

**MINUTES OF THE HARRIS HEALTH BOARD OF TRUSTEES**  
**Board Meeting**  
**Wednesday, June 10, 2026**  
**9:00 A.M.**

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
<b>I. Call to Order and Record of Attendance</b>	<p>The meeting was called to order at 9:00 AM by Dr. Andrea Caracostis, Chair. A quorum was present. Some Board members attended in person, while others joined via video conference in accordance with state law and Harris Health’s videoconferencing policy. Only participants scheduled to speak were provided with dial-in information. All others wishing to view the meeting were advised to access the meeting online through the Harris Health website: <a href="http://harrishealthtx.swagit.com/live">http://harrishealthtx.swagit.com/live</a>. Attendance was recorded and is appended to the archived minutes.</p>	<p>A copy of the attendance is appended to the archived minutes.</p>
<b>II. Approval of the Minutes of Previous Meeting</b> <ul style="list-style-type: none"> <li>• Board Meeting – May 13, 2026</li> </ul>	<p>Dr. Caracostis presented the minutes of the Board meeting held on May 13, 2026 for approval. A copy of the minutes is available in the permanent record.</p>	<p><b><u>Motion No. 26.06-72</u></b>  <b>Moved by Ms. Libby Viera – Bland, seconded by Ms. Ingrid Robinson, and unanimously passed that the Board approve the minutes of May 13, 2026, Board meeting. Motion carried.</b></p>
<b>III. Announcements/ Special Presentations</b>	<p><b>A. CEO Report Including Special Announcements</b></p> <ul style="list-style-type: none"> <li>• Harris Health’s Trauma Survivors Event</li> <li>• June 13<sup>th</sup> Settegast Health Fair Values Campaign</li> </ul> <p>Dr. Esmaeil Porsa, President and Chief Executive Officer, presented the CEO Report and provided special announcements. He recognized the Board members who attended the annual Harris Health Trauma Survivors Dinner and expressed appreciation to the Harris County Hospital District Foundation for its continued sponsorship of the event. He noted that the annual event highlights the inspiring recovery stories of Harris Health patients and reflects the organization’s mission and impact.</p> <p>Dr. Porsa announced the upcoming Settegast Community Health Fair scheduled for June 13, 2026, and encouraged Board members to attend. He reported that the health fairs continue to experience strong community participation and provide preventive screenings, health education, mammography services, and a distribution of fresh fruits and vegetables to community members.</p>	<p>As Presented.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
	<p>Dr. Porsa provided an update on Harris Health’s organizational values initiative. He reported that the Board-approved values adopted in November 2025 have been formally launched under the acronym <b>IMPACT</b>—Integrity First, Mutual Respect, Performance with Excellence, Accountability, Compassion, and Transformative Collaboration. He explained that the values initiative will be integrated into recruitment, onboarding, employee competencies, performance evaluations, recognition programs, leadership development, and employee advancement to further strengthen the organization’s culture.</p> <p>Dr. Porsa congratulated Dr. Andrea Caracostis on receiving the Texas Healthcare Trustees Founders’ Award and thanked Dr. Caracostis, Ms. Ladjevardian, Ms. Paret, and Ms. Robinson for representing Harris Health at the Texas Healthcare Trustees Conference in San Antonio. Dr. Caracostis expressed appreciation for the recognition, stating that the award reflected the collective work and dedication of Harris Health employees. She emphasized that the Board-adopted values represent the foundation of the organization’s culture and will continue to guide collaboration, transparency, and future organizational growth.</p> <p>Dr. Porsa also challenged all Board members to complete the Texas Healthcare Trustees certification program so that Harris Health may achieve 100 percent Board certification and receive statewide recognition at the next conference.</p>	
	<p><b>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements</b></p> <p>Ms. Robinson shared highlights from the Texas Healthcare Trustees Conference, noting that many best practices presented by healthcare organizations are already being implemented at Harris Health. She stated that the conference reinforced the strength of Harris Health’s leadership and strategic direction and affirmed that the system continues to serve as a leader among healthcare organizations throughout Texas.</p>	<p><b>As Presented.</b></p>

<b>IV. Public Comment</b>	There were no members of the public present to address the Board.	<b>As Presented.</b>
<b>V. Executive Session</b>	At 9:09 AM, Dr. Andrea Caracostis stated that the Board would enter Executive Session for Items V. ‘A through E’ as permitted by law under Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code. Ann. §§151.002, 160.007 and Tex. Gov’t Code Ann. §551.071.	
	<p><b>A.</b> Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health &amp; Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, the Harris Health Quality and Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting, and Possible Action Regarding this Matter Upon Return to Open Session</p> <p><i>Dr. Hooli was recused from the discussion on this item related to Baylor College of Medicine.</i></p>	<b>No action taken.</b>
	<p><b>B.</b> Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health &amp; Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health Medical Staff Upon Return to Open Session</p>	<b>No action taken.</b>
	<p><b>C.</b> Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, with Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health &amp; Safety Code Ann. §161.032 and Tex. Gov’t Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Correctional Health Medical Staff Upon Return to Open Session</p>	<b>No action taken.</b>
	<p><b>D.</b> Consultation with Attorney Regarding Harris Health’s Medical School Affiliation and Support Agreements, Pursuant to Tex. Gov’t Code Ann. §551.071, and Possible Action Upon Return to Open Session</p> <p><i>Dr. Hooli was recused from the discussion on this item related to Baylor College of Medicine.</i></p>	<b>No action taken.</b>
	<p><b>E.</b> Consultation with Attorney Regarding Prevailing Wages, Pursuant to Tex. Health &amp; Safety Code Ann. §161.032 and Tex. Gov’t Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<b>No action taken.</b>
<b>VI. Reconvene to Open Meeting</b>	At 10:14 AM, Dr. Andrea Caracostis reconvened the meeting in open session, noting that a quorum was present and no action was taken during Executive Session.	

<p><b>VII. General Action Item(s)</b></p>		
	<p><b>A. General Action Item(s) Related to Quality: Medical Staff</b></p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health Medical Staff</p> <p>Dr. Kunal Sharma, Chair of the Medical Executive Board, presented the June 2026 Medical Staff Credentials Report. He reported that the credentialing recommendations included 24 initial appointments, 7 changes in clinical privileges, and 10 resignations. Copies of the credentialing report were available in the permanent record.</p> <p><i>Dr. Hooli was recused from the discussion on this item related to Baylor College of Medicine.</i></p>	<p><b><u>Motion No. 26.06-73</u></b>  <b>Moved by Ms. Libby Viera - Bland, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried.</b></p>
	<p>2. Approval of Changes to the Nurse Practitioner (NP) / Physician Assistant (PA) General Clinical Privileges</p> <p>Dr. Sharma presented proposed revisions to the Nurse Practitioner and Physician Assistant General Clinical Privileges. He explained that the revisions primarily addressed privileges related to the insertion and removal of intrauterine and implantable contraceptive devices. A copy of the Nurse Practitioner (NP) / Physician Assistant (PA) General Clinical Privileges is available in the permanent record.</p> <p><i>Dr. Hooli was recused from the discussion on this item related to Baylor College of Medicine.</i></p>	<p><b><u>Motion No. 26.06-74</u></b>  <b>Moved by Ms. Libby Viera - Bland, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item VII.A.2. Motion carried.</b></p>
	<p>3. Approval of Changes to the Obstetrics/Gynecology (OB/GYN) Clinical Privileges</p> <p>Dr. Sharma presented revisions to the Obstetrics/Gynecology Clinical Privileges applicable to physicians seeking OB/GYN privileges. He noted that the detailed revisions were included in the Board packet. A copy of the Obstetrics/Gynecology (OB/GYN) Clinical Privileges is available in the permanent record.</p> <p><i>Dr. Hooli was recused from the discussion on this item related to Baylor College of Medicine.</i></p>	<p><b><u>Motion No. 26.06-75</u></b>  <b>Moved by Ms. Libby Viera - Bland, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item VII.A.3. Motion carried.</b></p>

	<p>4. Review and Discussion Regarding the Harris Health Staffing Advisory Committee’s Semi-Annual Evaluation of the Nurse Staffing Plan and Aggregate Staffing Variance</p> <p>Dr. Jackie Brock, Executive Vice President, Chief Nursing Executive, presented the semi-annual Nursing Staffing Plan evaluation as required under Texas Senate Bill 476. She reviewed statutory requirements governing the Nursing Staffing Advisory Committee and explained the committee’s responsibilities for evaluating staffing effectiveness, staffing variances, nurse-sensitive quality indicators, and patient outcomes. Dr. Brock reported that Harris Health has expanded the evaluation process beyond statutory requirements by voluntarily including Ambulatory Care Services in future reporting.</p> <p>Ms. Habeebat Are, Chair of the LBJ Hospital Staffing Advisory Committee, presented the LBJ Hospital results. She reported that 85 percent of participating nurses agreed or strongly agreed with the staffing plan. Correlation analysis demonstrated only a very weak relationship between staffing levels and patient falls.</p> <p>Ms. Lenora Watson, Chair of the Ben Taub Staffing Advisory Committee, presented Ben Taub Hospital’s evaluation. She reported that 92 percent of participating nurses agreed or strongly agreed with the staffing plan. Areas of concern centered on increasing patient acuity; however, correlation analysis found no significant relationship between staffing levels and patient falls.</p> <p>Dr. Brock further reported that Harris Health reduced patient falls by more than 28 percent compared to the previous year and attributed the improvement to continued nursing quality initiatives. Board members commended Dr. Brock and the nursing leadership team for their continued commitment to safe staffing practices and improvements in quality outcomes. A copy of the nursing staffing plan is available in the permanent record.</p>	<p><b>As Presented.</b></p> <p><b>This item was taken out of order after VII. B.1.</b></p>
	<p><b>B. General Action Item(s) Related to Quality: Correctional Health Medical Staff</b></p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health Correctional Health Medical Staff</p> <p>Dr. Otis Ekins, Chief Medical Officer of Harris Health Correctional Health, presented credentialing changes for Correctional Health Medical Staff and stated 5 initial appointments and 1 resignation. Copies of the credentialing report were available in the permanent record.</p>	<p><b>Motion No. 26.06-76</b>  <b>Moved by Ms. Libby Viera - Bland, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</b></p>

VIII. New Items for Board Consideration		
	<p><b>A. Discussion Regarding Prevailing Wages</b></p> <p>Mr. Louis Smith, Senior Vice President, Chief Operating Officer, provided an update regarding Harris Health’s continued oversight of prevailing wage requirements associated with the Strategic Facilities Plan. He stated that Harris Health continues collaborating with contractors, Harris County agencies, vendors, and community stakeholders to strengthen oversight and ensure subcontractors comply with prevailing wage requirements. Mr. Smith outlined several initiatives underway, including enhanced subcontractor oversight, regular compliance reviews, strengthened accountability measures, timely communication regarding wage concerns, reinforcement of anti-retaliation expectations, and continued stewardship of public funds. The Board discussed its commitment to ensuring construction workers on Harris Health projects receive fair compensation consistent with prevailing wage requirements.</p>	<p><b>As Presented.</b></p>
	<p><b>B. Approval of Staffing Plans and Payment for the Contracted Services Specified in the Harris Health Operating and Support Agreement with Baylor College of Medicine (BCM) for the Contract Year Ended June 30, 2027</b></p> <p>Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer, presented the annual operating and support agreement with Baylor College of Medicine for the contract year ending June 30, 2027. She explained that the staffing plan and contractual payment had been jointly negotiated between Harris Health and Baylor College of Medicine and recommended approval of the agreement in an amount not to exceed approximately \$305.9 million.</p> <p><i>Dr. Hooli was recused from the discussion on this item related to Baylor College of Medicine.</i></p>	<p><b><u>Motion No. 26.06-77</u></b>  <b>Moved by Mr. Paul Puente, seconded by Ms. Libby Viera – Bland, and unanimously passed that the Board approve agenda item VIII.B. Motion carried.</b></p>
	<p><b>C. Approval of Staffing Plans and Payment for the Contracted Services Specified in the Harris Health Affiliation and Support Agreement with the University of Texas Health Science Center at Houston (UT Health) for the Contract Year Ended June 30, 2027</b></p> <p>Ms. Nikitin presented the annual affiliation and support agreement with UTHealth for the contract year ending June 30, 2027. She advised that the agreement provides funding not to exceed approximately \$219 million and noted that the combined agreements with Baylor College of Medicine and UTHealth represent nearly 20 percent of Harris Health’s annual operating budget.</p>	<p><b><u>Motion No. 26.06-78</u></b>  <b>Moved by Ms. Libby Viera – Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda item VIII.C. Motion carried.</b></p>

	<p><b>D. Approval of a Resolution Setting the Rate of Mandatory Payment for the Harris County Hospital District Local Provider Participation Fund</b></p> <p>Ms. Nikitin presented the annual resolution establishing the mandatory payment rate for the Local Provider Participation Fund. She explained that approximately 60 local providers participate in the Medicaid supplemental payment programs supported through the fund and recommended approval of a rate not to exceed six percent of net patient revenue. A copy of the resolution is available in the permanent record.</p>	<p><b><u>Motion No. 26.06-79</u></b>  <b>Moved by Ms. Carol Paret, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda item VIII.D. Motion carried.</b></p>
	<p><b>E. Presentation of the Harris County Hospital District 401(k) and Pension Plan Independent Auditor’s Reports and Overview for the Fiscal Year Ended December 31, 2025</b></p> <p>Mr. Ryan Singleton of Forvis Mazars presented the independent audit results for both the Harris County Hospital District 401(k) Plan and Pension Plan for the fiscal year ended December 31, 2025. Mr. Singleton reported that both audits resulted in unmodified opinions and that no material weaknesses, significant deficiencies, disagreements with management, or unusual accounting issues were identified. He also reviewed required communications regarding management override controls, related-party disclosures, fair value investments, and actuarial assumptions, noting no reportable findings.</p> <p>Following clarification of the agenda items, the Board separately accepted the Independent Auditor’s Reports and Financial Statements for both the 401(k) Plan and the Pension Plan for the years ended December 31, 2024 and 2025. Copies of the 401(k) and pension plan auditor’s reports are available in the permanent record.</p>	<p><b>As Presented.</b></p>
	<p>1. Acceptance of the Harris County Hospital District 401(k) Plan Independent Auditor’s Report and Financial Statements for the Years Ended December 31, 2024, and 2025</p>	<p><b><u>Motion No. 26.06-80</u></b>  <b>Moved by Ms. Libby Viera – Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda item VIII.E.1. Motion carried.</b></p>
	<p>2. Acceptance of the Harris County Hospital District Pension Plan Independent Auditor’s Report and Financial Statements for the Years Ended December 31, 2024, and 2025</p>	<p><b><u>Motion No. 26.06-81</u></b>  <b>Moved by Ms. Libby Viera – Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda item VIII.E.2. Motion carried.</b></p>

<p><b>IX. Strategic Discussion</b></p>		
	<p><b>A. Harris Health Strategic Plan Initiatives</b></p>	
	<p>1. Presentation Regarding the Harris Health Leapfrog Spring Update</p> <p>Dr. Thomas Cummins, Executive Vice President, Chief Medical Executive, presented Harris Health’s Spring 2026 Leapfrog Hospital Safety Grades. He reviewed the methodology utilized by Leapfrog and explained that the ratings evaluate patient safety, hospital-acquired infections, quality measures, patient satisfaction, and safety practices. Dr. Cummins reported that LBJ Hospital maintained its “A” Safety Grade while Ben Taub Hospital received a “B.” He explained that although Harris Health continued to perform well, national performance improvements by peer hospitals and several outcome measures affected the most recent ratings. He also noted that publicly reported quality data used by Leapfrog significantly lags actual performance.</p> <p>Board members recognized the quality of care provided by Harris Health, particularly considering the complexity of its patient population, and expressed appreciation for the continued focus on quality improvement. A copy of the presentation is included in the permanent record.</p>	<p><b>As Presented.</b></p>
	<p>2. Presentation Regarding Harris Health’s Technology Roadmap</p> <p>Mr. Ron Fuschillo, Senior Vice President, Chief Information Officer, presented an update on Harris Health’s multi-year Technology Roadmap. He reviewed the organization’s progress toward reducing technical debt through investments in Epic optimization, Microsoft cloud technologies, ServiceNow, artificial intelligence governance, enterprise resource planning modernization, cybersecurity, data modernization, and patient flow technology. Mr. Fuschillo highlighted several accomplishments, including deployment of more than 2,700 mobile devices, implementation of Epic Rover Voice over IP technology, expansion of Microsoft 365 capabilities, improved patient flow operations, and development of a formal Artificial Intelligence governance framework. Board members discussed Epic optimization efforts, anticipated improvements in user adoption, artificial intelligence governance, and opportunities for future Board education regarding AI technologies. A copy of the presentation is available in the permanent record.</p>	<p><b>As Presented.</b></p>

	<p>3. Presentation Regarding the Harris Health Ambulatory Care Services (ACS) Facilities Strategic Plan</p> <p>Dr. Jennifer Small, Chief Executive Officer, ACS, presented the Ambulatory Care Services (ACS) Facilities Strategic Plan, highlighting initiatives to expand access to care through replacement health centers, new urgent care facilities, future health center construction, Pasadena Square development, infrastructure improvements, and resiliency planning. Dr. Small reviewed plans to relocate same-day clinics onto existing health center campuses to improve patient convenience and increase access to laboratories, pharmacies, imaging, and specialty services. She also discussed future facilities planned for Greenspoint, Greater Alief, Cypress, Valbona, Acres Home, Northwest, and Pasadena Square. Board members discussed transportation accessibility, partnerships with Federally Qualified Health Centers, emergency preparedness, resiliency planning, communication strategies during disasters, and compliance with prevailing wage requirements for future construction projects. Dr. Small advised that additional presentations regarding community partnerships and ambulatory care initiatives would be presented at future Board meetings. A copy of the presentation is available in the permanent record.</p>	<p><b>As Presented.</b></p>
	<p><b>B. Committee Reports</b></p> <ul style="list-style-type: none"> <li>• May 26, 2026 – Quality Committee</li> <li>• May 28, 2026 – Budget &amp; Finance Committee</li> <li>• May 28, 2026 – Compliance &amp; Audit Committee</li> </ul> <p>Dr. Caracostis reported that the Quality Committee met on May 26, 2026, and received updates on system-wide patient safety and quality performance. The Committee reviewed a safety education video on timely prophylactic antibiotic administration prior to surgery to reduce surgical site infections and improve outcomes. The Committee also reviewed the Spring 2026 Leapfrog Hospital Safety Grades, with LBJ Hospital earning an “A” and Ben Taub Hospital earning a “B,” reflecting continued organizational focus on patient safety and quality improvement.</p> <p>Ms. Robinson reported that the Budget and Finance Committee met on May 28, 2026, and reviewed the FY2026 Second Quarter Investment Report and the FY2026 First Quarter Pension Plan Report. The investment portfolio remains strong, supported by increased balances from ad valorem tax collections, with discussion on market conditions, performance, and liquidity strategies. The Pension Plan remains approximately 97% funded, reflecting organizational contributions and favorable investment performance. The Committee recommended acceptance of both reports and also received informational updates on the interest rate management agreement disclosure, the 2025 401(k) and 457(b) administrative report, and the Pension and Disability Committee activities report.</p>	<p><b>As Presented.</b></p>

	<p>Ms. Paret reported that the Compliance and Audit Committee met on May 28, 2026, and received the Quarterly Internal Audit Update from the Harris County Auditor’s Office. The report noted progress on the FY2026 audit plan, including completion of the Capital Asset Management Audit and related corrective action plans to strengthen asset tracking and inventory controls. The Committee also received planning and pre-audit communications from FORVIS Mazars regarding the 2025 audits of the 401(k) and Pension Plans, including scope, timing, and risk assessment.</p>	
<b>X. Consent Agenda Items</b>		
	<b>A. Consent Purchasing Recommendations</b>	
	<p>1. Approval of Purchasing Recommendations (Items A1 through A13 of the Purchasing Matrix)</p> <p>A copy of the purchasing agenda is available in the permanent record.</p>	<p><b><u>Motion No. 26.06-82</u></b>  <b>Moved by Ms. Carol Paret, seconded by Ms. Ingrid Robinson, and unanimously passed that the Board approve the purchasing recommendations (Items A1 through A13 of the Purchasing Matrix). Motion carried.</b></p>
	<b>B. Consent Grant Recommendations</b>	
	<p>1. Approval of Grant Recommendations (Items B1 through B2 of the Grant Matrix)</p>	<p><b><u>Motion No. 26.06-83</u></b>  <b>Moved by Ms. Ingrid Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.</b></p>
	<b>C. Consent Contract Recommendations</b>	
	<p>1. Approval of Contract Recommendations (Items C1 through C4 of the Contract Matrix)</p>	<p><b><u>Motion No. 26.06-83</u></b>  <b>Moved by Ms. Ingrid Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.</b></p>

	<b>D. Consent Governing Body and Committee Recommendations</b>	
	1. Approval of the Amended Governing Body Bylaws for the Ambulatory Surgical Center	<b><u>Motion No. 26.06-83</u></b> Moved by Ms. Ingrid Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.
	2. Acceptance of the Harris Health Second Quarter Fiscal Year 2026 Investment Report	<b><u>Motion No. 26.06-83</u></b> Moved by Ms. Ingrid Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.
	3. Acceptance of the Harris Health First Quarter Calendar Year 2026 Pension Plan Report	<b><u>Motion No. 26.06-83</u></b> Moved by Ms. Ingrid Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.
	<b>E. New Consent Items for Board Approval</b>	
	1. Acceptance of the Harris Health April 2026 Financial Report Subject to Audit	<b><u>Motion No. 26.06-83</u></b> Moved by Ms. Ingrid Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.
	2. Approval to Utilize the Construction Manager at Risk (CMAR) Delivery Method for the Construction of the Ben Taub Hospital Expansion	<b><u>Motion No. 26.06-83</u></b> Moved by Ms. Ingrid Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.
	3. Approval of the Harris Health Policy 3.43 Board of Trustees Member Conflict of Interest and Nepotism	<b><u>Motion No. 26.06-83</u></b> Moved by Ms. Ingrid Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.

	<p>4. Approval of the Harris Health Policy 3.06 Delegation of Duties of the President and Chief Executive Officer</p>	<p><b><u>Motion No. 26.06-83</u></b>  <b>Moved by Ms. Ingrid Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.</b></p>
	<p>5. Approval of the Renewal of Dr. Tien Ko’s Term of Appointment as Chief of Staff for the LBJ Hospital</p>	<p><b><u>Motion No. 26.06-83</u></b>  <b>Moved by Ms. Ingrid Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.</b></p>
	<p>6. Approval of the Renewal of Dr. Sandeep Markan’s Term of Appointment as Chief of Staff for the BT Hospital</p>	<p><b><u>Motion No. 26.06-83</u></b>  <b>Moved by Ms. Ingrid Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items X.B. through E. Motion carried.</b></p>
	<p><b>F. Consent Reports and Updates to the Board</b></p>	
	<p>1. Bi-monthly Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health</p> <p><b>[End of Consent Agenda]</b></p>	<p><b><u>For Information Only</u></b></p>

<p><b>XI. Item(s) Related to the Health Care for Homeless Program</b></p>		
	<p><b>A.</b> Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act</p> <ul style="list-style-type: none"> <li>• HCHP June 2026 Operational Update</li> <li>• National Board Appointment of HCHP Director</li> </ul> <p>Ms. Tracey Burdine, Director of Ambulatory Care Services (ACS), presented the HCHP report. She reported that the program served 2,831 unduplicated patients and completed 8,883 total visits year-to-date as of April 2026, exceeding the unduplicated patient goal by approximately 400 patients. However, total visits were below target by approximately 1,000 visits, attributed to staffing transitions and onboarding of new providers, with full recovery expected within three months. In April 2026 alone, the program served 1,180 unduplicated patients, with the Practice Division accounting for 726 patients and 23 completed visits.</p> <p>Ms. Burdine reviewed Board governance responsibilities required by HRSA, including oversight authority, compliance with federal, state, and local regulations, and authority to appoint or remove the program director. Ms. Burdine also reported her appointment to the National Health Care for the Homeless Council Board of Directors for a two-year term beginning July 2026, noting that this role will enhance Harris Health’s participation in national policy development and system-level best practices.</p> <p>Patient satisfaction results for Quarter 1 demonstrated stable to improving performance. The “Recommend Facility” score improved to 82.9, exceeding the goal of 80. Provider recommendation scored 88.2, exceeding the goal of 87. Provider communication (“listen carefully”) remained below target at 71.8 versus a goal of 77.4. Nursing communication exceeded goals at 82.6, and wait time performance averaged 73.8, slightly below the target of 77. Ms. Burdine outlined revised improvement strategies, including enhanced communication auditing, strengthened patient teach-back methods, real-time service recovery prior to patient discharge, and targeted leadership engagement for high-risk encounters. Copies of the presentations and supporting documentation were included in the permanent record.</p> <p><b>Note:</b> Items XI. A through C were presented together and considered separately for Board action.</p>	<p><b>Motion No. 26.06-84</b>  <b>Moved by Ms. Libby Viera – Bland, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items XI.A. Motion carried.</b></p>

	<b>B. Approval of the HCHP Board Authority Report</b>	<b>Motion No. 26.06-85</b> Moved by Ms. Libby Viera – Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda items XI.B. Motion carried.
	<b>C. Approval of the HCHP Patient Satisfaction Report</b>	<b>Motion No. 26.06-86</b> Moved by Ms. Ingrid Robinson, seconded by Ms. Libby Viera – Bland, and unanimously passed that the Board approve agenda items XI.C. Motion carried.
<b>XII. Executive Session</b>	At 11:43 AM, Dr. Andrea Caracostis stated that the Board would enter Executive Session for Items XII. 'F through H' as permitted by law under Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §§551.071 and 551.085.	
	<b>F. Review of the Health Care for the Homeless Program (HCHP) Quality Management Report, Pursuant to Tex. Occ. Code Ann. §151.002 and Tex. Health &amp; Safety Code §161.032, Including Consideration of Approval of the HCHP Quality Management Report Upon Return to Open Session</b>  <i><b>Motion:</b> Approval of the HCHP Quality Management Report.</i>	<b>Motion No. 26.06-87</b> Moved by Ms. Libby Viera – Bland, seconded by Ms. Ingrid Robinson, and unanimously passed that the Board approve agenda items XII.F. Motion carried.
	<b>G. Discussion Regarding Committee Reviewed Reports, Pursuant to Tex. Gov't Code Ann. §551.085:</b>  [Budget & Finance Committee] <ul style="list-style-type: none"> <li>Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Performance for the Four Months Ending April 30, 2026, Pursuant to Tex. Gov't Code Ann. §551.085</li> </ul> [Compliance & Audit Committee] <ul style="list-style-type: none"> <li>Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Audit Results and Audited Financial Statements for the Twelve Months Ending December 31, 2025, Pursuant to Tex. Gov't Code Ann. §551.085</li> </ul>	<b>No action taken.</b>
	<b>H. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Investment Report for the Three Months Ending March 31, 2026, Pursuant to Tex. Gov't Code Ann. §551.085</b>	<b>No action taken.</b>

<b>XIII. Reconvene</b>	At 11:59 A.M., Dr. Andrea Caracostis reconvened the meeting in open session and confirmed that a quorum remained present. She noted that no action was taken in Executive Session. The Board took action on item XII. F of the Executive Session Agenda. No action was taken on Items XII. G and H.	
<b>XIV. Adjournment</b>	There being no further business to come before the Board; without objection, the meeting was adjourned at 12:00 P.M.	

I certify that the foregoing are the Minutes of the Harris Health Board of Trustees Meeting held on June 10, 2026.

Respectfully Submitted,



Carol Paret, BS, Presiding Officer  
*on behalf of*  
Andrea Caracostis, MD, MPH, Chair



Libby Viera – Bland, AICP, Secretary