Upon Return to Open Session</p> | <p>No action taken.</p> |
| | <p>C. Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, with Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Correctional Health Medical Staff Upon Return to Open Session</p> | <p>No action taken.</p> |
| | <p>D. Consultation with Attorney Regarding Prevailing Wages, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session</p> | <p>No action taken.</p> |
| <p>VI. Reconvene to Open Meeting</p> | <p>At 10:08 AM, Dr. Andrea Caracostis reconvened the meeting in open session, noting that a quorum was present and no action was taken during Executive Session.</p> | |

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| VII. General Action Item(s) | | |
| | A. General Action Item(s) Related to Quality: Medical Staff | |
| | <p>1. Approval of Credentialing Changes for Members of the Harris Health Medical Staff</p> <p>Dr. Asim Shah, Vice Chair of the Medical Executive Board, presented credentialing changes for members of the Harris Health Medical Staff for May 2026. He reported that there were 23 initial appointments, zero reappointments, 5 changes of privileges and 9 resignations. Copies of the credentialing report were available in the permanent record.</p> | <p>Motion No. 26.05-60 Moved by Ms. Carol Paret, seconded by Ms. Sima Ladjevardian, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried.</p> |
| | B. General Action Item(s) Related to Quality: Correctional Health Medical Staff | |
| | <p>1. Approval of Credentialing Changes for Members of the Harris Health Correctional Health Medical Staff</p> <p>Dr. Otis Ekins, Chief Medical Officer of Harris Health Correctional Health, presented credentialing changes for Correctional Health Medical Staff and stated 4 initial appointments and no resignations. Copies of the credentialing report were available in the permanent record.</p> | <p>Motion No. 26.05-61 Moved by Mr. Paul Puente, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</p> |
| VIII. Strategic Discussion | | |
| | A. Harris Health Strategic Plan Initiatives | |
| | <p>1. Presentation Regarding Skilled Trade Protections for Bond-Funded Construction Contracts</p> <p>Mr. Louis Smith, Senior Vice President, Chief Operating Officer, delivered a presentation regarding updates related to skilled trade protections and prevailing wage compliance. He stated that Harris Health requires prevailing wage compliance, OSHA safety adherence, apprenticeship utilization, and certified payroll reporting for all bond-funded projects. Mr. Smith further stated that compliance monitoring is conducted through internal oversight and external monitoring partners. He shared that ongoing monitoring systems are in place to track contractor compliance and that corrective action processes are utilized when issues are identified. Additionally, Mr. Smith mentioned that wage compliance concerns raised through reporting channels are under continued review and evaluation.</p> | <p>As Presented.</p> |

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| | <p>2. Update Regarding Prevailing Wage Matters</p> <p>Mr. Louis Smith provided an update regarding the Prevailing Wages Matter. Dr. Porsa reaffirmed Harris Health’s continued commitment to prevailing wage enforcement and contractor accountability. He stated that oversight mechanisms remain active and that enhancements to monitoring processes are under consideration.</p> | <p>As Presented.</p> |
| | <p>3. Presentation Regarding Harris Health Second Quarter Capital Projects Update</p> <p>Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer, presented the Second Quarter Capital Projects Update. She stated that the bond-funded capital program remains financially stable and that approximately \$819 million has been expended to date. Ms. Nikitin stated that the next bond issuance is scheduled for June 2026, subject to market conditions. Mr. Smith provided an overview of major capital projects, including hospital expansion, facility modernization, and infrastructure improvements across Harris Health campuses. Copies of the presentations were included in the permanent record.</p> <p>Note: Items VIII.A.1 through A.3. were presented together.</p> | <p>As Presented.</p> |
| | <p>4. Presentation Regarding an Overview of the Harris Collaborative, a Multi-Organizational Governance and Alignment Body Designed to Advance Prevention-Focused Health Improvements</p> <p>Dr. Amy Smith, Senior Vice President, Chief Health Officer, and Dr. Himika Rahman, Director, Health Disparities, presented an Overview of the Harris Collaborative initiative. Dr. Rahman stated that the initiative is a cross-sector governance structure designed to align healthcare and public health organizations to improve population health outcomes. She stated that participating organizations include Harris Health, Harris County Public Health, Houston Health Department, The Harris Center, and Community Health Choice. Dr. Rahman stated that the initial Integrated Care Cohort will focus on cardiovascular health in Northeast Houston, with an emphasis on hypertension prevention and management. Dr. Rahman further stated that performance metrics are in development. Dr. Porsa stated that initial measurable outcomes are expected within approximately one year. A copy of the presentation is available in the permanent record.</p> | <p>As Presented.</p> |

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| | <p>5. Presentation Regarding Harris Health Human Resources Updates</p> <p>Mr. Keith Manis, Senior Vice President, HR Strategy & Talent Management, presented the Human Resources update and stated that the Harris Health employee health plan continues to demonstrate strong cost containment performance relative to industry benchmarks. He stated that utilization trends show increased costs in oncology, gastrointestinal care, and pharmacy expenditures, though overall performance remains stable due to governance oversight. Mr. Manis presented the “Cashable” employee financial wellness program and stated that more than 5,400 loans totaling approximately \$20.6 million have been issued since program inception, supporting employee financial stability and reducing reliance on high-interest lending.</p> <p>Ms. Jamie Lard, Vice President, HR Operations & Service Delivery, further presented workplace safety and violence prevention initiatives and stated that Harris Health maintains a multidisciplinary governance structure addressing workplace violence prevention, incident response, and employee support systems. She stated that support resources include crisis intervention teams, Code Lavender rooms, chaplaincy services, peer support programs, and employee assistance resources.</p> <p>Ms. Jai McBride, Administrative Director, Employee Experience & Culture, concluded with employee engagement survey results and stated that the survey achieved a 78 percent response rate with an overall engagement score of 81. She stated that leadership action plans were developed across departments to address feedback themes, including communication, engagement, and workplace transparency. A copy of the presentation is available in the permanent record.</p> | <p>As Presented.</p> |
| | <p>B. Committee Reports</p> <ul style="list-style-type: none"> • April 21, 2026 – Governance Committee • April 21, 2026 – Quality Committee • April 23, 2026 – Joint Conference Committee <p>Ms. Sima Ladjevardian reported that the Governance Committee met on April 21, 2026. The Committee received updates regarding improved Board attendance, consistent quorum achievement, and the positive impact of moving regular Board meetings to the second Wednesday of each month. The Committee also reviewed videoconferencing requirements and discussed measures to strengthen compliance with state law, including clearer instructions for remote participation, voting procedures, and attendance verification. Ms. Sara Thomas, Chief Legal Officer, provided an educational presentation regarding fiduciary and legal duties of hospital district trustees, emphasizing the Board’s responsibilities related to care, loyalty, oversight, and obedience.</p> | <p>As Presented.</p> |

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| | <p>The Committee also discussed upcoming governance education opportunities, including the Texas Healthcare Trustees Conference and trustee certification programs, and recognized Dr. Andrea Caracostis for receiving the Texas Healthcare Trustees Founders Award.</p> <p>Dr. Caracostis reported that the Quality Committee met on April 21, 2026. The Committee reviewed educational materials regarding hand hygiene and its role in preventing healthcare-associated infections and protecting patient safety. Members also received an update on the revised Harris Health Quality Manual, which has been aligned with the 2026–2030 Strategic Plan to strengthen quality governance, oversight, and organizational readiness for regulatory surveys.</p> <p>Dr. Caracostis further reported that the Joint Conference Committee met on April 23, 2026. The Committee received Physician Leadership and Chiefs of Staff reports highlighting continued collaboration among Harris Health administration, physician leaders, and academic partners with a focus on patient safety, operational excellence, and physician engagement. Leadership also provided updates on major capital projects, including the new LBJ Hospital campus and the Ben Taub Hospital expansion, both of which are expected to enhance healthcare access and delivery throughout the community. Additional discussions included efforts to improve supervision and communication practices, expand ambulatory and specialty care services, improve patient throughput, advance health equity initiatives, and strengthen community outreach. The Committee also reviewed innovation and technology initiatives, including Epic system enhancements, AI-assisted clinical documentation tools, and workforce development strategies intended to improve both patient care and provider experience.</p> | |
| <p>IX. New Items for Board Consideration</p> | | |
| | <p>A. Approval for Funding of \$73,000,000 for the Harris County Hospital District Pension Plan for Calendar Year 2026</p> <p>Ms. Victoria Nikitin presented the request for approval of funding in the amount of \$73,000,000 for the Harris County Hospital District Pension Plan for Calendar Year 2026. She explained that the annual contribution is necessary to support the long-term solvency of the pension fund and is consistent with actuarial requirements and the organization’s financial stewardship practices. Ms. Nikitin noted that the pension plan experiences annual inflows and outflows and that the District has historically supplemented the fund through annual contributions to ensure that benefit distributions and plan obligations can be met while maintaining the fund’s financial stability. She further stated that the proposed contribution amount reflects the District’s ongoing commitment to preserving the health of the pension plan and that there are no material changes from the prior year’s funding request.</p> | <p>Motion No. 26.05-62 Moved by Ms. Libby Viera - Bland, seconded by Ms. Sima Ladjevardian, and unanimously passed that the Board approve agenda item IX.A. Motion carried.</p> |

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| X. Consent Agenda Items | | |
| | A. Consent Purchasing Recommendations | |
| | <p>1. Approval of Purchasing Recommendations (Items A1 through A20 of the Purchasing Matrix)</p> <p>A copy of the purchasing agenda is available in the permanent record.</p> | <p><u>Motion No. 26.05-63</u> Moved by Mr. Paul Puente, seconded by Ms. Carol Paret, and unanimously passed that the Board approve the purchasing recommendations (Items A1 through A20 of the Purchasing Matrix). Motion carried.</p> |
| | B. Consent Contract Recommendations | |
| | <p>1. Approval of the 2026 Harris Health Quality Manual</p> | <p><u>Motion No. 26.05-64</u> Moved by Mr. Paul Puente, seconded by Ms. Libby Viera - Bland, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.</p> |
| | C. Consent Grant Recommendations | |
| | <p>1. Approval of a Grant Recommendation (Item C1 of the Grant Matrix)</p> | <p><u>Motion No. 26.05-64</u> Moved by Mr. Paul Puente, seconded by Ms. Libby Viera - Bland, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.</p> |
| | D. Consent Contract Recommendations | |
| | <p>1. Approval of Contract Recommendations (Items D1 – D5 of the Contract Matrix)</p> | <p><u>Motion No. 26.05-64</u> Moved by Mr. Paul Puente, seconded by Ms. Libby Viera - Bland, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.</p> |

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| | <p>E. New Consent Items for Board Approval</p> | |
| | <p>1. Acceptance of the Harris Health March 2026 Quarterly Financial Report Subject to Audit</p> | <p><u>Motion No. 26.05-64</u> Moved by Mr. Paul Puente, seconded by Ms. Libby Viera - Bland, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.</p> |
| | <p>2. Approval to Acquire Real Property for the New Greenspoint Health Center</p> | <p><u>Motion No. 26.05-64</u> Moved by Mr. Paul Puente, seconded by Ms. Libby Viera - Bland, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.</p> |
| | <p>3. Approval of the Memorialization and Recognition of a Petition Provided by The Metropolitan Organization (TMO) Houston in Support of the Ben Taub Expansion</p> | <p><u>Motion No. 26.05-64</u> Moved by Mr. Paul Puente, seconded by Ms. Libby Viera - Bland, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.</p> |
| <p>XI. Item(s) Related to the Health Care for Homeless Program</p> | | |
| | <p>A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act</p> <ul style="list-style-type: none"> • HCHP May 2026 Operational Update <p>Ms. Tracey Burdine, Director of Ambulatory Care Services (ACS), presented the HCHP May 2026 Operational Update, which included the Productivity Report, proposed change in scope for dental services, the 2026 Quality Management Plan, the 2026 Service Area Analysis Report, the 2026 Needs Assessment Report, and the First Quarter 2026 Budget Summary.</p> | <p><u>Motion No. 26.05-65</u> Moved by Ms. Libby Viera – Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda items XI.A. Motion carried.</p> |

Ms. Burdine reported that through March 2026, HCHP served 2,295 unduplicated patients and completed 6,456 visits. She stated that service utilization continued to demonstrate the significant healthcare needs of individuals experiencing homelessness and other vulnerable populations throughout Harris County.

Dr. Jennifer Small, Chief Executive Officer, ACS, provided an update regarding dental services and reported that the existing dental mobile unit was no longer operational. She stated that HCHP remains committed to maintaining dental services for individuals experiencing homelessness and plans to replace the unit using non-federal funding sources. Dr. Small explained that the replacement mobile unit would expand access to dental services throughout Harris County while maintaining services for the homeless population. She emphasized that the proposed changes would not reduce services to existing patients but would allow the organization to broaden its community impact and address ongoing dental care needs.

Ms. Burdine presented a request to remove the dental mobile unit from the Health Resources and Services Administration (HRSA), approved scope and Form 5B while replacement plans are pursued. She reported that dental services will temporarily be provided at fixed-site locations, including Army House and Star of Hope Cornerstone, to ensure continuity of care.

Ms. Burdine also presented the 2026 Quality Management Plan and reported that the plan includes enhancements to governance, oversight, reporting structures, and patient safety initiatives. She stated that the plan strengthens accountability, reinforces high-reliability principles, and supports continuous quality improvement efforts throughout the program.

Ms. Burdine presented the 2026 Service Area Analysis Report, noting that the annual review confirmed HCHP's strategic placement of services within areas of greatest need and demonstrated effective service coverage without duplication of services provided by other organizations. She reported that the largest concentration of patients continued to be located in the Sunnyside area and downtown Houston, with the top service areas accounting for a majority of the patient population served.

Ms. Burdine further reviewed demographic and utilization findings, reporting that HCHP continues to serve a population experiencing significant poverty, lack of insurance coverage, housing instability, and a high prevalence of chronic medical and behavioral health conditions. She stated that these factors continue to reinforce the importance of HCHP's role as a safety-net healthcare provider.

Ms. Burdine presented the findings of the 2026 Needs Assessment and reported that ongoing barriers to healthcare access include financial hardship, transportation limitations, lack of

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| | <p>insurance coverage, provider shortages, limited dental and behavioral health capacity, and delays in specialty care referrals. She stated that dental services and behavioral health services remain the most significant unmet needs identified among the population served. She also reported that previously identified provider vacancies had been filled and that newly hired staff were completing credentialing and onboarding processes.</p> <p>During the discussion, Board members emphasized the importance of strengthening partnerships with community organizations and workforce development programs to connect individuals experiencing homelessness with employment opportunities and supportive services that may improve long-term outcomes and self-sufficiency.</p> <p>In response to the assessment findings, Ms. Burdine outlined HCHP’s strategic priorities, including expanding clinical access through outreach and mobile services, evaluating extended clinic hours, assessing provider capacity at high-volume locations, strengthening care coordination efforts, expanding behavioral health services, and pursuing funding opportunities to support replacement of the dental mobile unit. She also reported plans to enhance referral navigation and patient support services through the addition of care coordination resources.</p> <p>Ms. Burdine concluded with the First Quarter 2026 Budget Summary and reported that expenditures remain aligned with operational expectations and approved budget priorities. She stated that personnel and fringe benefits continue to represent the largest expenditure category and that overall spending remains consistent with planned program activities and service delivery needs. Copies of the presentations and supporting documentation were included in the permanent record.</p> <p>Note: Items XI. A through F were presented together and considered separately for Board action.</p> | |
| | <p>B. Approval of an HCHP Change in Scope to Remove the Dental Mobile Unit from the Health Resources and Services Administration (HRSA) Form B</p> | <p><u>Motion No. 26.05-66</u> Moved by Ms. Carol Paret, seconded by Ms. Libby Viera – Bland, and unanimously passed that the Board approve agenda items XI.B. Motion carried.</p> |
| | <p>C. Approval of the HCHP 2026 Quality Management Plan</p> | <p><u>Motion No. 26.05-67</u> Moved by Mr. Paul Puente, seconded by Ms. Libby Viera – Bland, and unanimously passed that the Board approve agenda items XI.C. Motion carried.</p> |

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| | D. Approval of the HCHP 2025 Service Area Analysis Report | Motion No. 26.05-68 Moved by Mr. Paul Puente, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items XI.D. Motion carried. |
| | E. Approval of the HCHP 2026 Needs Assessment Report | Motion No. 26.05-69 Moved by Ms. Libby Viera – Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda items XI.E. Motion carried. |
| | F. Approval of the HCHP First Quarter Calendar Year 2026 Budget Summary Report | Motion No. 26.05-70 Moved by Ms. Libby Viera – Bland, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items XI.F. Motion carried. |
| XII. Executive Session | At 11:49 AM, Dr. Andrea Caracostis stated that the Board would enter Executive Session for Items XII. 'E through I' as permitted by law under Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §§551.071 and 551.085. | |
| | E. Consultation with Attorney, Pursuant to Tex. Gov't Code Ann. §551.071, Including Possible Action Regarding Ratification and/or Approval to Participate in the Remnant Defendants National Opioid Settlement Upon Return to Open Session <i>Motion: Approval to authorize the ratification and/or approval for Harris Health to Participate in the Remnant Defendants National Opioid Settlement. President/CEO of Harris Health or his designee is authorized to execute any agreement, release, or any other necessary documents to effectuate this Ratification/Approval.</i> | Motion No. 26.05-71 Moved by Ms. Libby Viera – Bland, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items XII.E. Motion carried. |
| | F. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Unaudited Financial Performance for the Three Months Ending March 31, 2026, Pursuant to Tex. Gov't Code Ann. §551.085 | No action taken. |
| | G. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Investment Report for the Three Months Ending March 31, 2026, Pursuant to Tex. Gov't Code Ann. §551.085 | No action taken. |

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| | H. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session | No action taken. |
| | I. Consultation with Attorney Regarding Litigation and Claims, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Upon Return to Open Session | No action taken. |
| XIII. Reconvene | At 12:29 P.M., Dr. Andrea Caracostis reconvened the meeting in open session and confirmed that a quorum remained present. She noted that no action was taken in Executive Session. The Board took action on item XII. E of the Executive Session Agenda. No action was taken on Items XII. F, G, H, or I. | |
| XIV. Adjournment | There being no further business to come before the Board; without objection, the meeting was adjourned at 12:30 P.M. | |

I certify that the foregoing are the Minutes of the Harris Health Board of Trustees Meeting held on May 13, 2026.

Respectfully Submitted,

Andrea Caracostis, MD, MPH, Chair

Libby Viera – Bland, AICP, Secretary

Minutes transcribed by Cherry A. Joseph, MBA