

Wednesday, March 11, 2026

9:00 AM

BOARD ROOM

4800 Fournace Place, Bellaire, TX 77401

The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

*Notice: Some Board Members may participate by videoconference.

Mission

Harris Health is a public, integrated health system dedicated to improving the health of our communities by delivering high-quality, person-centered care in collaboration with community and academic partners.

AGENDA

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|---|-----------------------|----------|
| I. Call to Order and Record of Attendance | Dr. Andrea Caracostis | 2 min |
| II. Approval of the Minutes of Previous Meeting | Dr. Andrea Caracostis | 2 min |
| • Board Meeting – February 11, 2026 | | |
| III. Announcements / Special Presentations | Dr. Andrea Caracostis | 15 min |
| A. CEO Report Including Special Announcements – <i>Dr. Esmail Porsa</i> | | (10 min) |
| • 50 th Service Anniversary Recognition | | |
| B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements | | (5 min) |
| IV. Public Comment | Dr. Andrea Caracostis | 3 min |
| V. Executive Session | Dr. Andrea Caracostis | 30 min |
| A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting, Including Possible Action Regarding this Matter Upon Return to Open Session
– <i>Dr. Andrea Caracostis and Dr. Thomas Cummins</i> | | (10 min) |
| B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health Medical Staff Upon Return to Open Session
– <i>Dr. Kunal Sharma and Dr. Asim Shah</i> | | (10 min) |

- C. [Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, with Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Correctional Health Medical Staff Upon Return to Open Session – Dr. O. Reggie Egins](#) (10 min)

VI. Reconvene to Open Meeting **Dr. Andrea Caracostis 4 min**

VII. General Action Item(s) **Dr. Andrea Caracostis 4 min**

A. General Action Item(s) Related to Quality: Medical Staff (2 min)

1. [Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff – Dr. Kunal Sharma](#)

B. General Action Item(s) Related to Quality: Correctional Health Medical Staff (2 min)

1. [Consideration of Approval of Credentialing Changes for Members of Harris Health Correctional Health Medical Staff – Dr. O. Reggie Egins](#)

VIII. Strategic Discussion **Dr. Andrea Caracostis 10 min**

A. [Committee Reports](#) (10 min)

- February 24, 2026 – Governance Committee
- February 24, 2026 – Quality Committee
- February 26, 2026 – Budget & Finance Committee
- February 26, 2026 – Compliance & Audit Committee
- February 26, 2026 – Joint Conference Committee

IX. New Items for Board Consideration **Dr. Andrea Caracostis 20 min**

A. [Consideration of Approval to the Revised Bylaws of the Harris Health Board of Trustees](#) **Dr. Andrea Caracostis (10 min)**

B. [Resolution of the Board of Trustees of the Harris County Hospital District Approving the Form of the Order of the Harris County Commissioners Court Authorizing the Issuance, Sale and Delivery of Harris County Hospital District, Limited Tax Bonds and Limited Tax Refunding Bonds, which may be Issued in One or More Series in Accordance with Specified Parameters; Levying a Continuing Direct Annual Ad Valorem Tax for the Payment of Principal and Interest; Authorizing the Authorized Representative to Approve the Amounts, Interest Rates, Prices, Terms and Redemption Provisions Thereof; Providing for the Refunding and Defeasance of Certain Outstanding Obligations of the District; Approving the Preparation of Financing Documents and Prescribing the Terms and Form Thereof; Authorizing the Preparation and Distribution of One or More Official Statements in Connection with the Sale of the Bonds; and Making Other Provisions and Authorizing Other Actions Supporting the Issuance and Administration of Such Bonds – Victoria Nikitin](#) (10 min)

X. Consent Agenda Items

Dr. Andrea Caracostis 5 min

A. Consent Purchasing Recommendations

1. [Consideration of Approval of Purchasing Recommendations \(Items A1 through A5 of the Purchasing Matrix\) – Ms. Kimberly Williams and Mr. Jack Adger, Harris County Purchasing Office](#)
[\(See Attached Expenditure Summary: March 11, 2026\)](#)

B. Consent Contract Recommendations

1. [Consideration of Approval of Contract Recommendations \(Item B1 of the Contract Matrix\) – Ms. Sara Thomas](#)
[\(See Attached Contract Matrix: March 11, 2026\)](#)

C. Consent Committee Recommendations

1. Consideration of Acceptance of the Harris Health First Quarter Fiscal Year 2026 Investment Report – **Ms. Victoria Nikitin**
[Budget & Finance Committee]
2. Consideration of Acceptance of the Harris Health Fourth Quarter Calendar Year 2025 Pension Plan Report – **Ms. Victoria Nikitin**
[Budget & Finance Committee]
3. Consideration of Acceptance of the Harris Health December 2025 Quarterly Financial Report Subject to Audit – **Ms. Victoria Nikitin**
[Budget & Finance Committee]

D. New Consent Items for Board Approval

1. [Consideration of Acceptance of the Harris Health January 2026 Financial Report Subject to Audit – Ms. Victoria Nikitin](#)
2. Consideration of Approval of the Removal of Sima Ladjevardian as a Member of the Quality Committee

[End of Consent Agenda]

XI. Item(s) Related to the Health Care for the Homeless Program

Dr. Andrea Caracostis 10 min

- A.** [Review and Acceptance of the Following Reports for the Health Care for the Homeless Program \(HCHP\) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330\(h\) of the Public Health Service Act – Dr. Jennifer Small and Ms. Tracey Burdine](#)

(7 min)

- [HCHP March 2026 Operational Update](#)

- B.** [Consideration of Approval of the HCHP 2026 Sliding Fee Scale – Dr. Jennifer Small and Ms. Tracey Burdine](#)

(1 min)

- C.** [Consideration of Approval of the HCHP 2025 Budget Summary Report – Dr. Jennifer Small and Ms. Tracey Burdine](#)

(1 min)

- D. Consideration of Approval of the HCHP Fourth Quarter Patient Satisfaction Report – ***Dr. Jennifer Small and Ms. Tracey Burdine*** (1 min)

XII. Executive Session

Dr. Andrea Caracostis 100 min

- D. [Review of the Health Care for the Homeless Program \(HCHP\) 2025 Quality Management Report, Pursuant to Tex. Occ. Code Ann. §151.002 and Tex. Health & Safety Code §161.032, Including Consideration of Approval of the HCHP 2025 Quality Management Report – ***Dr. Jennifer Small and Ms. Tracey Burdine***](#) (5 min)
- E. [Consultation with Attorney Regarding Settlement of Claim with Johnston, LLC, Pursuant to Tex. Gov’t Code §551.071, Including Possible Action Upon Return to Open Session – ***Ms. Ebon Swofford and Mr. Michael Fritz***](#) (10 min)
- F. [Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Unaudited, Financial Performance for the 12-month Year Ending December 31, 2025, Pursuant to Tex. Gov’t Code Ann. §551.085 – ***Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice***](#) (10 min)
- G. [Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Investment Report for the Twelve Months Ending December 31, 2025, Pursuant to Tex. Gov’t Code Ann. §551.085 – ***Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice***](#) (10 min)
- H. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Gov’t Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session – ***Ms.Carolynn Jones*** (5 min)
- I. [Consultation with Attorney Regarding Harris Health’s Medical School Affiliation and Support Agreements, Pursuant to Tex. Gov’t Code Ann. §551.071, and Possible Action Upon Return to Open Session – ***Mr. Louis Smith and Ms. Sara Thomas***](#) (10 min)
- J. Consultation with Attorney Regarding Harris Health’s Proposed Acquisition by Eminent Domain of Approximately 8.9 Acres of Hermann Park Adjacent to Ben Taub Hospital for the Redevelopment and Expansion of Ben Taub Hospital and Related Legal Matters, Pursuant to Tex. Gov’t Code Ann. §551.071, Including Possible Action Regarding this Matter Upon Return to Open Session – ***Ms. Sara Thomas*** (10 min)
- K. Consultation with Attorney Regarding Community Health Choice, Inc. and Community Health Choice Texas, Inc., Pursuant to Tex. Gov’t Code Ann. §§551.071, 551.085, Including Possible Action Regarding this Matter Upon Return to Open Session – ***Ms. Sara Thomas and Ms. Carolynn Jones*** (20 min)
- L. Consultation with Attorney Related to Prevailing Wage Matters, Pursuant to Tex. Gov’t Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session – ***Ms. Sara Thomas*** (10 min)
- M. Discussion Regarding the Chief Executive Officer (CEO) Evaluation, Pursuant to Tex. Gov’t Code Ann. §551.074, and Possible Action Upon Return to Open Session – ***Board of Trustees*** (10 min)

XIII. Reconvene

Dr. Andrea Caracostis 4 min

XIV. Adjournment

Dr. Andrea Caracostis 1 min

MINUTES OF THE HARRIS HEALTH BOARD OF TRUSTEES

Board Meeting

Wednesday, February 11, 2026

9:00 A.M.

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
I. Call to Order and Record of Attendance	The meeting was called to order at 9:02 AM by Ms. Carol Paret, Presiding Officer. A quorum was present, and the attendance was recorded. Some Board members attended in person, while others joined via video conference in accordance with state law and Harris Health’s videoconferencing policy. Only participants scheduled to speak were provided dial-in information. All others wishing to view the meeting were advised to access the meeting online through the Harris Health website: http://harrishealthtx.swagit.com/live . A copy of the attendance is appended to the archived minutes.	A copy of the attendance is appended to the archived minutes.
II. Approval of the Minutes of Previous Meeting	<ul style="list-style-type: none"> • Board Meeting – December 18, 2025 [Revised] 	<u>Motion No. 26.02-15</u> Moved by Ms. Sima Ladjevardian, seconded by Ms. Libby Viera-Bland, and unanimously passed that the Board approve the [Revised] minutes of December 18, 2025, Board meeting. Motion carried.
	<ul style="list-style-type: none"> • Board Meeting – January 14, 2026 	<u>Motion No. 26.02-16</u> Moved by Ms. Libby Viera-Bland, seconded by Ms. Sima Ladjevardian, and unanimously passed that the Board approve the minutes of January 14, 2026 Board meeting. Motion carried.
III. Announcements/ Special Presentations		
	A. CEO Report Including Special Announcements <ul style="list-style-type: none"> • Topping Off Ceremony of John M. O’Quinn Hospital on Lyndon B. Johnson Hospital (LBJ) Campus • Ben Taub Expansion Update 	As Presented.

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
	<p>Dr. Esmaeil Porsa, President and Chief Executive Officer (CEO), provided special announcements and system updates. Dr. Porsa reintroduced the recent topping off ceremony for the John M. O’Quinn Hospital on the LBJ Campus, which coincided with Harris Health’s 60th anniversary celebration. The topping off marks a major construction milestone for the future Level I trauma-capable hospital, currently scheduled for completion in 2028 and opening in January 2029.</p> <p>The new hospital will include at least 360 private inpatient beds, with infrastructure capacity to expand to 600 beds in the future. Dr. Porsa also highlighted the announcement of the hospital’s official naming following a \$40 million philanthropic contribution from the O’Quinn Foundation. This represents the largest single gift Harris Health has received and one of the largest philanthropic gifts to a public safety-net hospital in the State of Texas. Dr. Porsa expressed deep appreciation to the Foundation and noted that additional milestone celebrations will occur as construction progresses toward the hospital’s opening.</p> <p>Dr. Porsa provided an update regarding the proposed expansion of Ben Taub Hospital (BTH). He reported that on January 29, he appeared before the Commissioners’ Court to provide a comprehensive update on Harris Health’s community engagement efforts, in response to the Court’s request in October for additional meetings and stakeholder outreach.</p> <p>Dr. Porsa confirmed that Harris Health fulfilled all requested community engagement requirements and addressed questions from Commissioners. Through ongoing collaboration with the City of Houston and Harris County leadership, Harris Health believes a viable solution has been reached regarding the proposed acquisition of approximately 8.9 acres of parkland adjacent to BTH to support future expansion.</p> <p>The Commissioners Court voted unanimously to move forward with a public hearing on the expansion proposal, including consideration of the land purchase from the City of Houston. The public hearing is scheduled for March 19. Dr. Porsa expressed enthusiasm regarding the unanimous vote, noting that it sets the stage for expanding critical hospital capacity to meet growing patient demand and long-term community healthcare needs.</p> <p>He emphasized that this expansion is foundational to ensuring that BTH can continue to provide high-acuity, trauma, and emergency services at the scale required for Harris County’s future. Dr. Porsa concluded his remarks by thanking Commissioners, community partners, and Harris Health staff for their collaboration and commitment throughout the process.</p>	
	<p>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements</p> <p>There were no Board member announcements.</p>	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
IV. Public Comment	Ms. Cara Lambright, President and CEO, Hermann Park Conservancy, addressed the Board regarding the proposed acquisition of approximately 8.9 acres of parkland adjacent to BTH for future expansion. She acknowledged the importance of Harris Health’s mission while emphasizing the need to meet Chapter 26 requirements, minimize harm to parkland, and ensure clear, written mitigation commitments, including parking replacement, access improvements, and preservation of park-like design elements.	
V. Executive Session	At 9:10 AM, Ms. Carol Paret stated that the Board would enter Executive Session for Items V. ‘A through C’ as permitted by law under Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §§ 151.002, 160.007 and Tex. Gov’t Code Ann. §551.071.	
	A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting, Including Possible Action Regarding this Matter Upon Return to Open Session	No action taken.
	B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health Medical Staff Upon Return to Open Session <i>Dr. Hooli was recused from discussion on this item related to Baylor College of Medicine.</i>	No action taken.
	C. Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, with Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov’t Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Correctional Health Medical Staff Upon Return to Open Session <i>Dr. Hooli was recused from discussion on this item related to Baylor College of Medicine.</i>	No action taken.
VI. Reconvene to Open Meeting	At 9:17 AM, Ms. Paret reconvened the meeting in open session, noting that a quorum was present and no action was taken during Executive Session.	
VII. General Action Item(s)		
	A. General Action Item(s) Related to Quality: Medical Staff	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
	<p>1. Approval of Credentialing Changes for Members of the Harris Health Medical Staff</p> <p>Dr. Kunal Sharma, Chair of the Medical Executive Board, presented credentialing changes for members of the Harris Health Medical Staff for February 2026. He reported that there were 11 initial appointments, 0 reappointments, 2 changes or additions of privileges, and 28 resignations. Copies of the credentialing report were available in the permanent record.</p> <p><i>Dr. Hooli was recused from this item related to Baylor College of Medicine.</i></p>	<p><u>Motion No. 26.02-17</u> Moved by Ms. Sima Ladjevardian, seconded by Ms. Libby Viera-Bland, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried.</p>
	<p>2. Approval of Harris Health’s Maternal Health and Neonatal Program Redesignation</p> <p>Dr. Thomas Cummins, Executive Vice President & Chief Medical Executive, presented the Maternal Health and Neonatal Program redesignation requirements and confirmed continued compliance with state designation standards.</p>	<p><u>Motion No. 26.02-18</u> Moved by Ms. Libby Viera-Bland, seconded by Ms. Marlen Trujillo, and unanimously passed that the Board approve agenda item VII.A.2. Motion carried.</p>
	<p>B. General Action Item(s) Related to Quality: Correctional Health Medical Staff</p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health Correctional Health Medical Staff</p> <p>Dr. Otis Egins, Chief Medical Officer of Harris Health Correctional Health, presented the Correctional Health Medical Staff credentialing report detailing 5 initial appointments and 2 resignations. Copies of the credentialing report were available in the permanent record.</p>	<p><u>Motion No. 26.02-19</u> Moved by Ms. Libby Viera-Bland, seconded by Dr. Shubhada Hooli, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</p>
<p>VIII. Strategic Discussion</p>		
	<p>A. Harris Health Strategic Plan Initiatives</p>	
	<p>1. Presentation Regarding Harris Health’s Financial Assistance and Eligibility Programs Overview</p> <p>Ms. Pollie Martinez, Senior Vice President, Revenue Cycle, presented an overview of Harris Health’s Financial Assistance and Eligibility Programs. She outlined the various programs that ensure access to care for uninsured and underinsured patients, including eligibility criteria, application processes, and outreach strategies.</p> <p>Ms. Martinez highlighted recent improvements to streamline patient enrollment, including digital tools for pre-registration and verification, as well as initiatives to enhance patient understanding of available financial assistance. The presentation emphasized the Board’s role in overseeing equitable access to care and the importance of monitoring program</p>	<p>As Presented.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
	<p>effectiveness to meet community needs. A copy of the presentation is available in the permanent record.</p>	
	<p>2. Presentation Regarding Harris Health’s Strategic Capital and Financial Plan</p> <p>Mr. Louis Smith, Senior Vice President, Chief Operating Officer, presented Harris Health’s Strategic Capital and Financial Plan. He presented the current capital expansion projects, including the BTH Expansion and John M. O’Quinn Hospital on the LBJ Campus, as well as future capital priorities. Mr. Smith provided updates on bond issuance, cash flow projections, and long-term debt management, noting the impact of recent Limited Tax Bond Series 2026 on funding availability for infrastructure projects. He discussed the integration of financial planning with operational priorities to ensure sustainability while meeting the growing demand for high-quality care. The presentation also addressed risk management, including potential impacts from federal and state policy changes, Medicaid supplemental funding, and operational contingencies. A copy of the plan is available in the permanent record.</p>	<p>As Presented.</p>
	<p>B. Committee Report</p> <ul style="list-style-type: none"> • January 27, 2026 – Quality Committee <p>Ms. Paret reported that the Quality Committee met on January 27, 2026. The Committee received a Harris Health safety message and “Minute to Medicine” video presentation from Dr. Cummins on adopting a high-reliability mindset. The discussion emphasized leadership engagement, fostering a culture of safety, and refining operational processes to reduce risk. He further noted that high-reliability principles, successfully applied in aviation and nuclear industries, are being implemented within Harris Health to strengthen patient safety outcomes.</p>	
<p>IX. New Items for Board Consideration</p>	<p>A. Approval of a Resolution Authorizing Proceedings to Issue and Sell Harris County Hospital District, Limited Tax Bonds, Series 2026; Authorizing the Preparation of all Financing and Offering Documents; Approving the Engagement of Professionals in Connection with the Issuance and Sale of the Bonds; and Making Other Provisions Regarding Such Bonds and Matters Incident Thereto</p> <p>Ms. Victoria Nikitin, Executive Vice President & Chief Financial Officer, presented the resolution authorizing the issuance and sale of the Limited Tax Bonds, Series 2026. She outlined the purpose of the bond issuance, which is to fund ongoing capital expansion projects, including infrastructure improvements at BTH Expansion and the John M. O’Quinn Hospital on the LBJ Campus.</p> <p>Ms. Nikitin explained that the bond authorization would allow the District to hire financial and legal professionals, prepare all necessary financing and offering documents, and initiate the process of issuing bonds, with a “not-to-exceed” amount of \$850 million. She emphasized that the actual amount expected for issuance is approximately \$830 million, based on conservative</p>	<p>Motion No. 26.02-20 Moved by Ms. Libby Viera-Bland, seconded by Ms. Sima Ladjevardian, and unanimously passed that the Board approve agenda item IX.A. Motion carried.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
	<p>recommendations from financial advisors, and that the Board’s approval is a critical step to ensure timely funding for the District’s capital and strategic initiatives. A copy of the resolution is available in the permanent record.</p>	
	<p>B. Presentation Regarding the Harris Health Independent Auditor’s Report and Overview for the Year Ended September 30, 2025</p> <p>Mr. Chris Clark, Managing Partner at Forvis Mazars, presented the Independent Auditor’s Report and overview of Harris Health’s financial statements for the fiscal year ending September 30, 2025. He highlighted that the audit was collaborative, with continuous dialogue between the auditors and Harris Health’s management team to ensure an accurate understanding of operational and financial transactions.</p> <p>Key points from the presentation included:</p> <ul style="list-style-type: none"> • The audit was substantially complete, and an unmodified opinion would be issued, indicating that the financial statements and footnotes are accurate and complete. • No material weaknesses or significant deficiencies were identified in internal controls. • Significant accounting estimates reviewed included patient accounts receivable, supplemental Medicaid funding, net pension liability, and post-employment healthcare benefits. No errors or misstatements were found. • Financial highlights: total revenue of \$1.6 billion, total expenses of \$2.5 billion, resulting in an operating loss of \$883 million, offset by ad valorem tax revenue of just over \$1 billion, resulting in a net change of \$212 million for the year. • Balance sheet improvements: total assets grew from \$2.5 billion in 2022 to \$4 billion in 2025; net position increased from \$1.1 billion to \$1.6 billion over the same period. • Cash position: 245 days cash on hand at year-end, aligning closely with large hospital district averages in Texas. • Long-term debt increased in 2025 due to the bond issuance to fund capital expansion, a normal lifecycle effect for large infrastructure projects. <p>A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>1. Acceptance of the Harris Health Single Audit Report of Federal and State Award Programs for the Year Ended September 30, 2025</p> <p>Mr. Clark also presented the Single Audit report for federal and state grant funding received by Harris Health. For FY 2025, Harris Health received \$24 million in federal grant funds and \$8.8 million in state grant funds. The audit found no findings or questioned costs, reflecting compliance with all applicable grant requirements. A copy of the audit report is available in the permanent record.</p>	<p><u>Motion No. 26.02-21</u> Moved by Ms. Libby Viera-Bland, seconded by Ms. Sima Ladjevardian, and unanimously passed that the Board approve agenda item IX.B.1. Motion carried.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
	<p>2. Acceptance of the Harris Health Independent Auditor’s Report and Financial Statements for the Year Ended September 30, 2025</p> <p>The Board reviewed the full Independent Auditor’s Report and financial statements. Mr. Clark summarized that Harris Health’s financial position remains strong despite operational challenges and ongoing capital expansion. The audit confirmed the accuracy of financial reporting and compliance with generally accepted accounting principles. A copy of the audit report is available in the permanent record.</p>	<p><u>Motion No. 26.02-22</u> Moved by Ms. Libby Viera-Bland, seconded by Ms. Sima Ladjevardian, and unanimously passed that the Board approve agenda item IX.B.2. Motion carried.</p>
<p>X. Consent Agenda Items</p>		
	<p>A. Consent Purchasing Recommendations</p>	
	<p>1. Approval of Purchasing Recommendations (Items A1 through A9 of the Purchasing Matrix)</p> <p>Mr. Jack Adger, Assistant Purchasing Agent, Harris County, presented the purchasing recommendations. A copy of the purchasing agenda is available in the permanent record.</p>	<p><u>Motion No. 26.02-23</u> Moved by Mr. Paul Puente, seconded by Ms. Libby Viera-Bland, and unanimously passed that the Board approve the purchasing recommendations (Items A1 through A9 of the Purchasing Matrix). Motion carried.</p>
	<p>B. Consent Grant Recommendations</p>	
	<p>1. Approval of Grant Recommendations (Item B1 through B4 of the Grant Matrix)</p>	<p><u>Motion No. 26.02-24</u> Moved by Ms. Libby Viera-Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda items X.B. and C. Motion carried.</p>
	<p>C. Consent Reports and Updates to the Board</p>	
	<p>1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health</p> <p><i>[End of Consent Agenda]</i></p>	<p><u>Motion No. 26.02-24</u> Moved by Ms. Libby Viera-Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda items X.B. and C. Motion carried.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
<p>XI. Item(s) Related to the Health Care for Homeless Program</p>	<p>A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act</p> <ul style="list-style-type: none"> • HCHP February 2026 Operational Update <p>Ms. Tracey Burdine, Director of Ambulatory Care Services (ACS), presented the operational update for the Health Care for the Homeless Program (HCHP) for February 2026. She reported that in December 2025, the program served 77,032 unduplicated patients, achieving 96% of the program goal, and completed 29,011 visits, reaching 98% of the targeted number of encounters. For February 2026, a total of 1,160 unduplicated patients were served with 2,194 completed visits. Ms. Burdine noted that the HCHP faced several staffing vacancies, including a medical director, one medical doctor, and two nurse practitioners, with two additional positions still unfilled. Despite these challenges, the program maintained high levels of service and operational efficiency, supported in part by Dr. Natasha Russell stepping into the medical director role to provide leadership oversight and ensure continuity of care.</p> <p>Ms. Burdine requested Board approval for a change in scope to add the Emancipation Clinic as a new fixed service delivery site in collaboration with the City of Houston. The clinic, located at 119 Emancipation Avenue, is undergoing remodeling and renovation and is expected to strengthen service capacity in the area and improve access for individuals experiencing homelessness.</p> <p>She emphasized that this expansion aligns with HCHP’s mission to provide patient-centered care in underserved areas.</p> <p>Additionally, Ms. Monica Jaster, Director of Grant Accounting, presented updates to the HCHP Financial and Grant Management Policy (Policy 5.05). The revisions were made to align the policy with current operational practices, enhance clarity regarding financial reporting and documentation, and incorporate recommendations from a recent HRSA technical assistance review. Ms. Jaster noted that these updates ensure continued compliance with federal grant requirements and strengthen oversight of program resources. The Board recognized the HCHP team for maintaining high-quality care and compliance despite staffing challenges and emphasized the importance of the program’s expansion and policy updates in supporting its mission. Copies of the presentations and updated policy documents were included in the permanent record.</p> <p>Note: Items A – C were presented together.</p>	<p><u>Motion No. 26.02-25</u> Moved by Mr. Paul Puente, seconded by Ms. Libby Viera-Bland, and unanimously passed that the Board approve agenda items IX.A. Motion carried.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
	<p>B. Approval of a Change in Scope to Add the Emancipation Clinic as a New Fixed Service Delivery Site Under HCHP</p>	<p>Motion No. 26.02-26 Moved by Ms. Libby Viera-Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda items IX.B. Motion carried.</p>
	<p>C. Approval of the HCHP Financial and Grant Management Policy (No. 5.05) Updates</p>	<p>Motion No. 26.02-27 Moved by Dr. Shubhada Hooli, seconded by Ms. Libby Viera-Bland, and unanimously passed that the Board approve agenda items IX.C. Motion carried.</p>
<p>XII. Executive Session</p>	<p>At 10:32 AM., Ms. Carol Paret stated that the Board would enter Executive Session for Items XII. ‘D through H’ as permitted by law under Tex. Occ. Code Ann. §151.002, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov’t Code Ann. §551.071.</p>	
	<p>D. Review of the Health Care for the Homeless Program Uniform Data System (UDS) Report, Pursuant to Tex. Occ. Code Ann. §151.002 and Tex. Health & Safety Code §161.032, Including Possible Action Upon Return to Open Session</p> <p>Motion: Approval of the Health Care for the Homeless Program Uniform Data System (UDS) Report</p>	<p>Motion No. 26.02-28 Moved by Ms. Libby Viera-Bland, seconded by Dr. Shubhada Hooli, and unanimously passed that the Board approve agenda items XII.D. Motion carried.</p>
	<p>E. Consultation with Attorney Regarding Lawsuits, Actions, Petitions, or any Submissions to any State or Federal Administrative or Executive Agency, on Behalf of Harris Health as Necessary or Prudent in Connection with any Claims or Assertions Made by or on Behalf of Linda Patton, Pursuant to Tex. Gov’t Code Ann. §551.071, Including Possible Action Upon Return to Open Session</p> <p>Motion: Authorize any Lawsuits, Actions, Petitions, or any Submissions to any State or Federal Administrative or Executive Agency, on Behalf of Harris Health as Necessary or Prudent in Connection with any Claims or Assertions Made by or on Behalf of Linda Patton.</p>	<p>Motion No. 26.02-29 Moved by Dr. Shubhada Hooli, seconded by Ms. Libby Viera-Bland, and unanimously passed that the Board approve agenda items XII.E. Motion carried.</p>
	<p>F. Consultation with Attorney Regarding Authority to File any Lawsuit, Action, or Petition, or to Make any Submissions to any State or Federal Administrative or Executive Agency, on Behalf of Harris Health as Necessary or Prudent to Collect Payment for Claims Owed to Harris Health by Amerigroup, Wellpoint, Elevance Health, Integranet, Van Lang or any of their Owners, Operators, Delegates or Affiliated Entities, Pursuant to Tex. Gov’t Code Ann. §551.071, Including Possible Action Upon Return to Open Session</p>	<p>Motion No. 26.02-30 Moved by Ms. Libby Viera-Bland, seconded by Mr. Paul Puente, and unanimously passed that the Board approve agenda items XII.F. Motion carried.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
	<p><i>Motion:</i> Authorize the Filing of any Lawsuits, Actions, Petitions, or any Submissions to any State or Federal Administrative or Executive Agency, on Behalf of Harris Health as Necessary or Prudent to Collect Payment for Claims Owed to Harris Health by Amerigroup, Wellpoint, Elevance Health, Integranet, Van Lang or any of their Owners, Operators, Delegates or Affiliated Entities.</p>	
	<p>G. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Gov’t Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No action taken.</p>
	<p>H. Consultation with Attorney Regarding Harris Health’s Proposed Acquisition by Eminent Domain of Approximately 8.9 Acres of Hermann Park Adjacent to Ben Taub Hospital for the Redevelopment and Expansion of Ben Taub Hospital and Related Legal Matters, Pursuant to Tex. Gov’t Code Ann. §551.071</p>	<p>No action taken.</p>
<p>XIII. Reconvene</p>	<p>At 11:31 A.M., Ms. Carol Paret reconvened the meeting in open session and confirmed that a quorum remained present. She noted that no action was taken in Executive Session. The Board took action on items XII. “D, E and F” of the Executive Session Agenda. There were no action on Items XII. G and H.</p>	
<p>XIV. Adjournment</p>	<p>There being no further business to come before the Board, the meeting adjourned at 11:35 A.M.</p>	

I certify that the foregoing are the Minutes of the Harris Health Board of Trustees Meeting held on February 11, 2026.

Respectfully Submitted,

Ms. Carol Paret, BS, Presiding Officer, Acting Chair, in lieu of
Andrea Caracostis, MD, MPH, Chair

Libby Viera-Bland, AICP, Secretary

Minutes transcribed by Cherry A. Joseph, MBA

**Board of Trustees
Board Meeting Attendance
Wednesday, February 11, 2026**

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Carol Paret (<i>Vice Chair, Presiding Chair</i>)	Dr. Andrea Caracostis (<i>Chair</i>)
Libby Viera-Bland (<i>Secretary</i>)	Ingrid Robinson
Paul Puente	Dr. Marlen Trujillo
Philip Sun	
Dr. Shubhada Hooli	
Sima Ladjevardian	

EXECUTIVE LEADERSHIP/STAFF/ SPECIAL INVITED GUESTS	
Alex Carr	Jay Aiyer (<i>Harris County Attorney's Office</i>)
Alexander Barrie	Jennifer Zarate
Dr. Amy Smith	Jerald Summers
Anthony Williams	Jessey Thomas
Dr. Asim Shah	John Matcek
Binta Baudy	Jose Serna
Cara Lambricht (<i>Public Comment Speaker: CEO, Hermann Park Conservancy</i>)	Kiki Teal
Carolynn Jones	Dr. Kunal Sharma
Cherry Joseph	Lindsey "Katie" Rutherford (<i>Harris County Attorney's Office</i>)
Chris Clark (<i>Forvis Mazars</i>)	Louis Smith
Daniel Smith	Maria Cowles
DeWight Dosplauf	Micah Rodriguez
Ebon Swofford (<i>Harris County Attorney's Office</i>)	Michael Fritz (<i>Harris County Attorney's Office</i>)
Elizabeth Hanshaw Winn (<i>Consultant</i>)	Monica Jaster
Dr. Esmail Porsa (<i>President & CEO, Harris Health</i>)	Nathan Bac (<i>Harris County Attorney's Office</i>)
Dr. Glorimar Medina	Dr. O. Reggie Egin
Jack Adger (<i>Harris County Purchasing Office</i>)	Olga Rodriguez
Dr. Jackie Brock	Omar Reid

Virtual Attendee Notice: *If you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.*

EXECUTIVE LEADERSHIP/STAFF/ SPECIAL INVITED GUESTS	
Paige Abernathy (<i>Harris County Attorney's Office</i>)	Shawn DeCosta
Patrick Casey	Taylor McMillan
Pollie Martinez	Dr. Thomas Cummins
R. King Hillier	Dr. Tien Ko
Richard Whiteley (<i>Bracewell</i>)	Tracey Burdine
Dr. Sandeep Markan	Victoria Nikitin
Sara Thomas (<i>Harris County Attorney's Office</i>)	

Virtual Attendee Notice: *If you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.*

Public Comment Registration Process

Pursuant to Texas Government Code Ann. §551.007, members of the public are invited to attend the regular meetings of the Harris Health Board of Trustees and may address the Board during the public comment segment regarding an official agenda item that the Board will discuss, review, take action upon, or regarding a subject related to healthcare or patient care rendered at Harris Health. Public comment will occur prior to the consideration of all agenda items.

If you have signed up to attend as a virtual Public Speaker, a meeting link will be provided within 24-48 hours of the scheduled meeting. Notice: Virtual public speakers will be removed from the meeting after speaking and have the option to join the meeting live via <http://harrishealthtx.swagit.com/live>. *You must click the "Watch Live" hyperlink in the blue bar, located on the top left of the screen.*

How to Request to Address the Board of Trustees

Members of the public must register in advance to speak at the Harris Health Board of Trustees Board meetings. To register, members of the public may contact the Board of Trustees Office during core business hours, Monday through Friday between 8:00 a.m. to 4:00 p.m. Members of the public must submit registration no later than 4:00 p.m. on the day before the scheduled meeting using one of the following manners:

1. Providing the requested information located in the "Speak to the Board" tile found at <https://www.harrishealth.org/about-us-hh/board/Pages/registerForm.aspx>
2. Printing and completing the downloadable registration form found at <https://www.harrishealth.org/about-us-hh/board/Documents/Public%20Comment%20Registration%20Form.pdf>
 - 2a. A hard copy may be emailed to BoardofTrustees@harrishealth.org
 - 2b. A hard copy may be mailed to 4800 Fournace Pl., Ste. E618, Bellaire, TX 77401
3. Contacting a Board of Trustees staff member at (346) 426-1524 to register verbally or by leaving a voicemail with the required information denoted on the registration form

Prior to submitting a request to address the Harris Health Board of Trustees, please take a moment to review the rules to be observed during the Public Comment Period.

Rules During Public Comment Period

The presiding officer of the Board of Trustees or the Board Secretary shall keep the time for speakers.

Time Limits

A speaker whose subject matter, as submitted, relates to an identifiable item of business on the agenda, will be requested by the presiding officer to come to the podium where they will be provided with three (3) minutes to speak. A speaker whose subject matter, as submitted, does not relate to an identifiable item of business on the agenda, will be provided with one (1) minute to speak. A member of the public who addresses the body through a translator will be given at least twice the amount of time as a member of the public who does not require the assistance of a translator.

Meeting of the Board of Trustees

Wednesday, March 11, 2026

Executive Session

Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting, Including Possible Action Regarding this Matter Upon Return to Open Session.



Dr. Yashwant Chathampally
Associate Chief Medical Officer, Senior Vice President – Quality & Patient Safety

- Pages 20 – 21 Were Intentionally Left Blank -

Meeting of the Board of Trustees

Wednesday, March 11, 2026

Executive Session

Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health Medical Staff Upon Return to Open Session.



Dr. Yashwant Chathampally
Associate Chief Medical Officer & SVP
Quality & Patient Safety

- Pages 23 – 35 Were Intentionally Left Blank -

Meeting of the Board of Trustees

Wednesday, March 11, 2026

Executive Session

Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, with Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Correctional Health Medical Staff Upon Return to Open Session.



O. Reggie Ekins, MD, CCHP-CP
Chief Medical Officer - Correctional Health

- Pages 37 – 38 Were Intentionally Left Blank -

Wednesday, March 11, 2026

Consideration of Approval Regarding Credentialing Changes for Members of the
Harris Health Medical Staff

The Harris Health Medical Executive Board approved the attached credentialing changes for the members of the Harris Health Medical Staff on February 10, 2026.

The Harris Health Medical Executive Board requests the approval of the Board of Trustees.

Thank you.



Dr. Yashwant Chathampally
Associate Chief Medical Officer, Senior Vice President – Quality & Patient Safety

Board of Trustees



March 2026 Medical Staff Credentials Report

Medical Staff Initial Appointments: 19
BCM Medical Staff Initial Appointments - 9
UT Medical Staff Initial Appointments - 7
HCHD Medical Staff Initial Appointments - 3

Medical Staff Reappointments: 0
BCM Medical Staff Reappointments - 0
UT Medical Staff Reappointments - 0
HCHD Medical Staff Reappointments - 0

BCM/UT/Harris County Hospital District (Harris Health) Medical Staff Changes in Clinical Privileges: 0

BCM/UT/HCHD Medical Staff Resignations: 8

Other Business

For Information
Temporary Privileges Awaiting Board Approval
Urgent Patient Care Need Privileges Awaiting Board Approval
Leave of Absence

BCM/UT/Harris County Hospital District (Harris Health) Medical Staff Files for Discussion: 1
Medical Staff Initial Appointment Files for Discussion - 1
Medical Staff Reappointment Files for Discussion - 0

Meeting of the Board of Trustees

Wednesday, March 11, 2026

Consideration of Approval of Credentialing Changes for Members of the Harris Health
Correctional Health Medical Staff

The Harris Health Correctional Health Medical Executive Committee approved the attached credentialing changes for the members of the Harris Health Medical Staff on February 9, 2026.

The Harris Health Correctional Health Medical Executive Committee requests the approval of the Board of Trustees.



O. Reggie Ekins, MD, CCHP-CP
Chief Medical Officer - Correctional Health

Board of Trustees

March 2026 Correctional Health Credentials Report

Medical Staff Initial Appointments: 5

Medical Staff Reappointments: 0

Medical Staff Resignations: 0

Medical Staff Files for Discussion: 0

[Wednesday, March 11, 2026](#)

[Committee Reports](#)

Committee Meetings:

- [Governance Committee – February 24, 2026](#)
 - 2025 Board Self-Assessment
 - Standard Operating Procedures
 - Board Member Attendance
 - Texas Healthcare Trustees (THT) 2026 Healthcare Governance Conference
- [Quality Committee – February 24, 2026](#)
 - HRO Safety Message: A Minute for Medicine video was displayed regarding “Preventing Patient Falls”.
 - Patient falls remain a significant safety concern in healthcare and are classified by CMS as a “never event,” making associated costs non reimbursable. Prevention efforts focus on identifying high risk patients—such as the elderly, sedated, or those with chronic conditions or assistive devices—through screening and visual cues, combined with patient education and clear instructions to request assistance. Structured nursing practices such as hourly rounding and NICHE enhance monitoring and engagement, while patients and families are encouraged to partner in prevention by remaining in place until help arrives.
- [Budget & Finance Committee – February 26, 2026](#)
 - Harris Health First Quarter Fiscal Year 2026 Investment Report
 - Harris Health Fourth Quarter Calendar Year 2025 Pension Plan Report
 - Harris Health December 2025 Quarterly Financial Report Subject to Audit
- [Compliance & Audit Committee – February 26, 2026](#)
 - Harris Health Quarterly Internal Audit Update as of February 26, 2026
- [Joint Conference Committee – February 26, 2026](#)
 - Physician Leadership Reports

Meeting of the Board of Trustees

Wednesday, March 11, 2026

Consideration of Approval to the Revised Bylaws of the Harris Health Board of Trustees



Sara Thomas
Chief Legal Officer/Division Director
Harris County Attorney's Office
Harris Health

**BYLAWS OF THE BOARD OF TRUSTEES
HARRIS COUNTY HOSPITAL DISTRICT
D/B/A HARRIS HEALTH ~~SYSTEM~~
HOUSTON, TEXAS
[March 11, 2026](#)**

PREAMBLE

Harris County Hospital District d/b/a Harris Health ~~System~~ (“Harris Health”) is a political subdivision of the State of Texas established and operated pursuant to the constitution and laws of the State of Texas, in particular Chapter 281, Texas Health & Safety Code, as amended (“the Act”). Therefore, the Act and all other applicable state laws are included in these Bylaws to the extent necessary for the purpose of clarification. In the event of any conflict between any provision of these Bylaws and any state law, state law shall control. In order to provide for the orderly implementation of the statutes authorizing Harris Health, the Board of Trustees of Harris Health (“the Board”) adopts the following Bylaws pursuant to the Act.

DEFINITIONS

The following terms are defined in accordance with the Harris Health Medical Staff Bylaws and are incorporated herein as if fully set forth at length: Advanced Practice Professional (“APP”), Attending Staff, Contract Practitioner, Medical Executive Board (“MEB”) and Medical Staff. Whenever the context requires, words of one gender used herein shall include the other gender, and words used in the singular shall include the plural.

ARTICLE I

PURPOSES

Harris Health acknowledges these purposes, each subject to funding and resource availability:

1. To provide medical, including dental, aid and hospital care for indigent and needy persons residing in Harris County, Texas.
2. To improve the health of those most in need in Harris County and to reduce health disparities through quality care delivery, coordination of care, education and research.
3. To facilitate the coordination of publicly funded health services in Harris County.
4. To facilitate the provision of health services on a regional basis when the need is identified.
5. To support research and education that enhances health care and treatment in the Harris County community.
6. To provide emergency services to those who present themselves in accordance with federal and state law, e.g., the Emergency Medical Treatment and Active Labor Act, as amended.

ARTICLE II

DUTIES OF THE BOARD

The Board is the governing body of Harris Health, charged with governance and oversight of the health system. It shall perform those duties prescribed by law, regulations, policies, contractual agreements, the strategic plan, or as provided in these Bylaws. These duties include, but are not limited to, the following:

1. To ensure the ability of Harris Health to accomplish its mission and plan for achievement of Harris Health's Strategic Plan.

~~2.~~ To establish and approve policies for the governance of Harris Health, to review and approve the Board's own operations and procedures and policies as authorized or required by law or regulation. To determine the need for and to establish policies for the governance of Harris Health and to review and approve system level policies that involve substantive changes to the organization's objectives and goals, mission and vision, and compliance with laws and regulations.

a.

The Board shall ~~may~~ seek advice from ~~whatever sources it deems advisable~~ ~~illegal~~ counsel when establishing and approving ~~formulating~~ policies.

~~a-b.~~ Subject to the limitations prescribed by the Board, policies governing the general administration of Harris Health shall be approved as directed by the CEO.

~~2-3.~~ To oversee the financial well-being of Harris Health.

- a. The Board shall approve an annual budget and any budget revisions and submit the budget and any such revisions to the Harris County Commissioners Court ("Commissioners Court") for final approval. Prior to taking action to approve the budget, the Board shall make the budget available to the public in accordance with the requirements of the Texas Open Meetings Act and Texas Public Information Act and allow for public comment on the budget.
- b. The Board shall approve an annual capital expenditure plan and from time to time may consider and approve long-term capital expenditure plans.
- c. The Board shall engage an external independent auditor to perform an annual financial audit of Harris Health for presentation to the Board and to be made available to the Commissioners Court and the public.
- d. The Board shall select the depository or depositories for Harris Health's funds.
- e. The Board shall exercise custody of all of Harris Health's property.
- f. The Board shall consider for approval all contracts for which such approval authority is required and that is consistent with adopted purchasing policies.

Commented [LT1]: Consistent with statutory authority and Harris Health policy 3.01, the Board approves policies required by law/regulation, related to the governance of Harris Health and its own operations. Policies governing the general administration of Harris Health are approved pursuant to committees established by Administration under the direction of the CEO.

g. The Board shall approve the use of all bond funds for Harris Health.

~~4. Subject to the limitations prescribed by the Board, the CEO shall direct, supervise, and administer the affairs of Harris Health. To appoint, employ and annually evaluate the CEO and set the CEO's annual salary as described in his/her employment agreement. Subject to the limitations prescribed by the Board, the CEO shall direct, supervise, and administer the affairs of Harris Health~~

Commented [LT2]: Consistent with Chapter 281 of the Texas Health and Safety Code

~~5.~~

To ensure that there is an appropriate structure in place that strives to render high quality and safe patient care and ensure a Chief Medical Executive (“CME”) for all of Harris Health’s hospitals, clinics, and other medical facilities, who oversees all clinical activities, to include quality and patient safety, and who reports to the CEO and provides regular reporting to the Board on all matters relating to such oversight responsibilities.

~~3-6.~~ To ensure effective oversight over the medical staff credentialing process and to approve and oversee the process and the of credentialing, privileging, and evaluation of the Medical Staff, and APPs to assure the appropriate provision of health care throughout Harris Health.

~~4-7.~~ To review, approve, and monitor Harris Health’s Quality Manual, Harris Health’s Correctional Health Quality Manual and Patient Safety Plan annually to further Harris Health’s mission of providing high quality patient care.

~~5-8.~~ To review the Board’s performance annually.

~~6-9.~~ To review bi-annually information about Executive Administration organization structure and compensation provided to the Board by the CEO as stated in Article X, Section 1.c of these Bylaws.

~~7-10.~~

To consult directly by meeting regularly with the CME and the Chair of the MEB for the purpose of discussing matters related to the quality of medical care provided to patients. Such consultation shall include responding to any urgent requests from the CME and/or the Chair of the MEB to meet regarding quality of medical care issues.

~~11. To annually appoint members whose terms have expired and to fill vacancies, as prescribed by the respective bylaws of all affiliated entities including: to the Board of Directors of Community Health Choice, Inc. and Community Health Choice, Texas Inc.; to the governing body of the Ambulatory Surgical Center at LBJ; to the governing body of the Dialysis Center at Quentin Mease; to the governing body of the Harris Health Strategic Fund and to the Board of Trustees of the Harris County Hospital District Foundation and other boards as applicable~~

12.

To perform other responsibilities, including, without limitation:

- a. To engage, as deemed necessary, external financial, accounting, and other professionals.
- b. To direct the establishment and implementation of an effective corporate compliance program to assure Harris Health’s compliance with all applicable federal and state laws, rules and regulations, and to ensure that there is a Corporate Compliance Officer (“CCO”) for Harris Health who has the authority to report matters of concern directly to the Board without permission of the CEO, but such CCO shall be hired by, work for, and report directly to the CEO.
- c. To delegate responsibilities to Standing and Special Committees, where authorized and approved by the Board.

ARTICLE III

MEMBERSHIP OF THE BOARD

1. Appointment and Reappointment

Members of the Board are appointed by ~~the Harris County~~ Commissioners Court for a term of two (2) years ~~from the date of their appointment. effective date as established by the Harris County Commissioners Court. The terms of four (4) members expire on November 1st of odd years and the terms of five (5) members expire on November 1st of even years.~~ Members continue to serve until their successors are appointed and qualified. Members are eligible for reappointment pursuant to the policies and procedures for appointments to County boards and commissioners approved by the ~~Harris County~~ Commissioners Court. All Board members serve without compensation.

Commented [LT3]: Updated to reflect current practice of Commissioners Court Appointments and Harris Health. A board member’s term runs two years from the date of initial appointment.

2. Ethical Standards

- a. All Board members shall comply with state and federal laws, rules, and regulations governing the ethical conduct of public officials, including the disclosure of conflicts of interest.
- b. Each board member shall, upon appointment and on a continuing basis, and in consultation with the Harris County Attorney’s Office, provide a financial affidavit and conflict of interest disclosure statement with the Board Office, in accordance with Harris Health Policy 3.43, Board of Trustees Member Conflict of Interest and Nepotism Policy, which shall be maintained by the Board Office.

3. Orientation Program; Continuing Education

- a. Upon appointment to the Board, each newly appointed member shall attend board orientation and become familiar with the member’s fiduciary and statutory duties, including compliance with the Act, these Bylaws, the Texas Open Meetings Act

(Tex. Gov't Code ch. 551) and the Texas Public Information Act (Tex. Gov't Code ch. 552) and all aspects of the operation of Harris Health.

b. Because the Board oversees a retirement pension plan, each Board Member is required to attend training conducted by the Texas Pension Review Board.

~~a.c. Each Board member may attend any conferences, meetings or seminars in the interest of continuing education related to their role on the Board and coordinated by Harris Health administration, the reasonable costs of which shall be borne by Harris Health.~~

ARTICLE IV

LEGAL REPRESENTATION OF MEMBERS OF THE BOARD; INDEMNIFICATION

1. The Board may engage private legal counsel to represent a Board member in any legal matter arising out of the good faith performance of his/her public duties. To the extent permitted by law, each Board member shall be indemnified by Harris Health against any other costs, expenses, and liabilities which are imposed upon or reasonably incurred by him/her by reason of his/her being or having been such member subject to Board approval of a not-to-exceed amount, reasonable legal fees and customary expenses shall be advanced to the Board member upon his/her execution of an undertaking letter to Harris Health agreeing that upon a finding of the Board or a final court determination that the indemnified member was not acting in good faith that he/she shall reimburse Harris Health for advanced legal fees and expenses.
2. The Board may engage legal counsel to represent the Board if the Harris County Attorney's Office is deemed by the Board to have a conflict of interest in its representation of the Board.

ARTICLE V

OFFICERS

1. Election
 - a. Annually, at the Board meeting immediately prior to the beginning of Harris Health's new calendar year, the Board shall elect a Chair, Vice Chair, and Secretary, and to the extent and at such time as needed, an Assistant Secretary.
 - b. Officers shall be limited to three (3) consecutive one-year terms in one office. The Board may elect such an officer who has served three (3) consecutive one (1) year terms in one office to serve in another office.

~~c. Officers shall participate as members of the CEO Evaluation Advisory workgroup and make recommendations to the Board on CEO Evaluation and compensation.~~

2. Duties of all Board Officers

Commented [LT4]: Moved to "Duties of all Board Officers" section

- a. All Board Officers shall participate:
 - ~~i. participate as members of the CEO Evaluation Advisory workgroup and make recommendations to the Board on CEO Evaluation and compensation;~~
 - and
 - ~~ii. in monthly board agenda preparation meetings with Harris Health Administration.~~

2.3. Duties of the Chair

- a. The Chair shall preside in person at all Board meetings. In the event of the resignation, disability, death, or removal of the Vice Chair, Secretary, or Assistant Secretary, the Chair shall conduct an interim election at the next regular Board meeting, or special Board meeting called for such purpose, to replace such officer. With the approval of the Board, the Chair shall appoint from among the Board members (except as otherwise provided herein), all members to committees as described in Article VI of these Bylaws. Unless otherwise instructed by the Board, the Chair may refer matters coming before the Board to a Board committee for consideration and recommendation.

3.4. Duties of the Vice Chair

- a. The Vice Chair shall perform the duties of the Chair in his/her absence or in the event of his/her resignation, conflict of interest, death, disability, or removal pending election of a successor Chair.

4.5. Duties of the Secretary

- a. The Secretary shall see that suitable records are maintained of each meeting of the Board and committee of the Board, and shall submit them at the next meeting of the Board or committee, as applicable. After approval, such records shall be read and signed by the Chair or the member presiding, and attested by the Secretary of the meeting, if applicable. The Board shall have a seal on which shall be engraved the name of Harris Health ~~System~~, and said seal shall be kept in the Board Office and used in authentication of all acts of the Board, to the extent required.

- ~~a.b.~~ The Secretary or his or her designee shall cause all members of the Board to be notified of all Board meetings in the following fashion:

- ~~i.a.~~ For all regular meetings, the members shall be notified in writing not less than three seventy two (372) business days ~~hours~~ in advance of the scheduled meeting.
- ~~ii.b.~~ For special or emergency meetings, dependent upon the time available and the urgency of the occasion, members may be notified by, telephone or e-

mail, in all cases with confirmed receipt, setting out the date, time, and specific purpose of the special or emergency meeting.

~~b-c~~ Notice of each meeting shall be posted as required by the Texas Open Meetings Act.

ARTICLE VI

BOARD COMMITTEES

1. Board Committees and Appointment of Members

The Board shall specify standing committees and special committees, ~~if any~~, at the Board meeting immediately preceding or after Harris Health's new calendar year by approval of the Board calendar, or at such other times as may be necessary or appropriate. Budget and Finance, Quality, and Compliance & Audit shall be specified as standing committees. Unless otherwise provided herein, all committees, standing or special, shall have advisory functions only and shall carry out those duties as specified in these Bylaws, in its respective committee charter, or by the Board. At the direction of the Board, each committee shall develop a charter of its duties, which shall be approved by the Board.

The Chair shall be an ex-officio, ~~non-voting member~~ of each committee. The Board action establishing a committee shall specify the number of members, and whether non-Board members may be named to such committee, and if so, whether the non-Board members shall be voting or non-voting members of such committee.

With the approval of the Board, the Chair shall appoint from among the Board members a chairperson for each committee and committee members. Each committee member shall serve for one (1) year and shall be subject to reappointment. A vacancy on the committee shall be filled in the manner described for initial appointment of a committee member. At the direction of the Board, each committee shall develop a charter of its duties, which shall be approved by the Board.

Commented [LT5]: Consistent with Article II Section 6

Commented [LT6]: Moved to first paragraph of Article VI section 1

2. Committee Meetings; Quorum; Notice

Committee meetings shall be held as determined by the Board and each committee. Two of the voting members of the committee shall constitute a quorum provided that other Board members in attendance at the meeting shall be deemed to serve on the committee for that meeting and such designated member or members shall be included in the calculation of the quorum and shall have voting power. The Board member who will preside over the meeting must also attend in person. Notice of each committee meeting shall be posted as required by the Texas Open Meetings Act, and notice shall be provided to each committee member, and any other Board member requesting notice, at least three (3) business days ~~seventy-two (72) hours~~ prior to the time of the meeting in the manner stated in Section V.4.a and V.4.b of these Bylaws. Attendance at a meeting shall constitute waiver of notice of the meeting.

Commented [LT7]: Updated law effective September 1, 2025: Texas Government Code Section 551.043 (a) replaces "72 hours" with three (3) business days.

ARTICLE VII
BOARD MEETINGS

1. Regular Meetings

There shall be a minimum of five (5) meetings of the Board during each calendar year. For purposes of Health Care for the Homeless Program business, there shall be a minimum of twelve (12) monthly meetings of the Board during each calendar year.

2. Special or Emergency Meetings

Special or emergency meetings of the Board shall be called (a) by the Chair of the Board or (b) by the Secretary upon the request of two or more other Board members.

3. Recessed Meetings

Any meeting may be recessed from time-to-time until the business thereof is accomplished.

4. Presiding Officer

The Presiding Officer of the Board Meeting must attend the meeting in person.

Commented [LT8]: Implied under Texas Government Code Section 551.127 (e)

4.5. Quorum

The presence of the majority of the Board in person at the posted meeting location shall constitute a quorum for the transaction of business, even if other Board members participate by videoconference in accordance with the Texas Open Meetings Act. A lesser number of Board members may recess a meeting until a later specified date when a quorum shall be present. Except as otherwise provided by these Bylaws or as may be required by applicable law, all matters before the Board shall be decided by an affirmative vote of the majority of the Board members present and voting at a meeting where a quorum exists.

~~5.6.~~ Attendance

Each Board member is expected to attend at least seventy percent (70%) of the regularly scheduled meetings, including appropriate committee meetings, if any, during any twelve (12) month period.

~~6.7.~~ Public Meetings

All meetings of the Board shall be open to the public, except that the Board may hold Executive Sessions in accordance with the Texas Open Meetings Act.

~~7.8.~~ Public Comment

Harris Health shall adopt guidelines for public comment at the Board meetings in accordance with the Texas Open Meetings Act.

- a. ~~Any individual who wishes to discuss or comment on matters pertinent to a posted agenda item or the business of Harris Health must submit a public comment registration form to the Board of Trustees Administrative Office via email or as otherwise provided on the Harris Health website by 4 p.m. on the day before the scheduled meeting.~~
- b. ~~A speaker who has registered to speak will be limited to three (3) minutes.~~
- c. ~~A speaker who requires a translator will be granted twice the amount of time as a speaker who does not require the assistance of a translator.~~

8.9. Executive Session

The Board may enter into executive session after establishing a quorum, ~~and~~ announcing that an executive session will be held ~~in accordance with the policies and procedures of the Board and~~ in compliance with the requirements set forth in the Texas Open Meetings Act.

ARTICLE VIII

PROCEDURE FOR MEETINGS

1. Regular Meetings

Board Agendas should be prepared in advance of each Board meeting and include items determined by the needs of Harris Health and the Board of Trustees. A Regular Board meeting may include, without limitation, the following items:

- a. ~~Disposition Approval~~ of minutes of previous Board meetings.
- b. Public Comment.
- c. Consent Items, if any.
- d. Reports and recommendations from the MEB regarding credentialing and quality of care issues for the Board's consideration.
- e. Strategic Items.
- f. Consideration of approval of purchasing recommendations.
- g. Items relating to fiscal affairs, including regular statistical and financial reports, together with cumulative reports for the fiscal year-to-date.
- h. Reports and items from committees, if any.
- i. Miscellaneous items, if any.
- j. CEO's Report.

k. Executive session items, if any.

2. Special or Emergency Meetings

A special meeting or emergency meeting shall be for the purpose of considering the item or items on the agenda for such meeting.

3. Rules of Order

- a. Robert's Rules of Order Newly Revised (~~12th edition, or such later~~ most recent edition, as may be appropriate) shall govern the proceedings of the meetings of the Board in all matters not inconsistent with these Bylaws or the Constitution and laws of the State of Texas. Notwithstanding anything contained in such Rules to the contrary, the Chair of the Board may vote on any matter before the Board.
- b. If any member or members in the minority on any question wishes to present a written minority opinion to the Board Secretary, such opinion shall be provided and kept with the permanent records of Harris Health.

ARTICLE IX

MEDICAL STAFF

1. Organization

The Board of Trustees shall appoint a Medical Staff, Contract Practitioners, and a staff of APPs, and shall assure they are appropriately organized, and adopt such bylaws, rules and regulations for governance of their practice at Harris Health as the Board deems to be of the greatest benefit to the care of the patients.

2. Medical Staff Bylaws

The Medical Staff, Contract Practitioners, and APPs shall be governed by the Medical Staff Bylaws, which are subject to approval by the Board of Trustees. The Medical Staff Bylaws shall include a procedure for making recommendations to the Board of Trustees concerning Medical Staff, Contract Practitioners, and APP appointments and timely reappointment, and granting of privileges for Medical Staff members and a provision for the termination of physicians, dentists, and other defined medical professionals in medical-administrative positions. The Medical Staff Bylaws also shall include a provision for the review of decisions, including the right of a Medical Staff member to be heard at each step of the process when requested by the practitioner.

The Medical Staff shall be responsible for the development, adoption and periodic review (no less than every three [3] years) of the Medical Staff Bylaws and Rules and Regulations to ensure they are consistent with Harris Health policy as established by the Board of Trustees and any applicable legal or other requirements. Changes in such Bylaws or Rules and Regulations thereafter shall not take effect until approved by the Board of Trustees. In

addition, changes to the Medical Staff Bylaws may also be proposed directly to the Board of Trustees by the Medical Staff upon a majority vote of the members of the Active Medical Staff voting on the proposed amendment.

3. The MEB

The MEB fulfills the Medical Staff's accountability to the Board of Trustees for medical care rendered to patients and shall be selected as described in the Medical Staff Bylaws. The MEB will make its recommendations to the Board of Trustees after conducting the due diligence required by, and in accordance with the procedures set forth in the Medical Staff Bylaws. All decisions resulting from investigations by the MEB shall be reviewed by the Board of Trustees to the extent provided in the Medical Staff Bylaws. The Board of Trustees shall establish a hearing or other process in accordance with the Medical Staff Bylaws, regarding the denial, revocation, or suspension of clinical privileges for Medical Staff members, Contract Practitioners and APPs.

4. Board Meeting Attendance

The Chair of the MEB will attend the regular meetings of the Board of Trustees as appropriate, to present reports from the MEB and the Medical Staff and participate in discussions affecting the clinical operations of Harris Health. In collaboration with Harris Health, the participants, including members of the Medical Staff, may bring to the Board of Trustees' attention matters of a clinical and/or administrative nature and make such recommendations related to such matters as they may deem in the best interest of Harris Health.

ARTICLE X

ADMINISTRATIVE STAFF

1. The Board shall appoint a CEO to serve as the Administrator of Harris Health. Appointment to the position is made by the Board for a term not to exceed four (4) years, subject to removal at any time by the Board. The Board may renew the term of the CEO. Before assuming his/her duties, the CEO shall execute a bond payable to Harris Health in the amount of not less than \$10,000.00, conditioned on the faithful performance of his/her duties and any other requirements determined by the Board. To the extent permitted by the Commissioners Court and applicable law, the Board shall delegate to the CEO, and hold the CEO accountable for the management of Harris Health in compliance with all laws, rules, and regulations, as well as the policies and procedures and other requirements of the Board. Without limiting the statutory duties of the CEO, the CEO shall:
 - a. Establish such procedures, programs, services and long-range planning as necessary for the operation of Harris Health within the policies of the Board and the mission and vision of Harris Health.
 - b. Prepare, present, and recommend a comprehensive annual budget to the Board and the Commissioners Court, and supervise Harris Health's business affairs to assure

that revenues and other funds are collected and expended within the law and to the best advantage of Harris Health to conserve Harris Health's financial assets.

- c. Bi-annually develop and submit to the Board a report of Harris Health's Executive Administration organization structure and compensation, including a report of comparable compensation prepared by an external independent consultant.
 - d. Employ and direct the work of all employees of Harris Health, and develop and maintain personnel policies and practices to assure the recruiting and retention of qualified staff.
 - e. Cooperate with Medical Staff and with all those rendering professional services, and develop and implement quality assurance and patient safety plans and programs, to assure that high quality care is rendered to Harris Health's patients and through contracted services provided at the Harris County jail.
 - f. Provide for Harris Health's information and support systems and establish and maintain internal controls, and maintain Harris Health's physical properties in a good state of repair and operating condition, and purchase supplies, services and equipment in accordance with the policies and procedures.
 - g. Attend all Board meetings, and all committee meetings as requested by the Chair of the committee, and present reports requested by the Board.
 - h. As soon as practical after the end of the fiscal year, prepare and provide to the Board an Annual Report (defined as the Administrator's Report in the Act) covering all operations of Harris Health, which, when adopted by the Board, shall be distributed as required by law and as may be directed by the Board.
 - i. Serve as the liaison officer (except as otherwise provided in these Bylaws) for official communications concerning actions and/or recommendations between the Board or any of its committees and the Medical Staff.
 - j. Perform all other duties that may be necessary to carry out the best interests of Harris Health.
2. If the CEO is incapacitated, absent, or unable to perform his/her duties, except as determined otherwise by the Board, Policy 3.06 - Delegation of the Duties of the President and Chief Executive Officer, shall apply. In any circumstance, the Board may designate an Assistant Administrator (as defined in the Act) to perform any of the CEO's powers or duties, subject to limitations prescribed by the Board resolution appointing such person. The Assistant Administrator shall execute a bond as required by the Act and by the Board.

ARTICLE XI

HEALTH CARE FOR THE HOMELESS

In the fulfillment of Harris Health's purposes, the Board shall perform the duties and responsibilities prescribed in the Health Care for the Homeless Program Bylaws as set forth in Exhibit A, attached hereto and incorporated herein by reference.

ARTICLE XII

FISCAL CONTROLS

The financial records of Harris Health shall be prepared in accordance with generally accepted accounting principles and audited annually by an independent external certified public accountant.

ARTICLE XIII

REQUESTS FOR INFORMATION

Any request to Harris Health for written information shall be processed in accordance with the laws of the State of Texas including, but not limited to, the Texas Public Information Act ("TPIA"). Harris Health's Chief Legal Officer shall be notified if any member of the Board receives a request for written information or direct TPIA request.

ARTICLE XIV

BOARD STATEMENTS

Policies, philosophies, or statements of official positions of the Board or Harris Health will be made after concurrence as indicated by a majority vote of the Board. All such statements will be issued through the Chair or his/her designee per the Standard Operating Procedures approved by the Board of Trustees.

ARTICLE XV

GIFTS AND BEQUESTS

The Board is authorized on behalf of Harris Health to accept donations, gifts, and endowments for Harris Health, to be held in trust and administered by the Board for such purposes and under such directions, limitations, and provisions as may be prescribed in writing by the donor, not inconsistent with proper management and objectives of Harris Health. Such gifts and bequests shall be accounted for in the same manner as all other funds of Harris Health.

ARTICLE XVI

AMENDMENTS

1. Waiver of Bylaws

The waiver of a Bylaw provision shall require a majority vote of the Board present at an official meeting and shall comply with applicable laws.

2. Amendments

Amendments and alterations to the Bylaws shall require a majority vote of the entire Board and shall comply with applicable laws. Such amendments and alterations can be effected at any regular meeting, or at any special meeting called for such purpose, provided these proposed changes in the Bylaws have been furnished in writing to each member of the Board at least thirty (30) days prior to the date set for action thereon. This latter provision may be waived by a unanimous vote of the entire Board.

3. Review of Bylaws

The Chair of the Board shall appoint a committee consisting of three (3) members of the Board, or assign to an existing committee, ~~to~~ review ~~of~~ the Bylaws of the Board as required by law or earlier if deemed necessary by a majority of the Board members. This review and all recommendations of the review committee shall be reported to the Board at a subsequent meeting of the Board.

4. Conflict

Any policies or resolutions of Harris Health in conflict with the Bylaws are hereby declared unenforceable.

ARTICLE XVII

ADOPTION

These Bylaws are accepted and adopted on _____ March ~~11²³~~, 202~~63~~ at a meeting of the Harris Health Board of Trustees and supersedes all previous Bylaws adopted by the Board of Trustees.

Chair, Board of Trustees
Harris County Hospital District
d/b/a Harris Health ~~System~~

Secretary, Board of Trustees
Harris County Hospital District
d/b/a Harris Health ~~System~~

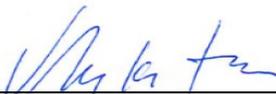
Meeting of the Board of Trustees

Wednesday, March 11, 2026

Resolution of the Board of Trustees of the Harris County Hospital District Approving the Form of the Order of the Harris County Commissioners Court Authorizing the Issuance, Sale and Delivery of Harris County Hospital District, Limited Tax Bonds and Limited Tax Refunding Bonds, which may be Issued in One or More Series in Accordance with Specified Parameters; Levying a Continuing Direct Annual Ad Valorem Tax for the Payment of Principal and Interest; Authorizing the Authorized Representative to Approve the Amounts, Interest Rates, Prices, Terms and Redemption Provisions Thereof; Providing for the Refunding and Defeasance of Certain Outstanding Obligations of the District; Approving the Preparation of Financing Documents and Prescribing the Terms and Form Thereof; Authorizing the Preparation and Distribution of One or More Official Statements in Connection with the Sale of the Bonds; and Making Other Provisions and Authorizing Other Actions Supporting the Issuance and Administration of Such Bonds

Background and Specifics:

1. In November 2023, Harris County voters approved the issuance of \$2.5 billion in hospital district bonds to fund facility improvements including renovations at the Lyndon B. Johnson (LBJ) Hospital, Ben Taub Hospital, and district clinics and health centers and levying a tax to repay the bonds.
 - a. Since January 2024, the Harris Health Finance Working Group has worked to refine appropriation and cash flow requirements to finance the LBJ Expansion Project.
 - b. In May 2025, Harris Health made the first issuance of voter approved bonds in the amount of \$840 million.
2. Harris Health is also authorized by law to issue refunding bonds for the purpose of refunding certain presently outstanding obligations of Harris Health, which are secured by and payable from ad valorem taxes.
3. The Harris Health Finance Working Group now finds that it is in Harris Health's best interest to authorize the second issuance of limited tax bonds as well as authorize the issuance of refunding bonds pursuant to its authority and the financial needs of Harris Health.
4. This Resolution is necessary to Finalize the Issuance, Sale and Delivery of Harris County Hospital District, Limited Tax Bonds, Series 2026 and Limited Tax Refunding Bonds, Series 2026 necessary to support the issuance and administration of the Bonds.
5. The Go Forward Order necessary to begin the bond process was approved during the February 11, 2026 Harris Health Board of Trustees Meeting and the Harris County Commissioners Court Meeting on February 26, 2026.
6. As required by state statute, Harris County Commissioners Court must approve the authorization of the issuance of the bonds in addition to Harris Health's approval.



Victoria Nikitin
EVP – Chief Financial Officer

RESOLUTION OF THE BOARD OF TRUSTEES OF THE HARRIS COUNTY HOSPITAL DISTRICT APPROVING THE FORM OF THE ORDER OF THE HARRIS COUNTY COMMISSIONERS COURT AUTHORIZING THE ISSUANCE, SALE AND DELIVERY OF HARRIS COUNTY HOSPITAL DISTRICT, LIMITED TAX BONDS AND LIMITED TAX REFUNDING BONDS, WHICH MAY BE ISSUED IN ONE OR MORE SERIES IN ACCORDANCE WITH SPECIFIED PARAMETERS; LEVYING A CONTINUING DIRECT ANNUAL AD VALOREM TAX FOR THE PAYMENT OF PRINCIPAL AND INTEREST; AUTHORIZING THE AUTHORIZED REPRESENTATIVE TO APPROVE THE AMOUNTS, INTEREST RATES, PRICES, TERMS AND REDEMPTION PROVISIONS THEREOF; PROVIDING FOR THE REFUNDING AND DEFEASANCE OF CERTAIN OUTSTANDING OBLIGATIONS OF THE DISTRICT; APPROVING THE PREPARATION OF FINANCING DOCUMENTS AND PRESCRIBING THE TERMS AND FORM THEREOF; AUTHORIZING THE PREPARATION AND DISTRIBUTION OF ONE OR MORE OFFICIAL STATEMENTS IN CONNECTION WITH THE SALE OF THE BONDS; AND MAKING OTHER PROVISIONS AND AUTHORIZING OTHER ACTIONS SUPPORTING THE ISSUANCE AND ADMINISTRATION OF SUCH BONDS

WHEREAS, pursuant to Chapter 281, Texas Health and Safety Code, as amended, Chapter 1371, Texas Government Code, as amended, and an election held within the District on November 7, 2023 (the “Election”), the Harris County Hospital District (the “District”) is authorized to issue limited tax bonds;

WHEREAS, the Commissioners Court of Harris County, Texas (the “Commissioners Court”), is the appropriate entity, is authorized, and has the power to issue limited tax bonds, in the name and on the faith and credit of the District pursuant to the authority granted in the Election;

WHEREAS, at said Election, the voters authorized the issuance of \$2,500,000,000 in hospital district bonds for the purpose of providing funds for acquiring, constructing, equipping and enlarging the District’s hospital system, including improving, renovating and developing (a) the Lyndon B. Johnson (LBJ) hospital campus, including a replacement hospital with a Level 1 capable trauma center, (b) the Ben Taub Hospital Campus, and (c) District clinics and health centers, and the acquisition of land for authorized system purposes (the “Proposition”);

WHEREAS, hospital district bonds in the amount of \$840,000,000, inclusive of premium counted against voted authorization, were previously issued pursuant to the voted authority under the Proposition, and \$1,660,000,000 of authorized but unissued voted authority remains under the Proposition, which bonds may be issued by the District from time to time;

WHEREAS, the Board of Trustees of the District (the “Board”) has determined that it is in the best interests of the District to issue limited tax bonds of the District for the purposes set forth in the Proposition and the costs of issuing such bonds;

WHEREAS, there are presently outstanding certain obligations of the District described on Schedule I to the Bond Order (defined below) (collectively, the “Refunded Obligation Candidates”), which are secured by and payable from ad valorem taxes levied, assessed and collected, at a rate sufficient, within the limits prescribed by law, to pay principal of and interest on such obligations as they become due; and

WHEREAS, pursuant to the provisions of Chapter 281, bonds of the District may be issued to refund and pay outstanding bonded indebtedness of the District; and

WHEREAS, Chapter 1207, Texas Government Code, as amended, authorizes the District to issue refunding bonds for the purpose of refunding and/or defeasing the Refunded Obligation Candidates (as further set forth in the Bond Order); and

WHEREAS, the Board hereby finds and determines that the refunding and defeasance of all or a portion of the Refunded Obligation Candidates, as contemplated in the Bond Order (defined below), will benefit the District by providing a present value savings in the debt service payable by the District, and that such benefit constitutes valid public purpose and is sufficient consideration for the refunding contemplated;

WHEREAS, the Board hereby determines and finds that it is in the District's best interest for the Commissioners Court to adopt the bond order to authorize the issuance from time to time of Harris County Hospital District, Limited Tax Bonds, Series 2026, for the purposes set forth in the Proposition and related costs of issuance (the “New Money Bonds”), and Harris County Hospital District, Limited Tax Refunding Bonds, Series 2026, for the refunding and defeasance of all or a portion of the Refunded Obligation Candidates and related costs of issuance (the “Refunding Bonds,” and together with the New Money Bonds, the “Bonds”) which Bonds may be issued either on a stand-alone basis or in combination, which bonds may be redesignated by the Authorized Representative (as defined in the Bond Order) in the Officer’s Pricing Certificate (as defined in the Bond Order); and

WHEREAS, the Board is considering this Resolution at a meeting open to the public, and public notice of the time, place, and purpose of the meeting was given as required by Texas Government Code, Chapter 551, as amended.

NOW, THEREFORE, BE IT RESOLVED, BY THE BOARD OF TRUSTEES OF THE HARRIS COUNTY HOSPITAL DISTRICT THAT:

1. The Board hereby approves the form of the order authorizing the Bonds, in substantially the form attached hereto as Exhibit A (the “Bond Order”), and hereby, for all purposes, adopts, agrees to, and confirms the undertakings, covenants, agreements, representations and obligations of the District contained therein (including but not limited to the continuing disclosure undertaking set forth in Article VII thereof and federal tax matters set forth in Section 6.5 thereof), and the Commissioners Court is hereby requested to favorably consider the Bond Order at its April 16, 2026 meeting (or at such other meeting as may be determined). The Bond Order and its terms, including but not limited to the undertakings, covenants, agreements, representations and obligations of the District included therein, are

incorporated herein for all purposes, with such changes as may be approved by the Commissioners Court in connection with the adoption thereof.

2. The Authorized Representative is hereby authorized and directed to cause to be prepared on behalf of the District one or more “Preliminary Official Statements,” to be used by the Underwriters in the offering and sale of the Bonds, and to certify or otherwise represent that such Preliminary Official Statement(s) are “deemed final” Preliminary Official Statement(s) as of their dates (except for the omission of pricing and related information) within the meaning and for the purposes of paragraph (b)(1) of Rule 15c2-12 under the Securities Exchange Act of 1934, as amended, with such changes, modifications and completions as may be required upon pricing and approved by the Authorized Representative (the “Preliminary Official Statement”). The use and distribution of one or more Preliminary Official Statements in the public offering of the Bonds by the Underwriters is hereby authorized. The Authorized Representative is hereby further authorized and directed (i) to cause to be prepared on behalf of the District, one or more final Official Statements (each an “Official Statement”), (ii) to use and distribute or authorize the use and distribution of one or more Official Statements, (iii) to execute the same, if required, and (iv) to deliver appropriate numbers of copies thereof to the Underwriters. Each Official Statement as thus approved, executed and delivered, with such appropriate variations as shall be approved by the Authorized Representative and the Underwriters, may be used by the Underwriters in the public offering and sale thereof.
3. The Board hereby designates the Chief Executive Officer and Chief Financial Officer of the District as Authorized Representatives (as defined in the Bond Order) and requests the Commissioners Court to delegate the authority to effect the sale of the Bonds, the terms of which will be set forth in one or more Officer’s Pricing Certificates (as defined in the Bond Order) to the Authorized Representatives along with any other Commissioners Court designees authorized in the Bond Order.
4. The Chair of the Board, Vice Chair, and all other officers of the District are hereby authorized to take necessary steps and execute and deliver any and all documents necessary or incidental to the completion of the issuance of the Bonds.
5. This Resolution shall take effect upon its adoption and approval by the Board.

PASSED, APPROVED AND EFFECTIVE this 11th day of March, 2026.

**HARRIS COUNTY HOSPITAL
DISTRICT**

Chair, Board of Trustees

ATTEST:

Secretary, Board of Trustees

(SEAL) Attachments:

Exhibit A Form of Bond Order of the Commissioner's Court of Harris County, Texas

EXHIBIT A

**FORM OF BOND ORDER OF THE COMMISSIONER'S COURT OF HARRIS
COUNTY, TEXAS**

OFFICIAL STATEMENTS IN CONNECTION WITH THE SALE OF THE BONDS; AND MAKING OTHER PROVISIONS AND AUTHORIZING OTHER ACTIONS SUPPORTING THE ISSUANCE AND ADMINISTRATION OF SUCH BONDS

was duly introduced for the consideration of said Board. It was then duly moved and seconded that said resolution be adopted; and, after due discussion, said motion, carrying with it the adoption of said resolution prevailed and carried by the following vote:

_____ Member(s) shown present voted "Aye."

_____ Member(s) shown present voted "No."

_____ Member(s) shown present abstained from voting.

2. A true, full and correct copy of the aforesaid resolution adopted at the meeting described in the above and foregoing paragraph is attached to and follows this certificate; that said ordinance has been duly recorded in said Board's minutes of said meeting; that the above and foregoing paragraph is a true, full and correct excerpt from said Board's minutes of said meeting pertaining to the adoption of said ordinance; that the persons named in the above and foregoing paragraph are the duly chosen, qualified and acting officers and members of said Board as indicated therein; that each of the officers and members of said Board was duly and sufficiently notified officially and personally, in advance, of the date, hour, place and purpose of the aforesaid meeting, and that said ordinance would be introduced and considered for adoption at said meeting, and each of said officers and members consented, in advance, to the holding of said meeting for such purpose; that said meeting was open to the public as required by law; and that public notice of the date, hour, place and subject of said meeting was given as required by Chapter 551, Texas Government Code, as amended.

SIGNED AND SEALED this 11th day of March, 2026.

[SEAL]

Secretary, Board of Trustees
Harris County Hospital District

THE STATE OF TEXAS

§
§
§

COUNTY OF HARRIS

The Commissioners Court of Harris County, Texas, convened at a regular meeting of such Court at the Harris County Administration Building in the City of Houston, Texas, on April 16, 2026, and the roll was called of the duly constituted members of such Commissioners Court, to-wit:

Lina Hidalgo	County Judge
Rodney Ellis	Commissioner, Precinct No. 1
Adrian Garcia	Commissioner, Precinct No. 2
Tom Ramsey, P.E.	Commissioner, Precinct No. 3
Lesley Briones	Commissioner, Precinct No. 4

and all of such persons were present, except, _____ thus constituting a quorum, when among other business, the following was transacted:

ORDER AUTHORIZING THE ISSUANCE, SALE AND DELIVERY OF HARRIS COUNTY HOSPITAL DISTRICT, LIMITED TAX BONDS AND LIMITED TAX REFUNDING BONDS, WHICH MAY BE ISSUED IN ONE OR MORE SERIES IN ACCORDANCE WITH SPECIFIED PARAMETERS; LEVYING A CONTINUING DIRECT ANNUAL AD VALOREM TAX FOR THE PAYMENT OF PRINCIPAL AND INTEREST; AUTHORIZING THE AUTHORIZED REPRESENTATIVE TO APPROVE THE AMOUNTS, INTEREST RATES, PRICES, TERMS AND REDEMPTION PROVISIONS THEREOF; PROVIDING FOR THE REFUNDING AND DEFEASANCE OF CERTAIN OUTSTANDING OBLIGATIONS OF THE DISTRICT; APPROVING THE PREPARATION OF FINANCING DOCUMENTS AND PRESCRIBING THE TERMS AND FORM THEREOF; AUTHORIZING THE PREPARATION AND DISTRIBUTION OF ONE OR MORE OFFICIAL STATEMENTS IN CONNECTION WITH THE SALE OF THE BONDS; AND MAKING OTHER PROVISIONS AND AUTHORIZING OTHER ACTIONS SUPPORTING THE ISSUANCE AND ADMINISTRATION OF SUCH BONDS

Commissioner _____ introduced the order and made a motion that the same be adopted. Commissioner _____ seconded the motion for adoption of the order. The motion, carrying with it the adoption of the order, prevailed by the following vote:

	Yes	No	Abstain
Judge Lina Hidalgo	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Rodney Ellis	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Adrian Garcia	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Tom Ramsey P.E.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Lesley Briones	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The County Judge thereupon announced that the motion had duly and lawfully carried and that the order had been duly and lawfully adopted. The order thus adopted follows:

ORDER AUTHORIZING THE ISSUANCE, SALE AND DELIVERY OF HARRIS COUNTY HOSPITAL DISTRICT, LIMITED TAX BONDS AND LIMITED TAX REFUNDING BONDS, WHICH MAY BE ISSUED IN ONE OR MORE SERIES IN ACCORDANCE WITH SPECIFIED PARAMETERS; LEVYING A CONTINUING DIRECT ANNUAL AD VALOREM TAX FOR THE PAYMENT OF PRINCIPAL AND INTEREST; AUTHORIZING THE AUTHORIZED REPRESENTATIVE TO APPROVE THE AMOUNTS, INTEREST RATES, PRICES, TERMS AND REDEMPTION PROVISIONS THEREOF; PROVIDING FOR THE REFUNDING AND DEFEASANCE OF CERTAIN OUTSTANDING OBLIGATIONS OF THE DISTRICT; APPROVING THE PREPARATION OF FINANCING DOCUMENTS AND PRESCRIBING THE TERMS AND FORM THEREOF; AUTHORIZING THE PREPARATION AND DISTRIBUTION OF ONE OR MORE OFFICIAL STATEMENTS IN CONNECTION WITH THE SALE OF THE BONDS; AND MAKING OTHER PROVISIONS AND AUTHORIZING OTHER ACTIONS SUPPORTING THE ISSUANCE AND ADMINISTRATION OF SUCH BONDS

WHEREAS, the Harris County Hospital District, d/b/a Harris Health (the “District”) has requested, pursuant to resolutions of its Board of Trustees (the “Board”) passed on February 11, 2026 and March 11, 2026 that the Commissioners Court issue from time to time, as part of one or more separate series of bonds, either on a stand-alone basis or in combination with refunding bonds authorized by this Order, limited tax bonds in the name of the District and on the faith and credit of the District;

WHEREAS, pursuant to the laws of the State of Texas (the “State”), including particularly Chapter 281, Texas Health and Safety Code, as amended (“Chapter 281”), Chapter 1371, Texas Government Code, as amended (“Chapter 1371”), and an election held within the District on November 7, 2023 (the “Election”), the Commissioners Court of Harris County, Texas (the “Commissioners Court”) is the appropriate entity, is authorized, and has the power to issue limited tax bonds, in the name and on the faith and credit of the District, to acquire, construct, equip, or enlarge the District’s hospitals or the hospital system;

WHEREAS, at said Election, the voters authorized the issuance of \$2,500,000,000 in hospital district bonds for the purpose of providing funds for acquiring, constructing, equipping and enlarging the District’s hospital system, including improving, renovating and developing (a) the Lyndon B. Johnson (LBJ) hospital campus, including a replacement hospital with a Level 1 capable trauma center, (b) the Ben Taub hospital campus, and (c) District clinics and health centers, and the acquisition of land for authorized system purposes (the “Proposition”);

WHEREAS, hospital district bonds in the amount of \$840,000,000, inclusive of premium counted against voted authorization, were previously issued pursuant to the voted authority under the Proposition, and \$1,660,000,000 of authorized but unissued voted authority remains under the Proposition, which bonds may be issued by the District from time to time;

WHEREAS, the Commissioners Court has determined that it is in the best interests of the District to issue limited tax bonds, in an amount not to exceed the amount specified in Section 3.1 of this Order and approved at the Election, inclusive of any premium charged against such voted authority, as further determined in an Officer's Pricing Certificate (defined herein);

WHEREAS, the bonds issued under this Order will be the second installment of bonds issued from the Proposition, and the actual amount of bonds issued from the Proposition pursuant to this Order and the balance that remains after the issuance of the bonds authorized in this Order will be determined in the Officer's Pricing Certificate;

WHEREAS, the Commissioners Court now proposes to issue Harris County Hospital District, Limited Tax Bonds, Series 2026 (which bonds may be redesignated by the Authorized Representative in the Officer's Pricing Certificate) (the "New Money Bonds"), pursuant to the Act (as defined herein) and the Election, to accomplish all or part of the purpose described in the Proposition;

WHEREAS, there are presently outstanding certain obligations of the District described on Schedule I attached hereto and incorporated herein by reference for all purposes (collectively, the "Refunded Obligation Candidates"), which are secured by and payable from ad valorem taxes levied, assessed and collected, at a rate sufficient, within the limits prescribed by law, to pay principal of and interest on such obligations as they become due; and

WHEREAS, it is intended that all or a portion of the Refunded Obligation Candidates shall be designated as Refunded Obligations (as hereinafter defined) in a Pricing Certificate (as hereinafter defined) and shall be refunded pursuant to this Order and a Pricing Certificate; and

WHEREAS, pursuant to the provisions of Chapter 281, bonds of the District may be issued to refund and pay outstanding bonded indebtedness of the District; and

WHEREAS, Chapter 1207, Texas Government Code, as amended ("Chapter 1207"), authorizes the District to issue refunding bonds for the purpose of refunding and/or defeasing the Refunded Obligations, and to accomplish such refunding by depositing directly with a paying agent for the Refunded Obligations (or other qualified escrow agent), the proceeds of such refunding bonds, together with other available funds, in an amount sufficient to provide for the payment or redemption of the Refunded Obligations, and provides that such deposit shall constitute the making of firm banking and financial arrangements for the discharge and final payment or redemption of the Refunded Obligations; and

WHEREAS, the Commissioners Court desires to authorize the execution of one or more escrow agreements, deposit agreements or similar agreements in order to provide for the deposit of proceeds of the refunding bonds and, to the extent specified pursuant hereto, other lawfully available funds of the District, to pay the redemption price of the Refunded Obligations when due; and

WHEREAS, upon the issuance of the refunding bonds authorized herein, and the deposit of funds referred to above, the Refunded Obligations shall no longer be regarded as being outstanding, except for the purpose of being paid pursuant to such deposit, and the pledges, liens,

trusts and all other covenants, provisions, terms and conditions of the orders authorizing the issuance of the Refunded Obligations shall be, with respect to the Refunded Obligations, discharged, terminated and defeased; and

WHEREAS, the Commissioners Court hereby finds and determines that the refunding and defeasance of the Refunded Obligations, as contemplated in this Order, will benefit the District by [providing a present value savings in the debt service payable by the District], and that such benefit constitutes valid public purpose and is sufficient consideration for the refunding contemplated herein;

WHEREAS, the Commissioners Court hereby finds and determines that it is necessary and in the best interest of the District and its citizens that it authorize by this Order the issuance and delivery of Harris County Hospital District Limited Tax Refunding Bonds, Series 2026 (which bonds may be redesignated by the Authorized Representative in the Officer's Pricing Certificate) (the "Refunding Bonds," and together with the New Money Bonds, the "Bonds") at this time, which may be issued either on a stand-alone basis or in combination with the New Money Bonds authorized by this Order; and

WHEREAS, the District has a principal amount of at least \$100,000,000 in a combination of outstanding long-term indebtedness and long-term indebtedness proposed to be issued, and some amount of such long-term indebtedness is rated in one of the four highest rating categories for long-term debt instruments by a nationally recognized rating agency for municipal securities without regard to the effect of any credit agreement or other form of credit enhancement entered into in connection with the obligation, and therefore qualifies as an "Issuer" under Chapter 1371;

WHEREAS, Chapter 1207 and Chapter 1371 authorizes the Commissioners Court to delegate to an Authorized Representative (defined herein) the authority to act on behalf of the Commissioners Court and the District from time to time, subject to certain specific parameters, in selling and delivering the Bonds, approving the final terms of such Bonds, and carrying out other procedures specified in this Order; and

WHEREAS, the County has further determined to enter into a Bond Purchase Agreement (the "Bond Purchase Agreement") with RBC Capital Markets LLC, as Representative (the "Representative"), and [_____] (together with the Representative, collectively, the "Underwriters"), setting forth certain terms and conditions upon which the Underwriters will purchase the Bonds from the County and the County will sell the Bonds to the Underwriters;

WHEREAS, the Commissioners Court has been presented with, has considered, and desires to ratify and approve the use of one or more Preliminary Official Statements (the "Preliminary Official Statement") in connection with the public offering of the Bonds, and desires to authorize the preparation and use of one or more final Official Statement (the "Official Statement") pertaining to the Bonds;

WHEREAS, the Commissioners Court has considered the Bond Purchase Agreement, the Paying Agent/Registrar Agreement (as defined herein) and the Preliminary Official Statement, all of which are attached to and comprise a part of this Order; has found the form and substance of such documents to be satisfactory and proper and the recitals contained therein to be true, correct

and complete; and has determined to authorize the issuance of the Bonds, the execution and delivery of such documents, and the taking of such other actions as may be necessary or convenient in connection therewith; and

NOW THEREFORE, BE IT ORDERED, ADJUDGED AND DECREED BY THE COMMISSIONERS COURT OF HARRIS COUNTY, TEXAS THAT:

ARTICLE I
DEFINITIONS AND INTERPRETATIONS

Section 1.1. Definitions. As used herein, the following terms shall have the meanings specified, unless otherwise expressly provided or unless the context clearly indicates otherwise:

“Act” shall mean, together, Chapter 281, Texas Health and Safety Code, as amended, Chapter 1371, Texas Government Code, as amended, and Chapter 1207, Texas Government Code, as amended.

“Attorney General” shall mean the Attorney General of the State of Texas.

“Authorized Representative” shall mean any Authorized Representative of the County and/or Authorized Representative of the District.

“Authorized Representative of the County” shall mean any individual serving in the capacity of the Executive Director, Office of Management and Budget or the Deputy Executive Director, Office of Management and Budget, of the County or such person(s) designated in writing by the foregoing individuals.

“Authorized Representative of the District” shall mean any individual serving in the capacity of the Chief Executive Officer or Chief Financial Officer of the District or such person(s) designated in writing by the foregoing individuals.

“Board” shall mean the Board of Trustees of the District.

“Bond” or “Bonds” shall mean any or all of the Harris County Hospital District, Limited Tax Bonds, Series 2026, and/or Harris County Hospital District, Limited Tax Refunding Bonds, Series 2026, which may be issued either on a stand-alone basis or in combination, which bonds may be redesignated by the Authorized Representative in the applicable Officer’s Pricing Certificate.

“Bond Purchase Agreement” shall mean each of one or more purchase agreements between the District and the Underwriters relating to the Bonds, substantially in the form attached hereto as Exhibit C, with such changes as may be approved by the Authorized Representative as evidenced by their execution thereof.

“Code” shall mean the Internal Revenue Code of 1986, as amended, and, with respect to a specific section thereof, such reference shall be deemed to include (a) the Regulations promulgated under such section, (b) any successor provision of similar import hereafter enacted, (c) any corresponding provision of any subsequent Internal Revenue Code, and (d) the Regulations promulgated under the provisions described in (b) and (c).

“Commissioners Court” shall mean the governing body of the County, acting as the governing body of the County.

“Comptroller” shall mean the Comptroller of Public Accounts of the State of Texas.

“County” shall mean Harris County, Texas, and where appropriate, its Commissioners Court.

“Debt Service” means, collectively, all amounts due and payable with respect to the Bonds representing the principal, premium, if any, and the interest due on the Bonds, payable at the times and in the manner provided herein and in the Officer’s Pricing Certificate executed in connection with the sale of such Bonds.

“Deposit Agreement” means one or more deposit agreements by and between the District and the paying agent/registrant for the Refunded Obligations.

“District” shall mean the Harris County Hospital District, d/b/a Harris Health, or any successor, and where appropriate, its Board.

“District Resolution” shall mean the resolution of the Board of the District passed on March 11, 2026 approving the form and contents of this Order and requesting the issuance of the Bonds.

“DTC” shall mean The Depository Trust Company, New York, New York, or any successor securities depository.

“DTC Participant” shall mean brokers and dealers, banks, trust companies, clearing corporations and certain other organizations on whose behalf DTC was created to hold securities to facilitate the clearance and settlement of securities transactions among DTC Participants.

“Election” shall mean the election held within the District on November 7, 2023 at which voters authorized Proposition A relating to the issuance of \$2,500,000,000 in hospital district bonds.

“EMMA” means the Electronic Municipal Market Access, a service of the MSRB found at <http://emma.msrb.org>.

“Escrow Agent” means the Escrow Agent designated in the Pricing Certificate.

“Escrow Agreement” means one or more escrow agreements by and between the District and the Escrow Agent relating to the Refunded Obligations.

“Escrow Fund” means the fund or funds established by the Escrow Agreement(s) to hold cash and securities for the payment of debt service on the Refunded Obligations.

“Escrow Securities” means (1) direct noncallable obligations of the United States, including obligations that are unconditionally guaranteed by the United States; (2) noncallable obligations of an agency or instrumentality of the United States, including obligations that are unconditionally guaranteed or insured by the agency or instrumentality and that, on the date of hereof, are rated as to investment quality by a nationally recognized investment rating firm not less than “AAA” or its equivalent; and (3) noncallable obligations of a state or an agency or a county, municipality, or other political subdivision of a state that have been refunded and that, on the date of hereof, are rated as to investment quality by a nationally recognized investment rating firm not less than “AAA” or its equivalent, unless the orders authorizing the Refunded Obligations contain

further limitations on such securities, in which case only the securities authorized under such orders shall constitute Escrow Securities.

“Financial Obligation” means a (a) debt obligation; (b) derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation; or (c) guarantee of a debt obligation or any such derivative instrument; provided that “financial obligation” shall not include municipal securities (as defined in the Securities Exchange Act of 1934, as amended) as to which a final official statement (as defined in the Rule) has been provided to the MSRB consistent with the Rule.

“Fiscal Year” shall mean the District’s then-designated fiscal year, which currently is the twelve-month period beginning on the first day of October of a calendar year and ending on the last day of September of the next succeeding calendar year, and which period may be designated with the number of the calendar year in which such period ends.

“Form of Bond” shall have the meaning ascribed in Section 4.1 of this Order.

“Interest Payment Date” shall mean February 15 and August 15 of each year, commencing August 15, 202[6], until maturity or prior redemption with respect to any Bond, as further determined in Section 3.3 hereof, and further determined in the Officer’s Pricing Certificate.

“Issuance Costs” shall mean all costs and expenses of issuing the Bonds.

“Issue Date” shall mean the date on which the Bonds are delivered to and paid for by the Underwriters.

“MSRB” means the Municipal Securities Rulemaking Board.

“Officer’s Pricing Certificate” shall mean one or more certificates, as supplemented, executed by an Authorized Representative, pursuant to Section 3.2 herein and including any Form of Bond or other exhibit or attachment hereto with such appropriate variations, omissions and insertions as may be determined by the Authorized Representative.

“Order” shall mean this Order and all amendments hereof and supplements hereto.

“Outstanding” when used with reference to the Bonds, shall mean, as of a particular date, all Bonds theretofore and thereupon delivered pursuant to this Order except: (a) any Bonds canceled by or on behalf of the County at or before such date; (b) any Bonds defeased pursuant to the defeasance provisions of this Order or otherwise defeased as permitted by applicable law, and (c) any Bonds in lieu of or in substitution for which a replacement Bond shall have been delivered pursuant to this Order.

“Paying Agent/Registrar” shall mean Computershare Trust Company, N.A., St. Paul, Minnesota, and its successors in that capacity.

“Paying Agent/Registrar Agreement” shall mean the agreement between the County and the Paying Agent/Registrar setting forth the duties and obligations of the Paying Agent/Registrar with respect to the Bonds.

“Proposition” shall mean the \$2,500,000,000 hospital district bonds authorized at the Election for the purpose of providing funds for acquiring, constructing, equipping and enlarging the District’s hospital system, including improving, renovating and developing (a) the Lyndon B. Johnson (LBJ) hospital campus, including a replacement hospital with a Level 1 capable trauma center, (b) the Ben Taub hospital campus, and (c) District clinics and health centers, and the acquisition of land for authorized system purposes.

“Record Date” shall mean the close of business on the last business day of the calendar month immediately preceding the applicable Interest Payment Date, unless otherwise provided in the Officer’s Pricing Certificate.

“Refunded Obligation Candidates” means the obligations of the District described in Schedule I attached hereto which are hereby authorized to be designated as Refunded Obligations in the Officer’s Pricing Certificate.

“Refunded Obligations” means those obligations of the District designated as such in the Officer’s Pricing Certificate from the list of Refunded Obligation Candidates described in Schedule I attached hereto.

“Register” shall mean the registration books for the Bonds kept by the Paying Agent/Registrar in which the names and addresses of, and the principal amounts registered to, each Registered Owner of Bonds are maintained.

“Registered Owner” or “Owner” shall mean the person or entity in whose name any Bond is registered in the Register.

“Regulations” shall mean the applicable proposed, temporary or final Treasury Regulations promulgated under the Code or, to the extent applicable to the Code, under the Internal Revenue Code of 1954, as such regulations may be amended or supplemented from time to time.

“Representative” shall mean RBC Capital Markets LLC.

“Rule” means SEC Rule 15c2-12, as amended from time to time.

“SEC” means the United States Securities and Exchange Commission.

“Underwriters” shall mean the entities defined in the recitals hereof and set forth in a Bond Purchase Agreement, as it may be amended.

Section 1.2. Other Definitions. The capitalized terms defined in the preamble to this Order shall have the meanings assigned to them in the preamble to this Order unless otherwise defined herein.

Section 1.3. Findings. The declarations, determinations and findings declared, made and found in the preamble to this Order are hereby adopted, restated and made a part of the operative provisions hereof.

Section 1.4. Titles and Headings. The titles and headings of the Articles and Sections of this Order have been inserted for convenience of reference only and are not to be considered a part hereof and shall not in any way modify or restrict any of the terms or provisions hereof and shall never be considered or given any effect in construing this Order or any provision hereof or in ascertaining intent, if any question of intent should arise.

Section 1.5. Interpretations. All terms defined herein and all pronouns used in this Order shall be deemed to apply equally to singular and plural and to all genders. This Order and all the terms and provisions hereof shall be liberally construed to effectuate the purposes set forth herein and to sustain the validity of the Bonds and the validity of the levy and collection of ad valorem taxes to pay the principal of and interest on the Bonds.

ARTICLE II **SECURITY FOR THE BONDS**

Section 2.1. Pledge and Levy of Taxes.

(a) Pursuant to the authority granted by the Constitution and laws of the State, the County hereby levies on behalf of the District, for the current year and for each succeeding year hereafter while any of the Bonds or any interest thereon is outstanding and unpaid, an ad valorem tax, with respect to the Bonds, on each one hundred dollars valuation of taxable property within the District, at a rate sufficient, within the limits prescribed by law, to pay Debt Service when due and payable, full allowance being made for delinquencies and costs of collection, and said taxes are hereby irrevocably pledged to pay Debt Service and associated costs and to no other purpose; such tax shall be assessed and collected each such year; the proceeds of such tax shall be credited to the interest and sinking fund designated for the Bonds; and the proceeds of such tax shall be appropriated and applied to Debt Service and associated costs on the Bonds.

(b) To pay the Debt Service coming due on the Bonds prior to receipt of the taxes levied to pay such Debt Service, if any, there is hereby appropriated from current funds on hand, which are hereby certified to be on hand and available for such purpose, an amount sufficient to pay such Debt Service, and such amount shall be used for no other purpose.

Section 2.2. Debt Service Fund. The District shall create one or more interest and sinking fund designated for each series of Bonds (each, a “Debt Service Fund”) as a special fund solely for the benefit of the Bonds. The District shall establish and maintain such fund at an official depository bank of the District and shall keep such fund separate and apart from all other funds and accounts of the District. Any amount on deposit in the Debt Service Fund shall be maintained by the District in trust for the Registered Owners of the Bonds. Such amount, plus any other amounts deposited by the District into such fund and any and all investment earnings on amounts on deposit in such fund, shall be used only to pay the principal of, premium, if any, and interest on the Bonds and related costs.

ARTICLE III **TERMS OF THE BONDS**

Section 3.1. Amount, Purpose and Authorization. The Bonds shall be issued from time to time in fully registered form under and pursuant to the authority of the Act. The total principal amount of Bonds to be issued from time to time pursuant to this Order to (1) provide funds for acquiring, constructing, equipping and enlarging the District's hospital system, including improving, renovating and developing (a) the Lyndon B. Johnson (LBJ) hospital campus, including a replacement hospital with a Level 1 capable trauma center, (b) the Ben Taub hospital campus, and (c) District clinics and health centers, and the acquisition of land for authorized system purposes, and pay certain Issuance Costs shall not exceed Eight Hundred Fifty Million Dollars (\$850,000,000) and (2) to provide funds to refund and/or defease the Refunded Obligations through the redemption thereof pursuant to this Order, and pay certain Issuance Costs shall not exceed Thirty-Nine Million Dollars (\$39,000,000). The combined total principal amount issued under this Order for all purposes shall not exceed Eight Hundred Eighty Nine Million Dollars (889,000,000). The Bonds shall mature as determined in the Officer's Pricing Certificate, but not later than 40 years from the date of the Bonds.

Section 3.2. Sale, Execution and Delivery of the Bonds. As authorized by the Act, any Authorized Representative is hereby authorized to act on behalf of the County and the District from time to time in selling and delivering the Bonds and carrying out other procedures specified herein, including determining the date, manner and price at which the Bonds will be sold, the dates on which the Bonds will be delivered, the years in which the Bonds will mature, the total principal amount of the Bonds and the principal amount to mature in each of such years of maturity, the rate of and method of determining interest to be borne by each such maturity, the dated date, the Issue Date, the dates, prices and terms, if any, upon which the Bonds will be subject to mandatory or optional redemption prior to maturity, the final defeasance provisions for the Bonds, for all or any portion of the Bonds, selecting the specific maturities or series of Refunded Obligations to be refunded from the list of Refunded Obligation Candidates, whether each series of Bonds will be issued as new money bonds, refunding bonds or combination new money and refunding bonds, and any additional matters relating to the issuance, sale and delivery of the Bonds, all of which shall be specified in the Officer's Pricing Certificate, substantially in the form attached hereto as Exhibit A, provided that:

- (a) The net effective interest rate for the Bonds shall not exceed 8.00%, which amount is less than the maximum rate allowed by Chapter 1204, Texas Government Code, as amended;
- (b) the aggregate principal amount of the Bonds authorized to be issued for the purposes and the term described in Section 3.1 for new money and refunding purposes shall not exceed the respective limits described in Section 3.1;
- (c) the Officer's Pricing Certificate for the Bonds issued in whole or in part for new money purposes shall indicate the amount of authorized but unissued bonds that remain available under the Proposition following the issuance of the Bonds approved in the Pricing Certificate;
- (d) the Pricing Certificate for each series of Bonds issued for new money or refunding purposes shall indicate the amount of new money or refunding authority

remaining under Section 3.1 of this Order, if any, following the issuance of such series of Bonds;

(e) the refunding of the Refunded Obligations shall produce a net present value debt service savings of at least 3.00% of the principal amount of the Refunded Obligations being refunded with such series of Bonds;

(f) The Bonds to be issued must have been rated by a nationally recognized rating agency for municipal securities in one of the four highest rating categories for long-term obligations; and

(g) Any finding by the Authorized Representative relating to the sale and delivery of the Bonds shall have the same force and effect as a finding or determination made by the Commissioners Court.

The issuance of the Bonds is hereby authorized under and in accordance with the Officer's Pricing Certificate executed by any Authorized Representative. The Bonds shall be executed on behalf of the District by the County Judge and countersigned by the County Clerk, as evidenced by their manual or facsimile signatures, and the official seal of the County shall be impressed or placed in facsimile thereon. The County Judge and the County Clerk are hereby authorized to execute, attest and affix the County's seal to the Bonds and to deliver the Bonds to the Attorney General for approval, the Comptroller for registration and the Paying Agent/Registrar for authentication, and thereafter to deliver such Bonds to the Underwriters pursuant to the Bond Purchase Agreement authorized in Section 6.1 hereof. Additionally, the officers of the District are hereby authorized to take any and all actions required to cause the Bonds to be executed, attested and delivered to the Attorney General for approval and the Comptroller for registration. The authorization for the issuance of the Bonds and the related delegations to certain officers and representatives of the District and/or the County herein commences on the effective date of this Order and ends one year thereafter.

Section 3.3. Designation, Date and Interest Payment Dates. The Bonds, which may be designated as the "Harris County Hospital District Limited Tax Bonds, Series 2026," "Harris County Hospital District Limited Tax Refunding Bonds, Series 2026," "Harris County Hospital District Limited Tax and Refunding Bonds, Series 2026," or have such other designation as may be provided in the Officer's Pricing Certificate, and shall be dated as provided in the Officer's Pricing Certificate. The Bonds shall bear interest at the rates set forth in and determined pursuant to the Officer's Pricing Certificate, from the later of the Issue Date or the most recent Interest Payment Date to which interest has been paid or duly provided for, calculated on the basis of a 360-day year of twelve 30-day months, payable on each interest payment date until maturity or prior redemption, unless otherwise provided in the Officer's Pricing Certificate.

If interest on any Bond is not paid on any Interest Payment Date and continues to be unpaid for thirty (30) days thereafter, the Paying Agent/Registrar shall establish a new record date for the payment of such interest, to be known as a Special Record Date. The Paying Agent/Registrar shall establish a Special Record Date when funds to make such interest payment are received from or on behalf of the County. Such Special Record Date shall be fifteen (15) days prior to the date fixed for payment of such past due interest, and notice of the date of payment and the Special Record

Date shall be sent by United States mail, first class, postage prepaid, not later than five (5) days prior to the Special Record Date, to each affected Registered Owner as of the close of business on the day prior to mailing of such notice.

Section 3.4. Numbers, Denomination, Interest Rates and Maturities. The Bonds shall be initially issued bearing the numbers, in the principal amounts and bearing interest at the rates set forth in the Officer's Pricing Certificate and may be transferred and exchanged as set forth herein. The Bonds shall mature on the dates, in the years, and in the amounts set forth in the Officer's Pricing Certificate. Bonds delivered in transfer of or in exchange for other Bonds shall be of the same series, numbered in order of their authentication by the Paying Agent/Registrar, in the denomination of \$5,000 or integral multiples thereof and shall mature on the same date and bear interest at the same rate as the Bond or Bonds in lieu of which they are delivered.

Section 3.5. Redemption Prior to Maturity. The Bonds shall be subject to optional and mandatory redemption, as set out in the Officer's Pricing Certificate and the Form of Bond approved therein. The Authorized Representative shall have the authority on behalf of and in the name of the District to direct and/or consent to the delivery to the Registered Owners and other required notice parties, of any notice of redemption of Bonds, provided that any notice of optional redemption may be conditioned on the authorization and issuance of refunding bonds or other condition.

Section 3.6. Manner of Payment, Characteristics, Execution and Authentication. The Paying Agent/Registrar is hereby appointed the paying agent for the Bonds. The Bonds shall be payable, shall have the characteristics and shall be executed, sealed, registered and authenticated, all as provided and in the manner indicated in the Form of Bond authorized in Article III hereof and set forth in Attachment I to Exhibit A of this Order and approved in the Officer's Pricing Certificate. If any officer of the County whose manual or facsimile signature shall appear on the Bonds shall cease to be such officer before the authentication of the Bonds or before the delivery of the Bonds, such manual or facsimile signature shall nevertheless be valid and sufficient for all purposes as if such officer had remained in such office.

Section 3.7. Authentication. Except for the Bonds to be initially issued, which need not be authenticated by the Paying Agent/Registrar, only such Bonds as shall bear thereon a certificate of authentication, substantially in the form provided in Attachment I to Exhibit A of this Order, manually executed by an authorized representative of the Paying Agent/Registrar, shall be entitled to the benefits of this Order or shall be valid or obligatory for any purpose. Such duly executed certificate of authentication shall be conclusive evidence that the Bond so authenticated was delivered by the Paying Agent/Registrar hereunder.

Section 3.8. Ownership. The District, the Paying Agent/Registrar and any other person may treat the person in whose name any Bond is registered as the absolute owner of such Bond for the purpose of making and receiving payment of the principal thereof and interest thereon and for all other purposes, whether or not such Bond is overdue, and neither the County, the District nor the Paying Agent/Registrar shall be bound by any notice or knowledge to the contrary. All payments made to the person deemed to be the Registered Owner of any Bond in accordance with this Section shall be valid and effective and shall discharge the liability of the County, the District and the Paying Agent/Registrar upon such Bond to the extent of the sums paid.

Section 3.9. Registration, Transfer and Exchange.

(a) The Paying Agent/Registrar is hereby appointed the registrar for the Bonds. So long as any Bond remains Outstanding, the Register may be maintained at the District's office or at the payment office of the Paying Agent/Registrar, as directed by the District from time to time, in which, subject to such reasonable regulations as it may prescribe, the Paying Agent/Registrar shall provide for the registration and transfer of the Bonds in accordance with the terms of this Order.

(b) Each Bond shall be transferable only upon the presentation and surrender thereof at the payment office of the Paying Agent/Registrar, accompanied by an assignment duly executed by the Registered Owner or his authorized representative in form satisfactory to the Paying Agent/Registrar. Upon due presentation of any Bond for transfer, the Paying Agent/Registrar shall authenticate and deliver in exchange therefor, within 72 hours after such presentation, a new Bond or Bonds, registered in the name of the transferee or transferees, in authorized denominations and of the same maturity and aggregate principal amount and bearing interest at the same rate as the Bond or Bonds so presented and surrendered.

(c) All Bonds shall be exchangeable upon the presentation and surrender thereof at the payment office of the Paying Agent/Registrar for a Bond or Bonds, of the same maturity and interest rate and in any authorized denomination, in an aggregate principal amount equal to the unpaid principal amount of the Bond or Bonds presented for exchange. The Paying Agent/Registrar shall be and is hereby authorized to authenticate and deliver exchange Bonds in accordance with the provisions of this Section. Each Bond delivered by the Paying Agent/Registrar in accordance with this Section shall be entitled to the benefits and security of this Order to the same extent as the Bond or Bonds in lieu of which such Bond is delivered.

(d) All Bonds issued in transfer or exchange shall be delivered to the Registered Owners thereof at the payment office of the Paying Agent/Registrar or sent by United States mail, first class, postage prepaid.

(e) The District or the Paying Agent/Registrar may require the Registered Owner of any Bond to pay a sum sufficient to cover any tax or other governmental charge that may be imposed in connection with the transfer or exchange of such Bond. Any fee or charge of the Paying Agent/Registrar for such transfer or exchange shall be paid by the District.

Section 3.10. Book-Entry-Only System.

(a) The Initial Bond shall be registered in the name of the Representative of the Underwriters. Except as provided in subsection (c) hereof, all other Bonds shall be registered in the name of Cede & Co., as nominee of DTC. Upon delivery by DTC to the Paying Agent/Registrar of written notice to the effect that DTC has determined to substitute a new nominee in place of Cede & Co., and subject to the provisions in this Order with

respect to interest checks being mailed to the Owner at the close of business on the Record Date, the word “Cede & Co.” in this Order shall refer to such new nominee of DTC.

With respect to Bonds registered in the name of Cede & Co., as nominee of DTC, the District and the Paying Agent/Registrar shall have no responsibility or obligation to any DTC Participant or to any person on behalf of whom such a DTC Participant holds an interest in the Bonds. Without limiting the immediately preceding sentence, the District and the Paying Agent/Registrar shall have no responsibility or obligation with respect to (a) the accuracy of the records of DTC, Cede & Co. or any DTC Participant with respect to any ownership interest in the Bonds, (b) the delivery to any DTC Participant or any other person, other than a Bondholder, as shown on the Register, of any notice with respect to the Bonds, including any notice of redemption or (c) the payment to any DTC Participant or any other person, other than a Bondholder, as shown in the Register of any amount with respect to principal of, premium, if any, or interest on the Bonds.

Except as provided in subsection (c) of this Section, the District and the Paying Agent/Registrar shall be entitled to treat and consider the person in whose name each Bond is registered in the Register as the absolute owner of such Bond for the purpose of payment of principal of, premium, if any, and interest on Bonds, for the purpose of giving notices of redemption and other matters with respect to such Bond, for the purpose of registering transfers with respect to such Bond, and for all other purposes whatsoever. The Paying Agent/Registrar shall pay all principal of, premium, if any, and interest on the Bonds only to or upon the order of the respective Owners, as shown in the Register as provided in this Order, or their respective attorneys duly authorized in writing, and all such payments shall be valid and effective to fully satisfy and discharge the District’s obligations with respect to payment of principal of, premium, if any, and interest on the Bonds to the extent of the sum or sums so paid. No person other than an Owner shall receive a Bond evidencing the obligation of the District to make payments of amounts due pursuant to this Order.

(b) Payments and Notices to Cede & Co. Notwithstanding any other provision of this Order to the contrary, as long as any Bonds are registered in the name of Cede & Co., as nominee of DTC, all payments with respect to principal of, premium, if any, and interest on the Bonds, and all notices with respect to such Bonds shall be made and given, respectively, in the manner provided in the representation letter of the District to DTC.

(c) Successor Securities Depository; Transfer Outside Book-Entry-Only System. In the event that the District or the Paying Agent/Registrar determines that DTC is incapable of discharging its responsibilities described herein and in the representation letter of the County to DTC, and that it is in the best interest of the beneficial owners of the Bonds that they be able to obtain certificated Bonds, the District or the Paying Agent/Registrar shall (a) appoint a successor securities depository, qualified to act as such under Section 17(a) of the Securities and Exchange Act of 1934, as amended, notify DTC of the appointment of such successor securities depository and transfer one or more separate Bonds to such successor securities depository or (b) notify DTC of the availability through DTC of Bonds and transfer one or more separate Bonds to DTC Participants having Bonds credited to their DTC accounts. In such event, the Bonds shall no longer be restricted to being registered in the Register in the name of Cede & Co., as nominee of

DTC, but may be registered in the name of the successor securities depository, or its nominee, or in whatever name or names Owners transferring or exchanging Bonds shall designate, in accordance with the provisions of this Order.

Section 3.11. Replacement Bonds. Upon the presentation and surrender to the Paying Agent/Registrar of a damaged or mutilated Bond, the Paying Agent/Registrar shall authenticate and deliver in exchange therefor a replacement Bond, of the same maturity, interest rate and principal amount, bearing a number not contemporaneously outstanding. The District or the Paying Agent/Registrar may require the Registered Owner of such Bond to pay a sum sufficient to cover any tax or other governmental charge that may be imposed in connection therewith and any other expenses connected therewith, including the fees and expenses of the Paying Agent/Registrar and the District.

If any Bond is lost, apparently destroyed or wrongfully taken, the District, pursuant to the applicable laws of the State of Texas and Orders of the County, and in the absence of notice or knowledge that such Bond has been acquired by a bona fide purchaser, shall execute, and the Paying Agent/Registrar shall authenticate and deliver, a replacement Bond of the same maturity, interest rate and principal amount, bearing a number not contemporaneously outstanding, provided that the Registered Owner thereof shall have:

- (a) furnished to the District and the Paying Agent/Registrar satisfactory evidence of the ownership of and the circumstances of the loss, destruction or theft of such Bond;
- (b) furnished such security or indemnity as may be required by the Paying Agent/Registrar and the District to save and hold them harmless;
- (c) paid all expenses and charges in connection therewith, including, but not limited to, printing costs, legal fees, fees of the Paying Agent/Registrar and any tax or other governmental charge that may be imposed; and
- (d) met any other reasonable requirements of the District and the Paying Agent/Registrar.

If, after the delivery of such replacement Bond, a bona fide purchaser of the original Bond in lieu of which such replacement Bond was issued presents for payment such original Bond, the District and the Paying Agent/Registrar shall be entitled to recover such replacement Bond from the person to whom it was delivered or any person taking therefrom, except a bona fide purchaser, and shall be entitled to recover upon the security or indemnity provided therefor to the extent of any loss, damage, cost or expense incurred by the District or the Paying Agent/Registrar in connection therewith.

If any such mutilated, lost, apparently destroyed or wrongfully taken Bond has become or is about to become due and payable, the District in its discretion may, instead of issuing a replacement Bond, authorize the Paying Agent/Registrar to pay such Bond.

Each replacement Bond delivered in accordance with this Section shall be entitled to the benefits and security of this Order to the same extent as the Bond or Bonds in lieu of which such replacement Bond is delivered.

Section 3.12. Cancellation. All Bonds surrendered to the Paying Agent/Registrar for payment, redemption, transfer, exchange or replacement shall be promptly canceled by the Paying Agent/Registrar. All such Bonds surrendered to the District shall be delivered to the Paying Agent/Registrar and, if not already canceled, shall be canceled by the Paying Agent/Registrar. Any Bonds previously authenticated and delivered that the District may have acquired in any manner whatsoever shall be promptly delivered to and canceled by the Paying Agent/Registrar. All canceled Bonds shall be treated in accordance with the Paying Agent/Registrar's retention policy.

ARTICLE IV FORM OF BOND

Section 4.1. Form of Bond. The Bonds, including the Form of Comptroller's Registration Certificate, Form of Paying Agent/Registrar Authentication Certificate and Form of Assignment shall be in substantially the form set forth in Attachment I to Exhibit A (i.e. Officer's Pricing Certificate) with such omissions, insertions and variations as may be required by the terms of the Officer's Pricing Certificate or as may be necessary or desirable, and not prohibited by this Order ("Form of Bond").

Section 4.2. Legal Opinion; CUSIP. The opinions of Co-Bond Counsel and Tax Counsel, statement of bond insurance, if any, and CUSIP number(s) (or other securities identification number for municipal securities) may be printed on or attached to the Bonds, but errors or omissions in the printing of such opinions and numbers shall have no effect on the validity of the Bonds.

ARTICLE V PAYING AGENT/REGISTRAR

Section 5.1. Paying Agent/Registrar Agreement. The form of Paying Agent/Registrar Agreement specifying the duties and responsibilities of the District and the Paying Agent/Registrar attached hereto as Exhibit B is hereby approved, and the Authorized Representative is hereby authorized and directed to execute and deliver or cause the execution and delivery by the Chair of Vice Chair of the Board and the Secretary or Assistant Secretary of the Board of one or more Paying Agent/Registrar Agreements.

Section 5.2. Trust Funds. All money transferred to the Paying Agent/Registrar in its capacity as Paying Agent/Registrar for the Bonds under this Order (except any sums representing Paying Agent/Registrar's fees) shall be held in trust for the benefit of the District, shall be the property of the District and shall be disbursed in accordance with this Order.

Section 5.3. Bonds Presented. Subject to the provisions of Section 5.4, all mature Bonds presented to the Paying Agent/Registrar for payment shall be paid without the necessity of further instructions from the District. Such Bonds shall be canceled as provided herein.

Section 5.4. Unclaimed Funds Held by the Paying Agent/Registrar. Funds held by the Paying Agent/Registrar that represent principal of and interest on the Bonds remaining unclaimed by the Registered Owner thereof after the expiration of three years from the date such funds have become due and payable (a) shall be reported and disposed of by the Paying Agent/Registrar in accordance with the provisions of Title 6 of the Texas Property Code, as amended, to the extent such provisions are applicable to such funds, or (b) to the extent such provisions do not apply to the funds, such funds shall be paid by the Paying Agent/Registrar to the District upon receipt by the Paying Agent/Registrar of a written request therefor from the District.

The Paying Agent/Registrar shall have no liability to the Registered Owners of the Bonds by virtue of actions taken in compliance with this Section.

Section 5.5. Paying Agent/Registrar May Own Bonds. The Paying Agent/Registrar, in its individual or any other capacity, may become the owner or pledgee of Bonds with the same rights it would have if it were not the Paying Agent/Registrar.

Section 5.6. Successor Paying Agents/Registrars. The District covenants that at all times while any Bonds are Outstanding it will provide a legally qualified bank, trust company, financial institution or other agency to act as Paying Agent/Registrar for the Bonds. The District reserves the right to change the Paying Agent/Registrar for the Bonds on not less than 60 days' written notice to the Paying Agent/Registrar, as long as any such notice is effective not less than 60 days prior to the next succeeding principal or interest payment date on the Bonds. Promptly upon the appointment of any successor Paying Agent/Registrar, the previous Paying Agent/Registrar shall deliver the Register or a copy thereof to the new Paying Agent/Registrar, and the new Paying Agent/Registrar shall notify each Registered Owner, by United States mail, first class, postage prepaid, of such change and of the address of the new Paying Agent/Registrar. Each Paying Agent/Registrar hereunder, by acting in that capacity, shall be deemed to have agreed to the provisions of this Order.

ARTICLE VI

SALE AND APPLICATION OF PROCEEDS OF BONDS

Section 6.1. Sale of Bonds; Execution of Bond Purchase Agreement. The Bonds shall be sold and delivered to the Underwriters in accordance with the Bond Purchase Agreement and for the price set out in the Officer's Pricing Certificate. The Bond Purchase Agreement, substantially in the form attached hereto as Exhibit C, is hereby approved, with such changes as may be approved by the Authorized Representative as evidenced by their execution thereof. The Authorized Representative and other appropriate officials of the County and the District are hereby authorized and directed to execute the Bond Purchase Agreement, upon completion of the terms thereof in accordance with the Officer's Pricing Certificate, on behalf of the District, and the appropriate officials, agents and representatives of the County and the District are hereby authorized to do any and all things necessary or desirable to satisfy the conditions set out therein and to provide for the issuance and delivery of the Bonds.

Section 6.2. Approval, Registration and Delivery. The County Judge is hereby authorized to have control and custody of the Bonds and all necessary records and proceedings pertaining thereto pending their delivery, and the County Judge and other officers and employees

of the County, or officers and employees of the District acting on behalf of the District, are hereby authorized and directed to make such certifications and to execute such instruments as may be necessary to accomplish the delivery of the Bonds and to assure the investigation, examination and approval thereof by the Attorney General and the registration of the initial Bonds by the Comptroller. Upon registration of the Bonds, the Comptroller (or the Comptroller's bond clerk or an assistant bond clerk lawfully designated in writing to act for the Comptroller) shall (i) manually sign the Comptroller's Registration Certificates prescribed herein to be attached or affixed to each Bond initially delivered and the seal of the Comptroller shall be impressed or printed or lithographed thereon or (ii) be accompanied by such other form of registration certificate as utilized by the Comptroller of Public Accounts of the State from time to time, executed manually or in electronic format by the Comptroller of Public Accounts of the State or by his/her duly authorized agent, which certificate may be attached to the opinion of the Attorney General of the State, and either such certificate shall be evidence that the Initial Bond has been duly approved by the Attorney General of the State and that it is a valid and binding obligation of the District, and have been registered by the Comptroller of Public Accounts of the State.

Section 6.3. Offering Documents; Ratings. The County hereby approves, the form and contents of the Preliminary Official Statement(s) relating to the Bonds, substantially in the form attached hereto as Exhibit D, and any addenda, supplement or amendment thereto, and ratifies and approves the distribution of such Preliminary Official Statement(s) in the offer and sale of the Bonds by the Underwriters, with such changes therein or additions thereto as the any Authorized Representative may deem advisable, such determination to be conclusively evidenced by their approval thereof. The Authorized Representative is hereby authorized and directed to certify or otherwise represent that such Preliminary Official Statement(s) are "deemed final" Preliminary Official Statement(s) as of their dates (except for the omission of pricing and related information) within the meaning and for the purposes of paragraph (b)(1) of Rule 15c2-12 under the Securities Exchange Act of 1934, as amended, with such changes, modifications and completions as may be required upon pricing and approved by the Authorized Representative. The use and distribution of one or more Preliminary Official Statements in the public offering of the Bonds by the Underwriters is hereby authorized. The Authorized Representative is hereby further authorized and directed (i) to cause to be prepared on behalf of the District, one or more final Official Statements (each an "Official Statement"), (ii) to use and distribute or authorize the use and distribution of one or more Official Statements, (iii) to execute the same, if required, and (iv) to deliver appropriate numbers of copies thereof to the Underwriters. Each Official Statement as thus approved, executed and delivered, with such appropriate variations as shall be approved by the Authorized Representative and the Underwriters, may be used by the Underwriters in the public offering and sale thereof. The Underwriters are hereby authorized to distribute a final Official Statement in substantially the same form as the Preliminary Official Statement, together with such additions, deletions and modifications as shall be necessary and desirable or consistent with the terms hereof and the Officer's Pricing Certificate.

Further, the Commissioners Court hereby ratifies, authorizes and approves the actions of the County Judge, the Authorized Representatives, the District's financial advisor and other consultants in seeking ratings on the Bonds. The District Resolution has authorized and approved the actions of all District officials.

Section 6.4. Application of Proceeds of Bonds. Proceeds from the sale of the Bonds shall, promptly upon receipt by the District, be applied as set forth in the Officer's Pricing Certificate.

Section 6.5. Federal Tax Matters.

(a) General. The District covenants not to take any action or omit to take any action that, if taken or omitted, would cause the interest on the Bonds to be includable in gross income for federal income tax purposes. In furtherance thereof, the District covenants to comply with sections 103 and 141 through 150 of the Code and the provisions set forth in the Federal Tax Certificate executed by the District in connection with the Bonds.

(b) No Private Activity Bonds. The District covenants that it will use the proceeds of the Bonds (including investment income) and the property financed, directly or indirectly, with such proceeds so that the Bonds will not be "private activity bonds" within the meaning of section 141 of the Code. Furthermore, the District will not take a deliberate action (as defined in section 1.141-2(d)(3) of the Regulations) that causes the Bonds to be a "private activity bond" unless it takes a remedial action permitted by section 1.141-12 of the Regulations.

(c) No Federal Guarantee. The District covenants not to take any action or omit to take any action that, if taken or omitted, would cause the Bonds to be "federally guaranteed" within the meaning of section 149(b) of the Code, except as permitted by section 149(b)(3) of the Code.

(d) No Hedge Bonds. The District covenants not to take any action or omit to take action that, if taken or omitted, would cause the Bonds to be "hedge bonds" within the meaning of section 149(g) of the Code.

(e) No Arbitrage Bonds. The District covenants that it will make such use of the proceeds of the Bonds (including investment income) and regulate the investment of such proceeds of the Bonds so that the Bonds will not be "arbitrage bonds" within the meaning of section 148(a) of the Code.

(f) Required Rebate. The District covenants that, if the District does not qualify for an exception to the requirements of section 148(f) of the Code, the District will comply with the requirement that certain amounts earned by the District on the investment of the gross proceeds of the Bonds, be rebated to the United States.

(g) Information Reporting. The District covenants to file or cause to be filed with the Secretary of the Treasury an information statement concerning the Bonds in accordance with section 149(e) of the Code.

(h) Record Retention. The District covenants to retain all material records relating to (i) the expenditure of the proceeds (including investment income) of the Bonds and the Refunded Obligations being refunded with the proceeds of the Bonds and (ii) the use of the property financed, directly or indirectly, thereby until three years after the last Bond is redeemed or paid at maturity (or such other period as provided by subsequent

guidance issued by the Department of the Treasury) in a manner that ensures their complete access throughout such retention period.

(i) Registration. If the Bonds are “registration-required bonds” under section 149(a)(2) of the Code, the Bonds will be issued in registered form.

(j) Favorable Opinion of Bond Counsel. Notwithstanding the foregoing, the District will not be required to comply with any of the federal tax covenants set forth above if the District has received an opinion of nationally recognized bond counsel that such noncompliance will not adversely affect the excludability of interest on the Bonds from gross income for federal income tax purposes.

(k) Continuing Compliance. Notwithstanding any other provision of this Order, the District’s obligations under the federal tax covenants set forth above will survive the defeasance and discharge of the Bonds for as long as such matters are relevant to the excludability of interest on the Bonds from gross income for federal income tax purposes.

(l) Official Intent. For purposes of section 1.150-2(d) of the Regulations, to the extent that an official intent to reimburse by the District has not been adopted for a particular project, this Order serves as the District’s official declaration of intent to use proceeds of the Bonds to reimburse itself from proceeds of the Bonds issued in the maximum amount authorized by this Order for certain capital expenditures paid in connection with the projects set forth herein. Any such reimbursement will only be made (i) for an original expenditure paid no earlier than 60 days prior to the date hereof and (ii) not later than 18 months after the later of (A) the date the original expenditure is paid or (B) the date on which the project to which such expenditure relates is placed in service or abandoned, but in no event more than three years after the original expenditure is paid.

ARTICLE VII

CONTINUING DISCLOSURE UNDERTAKING

Section 7.1. Annual Reports. (a) The District shall provide annually to the MSRB, (i) within six (6) months after the end of each Fiscal Year of the District ending in and after 2026, financial information and operating data with respect to the District of the general type included in the Official Statement, being the tables described in an Officer’s Pricing Certificate, and (ii) if not provided as part of such financial information and operating data, audited financial statements of the District, when and if available. Any financial statements so to be provided shall be (i) prepared in accordance with the accounting principles described in Exhibit E hereto, and (ii) audited, if the District commissions an audit of such statements and the audit is completed within the period during which they must be provided. If the audit of such financial statements is not complete within 12 months after any such fiscal year end, then the District shall file unaudited financial statements within such 12-month period and audited financial statements for the applicable fiscal year, when and if the audit report on such financial statements becomes available.

(b) If the District changes its Fiscal Year, it will notify the MSRB of the change (and of the date of the new Fiscal Year end) prior to the next date by which the District

otherwise would be required to provide financial information and operating data pursuant to this Section.

(c) The financial information and operating data to be provided pursuant to this Section may be set forth in full in one or more documents or may be included by specific reference to any document (including an official statement or other offering document), if it is available to the public on the MSRB's internet website or has been filed with the SEC. The financial information or operating data shall be provided in an electronic format as prescribed by the MSRB.

Section 7.2. Event Notices.

(a) The District shall provide the following to the MSRB, in an electronic format as prescribed by the MSRB, in a timely manner not in excess of ten (10) business days after the occurrence of the event, notice of any of the following events with respect to the Bonds:

- (1) Principal and interest payment delinquencies;
- (2) Non-payment related defaults, if material;
- (3) Unscheduled draws on debt service reserves reflecting financial difficulties;
- (4) Unscheduled draws on credit enhancements reflecting financial difficulties;
- (5) Substitution of credit or liquidity providers, or their failure to perform;
- (6) Adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds;
- (7) Modifications to rights of the holders of the Bonds, if material;
- (8) Bond calls, if material, and tender offers;
- (9) Defeasances;
- (10) Release, substitution, or sale of property securing repayment of the Bonds, if material;
- (11) Rating changes;
- (12) Bankruptcy, insolvency, receivership or similar event of the District;

Note to paragraph 12: For the purposes of the event identified in paragraph

12 of this section, the event is considered to occur when any of the following occur: the appointment of a receiver, fiscal agent or similar officer for the District in a proceeding under the U.S. Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the District, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the District.

(13) The consummation of a merger, consolidation, or acquisition involving the District or the sale of all or substantially all of the assets of the District, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;

(14) Appointment of a successor or additional trustee or the change of name of a trustee, if material;

(15) Incurrence of a Financial Obligation of the District, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the District, any of which affect security holders, if material; and

(16) Default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a Financial Obligation of the District, any of which reflect financial difficulties.

Note to paragraphs (15) and (16): For purposes of the events identified in paragraphs (15) and (16) of this section and in the definition of Financial Obligation in Section 1.01, the District intends the words used in such paragraphs to have the meanings ascribed to them in SEC Release No. 34-83885 dated August 20, 2018 (the “2018 Release”) and any further written guidance provided by the SEC or its staff with respect to the amendments to the Rule affected by the 2018 Release.

(b) The District shall provide to the MSRB, in an electronic format as prescribed by the MSRB, in a timely manner, notice of a failure by the District to provide financial information and operating data in accordance with Section 7.1. All documents provided to the MSRB pursuant to this section shall be accompanied by identifying information as prescribed by the MSRB.

Section 7.3. Limitations, Disclaimers and Amendments. (a) The District shall be obligated to observe and perform the covenants specified in this Article for so long as, but only for so long as, the District remains an “obligated person” with respect to the Bonds within the meaning

of the Rule, except that the District in any event will give notice of any deposit made in accordance with Section 9.2 that causes Bonds no longer to be outstanding.

(b) The provisions of this Article are for the sole benefit of the Owners and beneficial owners of the Bonds, and nothing in this Article, express or implied, shall give any benefit or any legal or equitable right, remedy, or claim hereunder to any other person. The District undertakes to provide only the financial information, operating data, financial statements, and notices which it has expressly agreed to provide pursuant to this Article and does not hereby undertake to provide any other information that may be relevant or material to a complete presentation of the District's financial results, condition, or prospects or hereby undertake to update any information provided in accordance with this Article or otherwise, except as expressly provided herein. The District does not make any representation or warranty concerning such information or its usefulness to a decision to invest in or sell Bonds at any future date.

UNDER NO CIRCUMSTANCES SHALL THE DISTRICT BE LIABLE TO THE OWNER OR BENEFICIAL OWNER OF ANY BOND OR ANY OTHER PERSON, IN CONTRACT OR TORT, FOR DAMAGES RESULTING IN WHOLE OR IN PART FROM ANY BREACH BY THE DISTRICT, WHETHER NEGLIGENT OR WITH OR WITHOUT FAULT ON ITS PART, OF ANY COVENANT SPECIFIED IN THIS ARTICLE, BUT EVERY RIGHT AND REMEDY OF ANY SUCH PERSON, IN CONTRACT OR TORT, FOR OR ON ACCOUNT OF ANY SUCH BREACH SHALL BE LIMITED TO AN ACTION FOR MANDAMUS OR SPECIFIC PERFORMANCE.

(c) No default by the District in observing or performing its obligations under this Article shall comprise a breach of or default under the Order for purposes of any other provisions of this Order.

(d) Nothing in this Article is intended or shall act to disclaim, waive, or otherwise limit the duties of the District under federal and state securities laws.

(e) The provisions of this Article may be amended by the District from time to time to adapt to changed circumstances that arise from a change in legal requirements, a change in law, or a change in the identity, nature, status, or type of operations of the District, but only if (1) the provisions of this Article, as so amended, would have permitted an underwriter to purchase or sell Bonds in the primary offering of the Bonds in compliance with the Rule, taking into account any amendments or interpretations of the Rule to the date of such amendment, as well as such changed circumstances, and (2) either (A) the Owners of a majority in aggregate principal amount (or any greater amount required by any other provisions of this Order that authorize such an amendment) of the outstanding Bonds consent to such amendment or (B) a person that is unaffiliated with the District (such as nationally recognized bond counsel) determines that such amendment will not materially impair the interests of the Owners and beneficial owners of the Bonds. The District may also repeal or amend the provisions of this Section if the SEC amends or repeals the applicable provisions of the Rule or any court of final jurisdiction enters judgment that such provisions of the Rule are invalid, and the District also may amend the provisions of this Section in its discretion in any other manner or circumstance, but in either

case only if and to the extent that the provisions of this sentence would not have prevented an underwriter from lawfully purchasing or selling the Bonds in the primary offering of the Bonds, giving effect to (a) such provisions as so amended and (b) any amendments or interpretations of the Rule. If the District so amends the provisions of this Article, the District shall include with any amended financial information or operating data next provided in accordance with this Article an explanation, in narrative form, of the reasons for the amendment and of the impact of any change in the type of financial information or operating data so provided.

Section 7.4. Amendments to the Rule. In the event the Authorized Representative, in consultation with Co-Bond Counsel and the District's financial advisor, determines that it is necessary or desirable to amend the provisions of this Article VII in order to facilitate compliance with amendments to the Rule and related guidance from the SEC, the Authorized Representative may make such changes in an Officer's Pricing Certificate for the Bonds and such amendments are hereby authorized and shall be deemed effective as set forth in an Officer's Pricing Certificate.

ARTICLE VIII

SUBSCRIPTION FOR SECURITIES; APPROVAL OF ESCROW AGREEMENT; PAYMENT OF REFUNDED OBLIGATIONS

Section 8.1. Subscription for Securities. The Authorized Representative is authorized to make necessary arrangements for and to execute such documents and agreements in connection with the purchase of the Escrow Securities required by and referenced in the Escrow Agreement, if any, as may be necessary for the Escrow Fund and the application for the acquisition of the Escrow Securities is hereby approved.

Section 8.2. Appointment of Escrow Agent; Approval of Escrow Agreement; Deposit with Paying Agent for Refunded Obligations. The Authorized Representative is hereby authorized to execute and deliver, or cause the execution and delivery by the President or Vice President and Secretary of the Board, one or more Escrow Agreements, having such terms and provisions as are approved by the Authorized Representative as evidenced by his execution thereof or the execution thereof by other appropriate District officials. Alternatively, the Authorized Representative may elect to deposit directly with the paying agent for the Refunded Obligations the proceeds of the Bonds, together with other available funds, in an amount sufficient to provide for the payment or redemption of the Refunded Obligations and is hereby authorized to execute and deliver one or more deposit agreements in connection with such deposits.

Section 8.3. Redemption and Defeasance of Refunded Obligations. The discharge, defeasance, redemption and/or payment of the Refunded Obligations shall be carried out pursuant to the terms and provisions of this Order and a Pricing Certificate. The Refunded Obligations shall be defeased and/or paid as required by the order authorizing such Refunded Obligations. Following the adoption of this Order and prior to the execution of a Pricing Certificate, the Authorized Officer is hereby authorized to deliver a notice of redemption to the paying agent/registrar for any of the Refunded Obligation Candidates if required under the plan of finance, and the paying agent/registrar for such Refunded Obligation Candidates is hereby authorized and directed to provide notice of such redemption. The Board hereby authorizes and directs the Authorized

Representative to take all necessary steps to redeem and defease the Refunded Obligations and use proceeds of the Bonds and other available revenues of the District to pay the principal of, redemption premium, if any, and interest on the respective redemption dates or payment dates set forth in a Pricing Certificate.

ARTICLE IX
MISCELLANEOUS

Section 9.1. Related Matters. In order that the County and the District shall satisfy in a timely manner all of its obligations under this Order and the Bond Purchase Agreement, the County Judge, County Clerk, the Authorized Representatives and all other appropriate officers, agents, representatives and employees of the County, or officers, agents, representatives and employees of the District acting on behalf of the District, are hereby authorized and directed to take all other actions that are reasonably necessary to provide for the issuance and delivery of the Bonds, executing by manual or facsimile signature and delivering on behalf of the District the Bonds substantially in the form set out in Attachment I to Exhibit A hereof, subject to such insertions, additions, and modifications as may be necessary to cause such certificates to certify correctly those matters to be certified thereby, and executing and delivering on behalf of the District all other certificates, consents, receipts, requests, notices and other documents as may be reasonably necessary to satisfy the County and the District's obligations under this Order and the Bond Purchase Agreement, and to direct the transfer and application of funds of the District consistent with the provisions of this Order. If requested by the Attorney General or his representatives, the individual acting in the capacity of the County Attorney or his/her designee may authorize such ministerial changes in the written text or exhibits to this Order as are necessary to obtain the Attorney General's approval and as he/she determines are consistent with the intent and purposes of this Order, which determination shall be final.

Section 9.2. Defeasance. The provisions of this Order, the District Resolution, and the obligations to the Registered Owners of any or all of the Bonds to pay the principal of and interest thereon may be defeased in any manner now or hereafter authorized by law, including by depositing with the Paying Agent/Registrar or with the Comptroller of Public Accounts of the State of Texas either: (i) cash in an amount equal to the principal amount of and interest on such Bonds to the date of maturity or earlier redemption, or (ii) pursuant to an escrow or trust agreement, cash and/or (A) direct noncallable obligations of the United States of America, including obligations that are unconditionally guaranteed by the United States of America; (B) noncallable obligations of an agency or instrumentality of the United States, including obligations that are unconditionally guaranteed or insured by the agency or instrumentality and that, on the date the Commissioners Court adopts or approves the proceedings authorizing the issuance of refunding bonds or on the date the Board adopts or approves the proceedings authorizing the deposit if the transaction does not involve the issuance of ad valorem tax bonds, are rated as to investment quality by a nationally recognized investment rating firm not less than "AAA" or its equivalent; or (C) noncallable obligations of a state or an agency or a county, municipality, or other political subdivision of a state that have been refunded and that, on the date the governing body of the issuer adopts or approves the proceedings authorizing the issuance of refunding bonds, are rated as to investment quality by a nationally recognized investment rating firm not less than AAA or its equivalent, which, in the case of (A), (B) or (C) may be in book-entry form, and the principal of and interest on which will, when due or redeemable at the option of the holder, without further investment or

reinvestment of either the principal amount thereof or the interest earnings thereon, provide money in an amount which, together with other moneys, if any, held in such escrow at the same time and available for such purpose, shall be sufficient to provide for the timely payment of the principal of and interest on such Bonds to the date of maturity or earlier redemption; provided, however, that if any of the Bonds are to be redeemed prior to their respective dates of maturity, provision shall have been made for giving notice of redemption as provided in this Order. Upon such deposit such Bonds shall no longer be regarded to be Outstanding or unpaid. Any surplus amounts not required to accomplish such defeasance shall be returned to the District.

Section 9.3. Ratifying Other Actions. All other actions taken on behalf of the District by the Commissioners Court, the County Judge, the County Attorney, the County Treasurer, the County Auditor, the Executive Director, Office of Management and Budget of the County, the Deputy Executive Director, Office of Management and Budget of the County, the Chief Executive Officer of the District and the Chief Financial Officer of the District (collectively, the “Authorized Officials”), in connection with the issuance of the Bonds are hereby ratified and confirmed.

Section 9.4. Authorization for Certain Other Actions. The Authorized Officials are hereby authorized to take such other actions as may be necessary to meet with bond rating agencies and prospective bond purchasers so as to achieve the most favorable terms for the sale of the Bonds and to attend the closing for the Bonds, and to incur expenses in connection therewith in accordance with County policy. Additionally, the Authorized Officials are authorized to take all necessary actions incident to the issuance and administration of the Bonds that are necessary to carry out the purposes of this Order, including any and all banking arrangements associated with the Bonds.

Section 9.5. Execution and Delivery of Other Documents. The Authorized Officials are each hereby authorized to execute, attest, and affix the County or District’s seal, as applicable, to such other agreements, advance commitment agreements, assignments, bonds, certificates, contracts, documents, instruments, releases, financing statements, letters of instruction, notices of acceptance, written requests and other papers, and to take all actions and to do all things whether or not mentioned herein, as may be necessary or convenient to carry out or assist in carrying out the purposes of this Order, the Officer’s Pricing Certificate, the Bond Purchase Agreement and the Paying Agent/Registrar Agreement.

Section 9.6. Exhibits Incorporated Herein. All of the terms and provisions of each of the documents listed below as an exhibit shall be and are hereby incorporated into and made a part of this Order for all purposes:

Exhibit A	Form of Officer’s Pricing Certificate
Exhibit B	Form of Paying Agent/Registrar Agreement
Exhibit C	Form of Bond Purchase Agreement
Exhibit D	Form of Preliminary Official Statement
Exhibit E	Description of Annual Financial Information

Section 9.7. Legal Holidays. In any case where the date interest accrues and becomes payable on the Bonds, principal of the Bonds matures, the date fixed for redemption of any Bonds or a Record Date shall be in the County a Saturday, Sunday, legal holiday or a day on which

banking institutions are authorized by law to close, then payment of interest or principal need not be made on such date, or the Record Date shall not occur on such date, but payment may be made or the Record Date shall occur on the next succeeding day which is not in the County a Saturday, Sunday, legal holiday or a day on which banking institutions are authorized by law to close, with the same force and effect as if (i) made on the date of maturity or the date fixed for redemption and no interest shall accrue for the period from the date of maturity or redemption to the date of actual payment or (ii) the Record Date had occurred on the last business day of that calendar month.

Section 9.8. No Recourse Against District, County or Authorized Officials. No recourse shall be had for the payment of principal of or interest on any Bonds or for any claim based thereon or on this Order against any official of the District or any official of the County or the District, the County or any person executing any Bonds.

Section 9.9. Power to Revise Form of Documents. Notwithstanding any other provision of this Order, the officers of the County, or officers of the District acting on behalf of the District, are each hereby authorized to make or approve such revisions, additions, deletions and variations to this Order and in the form of the documents attached hereto as exhibits as, in the judgment of the Authorized Representative, and in the opinion of Co-Bond Counsel to the District, may be necessary or convenient to carry out or assist in carrying out the purposes of this Order, the Officer's Pricing Certificate, the Bond Purchase Agreement, the Preliminary Official Statement, the final Official Statement and the Paying Agent/Registrar Agreement or as may be required for approval of the Bonds by the Attorney General; provided, however, that any changes to such documents resulting in substantive amendments to the terms and conditions of the Bonds or such documents shall be confirmed by the Commissioners Court or approved by the Authorized Representative, acting as the designated officer of the County or the District to act on behalf of the District pursuant to the Act.

Section 9.10. Further Proceedings. The Authorized Officials and other appropriate officials of the County, or officers of the District acting on behalf of the District, are hereby authorized and directed to do any and all things necessary and/or convenient to carry out the terms of this Order.

Section 9.11. Severability. If any Section, paragraph, clause or provision of this Order shall for any reason be held to be invalid or unenforceable, the invalidity or unenforceability of such Section, paragraph, clause or provision shall not affect any of the remaining provisions of this Order.

Section 9.12. Open Meeting. It is hereby found, determined and declared that a sufficient written notice of the date, hour, place and subject of the meeting of the Commissioners Court at which this Order was adopted was posted at a place convenient and readily accessible at all times to the general public at the County Courthouse for the time required by law preceding this meeting, as required by the Open Meetings Law, Chapter 551, Texas Government Code, as amended, and that this meeting has been open to the public as required by law at all times during which this Order and the subject matter thereof has been discussed, considered and formally acted upon. The Commissioners Court further ratifies, approves and confirms such written notice and the contents and posting thereof.

Section 9.13. Repealer. All orders and resolutions, or parts thereof, inconsistent herewith are hereby repealed to the extent of such inconsistency.

Section 9.14. Effective Date. This Order shall be in force and effect from and upon its adoption.

[EXECUTION PAGE FOLLOWS]

PASSED AND APPROVED on first and final reading this April 16, 2026.

LINA HIDALGO, County Judge

ATTEST:

TENESHIA HUDSPETH, County Clerk

(SEAL)

Execution Page – Authorizing Order

SCHEDULE I

SCHEDULE OF REFUNDED OBLIGATION CANDIDATES

The Authorized Officer may select the specific maturities of certificates of obligation constituting the Refunded Obligations from the following series of the District's outstanding certificates of obligation:

Harris County Hospital District Combination Tax and Revenue Certificates of Obligation,
Series 2016

EXHIBIT A

FORM OF

OFFICER’S PRICING CERTIFICATE

**HARRIS COUNTY HOSPITAL DISTRICT
LIMITED TAX [BONDS] [REFUNDING BONDS] [AND REFUNDING BONDS] ,
SERIES 2026 (the “Bonds)**

THIS OFFICER’S PRICING CERTIFICATE is executed as of [____], 2026, by the Authorized Representative for the Harris County Hospital District d/b/a Harris Health (the “District”), pursuant to the authorization contained in the Order of the Commissioners Court of Harris County, Texas acting on behalf of the District, adopted on April [__], 2026 (the “Order”) and resolution adopted by the Board of Trustees of the District on March 11, 2026, authorizing the issuance of the captioned series of bonds and delegating to the undersigned the authority to agree to and stipulate certain terms and provisions thereof, all of which are set forth herein.

Capitalized terms used in this Officer’s Pricing Certificate shall have the meanings assigned to them in the Order.

1. Principal Amount, Interest Rates and Maturities. The Bonds shall be issued in the total authorized principal amount of \$[_____].

The Bonds shall mature on [_____] in each of the years and in the amounts set out in the following schedule:

<u>Year of</u> <u>Maturity</u>	<u>Principal</u> <u>Amount</u>	<u>Interest</u> <u>Rate</u>	<u>Year of</u> <u>Maturity</u>	<u>Principal</u> <u>Amount</u>	<u>Interest</u> <u>Rate</u>
-----------------------------------	-----------------------------------	--------------------------------	-----------------------------------	-----------------------------------	--------------------------------

2. Dated Date and Interest Payment Dates. The Bonds shall be dated [____], and interest shall be payable [____] and [____] of each year, commencing [____], 2026, until maturity or prior redemption.

3. The Refunded Obligations to be refunded and/or defeased with a portion of the proceeds of the Bonds (the “Refunded Obligations”) are set forth in Schedule I attached hereto.

7. The undersigned hereby finds, determines and declares, that in accordance with the requirements of the Order, this Officer's Pricing Certificate complies with and satisfies the terms and provisions of the Order in accordance with the delegation contained therein.

8. Pursuant to Section 3.2 of the Order, I hereby further find and determine that:

- a. The net effective interest rate for the Bonds does not exceed [8.00]%, which amount is less than the maximum rate allowed by Chapter 1204, Texas Government Code, as amended;
- b. the aggregate principal amount of the Bonds authorized to be issued for the purposes and the term described in Section 3.1 for new money and refunding purposes does not exceed the limit described in Section 3.1;
- c. \$[] of authorized but unissued bonds that remain available under the Proposition following the issuance of the Bonds;
- d. \$[] of new money and \$[] of refunding authority remaining under Section 3.1 of the Order following the issuance of the Bonds;
- e. The Bonds have been rated by a nationally recognized rating agency for municipal securities in one of the four highest rating categories for long-term obligations;
- f. Any finding by the Authorized Representative relating to the sale and delivery of the Bonds shall have the same force and effect as a finding or determination made by the Commissioners Court; and
- g. The terms of sale are in the best interests of the District.

9. Application of Proceeds of Bonds. Proceeds from the sale of the Bonds shall, promptly upon receipt by the District, be applied as follows:

- a. \$_____ of the proceeds of the Bonds shall be used to acquire, construct, equip, or enlarge District hospitals or the hospital system;
- b. [The amount of \$_____, consisting of \$_____ principal amount of the Bonds, plus premium received from the sale of the Bonds in the amount of \$_____ [and available funds of the District in the amount of \$_____], shall be used for the refunding and defeasance of the Refunded Obligations;]
- b. \$_____ of the proceeds of the Bonds shall be applied to pay Issuance Costs; and
- c. Any remaining proceeds shall be deposited into the Series 2026 Debt Service Fund.

10. [_____ is hereby designated as the Escrow Agent for the Bonds.]

11. [_____, is hereby designated as Verification Agent for the Bonds.]
12. [The purchase of Escrow Securities from _____ is hereby approved.]
13. [The Deposit Agreement between the District and _____ is hereby approved.]

EXECUTED as of this _____, 2026.

Authorized Representative

*Signature Page to Officer's Pricing Certificate
Harris County Hospital District, Limited Tax [Bonds] [Refunding Bonds] [and Refunding
Bonds], Series 2026*

SCHEDULE I

SCHEDULE OF REFUNDED OBLIGATIONS

SCHEDULE II
SCHEDULE OF SAVINGS

ATTACHMENT I

FORM OF BOND

UNITED STATES OF AMERICA

STATE OF TEXAS
HARRIS COUNTY HOSPITAL DISTRICT
LIMITED TAX [BOND] [REFUNDING BOND] [AND REFUNDING BOND]
SERIES 2026

NUMBER	DENOMINATION
¹ R- _____	\$ _____
REGISTERED	REGISTERED

<u>²INTEREST RATE</u>	<u>ISSUE DATE</u>	<u>²MATURITY DATE</u>	<u>²CUSIP NO.</u>
_____ %	_____, 2026	_____, 20__	_____

REGISTERED OWNER:

PRINCIPAL AMOUNT: _____ DOLLARS

³HARRIS COUNTY HOSPITAL DISTRICT (the “District”), in Harris County, Texas (the “County”) for value received, hereby promises to pay to the Registered Owner identified above or its registered assigns, on the maturity date specified above, upon presentation and surrender of this bond at the payment office of [_____], or its successor (the “Paying Agent/Registrar”), the principal amount identified above payable in any coin or currency of the United States of America

¹ Initial Bond shall be numbered I-1.

² Omitted from Initial Bond.

³ The first paragraph of the Initial Bond shall read as follows:

HARRIS COUNTY HOSPITAL DISTRICT (the “District”), in Harris County, Texas (the “County”), for value received, hereby promises to pay to the Registered Owner identified above or its registered assigns, the Principal Amounts set forth in the following schedule; [Insert information regarding years of maturity, principal amounts and interest rates of the Bonds from Officer’s Pricing Certificate], upon presentation and surrender of this bond at the payment office of [_____], or its successor (the “Paying Agent/Registrar”), the principal amount identified above payable in any coin or currency of the United States of America which on the date of payment of such principal is legal tender for the payment of debts due to the United States of America, and to pay interest thereon at the rate shown above, calculated on a basis of a 360-day year composed of twelve 30-day months, from the later of the Issue Date identified above or the most recent interest payment date to which interest has been paid or duly provided for. Interest on this bond is payable on [_____] and each [_____] and [_____] thereafter until maturity or prior redemption of this bond, by check sent by United States mail, first class, postage prepaid, by the Paying Agent/Registrar to the Registered Owner of record as of the close of business on the last business day of the calendar month immediately preceding the applicable interest payment date, as shown on the registration books kept by the Paying Agent/Registrar. Any accrued interest payable at maturity shall be paid upon presentation and surrender of this bond at the payment office of the Paying Agent/Registrar.

which on the date of payment of such principal is legal tender for the payment of debts due to the United States of America, and to pay interest thereon at the rate shown above, calculated on a basis of a 360-day year composed of twelve 30-day months, from the later of the Issue Date identified above or the most recent interest payment date to which interest has been paid or duly provided for. Interest on this bond is payable on [_____] and each [_____] and [_____] thereafter until maturity or prior redemption of this bond, by check sent by United States mail, first class, postage prepaid, by the Paying Agent/Registrar to the Registered Owner of record as of the close of business on the [_____] business day of the calendar month immediately preceding the applicable interest payment date, as shown on the registration books kept by the Paying Agent/Registrar. Any accrued interest payable at maturity shall be paid upon presentation and surrender of this bond at the payment office of the Paying Agent/Registrar.

THIS BOND IS DATED [_____] 2026 and is one of a duly authorized series of Harris County Hospital District, Limited Tax [Bonds] [Refunding Bonds] [and Refunding Bonds], Series 2026 (herein sometimes referred to as the “Bonds”) in the aggregate principal amount of \$[_____] issued pursuant to an Order adopted by the Commissioners Court of Harris County, Texas, acting on behalf of the District, on April [_____] 2026 (the “Order”), and Chapter 281, Texas Health and Safety Code, as amended, Chapter 1371, Texas Government Code, as amended, an election held within the District on November 7, 2023, [and Chapter 1207, Texas Government Code, as amended], in order to (1) provide funds for acquiring, constructing, equipping and enlarging the District’s hospital system, including improving, renovating and developing (a) the Lyndon B. Johnson (LBJ) hospital campus, including a replacement hospital with a Level 1 capable trauma center, (b) the Ben Taub hospital campus, and (c) District clinics and health centers, and the acquisition of land for authorized system purposes, and pay certain Issuance Costs [and (2) to provide funds to refund and/or defease the Refunded Obligations through the redemption thereof pursuant to this Order, and pay certain Issuance Costs].

⁴THIS BOND SHALL NOT BE VALID OR OBLIGATORY for any purpose or be entitled to any benefit of the Order unless authenticated by the Paying Agent/Registrar by due execution and dating of the authentication certificate endorsed hereon.

⁵THE DISTRICT RESERVES THE RIGHT, at its option, to redeem prior to maturity, the Bonds maturing on and after [_____] in whole or in part, in such manner as the District may select, on [_____] or on any date thereafter, at par plus accrued interest on the principal amounts called for redemption to the redemption date.

THE BONDS MATURING ON [_____] (the “Term Bonds”) are subject to mandatory redemption prior to maturity in the following amounts (subject to reduction as hereinafter provided), on the following dates, in whole or in part, at a price equal to the principal amount thereof plus accrued interest thereon to the redemption date, without premium:

⁴ In the Initial Bond, this paragraph shall read:

THIS BOND SHALL NOT BE VALID OR OBLIGATORY for any purpose or be entitled to any benefit of the Order unless registered by the Comptroller of Public Accounts of the State of Texas by due execution of the registration certificate endorsed hereon.

⁵ To be determined at Pricing.

\$[_____] TERM BONDS MATURING [_____]

Mandatory Redemption Date

([_____])

Principal Amount

(maturity)

To the extent that such Term Bonds have been previously called for redemption or purchased and retired in part and otherwise than from scheduled mandatory redemption payments, future mandatory redemption payments may be reduced by the principal amount of such Term Bonds so redeemed or purchased.

In lieu of mandatorily redeeming the Term Bonds, the District reserves the right to purchase for cancellation Term Bonds of the same maturity at a price no greater than the applicable redemption price of such Term Bonds.

The Paying Agent/Registrar will select by lot the specific Term Bonds (or with respect to Term Bonds having a denomination in excess of \$5,000, each \$5,000 portion thereof) to be redeemed by mandatory redemption. The principal amount of Term Bonds required to be redeemed on any redemption date pursuant to the foregoing mandatory redemption provisions shall be reduced, at the option of the District, by the principal amount of any Term Bonds having the same maturity which have been purchased or redeemed by the District, at least 45 days prior to the mandatory redemption date, as follows:

- (i) If the District directs the Paying Agent/Registrar to purchase Term Bonds with money in the Series 2026 Debt Service Fund for the Bonds, then a credit of 100% of the principal amount of such Term Bonds purchased will be made against the next mandatory redemption installment due, or
- (ii) If the District purchases or redeems Term Bonds with other available moneys, then the principal amount of such Term Bonds will be credited against future mandatory redemption installments in any order, and in any annual amount, that the District may direct.

NOT LESS THAN THIRTY (30) DAYS prior to a redemption date, a notice of redemption will be sent by United States mail, first class, postage prepaid, in the name of the District to each Registered Owner of a Bond to be redeemed in whole or in part at the address of the Registered Owner appearing on the registration books of the Paying Agent/Registrar at the close of business on the business day next preceding the date of mailing. Notwithstanding the foregoing, the District may make such notice conditional upon the occurrence of certain events, including specifically the delivery of refunding bonds. When Bonds or portions thereof have been called for redemption and due provision has been made to redeem the same, the amounts to be redeemed shall be payable

solely from the funds provided for redemption, and interest which would otherwise accrue on the Bonds or portions thereof called for redemption shall terminate on the date fixed for redemption.

THIS BOND IS TRANSFERABLE only upon presentation and surrender at the payment office of the Paying Agent/Registrar, accompanied by an assignment duly executed by the Registered Owner or its authorized representative, subject to the terms and conditions of the Order.

THIS BOND IS EXCHANGEABLE at the payment office of the Paying Agent/Registrar for a Bond or Bonds of the same maturity and interest rate and in the principal amount of \$5,000 or any integral multiple thereof, subject to the terms and conditions of the Order.

THE DISTRICT OR PAYING AGENT/REGISTRAR may require the Registered Owner of any Bond to pay a sum sufficient to cover any tax or other governmental charge that may be imposed in connection with the transfer or exchange of a Bond. Any fee or charge of the Paying Agent/Registrar for a transfer or exchange shall be paid by the District.

THE REGISTERED OWNER of this Bond, by acceptance hereof, acknowledges and agrees to be bound by all the terms and conditions of the Order.

IT IS HEREBY DECLARED AND REPRESENTED that this Bond has been duly and validly issued and delivered; that all acts, conditions and things required or proper to be performed, exist and to be done precedent to or in the issuance and delivery of this Bond have been performed, exist and have been done in accordance with law; that the Bonds do not exceed any constitutional or statutory limitation; and that annual ad valorem taxes sufficient to provide for the payment of the interest on and principal of this Bond, as such interest comes due and such principal matures, have been levied and ordered to be levied, within the limits prescribed by law, against all taxable property in the District and have been irrevocably pledged for such payment.

REFERENCE IS HEREBY MADE TO THE ORDER, a copy of which is filed with the Paying Agent/Registrar, for the full provisions thereof, to all of which the Registered Owners of the Bonds assent by acceptance of the Bonds.

* * *

[Remainder of Page Intentionally Left Blank]

IN WITNESS WHEREOF, on behalf of the District, the County has caused its corporate seal to be impressed or placed in facsimile hereon and this Bond to be signed by the County Judge and countersigned by the County Clerk by their manual, lithographed or printed facsimile signatures.

(AUTHENTICATION OF HARRIS COUNTY, TEXAS REGISTRATION CERTIFICATE)

HARRIS COUNTY, TEXAS

(SEAL)

County Judge

COUNTERSIGNED:

County Clerk

FORM OF COMPTROLLER'S REGISTRATION CERTIFICATE

The following form of Comptroller's Registration Certificate shall be attached or affixed to each of the Bonds initially delivered:

OFFICE OF THE COMPTROLLER	§	
OF PUBLIC ACCOUNTS	§	REGISTER NO. _____
THE STATE OF TEXAS	§	

I hereby certify that this Bond has been examined, certified as to validity and approved by the Attorney General of the State of Texas, and that this Bond has been registered by the Comptroller of Public Accounts of the State of Texas.

WITNESS MY SIGNATURE AND SEAL OF OFFICE this _____.

Comptroller of Public Accounts
of the State of Texas

(SEAL)

FORM OF PAYING AGENT/REGISTRAR'S AUTHENTICATION CERTIFICATE

The following form of authentication certificate shall be printed on the face of the Bonds other than those initially delivered:

AUTHENTICATION CERTIFICATE

This bond is one of the bonds described in and delivered pursuant to the within-mentioned Order; and, except for the bonds initially delivered, this bond has been issued in exchange for or replacement of a bond, bonds, or a portion of a bond or bonds of an issue which originally was approved by the Attorney General of the State of Texas and registered by the Comptroller of Public Accounts of the State of Texas.

Computershare Trust Company, N.A.,
as Paying Agent/Registrar

By: _____
Authorized Signature: _____
Date of Authentication: _____

FORM OF ASSIGNMENT

The following form of assignment shall be printed on the back of each of the Bonds:

ASSIGNMENT

For value received, the undersigned hereby sells, assigns and transfers unto

(Please print or type name, address and zip code of Transferee)

(Please insert Social Security or Taxpayer Identification Number of Transferee)

the within Bond and all rights thereunder, and hereby irrevocably constitutes and appoints _____ attorney to transfer the within Bond on the books kept for registration thereof, with full power of substitution in the premises.

DATED: _____

Signature Guaranteed by:

Registered Owner

Authorized Signatory

NOTICE: The signature on this Assignment must correspond to the name of the registered owner as shown as it appears on the face of the within Bond in every particular and must be guaranteed in a manner acceptable to the Paying Agent/Registrar.

[Remainder of Page Intentionally Left Blank]

EXHIBIT B
FORM OF
PAYING AGENT/REGISTRAR AGREEMENT

B-1

EXHIBIT C
FORM OF
BOND PURCHASE AGREEMENT

C-1

EXHIBIT D
FORM OF
PRELIMINARY OFFICIAL STATEMENT

D-1

EXHIBIT E

DESCRIPTION OF ANNUAL FINANCIAL INFORMATION

The following information is referred to in Section 7.1 of this Order.

Annual Financial Statements and Operating Data

The financial information and operating data with respect to the District to be provided annually in accordance with such Section are as specified (and included in the Appendices or under the headings of the final Official Statement referred to) below:

1. The tables included in Appendix A appended to the final Official Statement and the audited financial statements of the District appended to the final Official Statement as Appendix B but for the most recently concluded Fiscal Year, and, to the extent that such statements are not completed and available, unaudited financial statements for such Fiscal Year.
2. The quantitative financial information and operating data presented in the final Official Statement in Tables 1 through 5 and Tables 7 through 12.

Accounting Principles

The accounting principles referred to in such Section are generally accepted accounting principles for governmental units as prescribed by the Government Accounting Standards Board from time to time, as such principles may be changed to comply with state law or federal regulation.

THE STATE OF TEXAS

§
§
§

COUNTY OF HARRIS

I, the undersigned, duly qualified County Clerk and Ex Officio Clerk of the Commissioners Court of Harris County, Texas, do hereby specify that the attached and foregoing is a true and correct copy of an order entitled:

ORDER AUTHORIZING THE ISSUANCE, SALE AND DELIVERY OF HARRIS COUNTY HOSPITAL DISTRICT, LIMITED TAX BONDS AND LIMITED TAX REFUNDING BONDS, WHICH MAY BE ISSUED IN ONE OR MORE SERIES IN ACCORDANCE WITH SPECIFIED PARAMETERS; LEVYING A CONTINUING DIRECT ANNUAL AD VALOREM TAX FOR THE PAYMENT OF PRINCIPAL AND INTEREST; AUTHORIZING THE AUTHORIZED REPRESENTATIVE TO APPROVE THE AMOUNTS, INTEREST RATES, PRICES, TERMS AND REDEMPTION PROVISIONS THEREOF; PROVIDING FOR THE REFUNDING AND DEFEASANCE OF CERTAIN OUTSTANDING OBLIGATIONS OF THE DISTRICT; APPROVING THE PREPARATION OF FINANCING DOCUMENTS AND PRESCRIBING THE TERMS AND FORM THEREOF; AUTHORIZING THE PREPARATION AND DISTRIBUTION OF ONE OR MORE OFFICIAL STATEMENTS IN CONNECTION WITH THE SALE OF THE BONDS; AND MAKING OTHER PROVISIONS AND AUTHORIZING OTHER ACTIONS SUPPORTING THE ISSUANCE AND ADMINISTRATION OF SUCH BONDS

adopted by such Commissioners Court at a regular meeting, open to the public, held on April [], 2026, together with an excerpt from the minutes of such meeting showing the adoption thereof, as same appears of record in the official minutes of such Commissioners Court on file in my office.

I further certify that the written notice of the date, hour, place and subject of the meeting of the Commissioners Court of Harris County, Texas, at which the foregoing order was adopted, was posted on a bulletin board located at a place convenient to the public in the Harris County Administration Building and readily accessible to the general public at the earliest possible time, pursuant to Chapter 551, Texas Government Code, as amended.

WITNESS MY HAND AND THE OFFICIAL SEAL OF SUCH COURT, this April [], 2026.

TENESHIA HUDSPETH, County Clerk and Ex Officio Clerk of the Commissioners Court of Harris County, Texas

By: _____
County Clerk

(SEAL)



Kimberly J. Williams, JD
Harris County Purchasing Agent

February 25, 2026

Board of Trustees Office
Harris Health

RE: Board of Trustees Meeting – March 11, 2026
Budget and Finance Agenda Items

The Office of the Harris County Purchasing Agent recommends review of the attached procurement actions:

- A. Approvals
- B. Transmittals

All recommendations are within the guidelines established by Harris County and Harris Health.

Sincerely,

Kimberly J. Williams

Kimberly J. Williams, JD
Purchasing Agent

JA/ea
Attachments

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: March 11, 2026 (Approvals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A1	QIAGEN, LLC MWBE Goal: Exempt Sole Source	Quantiferon TB Gold Plus Collection Tubes, Reagents and Controls for Harris Health - To provide testing supplies required for Tuberculosis testing on the fully automated immunology analyzer LIAISON® XL. Sole Source Exemption	Award Sole Source Exemption One (1) year initial term with four (4) one-year renewal options	Charles Motley		\$ 2,000,000
A2	Lonestar Electric Supply MWBE Goal: Exempt Sole Source	Paralleling Gear for Harris Health - To purchase an ABB manufactured gear to support the new generator at Ben Taub Hospital. Sole Source Exemption	Purchase Sole Source Exemption	Teong Chai		\$ 838,221
A3	Getinge USA Sales, LLC MWBE Goal: Exempt Sole Source	Service and Maintenance of Getinge Brand Equipment for Harris Health - To provide service and maintenance of Getinge brand equipment located at Lyndon B. Johnson Hospital. Sole Source Exemption	Purchase Sole Source Exemption Five-year initial term	James Young		\$ 447,402
A4	R1 RCM MWBE Goal: 0% Specialized, Technical, or Unique in Nature	Physician Advisor Services for Harris Health - Additional funds are required due to an increase in the amount of chart audits requested for Harris Health inpatient and outpatient facilities. Job No. FB03052025	Additional Funds July 01, 2025 through June 30, 2026	Alyssa Davis	\$ 200,000	\$ 250,000
A5	Alpha Eyecare Associates, PLLC (HCHD-695) MWBE Goal: 0% Specialized, Technical, or Unique in Nature	Optometry and Ophthalmology Services for Harris Health - To continue providing optometrists and ophthalmologists to conduct eye examinations for detainees at the Harris County Sheriff's Office Facilities. Professional Services Exemption	Ratify Additional Funds Professional Services Exemption March 01, 2025 through February 28, 2026	Trinette Larks	\$ 245,000	\$ 120,500
					Total Expenditures	\$ 3,656,123
					Total Revenue	\$ (0)

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: March 11, 2026 (Transmittals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B1	Philips Healthcare (PP-IM-280) MWBE Goal: Exempt GPO	Cardiovascular Imaging - To purchase six (6) image guided therapy systems for the new Lyndon B. Johnson Hospital. Equipment will be installed in the EP, Cath and IR Laboratories. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Only Offer Received	Arun Mathew		\$ 12,424,457
B2	GE Healthcare (PP-IM-265) MWBE Goal: Exempt GPO	Computed Tomography - To add five (5) CT machines to LBJ Hospital as part of the LBJ Expansion Project. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Offer(s) Meeting Requirements	Teong Chai		\$ 7,624,115
B3	Karl Storz Endoscopy-America, Inc. (PP-OR-2304) MWBE Goal: Exempt GPO	OR Integration and Automation Systems - This procurement is to purchase video and imaging integration platforms for twenty-four (24) operating rooms and four (4) conference rooms at the new LBJ Hospital. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Only Offer Received	Teong Chai		\$ 6,998,460
B4	GE Healthcare (PP-IM-270) MWBE Goal: Exempt GPO	Magnetic Resonance Imaging - To add two (2) MRI scanners to LBJ Hospital as part of the LBJ Expansion Project. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Offer(s) Meeting Requirements	Teong Chai		\$ 4,412,932
B5	Steris Corporation (PP-OR-1951) MWBE Goal: Exempt GPO	OR Lights and Booms - To purchase surgical lights and booms for C-Section, Endo Bronch and Imaging Suites as well as the Operating Rooms and Emergency Departments as part of the LBJ expansion project. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Only Offer Received	Teong Chai		\$ 4,347,500
B6	Medline Industries (PP-OR-1967) MWBE Goal: Exempt GPO	Custom Procedure Trays - To provide Harris Health with custom procedural packs. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Contract(s) One-year initial term with four (4) four-year renewal options	Charles Motley		\$ 3,152,061
B7	New York Life Insurance Company dba Life Insurance Company of North America (HCHD-1170) MWBE Goal: 6%	Employee Benefits Coverage and Benefits Administration Services for Harris Health - To continue employee benefit coverage and benefits administration services for Harris Health. <i>Job No. 230212, Board Motion 24.12-175</i>	Renewal January 01, 2025 through December 31, 2025	Jamie Lard	\$ 3,000,000	\$ 3,115,000
B8	GE Healthcare (PP-IM-269) MWBE Goal: Exempt GPO	Molecular Imaging - To add four (4) CT/SPECT imaging systems to LBJ Hospital as part of the LBJ Expansion project. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Offer(s) Meeting Requirements	Teong Chai		\$ 2,657,703
B9	Philips Healthcare (PP-IM-282) MWBE Goal: Exempt GPO	General Radiology - To purchase nine (9) x-ray systems for the new Lyndon B. Johnson Hospital. Equipment will be installed in the following departments: Main Radiology/Diagnostic Imaging, Emergency Center, Ortho Exam Room, and Shock/Trauma. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Only Offer Received	Arun Mathew		\$ 2,481,716

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B10	PartsSource, Inc. (HCHD-386) MWBE Goal: Exempt GPO	Biomedical Equipment Parts and Services for Harris Health - To continue providing the PartsSource PRO Managed Service Platform to assist in procuring medical equipment parts and services for Harris Health <i>Premier Healthcare Alliance, L.P. Contract</i>	Additional Funds Extension February 28, 2026 through February 27, 2027	James Young	\$ 2,324,013	\$ 2,324,013
B11	Olympus America Inc. (PP-OR-2312) MWBE Goal: Exempt GPO	Surgical Endoscopy - Flexible - This procurement is replacing respiratory care video endoscopy equipment that is well past their expected useful life at Ben Taub and LBJ Hospitals. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Only Offer Received	Arun Mathew		\$ 1,666,355
B12	Ortho Clinical Diagnostics (GA-07288) MWBE Goal: Exempt GPO	Blood Bank Analyzer(s), Reagents, Consumables, and Service for Harris Health - To continue providing analysis of blood tests using blood bank analyzers for Harris Health patients. <i>Premier Healthcare Alliance, L.P. Contract</i>	Additional Funds Extension February 01, 2026 through January 31, 2028	Norin pung	\$ 796,612	\$ 1,566,239
B13	Trace3, LLC (Choice Partners#25/018MF-71) MWBE Goal: 0% Specialized, Technical, or Unique in Nature	Cisco Secure Access Subscription for Harris Health - To consolidate vendors by adding functionality from Cisco, which is currently responsible for all network appliances at Harris Health, so it will complement the current security and network stack. This will replace existing vendor for less cost while also providing additional features that are currently not implemented, while still allowing for a similar UI experience and be easier to support. <i>Choice Partners, a division of Harris County Department of Education Cooperative Program</i>	Award Low quote Three-year initial term	A.Kilty		\$ 1,359,925
B14	General Datatech, L.P. (DIR-CPO-5347) MWBE Goal: 0% Drop Shipped	Product and services - Cisco Network, Switches, License and Services for Holly Hall Operations Center. <i>State of Texas Department of Information Resources (DIR) Cooperative Contract</i>	Award Low quote	A. Kilty		\$ 1,319,412
B15	Diamond Drugs, Inc. d/b/a Diamond Pharmacy Services MWBE Goal: 0% Specialized, Technical, or Unique in Nature	Pharmaceutical Dispensing for Institutionalized Persons of Harris County - To allow Harris Health to utilize this contract to continue support to Harris County Community Supervision & Corrections Department (CSCD), in accordance with the Interlocal Agreement between Harris Health and CSCD for provision of health care services and pharmaceuticals to misdemeanor and felony offenders. <i>HCHD-1275</i>	Transmittal Job No. 220232, Board Motion 25.06-65 October 01, 2025 through September 30, 2026	Charles Motley		\$ 1,300,000
B16	GE Precision Healthcare (PP-IM-266) MWBE Goal: Exempt GPO	General Radiography - To purchase two (02) Precision 180 radiography and fluoroscopy systems for Diagnostic Imaging department at LBJ Hospital as part of the LBJ expansion project. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Only Offer Received	Teong Chai		\$ 1,184,000
B17	Brink's Inc. (HCHD-1014) MWBE Goal: 0% Non-Divisible	Armored Car Services and Related Items for Harris County - To provide armored car services and Brink's Complete Service for the transportation and deposit of cash at Harris Health. <i>Job No. 210229</i>	Award Best proposal meeting requirements Four-year initial term	Crystal Cooper		\$ 1,074,048

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B18	Sunbelt Rentals Inc. (062320-SNB) MWBE Goal: 0% Non-Divisible	Equipment Rental Provider - Additional funds are needed to continue the rental of generators at Smith Clinic, Martin Luther King Clinic and El Franco Lee Clinic from December 01, 2025 to November 30, 2026. <i>Sourcewell</i>	Additional Funds	Patrick Casey	\$ 406,000	\$ 691,000
B19	Carefusion Solutions, LLC (PPP28CFS01) MWBE Goal: Exempt GPO	Medication and Supply Automation - To provide upgrade involving a software transition from the existing non-profile Pyxis units to profile Pyxis units at Ben Taub Hospital and Lyndon B. Johnson (LBJ) Hospital. This upgrade is expected to enhance functionality and streamline workflow. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Contract(s)	Jabeen Pattassery John		\$ 645,609
B20	Agiliti (PP-NS-2138) MWBE Goal: Exempt GPO US Med Equipment (PP-NS-2139) MWBE Goal: Exempt GPO	Peak Use Rental Equipment - To provide rental of various equipment to supplement facilities during periods of high patient census. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Contract(s) December 01, 2025 through November 30, 2028	Damien Wiley		\$ 620,000
B21	Solid Border, Inc. (DIR-CPO-4850) MWBE Goal: 0% Non-Divisible	Radware DefensePro Software Maintenance and Support for Harris Health - To provide real-time network security protection against evolving network attacks in support of Harris Health. <i>State of Texas Department of Information Resources (DIR) Cooperative Contract</i>	Purchase Low quote Three-year initial term	Salman Khan		\$ 539,937
B22	ABC Pest Control of Houston, Inc. MWBE Goal: 0% Non-Divisible	Integrated Pest Management Services and Related Items for Harris County - To perform Pest Control Management Services in all Harris Health facilities. <i>Job No. 240086</i>	Utilization of Contract March 30, 2026 through September 30, 2026 with three (3) one- year renewal options	Jake Goldstein		\$ 450,000
B23	Mark III Systems - Government Solutions, LLC MWBE Goal: 0% Non-Divisible	Application and Database Servers - To provide a system composed of Dell PowerEdge R660 vSAN nodes with a pair of switches is a hyper-converged infrastructure (HCI) solution that provides software-defined storage using Dell's high-performance 1U rack servers and redundant networking for the new Central Fill Pharmacy Automation System. <i>State of Texas Department of Information Resources (DIR) Cooperative Contract</i>	Purchase Low quote	Mike Castillo		\$ 390,000
B24	ICU Medical Sales Inc (PP-NS-2113 / HCHD 1818) MWBE Goal: Exempt GPO	Safety IV Catheters - To provide Harris Health with safety IV catheters with integrated extension sets and needless connector valves. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Contract(s) One-year initial term with two (2) two-year renewal options	Charles Motley		\$ 354,452
B25	Insight Direct USA, Inc. MWBE Goal: Exempt GPO	Products and Services - This initiative aims to replace Harris Health's existing inventory of HP EliteDesk Mini laptops with updated, high-performance systems to ensure operational efficiency, security compliance, and support for evolving technology requirements. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Lowest Offer	A. Kilty		\$ 303,611

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B26	Hewlett Packard Enterprise Company (DIR-CPO-5381) MWBE Goal: 0% Non-Divisible	Products and Services - Hewlett-Packard will provide next business day, 6 hour call to repair and includes on-site replacement of failed equipment, operating systems updates, and 24/7 technical support. The maintenance period of this term is 1/25/26 – 1/24/27 <i>State of Texas Department of Information Resources (DIR) Cooperative Contract</i>	Award Only quote January 25, 2026 through February 26, 2027	A. Kilty		\$ 260,892
B27	SHI Government Solutions, Inc. (DIR-CPO-5850) MWBE Goal: 0% Drop Shipped	Hewlett-Packard (HP) Computer Monitor Purchase for Harris Health - To purchase 1,500 monitors that will replace outdated monitors that have reached end of life. <i>State of Texas Department of Information Resources (DIR) Cooperative Contract</i>	Purchase Low quote	Antony Kilty		\$ 247,755
B28	Global Healthcare Exchange, LLC [HCHD-1491] MWBE Goal: Exempt Sole Source	eCommerce Procurement Cycle Solutions and Subscription Services for Harris Health - Additional funds are required to add Lumere Product Introduction Management and Data Measurement Subscription services to the existing Agreement. <i>Sole Source Exemption, Board Motion 25.01-07</i>	Additional Funds Sole Source Exemption November 07, 2025 through November 06, 2027	Joemon James	\$ 492,076	\$ 237,016
B29	Verizon Wireless (HCHD-1740) (DIR-TELE-CTSA-003) MWBE Goal: 0% Non-Divisible	Wireless Voice and Data Services for Harris Health - To continue to provide wireless voice and data services for on-call smart devices that support 24-hour, seven days per week Harris Health Operations. This purchase covers all Verizon accounts used throughout Harris Health. <i>State of Texas Department of Information Resources (DIR) Cooperative Contract</i>	Purchase Only quote One (1) year initial term with two (2) one-year renewal options	Mohammad Manekia		\$ 210,000
B30	Edwards Lifesciences LLC MWBE Goal: Exempt Public Health or Safety	Heart Valves for Harris Health - To continue providing physician clinically preferred heart valves used in cardiovascular surgical procedures for the Operating Room at Ben Taub Hospital. <i>Public Health or Safety Exemption</i>	Award Public Health or Safety Exemption One (1) year initial term with one (1) one-year renewal options	Charles Motley		\$ 200,000
B31	Hoar Program Management, LLC (HPM) [HCHD-1204] MWBE Goal: 20%	Audit Services for the Lyndon B. Johnson Hospital Expansion for Harris Health - Additional funds are required to support the addition of monthly payment application review and prevailing wage rate monitoring services to the current Agreement. <i>Job No. 230332, Board Motion 24.01-10</i>	Additional Funds	Brandon Cannaday	\$ 567,275	\$ 200,000
B32	The Staywell Company LLC (GA-06947) MWBE Goal: Exempt Sole Source	Healthcare Content Library for Harris Health - To continue providing a license for the HealthHub digital content library which includes a variety of health topics including wellness and prevention. <i>Sole Source Exemption</i>	Additional Funds Extension Sole Source Exemption November 29, 2025 through November 28, 2028	Amanda Callaway	\$ 56,135	\$ 191,062
B33	Getinge USA Sales LLC MWBE Goal: Exempt Sole Source	Preventative Maintenance and Repair Services for Harris Health - Getinge will provide preventative maintenance and repair services for CardioSave Balloon Pumps at Ben Taub Hospital. <i>Sole Source Exemption</i>	Award Sole Source Exemption Four-year initial term	Tim Tatum		\$ 186,948

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B34	Insight Direct (USA) Inc. MWBE Goal: Exempt GPO	Hardware/Software Resellers - To provide database security monitoring solution to monitor and audit all access to sensitive data from SQL and Oracle databases to help Harris Health maintain continuous HIPAA compliance. This maintenance renewal includes the subscription license renewal for the FlexProtect Plus for Data Security Base Plan. Premier Healthcare Alliance, L.P. Contract	Award Only Offer Received November 25, 2025 through November 24, 2026	Salman Khan		\$ 186,552
B35	Stryker Medical MWBE Goal: Exempt Sole Source	Preventative Maintenance and Repair Services for Harris Health - Stryker will provide preventative maintenance and repair services for Stryker Emergency Care products used by Harris Health's Care Transitions and Integration Department. Sole Source Exemption	Award Sole Source Exemption Three-year initial term with two (2) one-year renewal options	Henry Flores		\$ 185,803
B36	Brink's Inc. (HCHD-1776) MWBE Goal: 0% Non-Divisible	Armored Car Services and Related Items for Harris County - To provide armored car services for the collection and deposit of cash from the automated teller machines in the parking garages at Harris Health. Job No. 210229	Award Best proposal meeting requirements Three-year initial term with one (1) one-year renewal options	Jon Hallaway		\$ 183,453
B37	Advanced Instruments LLC DBA NOVA Biomedical Corp. MWBE Goal: 0% Specialized, Technical, or Unique in Nature	Osmometer Equipment for Harris Health - To replace three (3) freezing point osmometers that are no longer supported by the manufacturer at Ben Taub and LBJ Hospitals. Offer No. NMB112525	Purchase Only offer received	Arun Mathew		\$ 181,568
B38	SHI Government Solutions, Inc. (DIR-CPO-5241) MWBE Goal: 0% Non-Divisible	SolarWinds Maintenance Renewal - To provide SolarWinds, the primary monitoring system for our servers, databases, storage, and network infrastructure at all sites. SolarWinds enables Harris Health to detect issues with our applications, including but not limited to, Epic, Imaging, Lab, Pharmacy, PeopleSoft, and Business Intelligence systems. State of Texas Department of Information Resources (DIR) Cooperative Contract	Award Low quote One (1) year initial term with two (2) one-year renewal options	Jeff Mastrofrancesco		\$ 173,062
B39	Philips Healthcare (PP-SV-369) MWBE Goal: Exempt GPO	Clinical Equipment Repair and Maintenance Services - Additional funds are needed to provide service and maintenance for Philips brand Cath Lab equipment located throughout Harris Health. Premier Healthcare Alliance, L.P. Contract	Additional Funds December 12, 2025 through December 11, 2035	James Young	\$ 4,284,584	\$ 169,650
B40	e-Builder, Inc. (GA-06581) MWBE Goal: 0% Specialized, Technical, or Unique in Nature	Project and Program Management Solution for Harris Health - To continue software subscription services that are used to analyze and collectively manage system projects. Additional funds are required to cover the increased cost of services that are based on the increase in annual capital spend and included in the current Agreement terms. Job No. 140343	Additional Funds November 01, 2025 through October 31, 2026	Teong Chai, Patrick Casey	\$ 250,000	\$ 160,000

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B41	Z5 Inventory Inc. (HCHD-1676) (PPPH25CII02) MWBE Goal: 0% Non-Divisible	Physical Inventory Services - To provide on-site resources to conduct physical inventories in the OR and procedural areas at Ben Taub and Lyndon B. Johnson Hospitals, as well as analysis and counting of all client inventory, evaluation reports, full details of client catalog, expiration risks, and audit services. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Only Offer Received One (1) year initial term	Charles Motley		\$ 155,110
B42	AMN Healthcare Locum Tenens Inc (HCHD-754) MWBE Goal: N/A Contract was procured prior to MWBE program	Jail Health - Temp Staffing - Additional funds are required to continue providing medical temporary personnel for Correctional Health. The extension will include one (1) additional one-year renewal option. <i>Professional Services Exemption</i>	Additional Funds Extension Professional Services Exemption March 01, 2026 through February 28, 2027	Trinette Larks	\$ 151,501	\$ 151,501
B43	Cardinal Healthcare MWBE Goal: 0% Drop Shipped	Laboratory Equipment for Harris Health - To replace two (2) cover slipper units that are past their useful life in the Laboratory at Ben Taub Hospital. <i>Offer No. NMB012826</i>	Purchase Lowest priced offer meeting requirements	Arun Mathew		\$ 150,500
B44	Santa Maria Hostel, Inc. (HCHD-352) MWBE Goal: Exempt Funding Source	Support Services for the Maternal Opioid Misuse (MOM) Model for Harris Health System - Additional funds are needed for the additional support services provided to pregnant and postpartum women with opioid use disorder and their infants during the 2025 extension term. <i>Sole Source Exemption</i>	Additional Funds Sole Source Exemption January 01, 2025 through December 31, 2025	Suzanne Amanda Lundeen	\$ 75,847	\$ 150,158
B45	Texas Landscape Group, LLC. (HCHD-1302) MWBE Goal: 100%	Landscape Maintenance & Related Services for Harris Health - To continue providing landscape maintenance and related services for Ben Taub and Lyndon B. Johnson (LBJ) Hospitals. <i>Offer No. PTO102022</i>	Renewal December 01, 2025 through November 30, 2026	Russell Rodecap	\$ 77,000	\$ 150,000
B46	Stryker Medical MWBE Goal: Exempt Sole Source	Stretchers - To purchase four (04) EMS Stretchers for Holly Hall Operations Center of Harris Health. <i>Sole Source Exemption</i>	Purchase Sole Source Exemption	Arun Mathew		\$ 148,500
B47	The Trevino Group, Inc. MWBE Goal: 100%	Expansion of Obstetric Resuscitation Room for Harris Health - To provide all labor, materials, equipment, and incidental for the renovation and expansion of the obstetric resuscitation room at Ben Taub Hospital. <i>Offer No. FDA06262025</i>	Award Lowest priced offer meeting requirements	Babak Zare		\$ 142,943
B48	Aunt Bertha, a Public Benefit Company (HCHD-606) MWBE Goal: 0% Non-Divisible	FindHelp for Harris Health - To provide a web-based social services technology platform application used to connect patients to helpful programs to improve outcomes in local, free, or low-cost social services such as food, housing, healthcare, and job training. <i>Offer No. JD092325</i>	Renewal March 01, 2026 through February 28, 2027	Azuka Emeoha	\$ 49,451	\$ 136,000
B49	McCoy Rockford, Inc. MWBE Goal: Exempt GPO	Furniture and Systems, Seating and Accessories - This procurement is to purchase one hundred fifty (150) Amia chairs for Quentin Mease Health Center. <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Lowest Offer	Cindy Perez		\$ 109,595

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B50	Craneware Inc. (GA-07749) MWBE Goal: Exempt Sole Source	Maintenance and Support of Chargemaster Toolkit Software. - To provide continued maintenance and support services for Chargemaster Toolkit Software solution used by Harris Health Financial Services for daily claims related to billing. Sole Source Exemption	Renewal Sole Source Exemption December 31, 2025 through December 30, 2026	N. Martinez	\$ 99,527	\$ 104,503
B51	Data Innovations, Inc. (GA-06882) MWBE Goal: Exempt Sole Source	Instrument Manager and Lab GPS Software for Harris Health. - To provide continued software maintenance and support for Instrument Manager used to service as middleware between the lab instrumentation and Epic. Additional funds are required to add Lab GPS software and upgrade existing Instrument Manager. Sole Source Exemption	Additional Funds Sole Source Exemption September 07, 2025 through September 06, 2026	Antony Kilty	\$ 49,805	\$ 54,589
					Total Expenditures	\$ 67,422,281
					Total Revenue	\$ (0)

Wednesday, March 11, 2026

Consideration of Approval of Contract Recommendations
(Item B1 of the Contract Matrix)

Contract Recommendation:

B1. New Ad Hoc Agreement

- Contractor: Norton Rose Fulbright US LLP
- Project Owner: Sara Thomas
- Term: July 1, 2026-June 30, 2027
- Amount: \$500,000.00

Contract Agenda Item(s) for the Harris County Hospital District dba Harris Health, Board of Trustees Report
Contract Matrix: March 11, 2026

No.	Contractor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Amount
B1	Norton Rose Fulbright US LLP	Consideration of approval of an agreement between Harris County Hospital District d/b/a Harris Health and Norton Rose Fulbright US LLP for legal advice related to managed care contracts and health care compliance matters.	Ad Hoc Agreement with Two Automatic Renewals	July 01, 2026 through June 30, 2027	Sara Thomas	\$ 500,000.00
TOTAL AMOUNT:						\$ 500,000.00

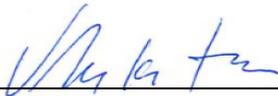
Meeting of the Board of Trustees

Wednesday, March 11, 2026

Consideration of Acceptance of the Harris Health January 2026 Financial Report
Subject to Audit

Attached for your review and consideration is the January 2026 Financial Report.

Administration recommends that the Board accept the financial report for the period ended January 31, 2026, subject to final audit.



Victoria Nikitin
EVP – Chief Financial Officer



Financial Statements

As of the Month Ended January 31, 2026
Subject to Audit



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Financial Highlights Review HARRISHEALTH

As of January 31, 2026

Operating income for the month ended January 31, 2026 was \$30.3 million compared to budgeted income of \$10.1 million.

Total net revenue for the month ended January 31, 2026 of \$244.0 million was \$3.1 million or 1.3% more than budget. Net patient revenue was \$1.8 million less than budget while Medicaid Supplement Programs was \$1.9 million more than budget.

As of January 31, 2026, total expenses of \$213.7 million were \$17.1 million or 7.4% less than budget. Total supply and purchased services expense were \$6.0 million and \$5.0 million, respectively, less than budget while total labor cost were \$7.2 million less than budget. An ongoing decline in patient volumes as well as the one-day closure of clinics and reduction in hospital services attributed to the winter storm, contributed to the positive variances. In addition, these positive variances are being driven in part by the timing of strategic projects compared to plan resulting in a delay in the onboarding of incremental FTEs, as well as a reduction in enrollment for the ACA Marketplace plan resulting from changes at the federal level.

For the month ended January 31, 2026, total patient days and average daily census decreased 2.4% compared to budget. Inpatient case mix index, a measure of patient acuity, was 0.9% higher than budget while length of stay was 3.8% higher than budget. Emergency room visits were 1.2% less than budget. Total clinic visits, including telehealth, were 15.6% lower compared to budget. Births were down 32.1%. The winter storm had a greater impact on the reduction in clinic volumes.

Total cash receipts for the month were \$708.0 million. The System has \$1,691.6 million in unrestricted cash, cash equivalents and investments, representing 253.4 days cash on hand. Days cash on hand continues to be impacted by reimbursement from the Series 2025 bond totaling \$667.2 million as of January 31, 2026, for capital expenditures tied to the Strategic Capital Plan. The remainder of the \$840 million issuance is recorded an asset limited as to use within the balance sheet. The corresponding debt is shown within the long-term debt portion of the balance sheet.

Harris Health has \$163.5 million in net accounts receivable, representing 69.6 days of outstanding patient accounts receivable at January 31, 2026. The January balance sheet reflects a combined net receivable position of \$152.3 million under the various Medicaid Supplemental programs. The current portion of ad valorem taxes receivable is \$660.5 million, which is offset by ad valorem tax collections as received. Accounts payable and accrued liabilities include \$824.1 million in deferred ad valorem tax revenues that are released as ad valorem tax revenue is recognized. As of January 31, 2026, \$458.9 million in ad valorem tax collections were received and \$412.0 million in current ad valorem tax revenue was recognized..

Income Statement

HARRISHEALTH

As of January 31, 2026 and 2025 (in \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	PRIOR YEAR	PERCENT VARIANCE
REVENUE								
Net Patient Revenue	\$ 72.4	\$ 74.2	-2.5%	\$ 288.8	\$ 280.4	3.0%	\$ 261.0	10.6%
Medicaid Supplemental Programs	56.5	54.6	3.5%	221.0	218.5	1.2%	210.5	5.0%
Other Operating Revenue	7.2	4.1	77.9%	17.0	16.9	0.2%	46.9	-63.8%
Total Operating Revenue	\$ 136.1	\$ 132.9	2.4%	\$ 526.8	\$ 515.9	2.1%	\$ 518.5	1.6%
Net Ad Valorem Taxes	101.3	101.3	0.0%	405.6	405.2	0.1%	338.2	19.9%
Net Tobacco Settlement Revenue	-	-	0.0%	-	-	0.0%	-	0.0%
Capital Gifts & Grants	-	0.8	0.0%	-	3.3	-100.0%	-	0.0%
Interest Income & Other	6.5	5.9	11.1%	24.2	23.5	3.0%	21.5	12.4%
Total Nonoperating Revenue	\$ 107.9	\$ 108.0	-0.1%	\$ 429.8	\$ 432.0	-0.5%	\$ 359.7	19.5%
Total Net Revenue	\$ 244.0	\$ 240.9	1.3%	\$ 956.6	\$ 947.9	0.9%	\$ 878.2	8.9%
EXPENSE								
Salaries and Wages	\$ 84.7	\$ 91.9	7.8%	\$ 333.9	\$ 363.4	8.1%	\$ 337.9	1.2%
Employee Benefits	28.8	28.8	-0.1%	107.3	115.2	6.9%	104.8	-2.4%
Total Labor Cost	\$ 113.5	\$ 120.7	5.9%	\$ 441.2	\$ 478.6	7.8%	\$ 442.7	0.3%
Supply Expenses	23.6	29.6	20.1%	102.3	117.2	12.7%	105.6	3.1%
Physician Services	40.4	39.4	-2.6%	157.5	157.5	0.0%	150.2	-4.9%
Purchased Services	23.8	28.8	17.5%	99.2	115.3	13.9%	100.2	1.0%
Depreciation & Interest	12.3	12.3	-0.5%	49.7	48.7	-2.0%	35.4	-40.5%
Total Operating Expense	\$ 213.7	\$ 230.8	7.4%	\$ 849.9	\$ 917.4	7.4%	\$ 834.1	-1.9%
Operating Income (Loss)	\$ 30.3	\$ 10.1		\$ 106.7	\$ 30.5		\$ 44.1	
Total Margin %	12.4%	4.2%		11.2%	3.2%		5.0%	

Balance Sheet

HARRISHEALTH

January 2026 and 2025 (in \$ Millions)

	CURRENT YEAR	PRIOR YEAR
<u>CURRENT ASSETS</u>		
Cash, Cash Equivalents and Short Term Investments	\$ 1,691.6	\$ 1,578.4
Net Patient Accounts Receivable	163.5	135.4
Net Ad Valorem Taxes, Current Portion	660.5	381.5
Other Current Assets	245.0	264.1
Total Current Assets	\$ 2,760.7	\$ 2,359.5
<u>CAPITAL ASSETS</u>		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 591.8	\$ 563.7
Construction in Progress	961.9	297.8
Right of Use Assets	35.1	34.0
Total Capital Assets	\$ 1,588.8	\$ 895.4
<u>ASSETS LIMITED AS TO USE & RESTRICTED ASSETS</u>		
Debt Service & Capital Asset Funds	\$ 217.7	\$ 35.6
LPPF Restricted Cash	146.8	132.8
Capital Gift Proceeds	56.9	54.5
Other - Restricted	32.9	1.0
Total Assets Limited As to Use & Restricted Assets	\$ 454.3	\$ 224.0
Other Assets	53.8	40.5
Deferred Outflows of Resources	138.8	182.3
Total Assets & Deferred Outflows of Resources	\$ 4,996.5	\$ 3,701.8
<u>CURRENT LIABILITIES</u>		
Accounts Payable and Accrued Liabilities	\$ 426.9	\$ 306.3
Employee Compensation & Related Liabilities	156.5	148.7
Deferred Revenue - Ad Valorem	824.1	703.9
Estimated Third-Party Payor Settlements	48.3	30.7
Current Portion Long-Term Debt and Capital Leases	22.9	36.4
Total Current Liabilities	\$ 1,478.7	\$ 1,226.0
Long-Term Debt	1,119.7	277.0
Net Pension & Post Employment Benefits Liability	638.2	683.4
Other Long-Term Liabilities	5.6	8.1
Deferred Inflows of Resources	82.2	110.4
Total Liabilities	\$ 3,324.3	\$ 2,304.7
Total Net Assets	\$ 1,672.2	\$ 1,397.0
Total Liabilities & Net Assets	\$ 4,996.5	\$ 3,701.8

Cash Flow Summary



As of January 31, 2026 and 2025 (in \$ Millions)

	MONTH-TO-MONTH		YEAR-TO-DATE	
	CURRENT YEAR	PRIOR YEAR	CURRENT YEAR	PRIOR YEAR
CASH RECEIPTS				
Collections on Patient Accounts	\$ 76.4	\$ 77.3	\$ 297.3	\$ 282.9
Medicaid Supplemental Programs	80.4	63.1	103.9	72.4
Net Ad Valorem Taxes	458.9	561.5	563.2	657.3
Tobacco Settlement	-	-	-	-
Other Revenue	92.3	4.8	302.2	34.6
Total Cash Receipts	\$ 708.0	\$ 706.6	\$ 1,266.6	\$ 1,047.2
CASH DISBURSEMENTS				
Salaries, Wages and Benefits	\$ 148.8	\$ 143.7	\$ 499.4	\$ 444.4
Supplies	35.2	29.9	127.4	126.2
Physician Services	37.7	36.4	150.2	142.1
Purchased Services	42.7	29.4	111.5	103.2
Capital Expenditures	88.3	32.6	338.8	121.8
Debt and Interest Payments	0.2	0.3	1.0	1.1
Other Uses	13.2	(6.3)	(5.3)	(6.6)
Total Cash Disbursements	\$ 366.1	\$ 266.0	\$ 1,222.9	\$ 932.2
Net Change	\$ 341.9	\$ 440.7	\$ 43.8	\$ 115.0
Unrestricted cash, cash equivalents and investments - Beginning of year			\$ 1,647.8	
Net Change			\$ 43.8	
Unrestricted cash, cash equivalents and investments - End of period			\$ 1,691.6	

Performance Ratios



As of January 31, 2026 and 2025 (in \$ Millions)

	MONTH-TO-MONTH		YEAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	CURRENT YEAR	CURRENT BUDGET	PRIOR YEAR
<u>OPERATING HEALTH INDICATORS</u>					
Operating Margin %	12.4%	4.2%	11.2%	3.2%	5.0%
Run Rate per Day (In\$ Millions)	\$ 6.6	\$ 7.2	\$ 6.6	\$ 7.2	\$ 6.5
Salary, Wages & Benefit per APD	\$ 2,606	\$ 2,655	\$ 2,502	\$ 2,657	\$ 2,477
Supply Cost per APD	\$ 543	\$ 651	\$ 580	\$ 651	\$ 591
Physician Services per APD	\$ 927	\$ 866	\$ 893	\$ 874	\$ 840
Total Expense per APD	\$ 4,905	\$ 5,075	\$ 4,820	\$ 5,092	\$ 4,667
Overtime as a % of Total Salaries	2.9%	2.6%	2.8%	2.6%	3.8%
Contract as a % of Total Salaries	2.8%	2.8%	3.0%	2.8%	3.2%
Full-time Equivalent Employees	10,369	10,731	10,370	10,737	10,502
<u>FINANCIAL HEALTH INDICATORS</u>					
Quick Ratio			1.8		1.9
Unrestricted Cash (In \$ Millions)			\$ 1,691.6	\$ 2,105.9	\$ 1,578.4
Days Cash on Hand			253.4	292.6	241.0
Days Revenue in Accounts Receivable			69.6	67.9	63.8
Days in Accounts Payable			50.5		43.8
Capital Expenditures/Depreciation & Amortization			1030.3%		383.1%
Average Age of Plant(years)			10.1		9.8

Harris Health Key Indicators



Statistical Highlights



As of January 31, 2026 and 2025

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT MONTH	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	43,562	45,469	-4.2%	176,314	180,150	-2.1%	178,718	-1.3%
Outpatient % of Adjusted Volume	60.8%	62.4%	-2.7%	61.8%	62.7%	-1.4%	62.7%	-1.5%
Primary Care Clinic Visits	39,953	49,020	-18.5%	171,723	177,372	-3.2%	178,263	-3.7%
Specialty Clinic Visits	18,909	22,135	-14.6%	80,707	83,781	-3.7%	82,329	-2.0%
Telehealth Clinic Visits	9,919	10,368	-4.3%	40,586	37,471	8.3%	39,594	2.5%
Total Clinic Visits	68,781	81,523	-15.6%	293,016	298,624	-1.9%	300,186	-2.4%
Emergency Room Visits - Outpatient	11,446	11,625	-1.5%	44,795	47,401	-5.5%	46,976	-4.6%
Emergency Room Visits - Admitted	1,868	1,845	1.2%	7,387	7,150	3.3%	7,043	4.9%
Total Emergency Room Visits	13,314	13,470	-1.2%	52,182	54,551	-4.3%	54,019	-3.4%
Surgery Cases - Outpatient	962	908	5.9%	3,996	3,742	6.8%	3,833	4.3%
Surgery Cases - Inpatient	765	893	-14.3%	3,378	3,659	-7.7%	3,625	-6.8%
Total Surgery Cases	1,727	1,801	-4.1%	7,374	7,401	-0.4%	7,458	-1.1%
Total Outpatient Visits	118,909	148,529	-19.9%	498,222	570,391	-12.7%	505,050	-1.4%
Inpatient Cases (Discharges)	2,482	2,575	-3.6%	10,176	10,720	-5.1%	10,227	-0.5%
Outpatient Observation Cases	906	913	-0.8%	3,554	3,774	-5.8%	3,989	-10.9%
Total Cases Occupying Patient Beds	3,388	3,488	-2.9%	13,730	14,494	-5.3%	14,216	-3.4%
Births	337	496	-32.1%	1,462	2,005	-27.1%	1,961	-25.4%
Inpatient Days	17,096	17,083	0.1%	67,313	67,186	0.2%	66,602	1.1%
Outpatient Observation Days	3,030	3,545	-14.5%	11,430	14,006	-18.4%	14,646	-22.0%
Total Patient Days	20,126	20,628	-2.4%	78,743	81,192	-3.0%	81,248	-3.1%
Average Daily Census	649.2	665.4	-2.4%	640.2	660.1	-3.0%	660.5	-3.1%
Average Operating Beds	703	704	-0.1%	701	704	-0.4%	702	-0.1%
Bed Occupancy %	92.3%	94.5%	-2.3%	91.3%	93.8%	-2.6%	94.1%	-3.0%
Inpatient Average Length of Stay	6.89	6.63	3.8%	6.61	6.27	5.5%	6.51	1.6%
Inpatient Case Mix Index (CMI)	1.728	1.712	0.9%	1.679	1.712	-2.0%	1.707	-1.6%
Payor Mix (% of Charges)								
Charity & Self Pay	47.1%	45.5%	3.4%	45.3%	45.5%	-0.4%	41.8%	8.4%
Medicaid & Medicaid Managed	18.9%	18.8%	0.5%	20.0%	18.8%	6.6%	20.0%	0.1%
Medicare & Medicare Managed	11.5%	10.6%	8.2%	11.3%	10.6%	6.2%	11.1%	1.5%
Commercial & Other	22.5%	25.1%	-10.1%	23.3%	25.1%	-6.9%	27.0%	-13.7%
Total Unduplicated Patients - Rolling 12				237,342			246,191	-3.6%
Total New Patient - Rolling 12				82,175			89,728	-8.4%

Harris Health

Statistical Highlights

January FY 2026

Cases Occupying Beds - CM

Actual	Budget	Prior Year
3,388	3,488	3,358

Cases Occupying Beds - YTD

Actual	Budget	Prior Year
13,730	14,494	14,216

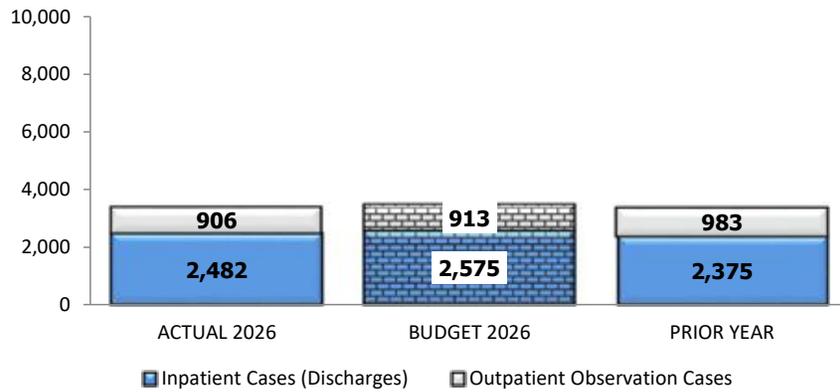
Emergency Visits - CM

Actual	Budget	Prior Year
13,314	13,470	13,240

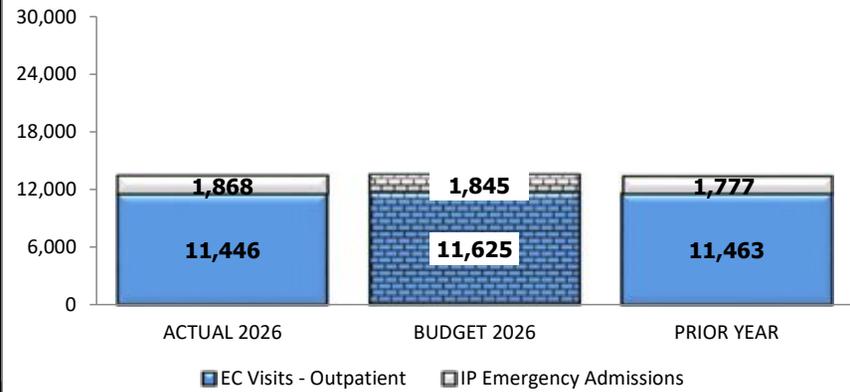
Emergency Visits - YTD

Actual	Budget	Prior Year
52,182	54,551	54,019

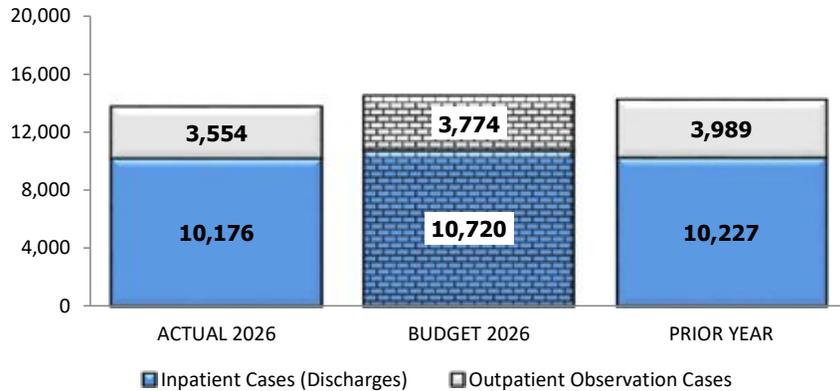
Cases Occupying Beds - Current Month



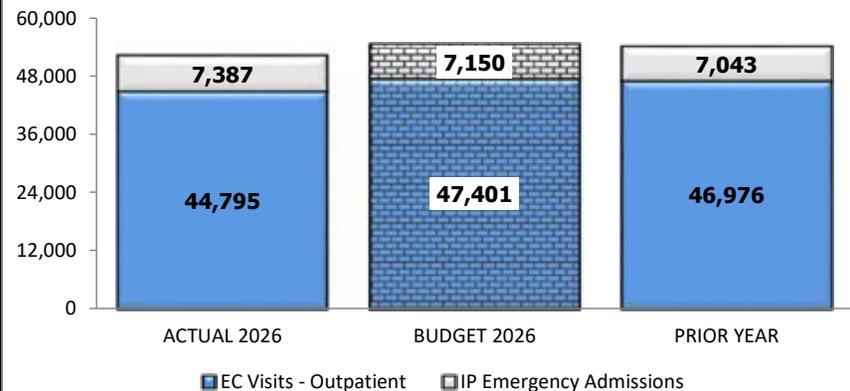
Emergency Visits - Current Month



Cases Occupying Beds - YTD



Emergency Visits - YTD



Harris Health

Statistical Highlights

January FY 2026

Surgery Cases - CM

Actual	Budget	Prior Year
1,727	1,801	1,762

Surgery Cases - YTD

Actual	Budget	Prior Year
7,374	7,401	7,458

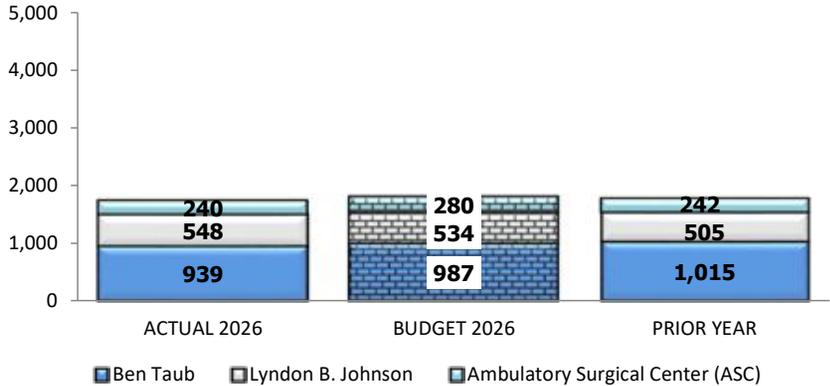
Clinic Visits - CM

Actual	Budget	Prior Year
68,781	81,523	69,749

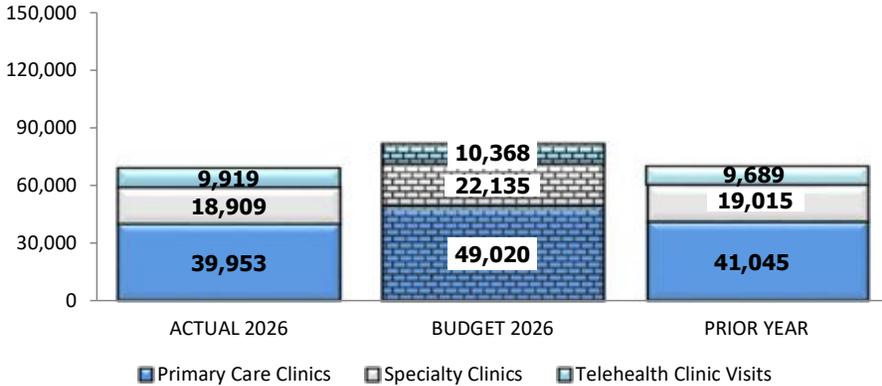
Clinic Visits - YTD

Actual	Budget	Prior Year
293,016	298,624	300,186

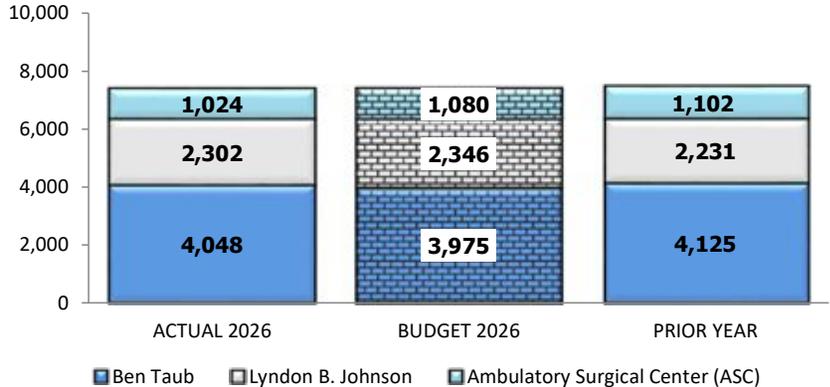
Surgery Cases - Current Month



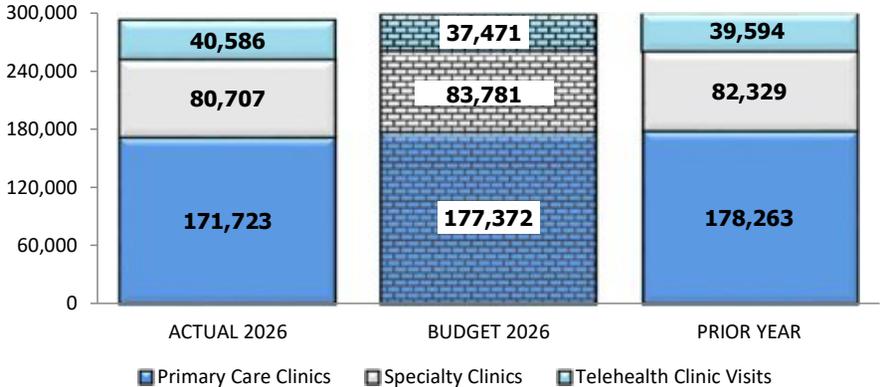
Clinic Visits - Current Month



Surgery Cases - YTD



Clinic Visits - YTD



Harris Health

Statistical Highlights

January FY 2026

Adjusted Patient Days - CM

43,562

Adjusted Patient Days - YTD

176,314

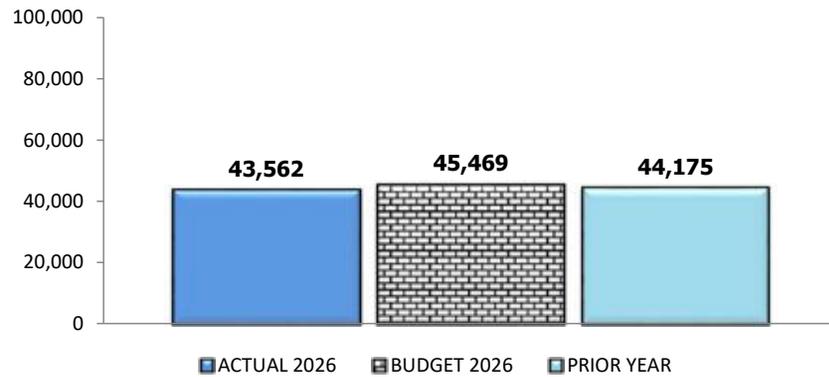
Average Daily Census - CM

649.2

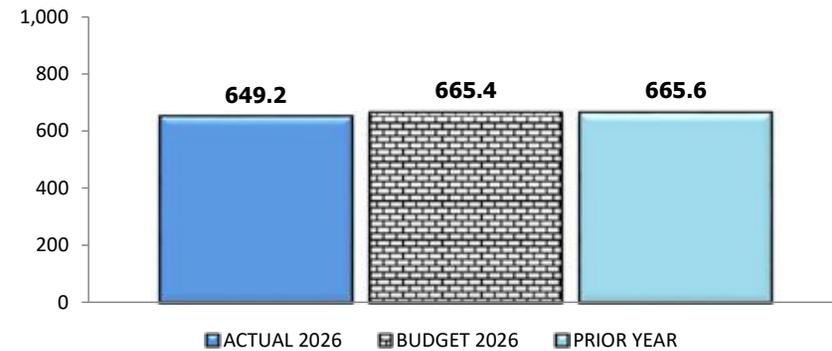
Average Daily Census - YTD

640.2

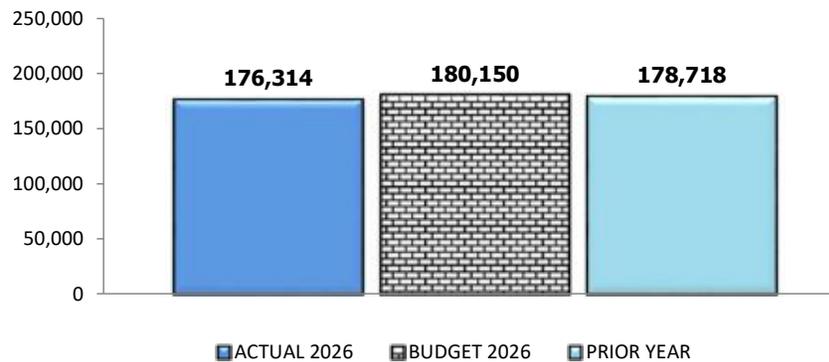
Adjusted Patient Days - Current Month



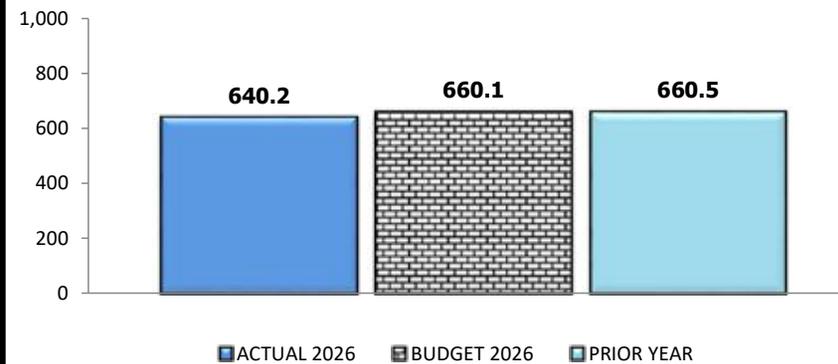
Average Daily Census - Current Month



Adjusted Patient Days - YTD



Average Daily Census - YTD



Harris Health

Statistical Highlights

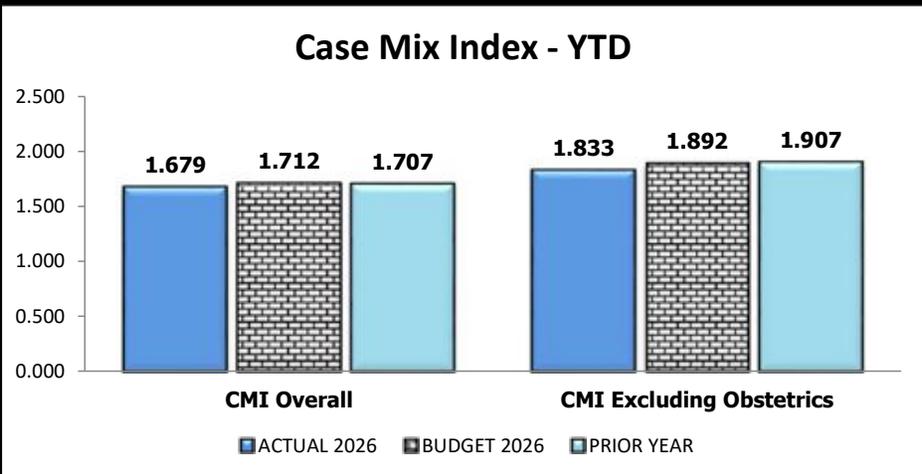
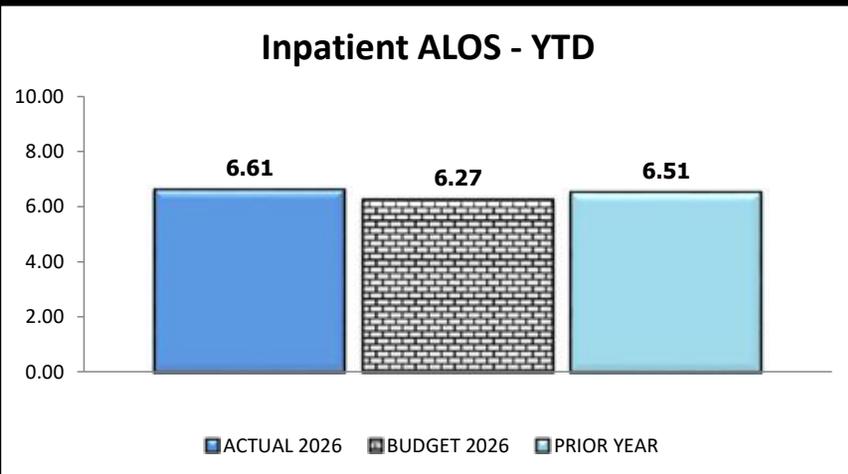
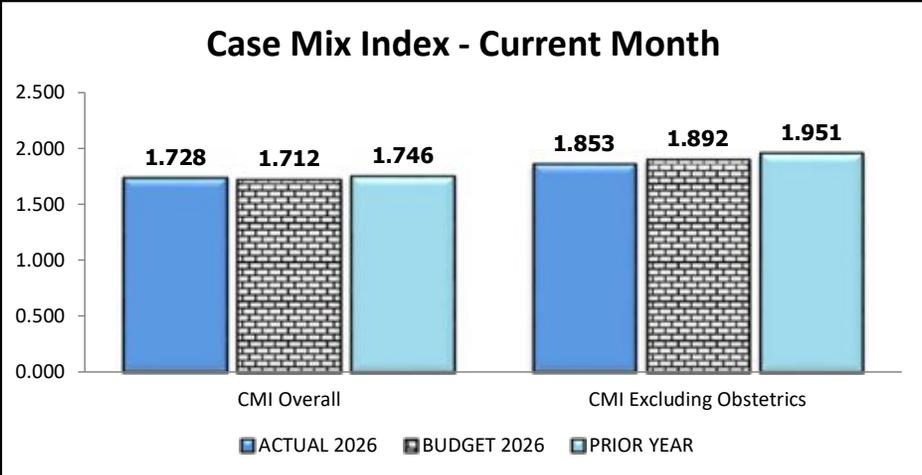
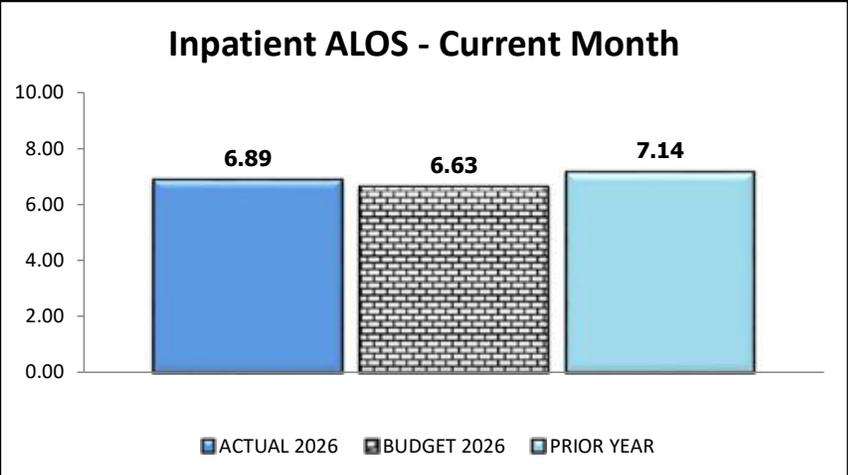
January FY 2026

<u>Inpatient ALOS - CM</u>
6.89

<u>Inpatient ALOS - YTD</u>
6.61

<u>Case Mix Index (CMI) - CM</u>	
Overall	Excl. Obstetrics
1.728	1.853

<u>Case Mix Index (CMI) - YTD</u>	
Overall	Excl. Obstetrics
1.679	1.833



Harris Health

Statistical Highlights - Cases Occupying Beds

January FY 2026

BT Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,920	2,016	1,962

BT Cases Occupying Beds - YTD

Actual	Budget	Prior Year
7,861	8,594	8,295

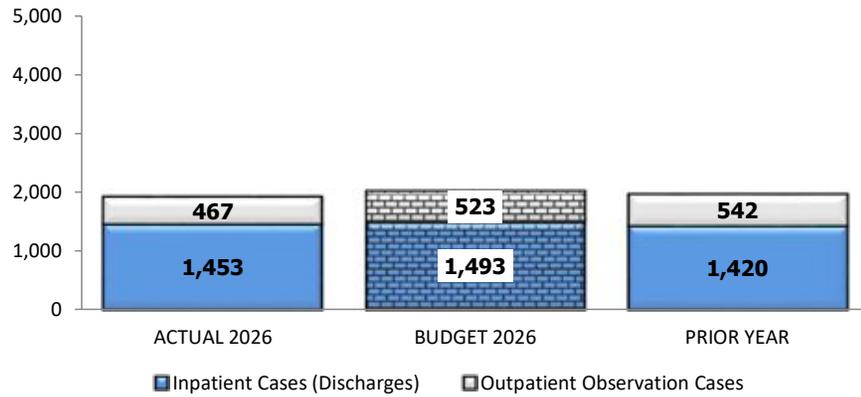
LBJ Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,444	1,431	1,383

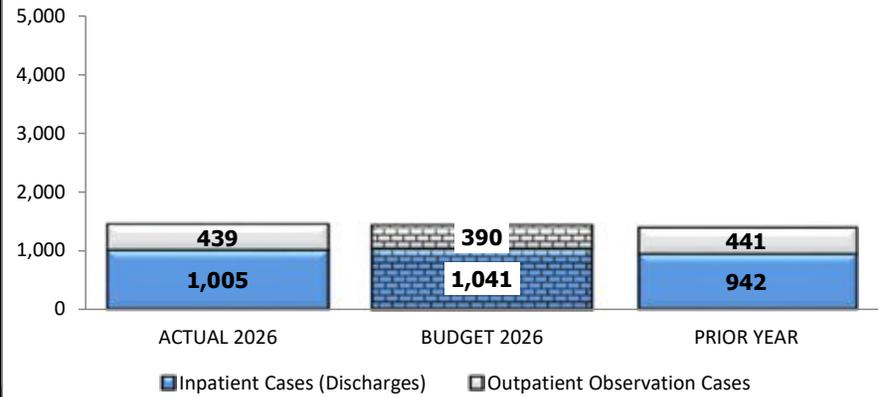
LBJ Cases Occupying Beds - YTD

Actual	Budget	Prior Year
5,814	5,738	5,863

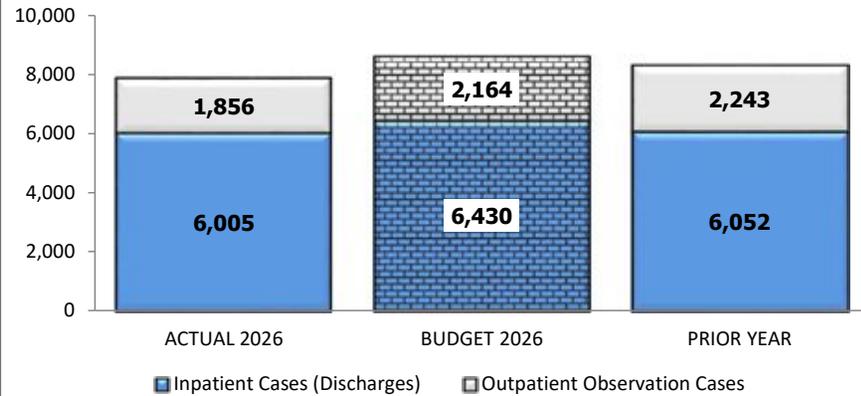
Ben Taub Cases - Current Month



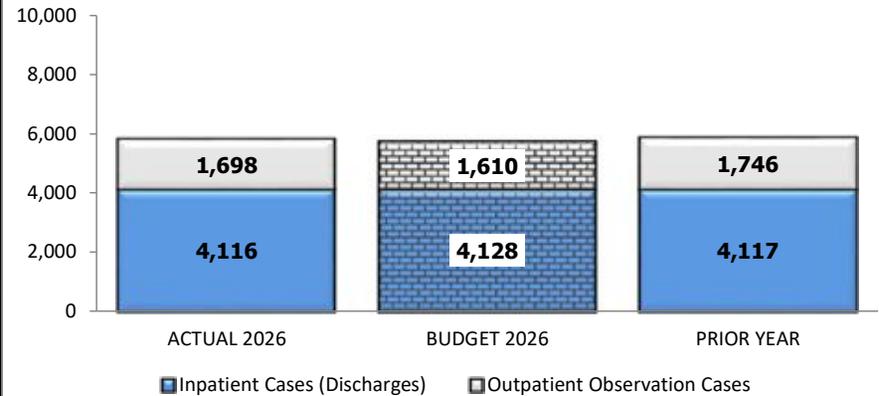
Lyndon B. Johnson Cases - Current Month



Ben Taub Cases - YTD



Lyndon B. Johnson Cases - YTD

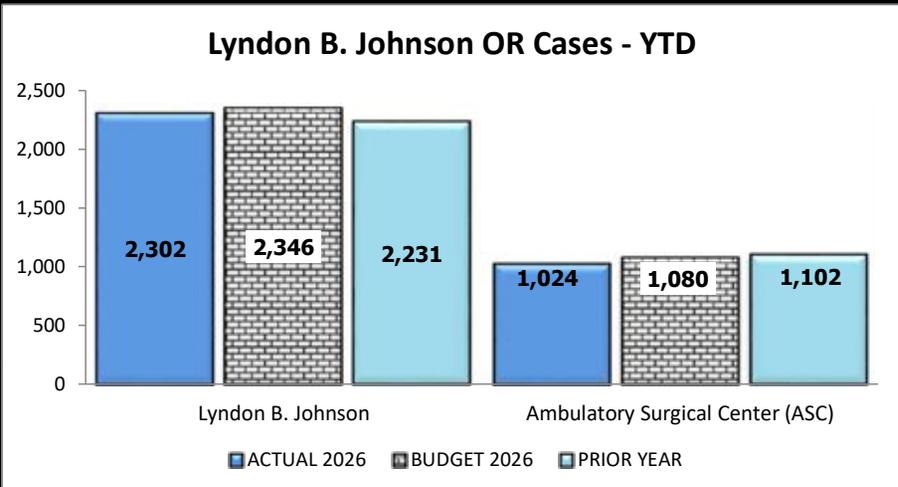
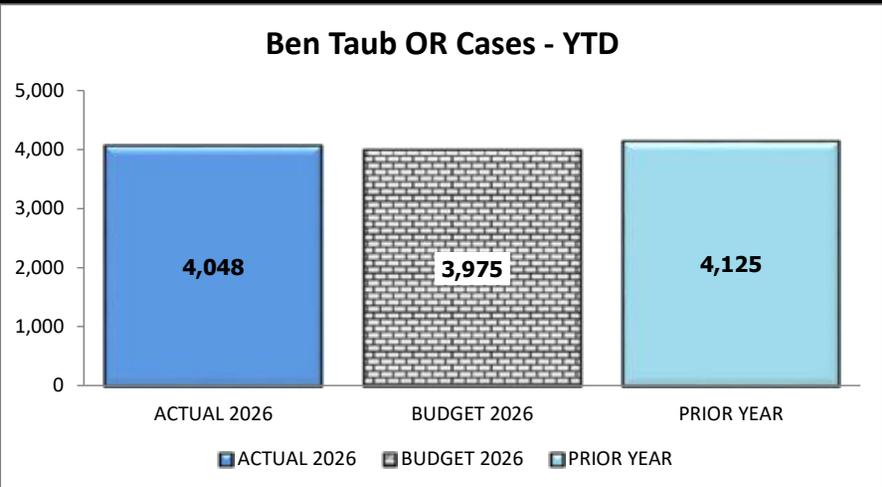
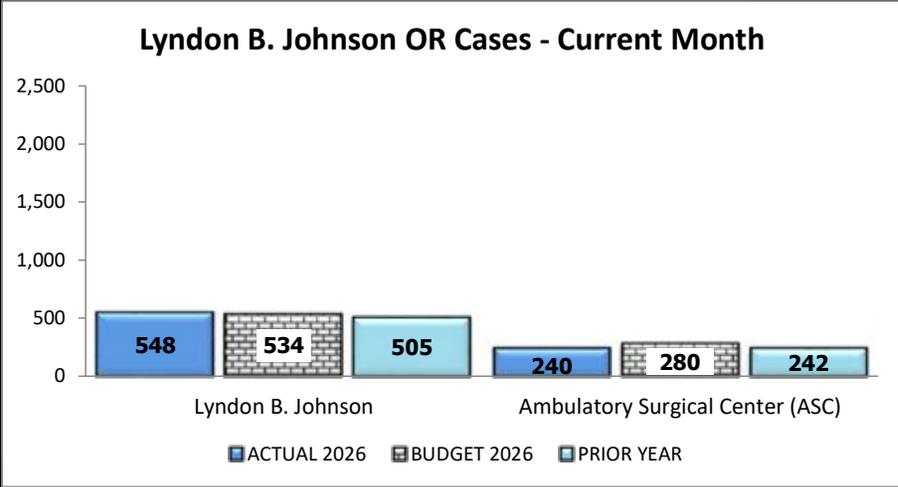
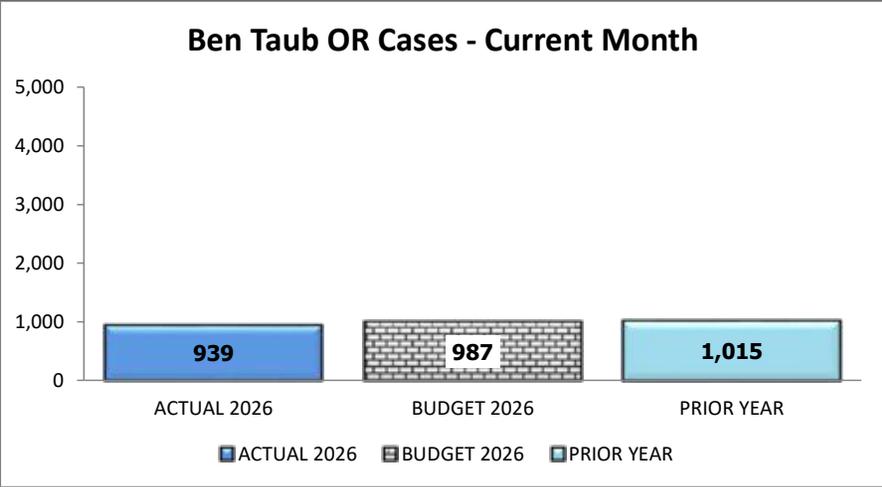


Harris Health

Statistical Highlights - Surgery Cases

January FY 2026

<u>BT Surgery Cases - CM</u>			<u>BT Surgery Cases - YTD</u>			<u>LBJ Surgery Cases - CM</u>			<u>LBJ Surgery Cases - YTD</u>		
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
939	987	1,015	4,048	3,975	4,125	788	814	747	3,326	3,426	3,333

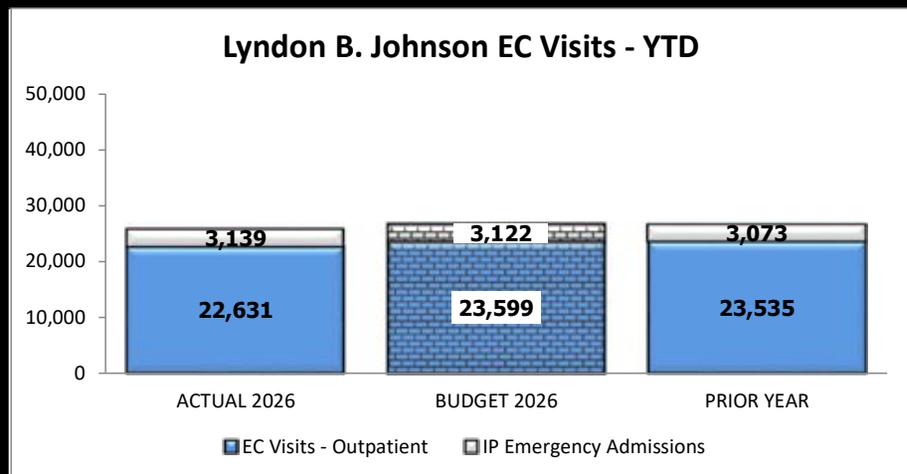
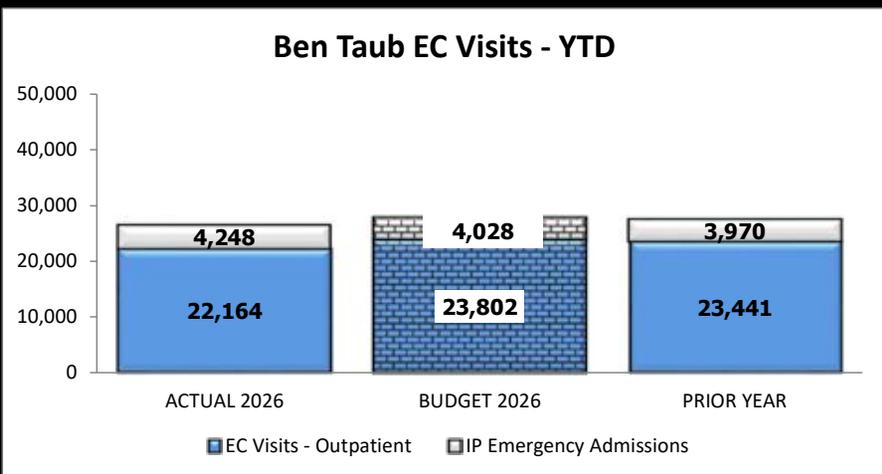
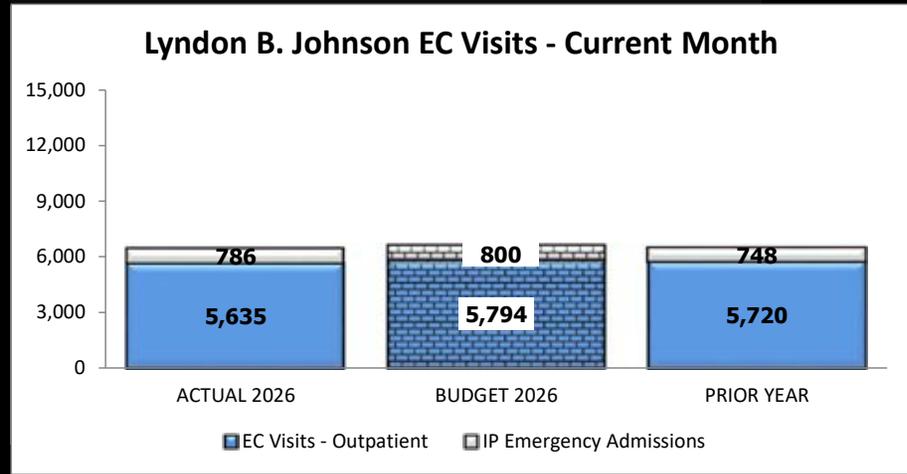
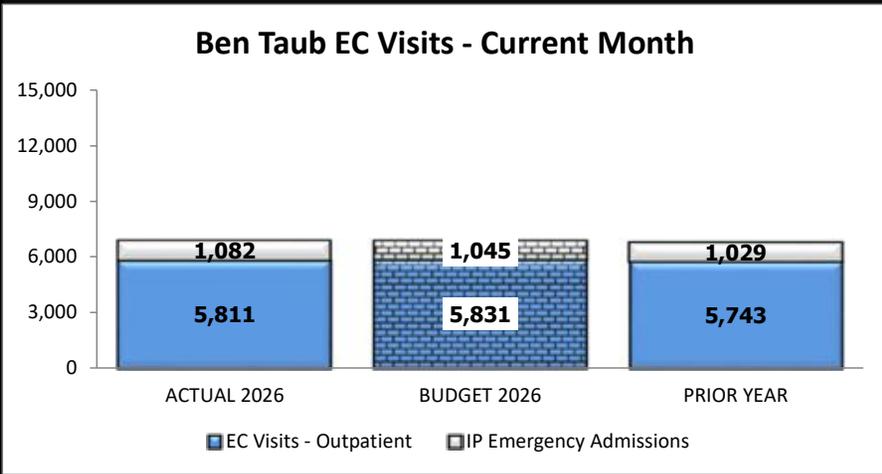


Harris Health

Statistical Highlights - Emergency Room Visits

January FY 2026

<u>BT Emergency Visits - CM</u>			<u>BT Emergency Visits - YTD</u>			<u>LBJ Emergency Visits - CM</u>			<u>LBJ Emergency Visits - YTD</u>		
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
6,893	6,876	6,772	26,412	27,830	27,411	6,421	6,594	6,468	25,770	26,721	26,608

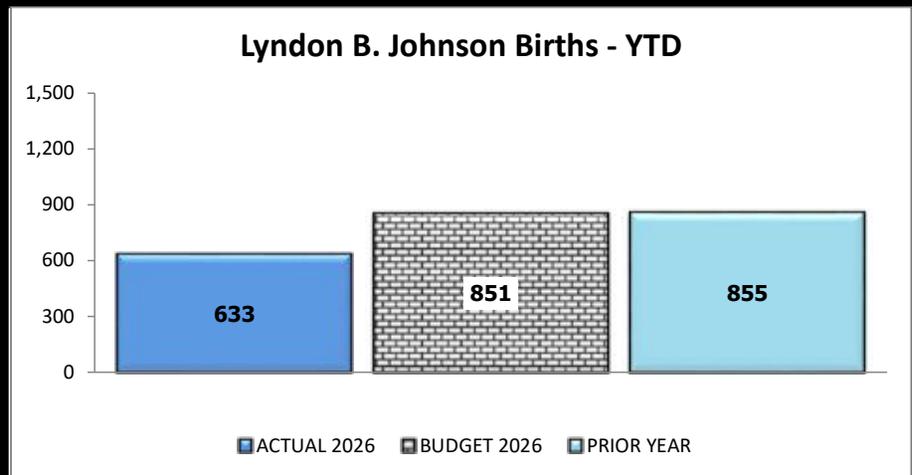
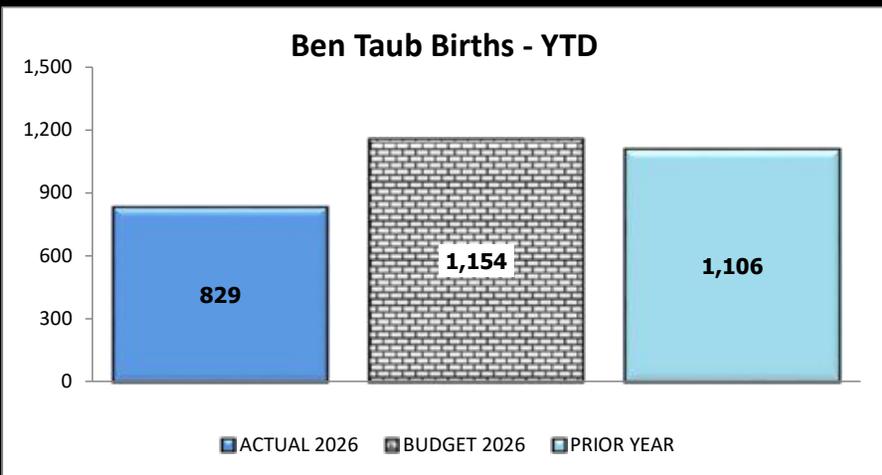
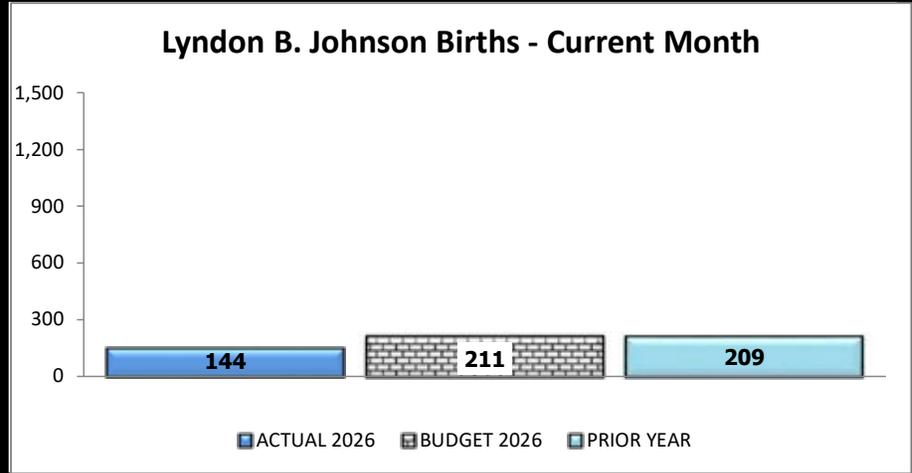
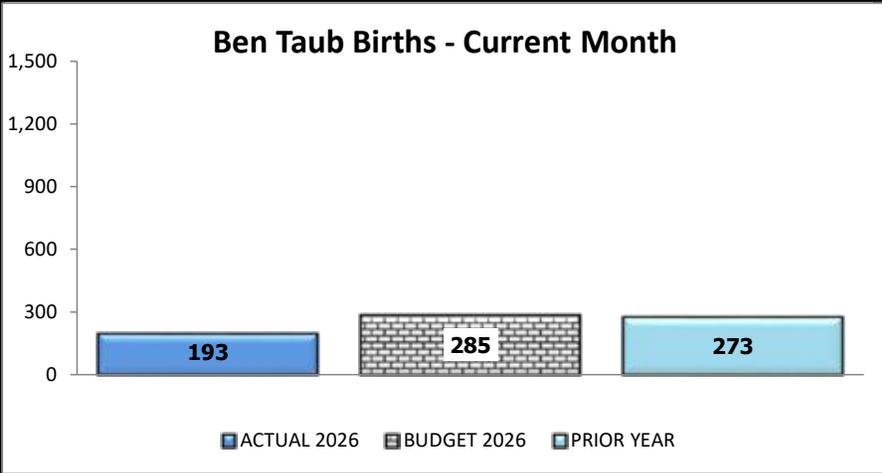


Harris Health

Statistical Highlights - Births

January FY 2026

<u>BT Births - CM</u>			<u>BT Births - YTD</u>			<u>LBJ Births - CM</u>			<u>LBJ Births - YTD</u>		
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
193	285	273	829	1,154	1,106	144	211	209	633	851	855



Harris Health

Statistical Highlights - Adjusted Patient Days

January FY 2026

BT Adjusted Patient Days - CM

21,753

BT Adjusted Patient Days - YTD

86,551

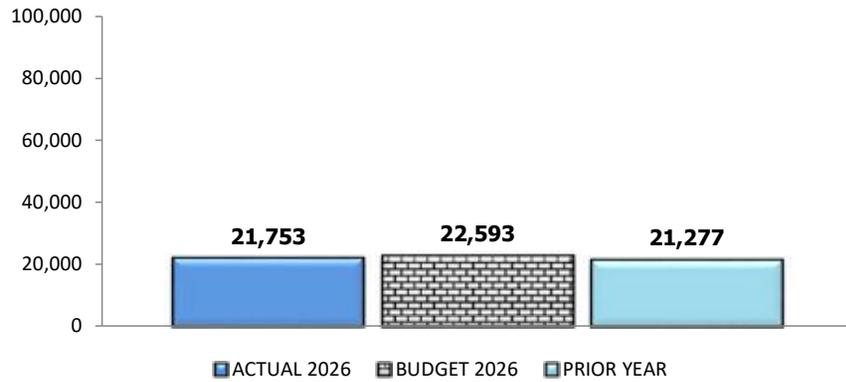
LBJ Adjusted Patient Days - CM

13,475

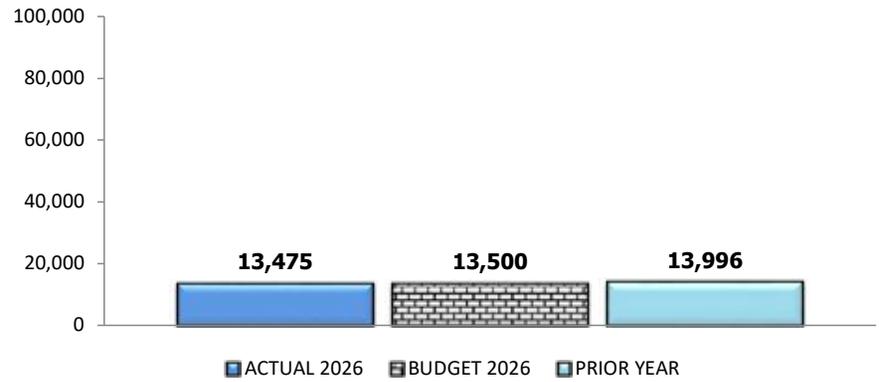
LBJ Adjusted Patient Days - YTD

53,666

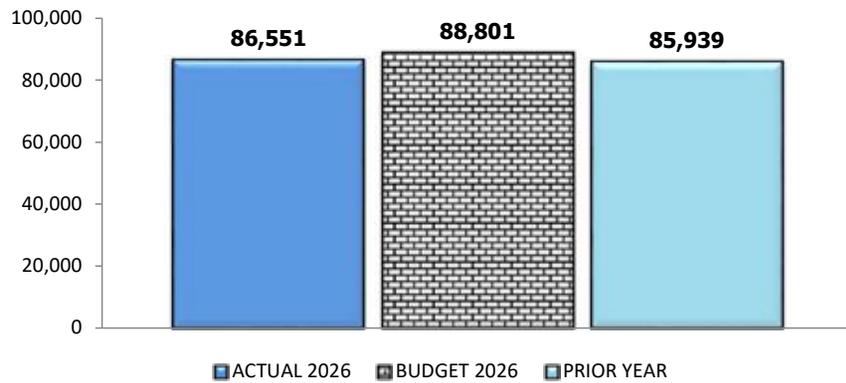
Ben Taub APD - Current Month



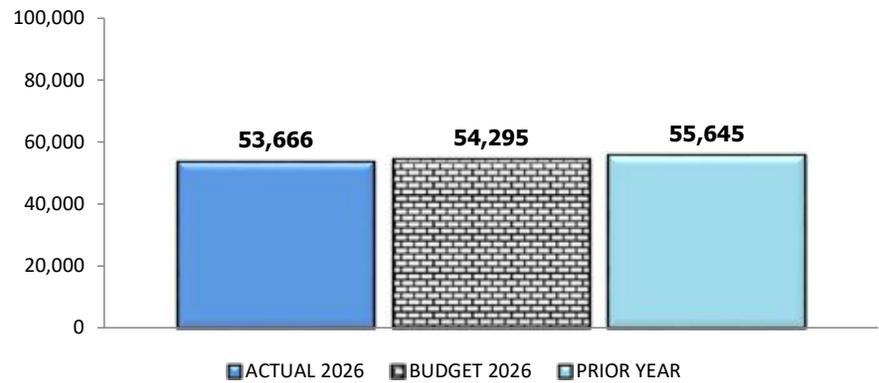
Lyndon B. Johnson APD - Current Month



Ben Taub APD - YTD



Lyndon B. Johnson APD - YTD



Harris Health

Statistical Highlights - Average Daily Census (ADC)

January FY 2026

BT Average Daily Census - CM

422.0

BT Average Daily Census - YTD

414.3

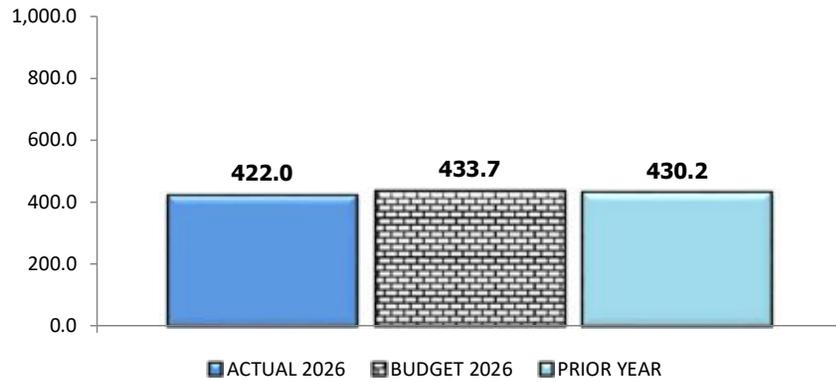
LBJ Average Daily Census - CM

224.0

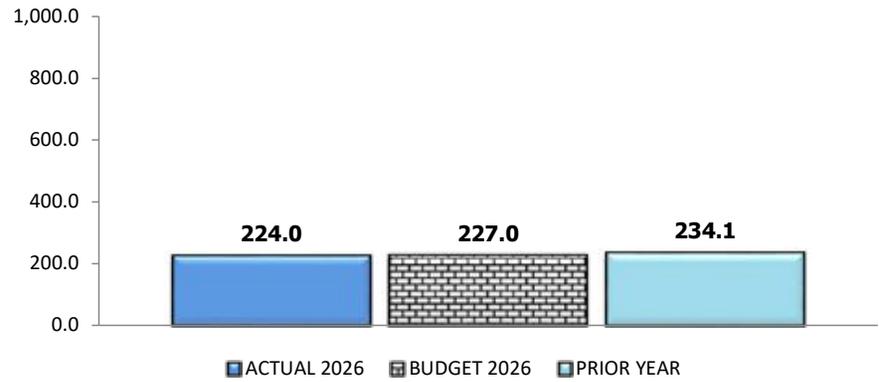
LBJ Average Daily Census - YTD

224.0

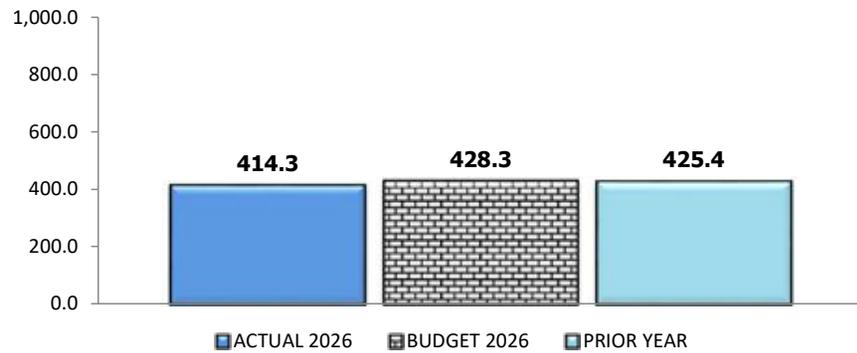
Ben Taub ADC - Current Month



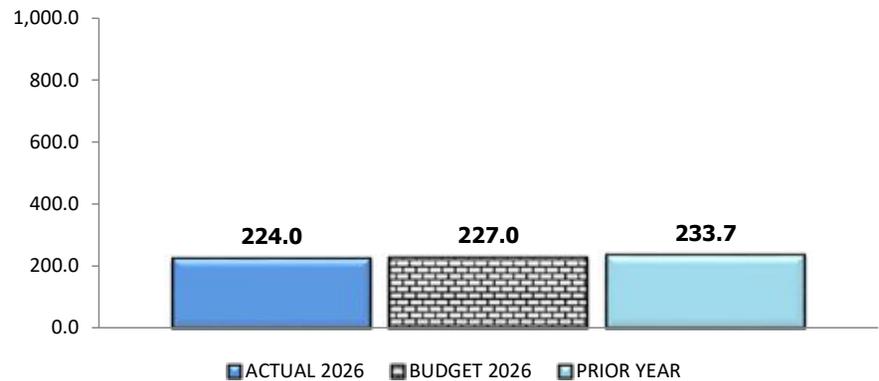
Lyndon B. Johnson ADC - Current Month



Ben Taub ADC - YTD



Lyndon B. Johnson ADC - YTD



Harris Health

Statistical Highlights - Inpatient Average Length of Stay (ALOS)

January FY 2026

BT Inpatient ALOS - CM

7.76

BT Inpatient ALOS - YTD

7.39

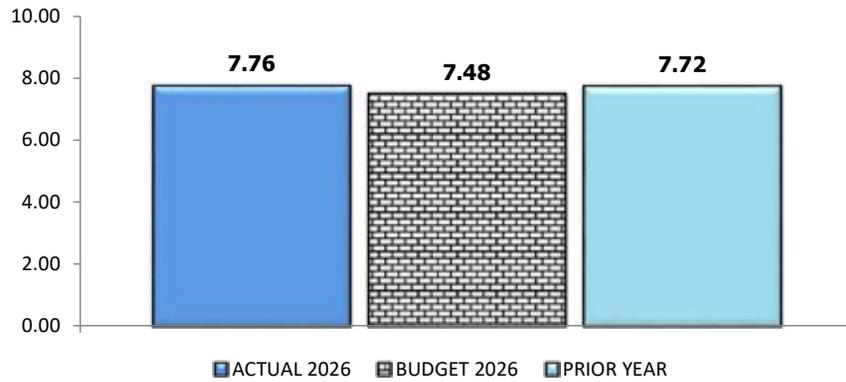
LBJ Inpatient ALOS - CM

5.69

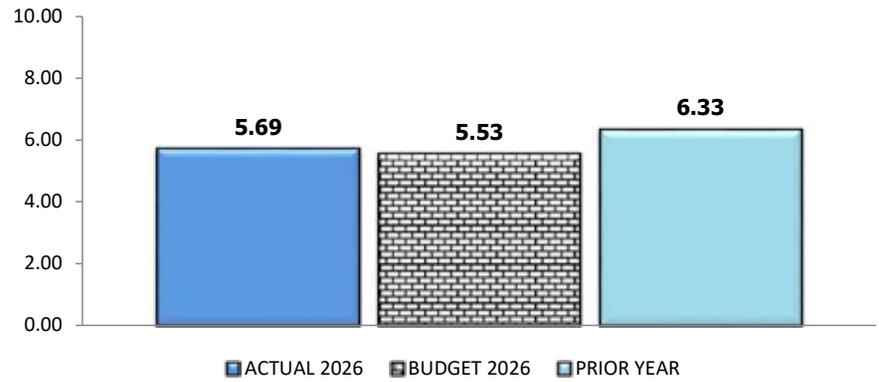
LBJ Inpatient ALOS - YTD

5.52

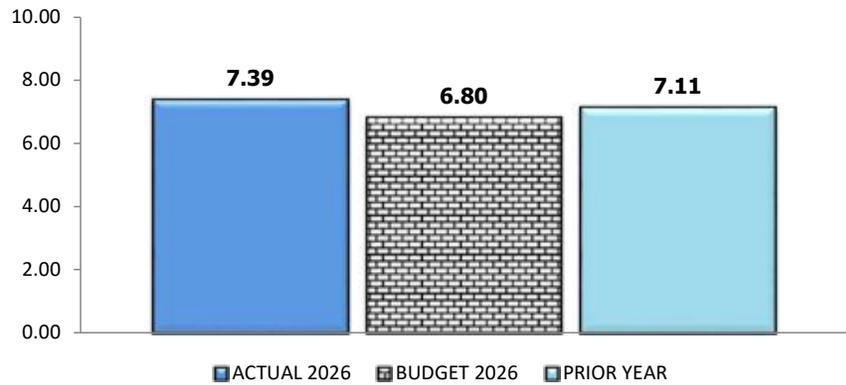
Ben Taub ALOS - Current Month



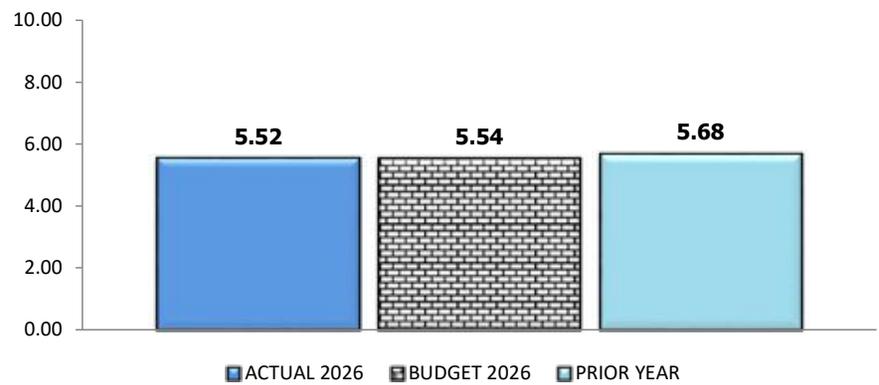
Lyndon B. Johnson ALOS - Current Month



Ben Taub ALOS - YTD



Lyndon B. Johnson ALOS - YTD



Harris Health

Statistical Highlights - Case Mix Index (CMI)

January FY 2026

BT Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.844	1.978

BT Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.786	1.940

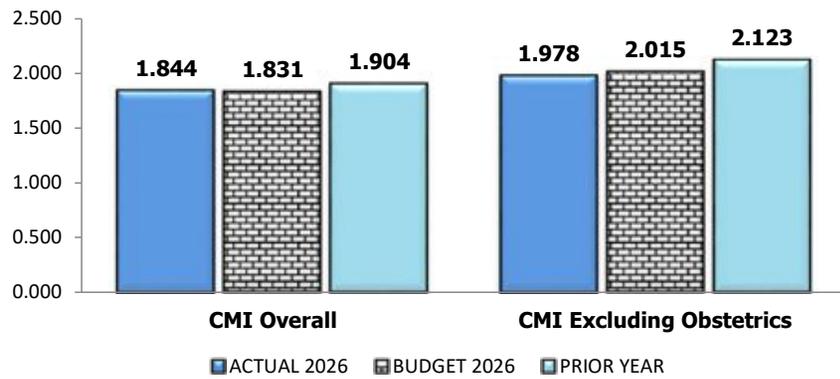
LBJ Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.572	1.688

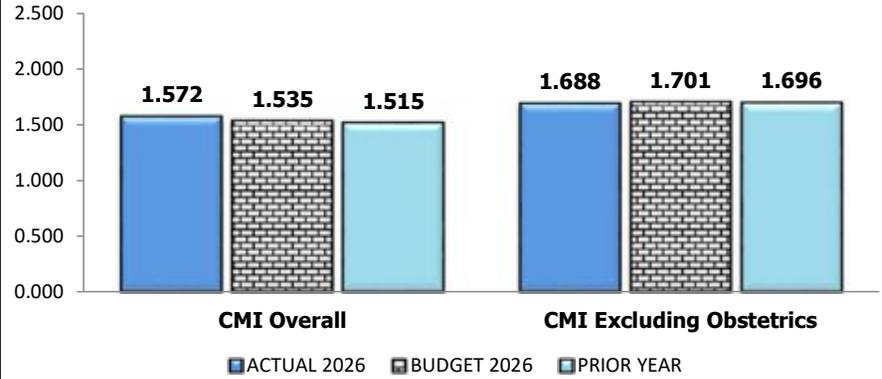
LBJ Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.529	1.683

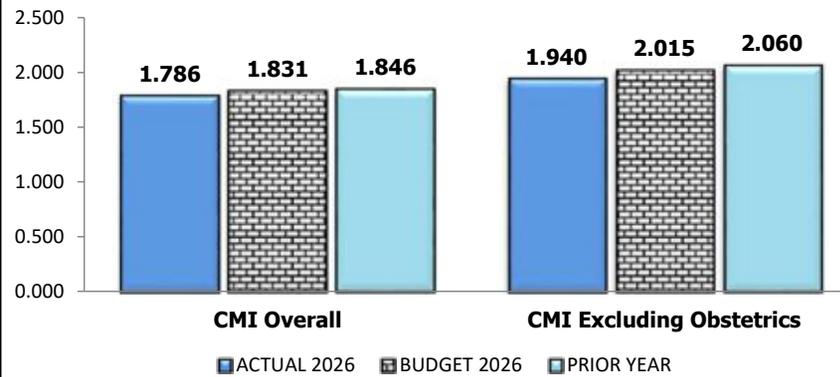
Ben Taub CMI - Current Month



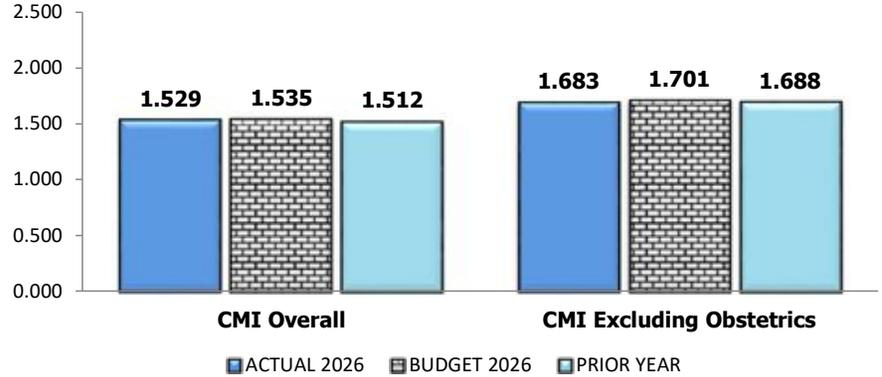
Lyndon B. Johnson CMI - Current Month



Ben Taub CMI - YTD



Lyndon B. Johnson CMI - YTD



Meeting of the Board of Trustees

Wednesday, March 11, 2026

Review and Acceptance of the Following Report for the Healthcare for the Homeless Program as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act

Attached for review and acceptance:

- **HCHP March 2026 Operational Update**

Administration recommends that the Board accept the Healthcare for the Homeless Program Report as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act.



Jennifer Small, AuD, MBA, CCC-A
Chief Executive Officer – Ambulatory Care Services

Health Care for the Homeless Monthly Update Report – March 2026

Jennifer Small AuD, MBA, CCC-A, Chief Executive Officer, Ambulatory Care Services

Tracey Burdine, Director, Health Care for the Homeless Program

HARRISHEALTH



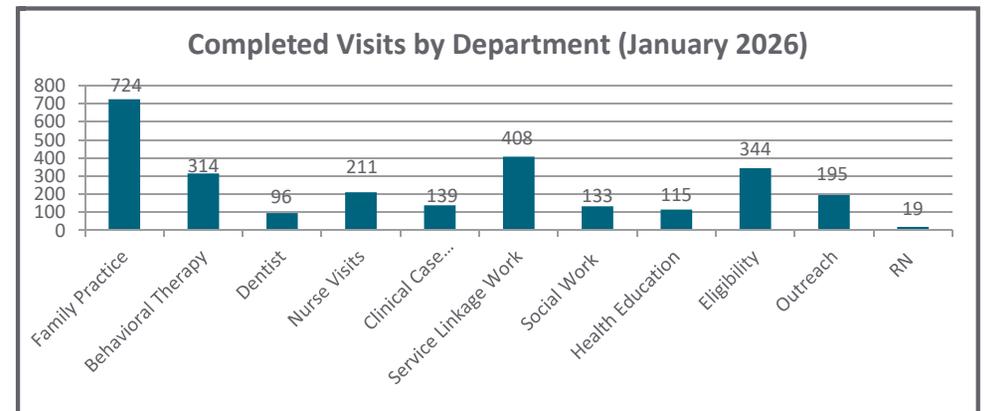
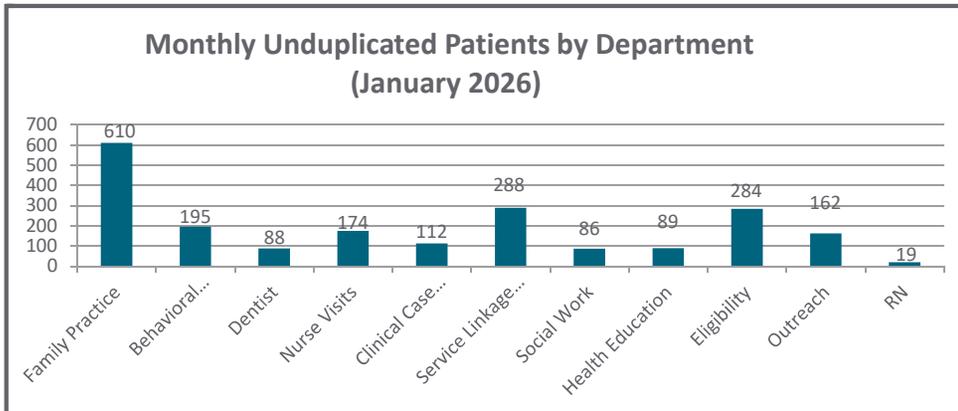
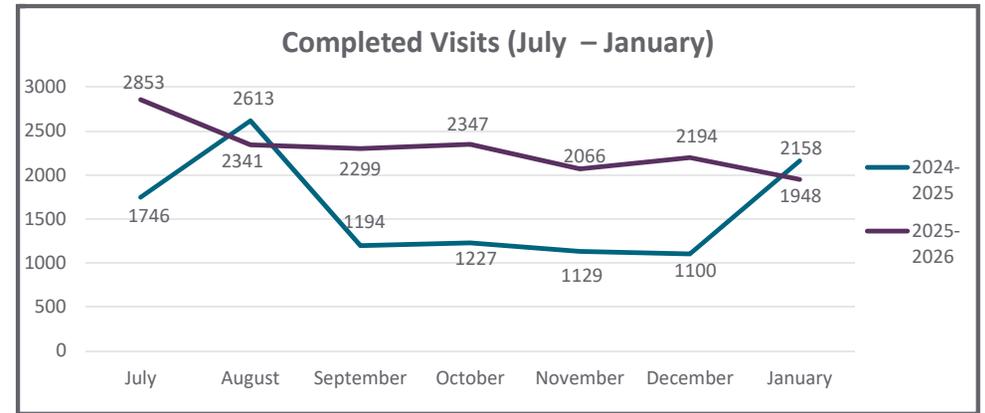
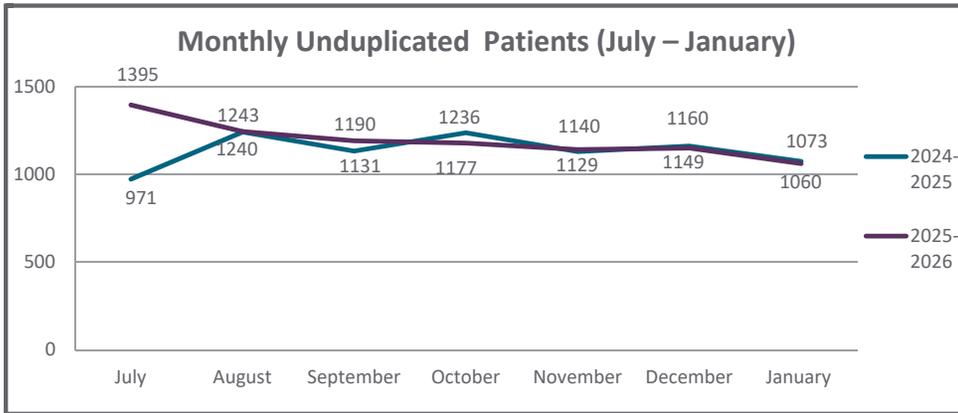
Agenda

- Operational Update
 - Productivity Report
 - Sliding Fee Scale
 - Budget Summary Report
 - Patient Satisfaction Report

Patients Served January 2026

HRSA Unduplicated Patients Target: 7,250	HRSA Completed Visit Patients Target: 30,496
YTD Unduplicated Patients: 1,060	YTD Total Completed Visits: 1,948

Operational Update





2026 HCHP Sliding Fee Scale

- We are modifying the Health Care for the Homeless Program Sliding Fee Scale based on the 2026 Federal Poverty Guidelines issued on January 1, 2026.
- The modified Sliding Fee Scale was effective February 1, 2026.
- The Sliding Fee Scale only applies to the *Health Care for the Homeless Program*.

HARRISHEALTH

2026 Sliding Fee Scale

Effective February 2026

HARRIS HEALTH - HEALTH CARE FOR THE HOMELESS PROGRAM - FAP																		
Family Size	HCHP Assistance Category A (100%)				HCHP Assistance Category B (150%)				HCHP Assistance Category C (185%)				HCHP Assistance Category D (200%)				Self-pay	
	Flat Fee Amount -- \$0				Flat Fee Amount -- \$1				Flat Fee Amount -- \$2				Flat Fee Amount -- \$3					
	Min Income	Max Income	FPL		Min Income	Max Income	FPL		Min Income	Max Income	FPL		Min Income	Max Income	FPL		Min Income	FPL
1	0	\$1,330	0%	100.00%	\$1,330.01	\$1,995	100.01%	150.00%	\$1,995.01	\$2,461	150.01%	185.00%	\$2,461.01	\$2,660	185.01%	200.00%	\$2,660.01	200.01% and >
2	0	\$1,804	0%	100.00%	\$1,804.01	\$2,705	100.01%	150.00%	\$2,705.01	\$3,337	150.01%	185.00%	\$3,337.01	\$3,607	185.01%	200.00%	\$3,607.01	200.01% and >
3	0	\$2,277	0%	100.00%	\$2,277.01	\$3,415	100.01%	150.00%	\$3,415.01	\$4,212	150.01%	185.00%	\$4,212.01	\$4,554	185.01%	200.00%	\$4,554.01	200.01% and >
4	0	\$2,750	0%	100.00%	\$2,750.01	\$4,125	100.01%	150.00%	\$4,125.01	\$5,088	150.01%	185.00%	\$5,088.01	\$5,500	185.01%	200.00%	\$5,500.01	200.01% and >
5	0	\$3,224	0%	100.00%	\$3,224.01	\$4,835	100.01%	150.00%	\$4,835.01	\$5,964	150.01%	185.00%	\$5,964.01	\$6,447	185.01%	200.00%	\$6,447.01	200.01% and >
6	0	\$3,697	0%	100.00%	\$3,697.01	\$5,545	100.01%	150.00%	\$5,545.01	\$6,839	150.01%	185.00%	\$6,839.01	\$7,394	185.01%	200.00%	\$7,394.01	200.01% and >
7	0	\$4,170	0%	100.00%	\$4,170.01	\$6,255	100.01%	150.00%	\$6,255.01	\$7,715	150.01%	185.00%	\$7,715.01	\$8,340	185.01%	200.00%	\$8,340.01	200.01% and >
8	0	\$4,644	0%	100.00%	\$4,644.01	\$6,965	100.01%	150.00%	\$6,965.01	\$8,591	150.01%	185.00%	\$8,591.01	\$9,287	185.01%	200.00%	\$9,287.01	200.01% and >
9	0	\$5,117	0%	100.00%	\$5,117.01	\$7,675	100.01%	150.00%	\$7,675.01	\$9,466	150.01%	185.00%	\$9,466.01	\$10,234	185.01%	200.00%	\$10,234.01	200.01% and >
10	0	\$5,590	0%	100.00%	\$5,590.01	\$8,385	100.01%	150.00%	\$8,385.01	\$10,342	150.01%	185.00%	\$10,342.01	\$11,180	185.01%	200.00%	\$11,180.01	200.01% and >
11	0	\$6,064	0%	100.00%	\$6,064.01	\$9,095	100.01%	150.00%	\$9,095.01	\$11,218	150.01%	185.00%	\$11,218.01	\$12,127	185.01%	200.00%	\$12,127.01	200.01% and >
12	0	\$6,537	0%	100.00%	\$6,537.01	\$9,805	100.01%	150.00%	\$9,805.01	\$12,093	150.01%	185.00%	\$12,093.01	\$13,074	185.01%	200.00%	\$13,074.01	200.01% and >
13	0	\$7,010	0%	100.00%	\$7,010.01	\$10,515	100.01%	150.00%	\$10,515.01	\$12,969	150.01%	185.00%	\$12,969.01	\$14,020	185.01%	200.00%	\$14,020.01	200.01% and >
14	0	\$7,484	0%	100.00%	\$7,484.01	\$11,225	100.01%	150.00%	\$11,225.01	\$13,845	150.01%	185.00%	\$13,845.01	\$14,967	185.01%	200.00%	\$14,967.01	200.01% and >
15	0	\$7,957	0%	100.00%	\$7,957.01	\$11,935	100.01%	150.00%	\$11,935.01	\$14,720	150.01%	185.00%	\$14,720.01	\$15,914	185.01%	200.00%	\$15,914.01	200.01% and >

Patient responsibility for categories A = \$0, B = \$1, C = \$2, D = \$3

Poverty level based on 2026 Federal Poverty Guidelines issued 01/2026.

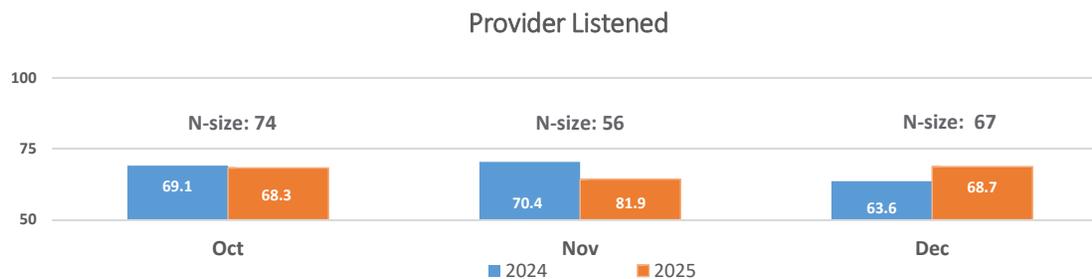
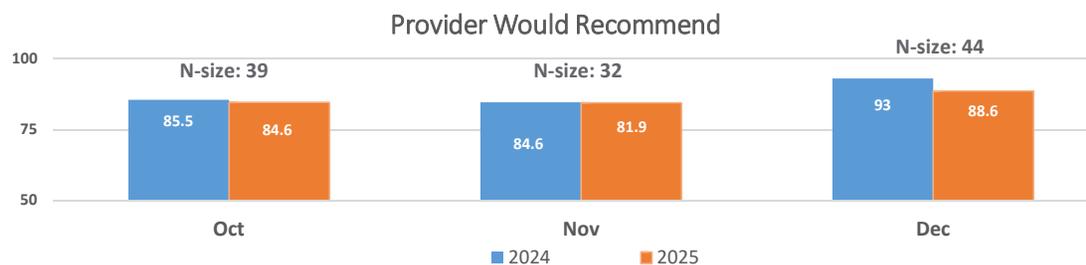
Income figures represent gross monthly income.

This sliding scale applies only to patients of the Health Care for the Homeless Program.

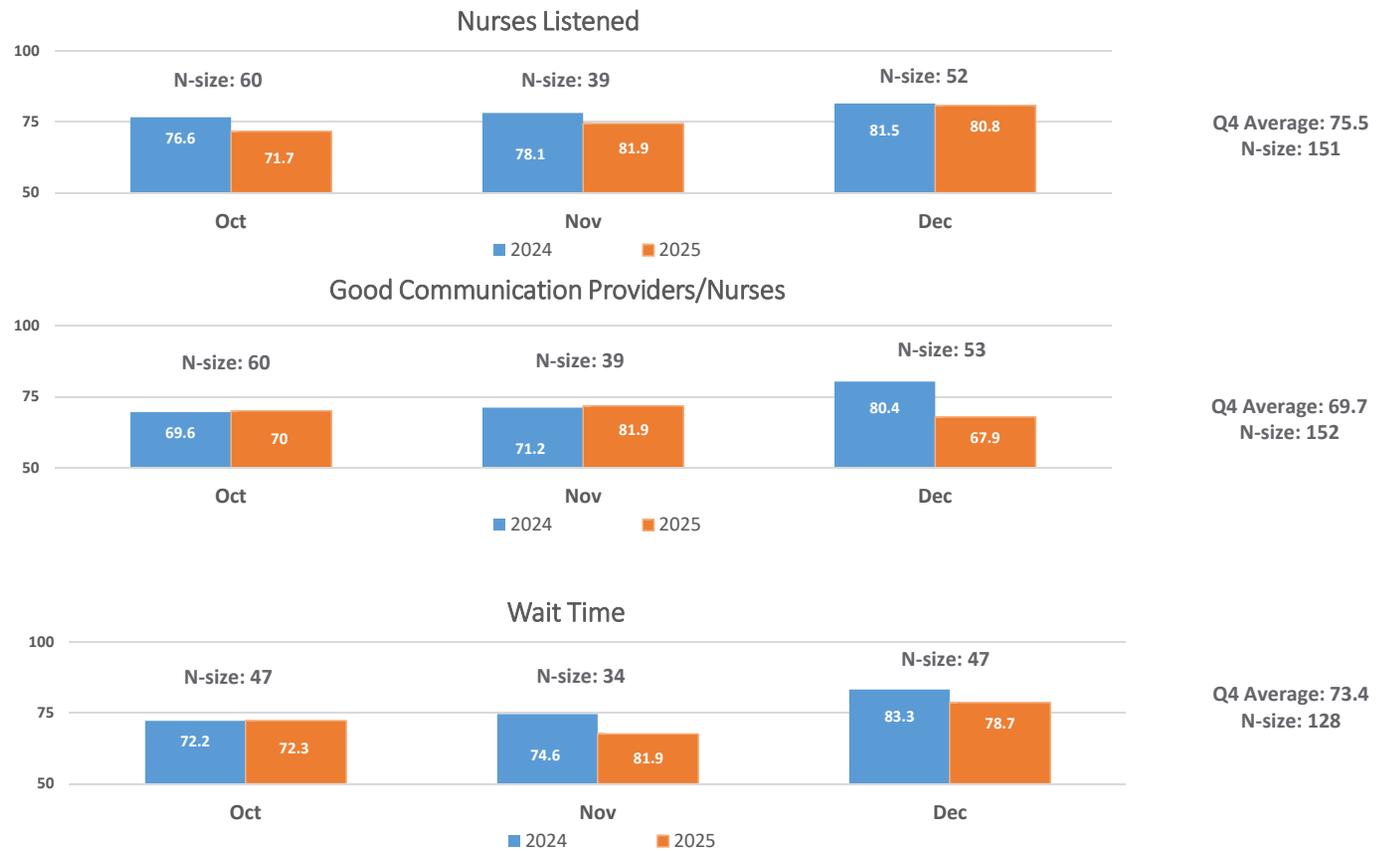
Budget Summary Report

Homeless -Primary Grants and Harris Health Funding					
	Period: January 1, 2025 – December 31, 2025				
	Reporting Period: January 1, 2025 – December 31, 2025				
	Line Item	Multiple Award Year Budget	YTD Total Expense	Remaining Balance (budget-YTD total expense)	%Used YTD
Operating	Personnel/Fringe	\$6,430,468	\$4,384,285	\$2,046,183	68.1
	Travel	\$22,009	\$13,947	\$8,062	63.4%
	Supplies	\$679,993	\$188,513	\$491,480	27.7%
	Equipment	\$87,000	\$80,624	\$6,376	92.7%
	Contractual	\$830,645	\$392,287	\$438,358	47.2%
	Other	\$115,384	\$63,641	\$51,743	55.2%
	Total	\$8,165,499	\$5,123,297	\$3,042,202	62.7%

HCHP Patient Satisfaction Trending Data Q4



HCHP Patient Satisfaction Trending Data Q4



Meeting of the Board of Trustees

Wednesday, March 11, 2026

Consideration of Approval of the HCHP 2026 Sliding Fee Scale

Attached for review and approval:

- **HCHP 2026 Sliding Fee Scale**

Administration recommends that the Board accept the Healthcare for the Homeless Program Report as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act.



Jennifer Small, AuD, MBA, CCC-A
Chief Executive Officer – Ambulatory Care Services

HARRIS HEALTH - HEALTH CARE FOR THE HOMELESS PROGRAM - FAP

Family Size	HCHP Assistance Category A (100%)			HCHP Assistance Category B (150%)			HCHP Assistance Category C (185%)			HCHP Assistance Category D (200%)			Self-pay	
	Flat Fee Amount -- \$0			Flat Fee Amount -- \$1			Flat Fee Amount -- \$2			Flat Fee Amount -- \$3			Min Income	FPL
	Min Income	Max Income	FPL	Min Income	Max Income	FPL	Min Income	Max Income	FPL	Min Income	Max Income	FPL	Min Income	FPL
1	0	\$ 1,330	0%	\$ 1,330.01	\$ 1,995	100.01%	\$ 1,995.01	\$ 2,461	150.01%	\$ 2,461.01	\$ 2,660	185.01%	\$ 2,660.01	200.01% and >
2	0	\$ 1,804	0%	\$ 1,804.01	\$ 2,705	100.01%	\$ 2,705.01	\$ 3,337	150.01%	\$ 3,337.01	\$ 3,607	185.01%	\$ 3,607.01	200.01% and >
3	0	\$ 2,277	0%	\$ 2,277.01	\$ 3,415	100.01%	\$ 3,415.01	\$ 4,212	150.01%	\$ 4,212.01	\$ 4,554	185.01%	\$ 4,554.01	200.01% and >
4	0	\$ 2,750	0%	\$ 2,750.01	\$ 4,125	100.01%	\$ 4,125.01	\$ 5,088	150.01%	\$ 5,088.01	\$ 5,500	185.01%	\$ 5,500.01	200.01% and >
5	0	\$ 3,224	0%	\$ 3,224.01	\$ 4,835	100.01%	\$ 4,835.01	\$ 5,964	150.01%	\$ 5,964.01	\$ 6,447	185.01%	\$ 6,447.01	200.01% and >
6	0	\$ 3,697	0%	\$ 3,697.01	\$ 5,545	100.01%	\$ 5,545.01	\$ 6,839	150.01%	\$ 6,839.01	\$ 7,394	185.01%	\$ 7,394.01	200.01% and >
7	0	\$ 4,170	0%	\$ 4,170.01	\$ 6,255	100.01%	\$ 6,255.01	\$ 7,715	150.01%	\$ 7,715.01	\$ 8,340	185.01%	\$ 8,340.01	200.01% and >
8	0	\$ 4,644	0%	\$ 4,644.01	\$ 6,965	100.01%	\$ 6,965.01	\$ 8,591	150.01%	\$ 8,591.01	\$ 9,287	185.01%	\$ 9,287.01	200.01% and >
9	0	\$ 5,117	0%	\$ 5,117.01	\$ 7,675	100.01%	\$ 7,675.01	\$ 9,466	150.01%	\$ 9,466.01	\$ 10,234	185.01%	\$ 10,234.01	200.01% and >
10	0	\$ 5,590	0%	\$ 5,590.01	\$ 8,385	100.01%	\$ 8,385.01	\$ 10,342	150.01%	\$ 10,342.01	\$ 11,180	185.01%	\$ 11,180.01	200.01% and >
11	0	\$ 6,064	0%	\$ 6,064.01	\$ 9,095	100.01%	\$ 9,095.01	\$ 11,218	150.01%	\$ 11,218.01	\$ 12,127	185.01%	\$ 12,127.01	200.01% and >
12	0	\$ 6,537	0%	\$ 6,537.01	\$ 9,805	100.01%	\$ 9,805.01	\$ 12,093	150.01%	\$ 12,093.01	\$ 13,074	185.01%	\$ 13,074.01	200.01% and >
13	0	\$ 7,010	0%	\$ 7,010.01	\$ 10,515	100.01%	\$ 10,515.01	\$ 12,969	150.01%	\$ 12,969.01	\$ 14,020	185.01%	\$ 14,020.01	200.01% and >
14	0	\$ 7,484	0%	\$ 7,484.01	\$ 11,225	100.01%	\$ 11,225.01	\$ 13,845	150.01%	\$ 13,845.01	\$ 14,967	185.01%	\$ 14,967.01	200.01% and >
15	0	\$ 7,957	0%	\$ 7,957.01	\$ 11,935	100.01%	\$ 11,935.01	\$ 14,720	150.01%	\$ 14,720.01	\$ 15,914	185.01%	\$ 15,914.01	200.01% and >

Patient responsibility for categories A = \$0, B = \$1, C = \$2, D = \$3

Poverty level based on 2026 Federal Poverty Guidelines issued 01/2026.

Income figures represent gross monthly income.

This sliding scale applies only to patients of the Health Care for the Homeless Program.

Wednesday, March 11, 2026

Consideration of Approval of the HCHP 2025 Budget Summary Report

Attached for review and approval:

- **HCHP 2025 Budget Summary Report**

Administration recommends that the Board accept the Healthcare for the Homeless Program Report as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act.



Jennifer Small, AuD, MBA, CCC-A
Chief Executive Officer – Ambulatory Care Services

ACS Grants - Homeless
Through December 2025

Type	Grant	Project ID	Grantor	Grant Start Date	Grant End Date	Expense Category	Award Budget	Expense through Dec 31, 2024	Budget/Balance Remaining as of Jan 1, 2025
Homeless	Homeless-Primary GYE 12/25	3317	HRSA Grant	1/1/2025	12/31/2025	Salary	3,055,980.00	-	\$ 3,055,980.00
Homeless	Homeless-Primary GYE 12/25	3317	HRSA Grant			Benefits	732,435.00	-	\$ 732,435.00
Homeless	Homeless-Primary GYE 12/25	3317	HRSA Grant			Travel	10,114.00	-	\$ 10,114.00
Homeless	Homeless-Primary GYE 12/25	3317	HRSA Grant			Supplies	151,141.00	-	\$ 151,141.00
Homeless	Homeless-Primary GYE 12/25	3317	HRSA Grant			Equipment	-	-	\$ -
Homeless	Homeless-Primary GYE 12/25	3317	HRSA Grant			Contractual	178,140.00	-	\$ 178,140.00
Homeless	Homeless-Primary GYE 12/25	3317	HRSA Grant			Other	18,700.00	-	\$ 18,700.00
Homeless	Homeless-Dental GYE 12/25	3318	HRSA Grant	1/1/2025	12/31/2025	Salary	92,999.00	-	\$ 92,999.00
Homeless	Homeless-Dental GYE 12/25	3318	HRSA Grant			Benefits	23,320.00	-	\$ 23,320.00
Homeless	Homeless-Dental GYE 12/25	3318	HRSA Grant			Travel	-	-	\$ -
Homeless	Homeless-Dental GYE 12/25	3318	HRSA Grant			Supplies	29,500.00	-	\$ 29,500.00
Homeless	Homeless-Dental GYE 12/25	3318	HRSA Grant			Equipment	-	-	\$ -
Homeless	Homeless-Dental GYE 12/25	3318	HRSA Grant			Contractual	176,845.00	-	\$ 176,845.00
Homeless	Homeless-Dental GYE 12/25	3318	HRSA Grant			Other	500.00	-	\$ 500.00
Homeless	ARP - Capital	1760	HRSA Grant	9/15/2021	9/14/2025	Salary	-	-	\$ -
Homeless	ARP - Capital	1760	HRSA Grant			Benefits	-	-	\$ -
Homeless	ARP - Capital	1760	HRSA Grant			Travel	-	-	\$ -
Homeless	ARP - Capital	1760	HRSA Grant			Supplies	33,679.00	35,174.00	\$ (1,495.00)
Homeless	ARP - Capital	1760	HRSA Grant			Equipment	87,000.00	-	\$ 87,000.00
Homeless	ARP - Capital	1760	HRSA Grant			Contractual	471,800.00	-	\$ 471,800.00
Homeless	ARP - Capital	1760	HRSA Grant			Other	21,000.00	19,146.09	\$ 1,853.91
Homeless	Homeless Carryover 2025	3415	HRSA Grant	1/1/2025	12/31/2025	Salary	516,378.34	-	\$ 516,378.34
Homeless	Homeless Carryover 2025	3415	HRSA Grant			Benefits	90,084.66	-	\$ 90,084.66
Homeless	Homeless Carryover 2025	3415	HRSA Grant			Supplies	14,615.00	-	\$ 14,615.00
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation	8/1/2017	7/31/2025	Salary	-	-	\$ -
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation			Benefits	-	-	\$ -
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation			Travel	-	-	\$ -
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation			Supplies	10,000.00	5,270.52	\$ 4,729.48
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation			Equipment	164,305.00	164,305.00	\$ -
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation			Contractual	-	-	\$ -
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation			Other	25,769.09	2,124.07	\$ 23,645.02
Homeless Support	Shelter Support Dental	3320	Harris Health	1/1/2025	12/31/2025	Salary	13,580.00	-	\$ 13,580.00
Homeless Support	Shelter Support Dental	3320	Harris Health			Benefits	3,260.00	-	\$ 3,260.00
Homeless Support	Shelter Support Dental	3320	Harris Health			Travel	-	-	\$ -
Homeless Support	Shelter Support Dental	3320	Harris Health			Supplies	69,500.00	-	\$ 69,500.00
Homeless Support	Shelter Support Dental	3320	Harris Health			Equipment	-	-	\$ -
Homeless Support	Shelter Support Dental	3320	Harris Health			Contractual	-	-	\$ -
Homeless Support	Shelter Support Dental	3320	Harris Health			Other	500.00	-	\$ 500.00
Homeless Support	Shelter Support Medical	3319	Harris Health	1/1/2025	12/31/2025	Salary	1,534,218.00	-	\$ 1,534,218.00
Homeless Support	Shelter Support Medical	3319	Harris Health			Benefits	368,213.00	-	\$ 368,213.00
Homeless Support	Shelter Support Medical	3319	Harris Health			Travel	11,895.00	-	\$ 11,895.00
Homeless Support	Shelter Support Medical	3319	Harris Health			Supplies	411,988.00	-	\$ 411,988.00
Homeless Support	Shelter Support Medical	3319	Harris Health			Equipment	-	-	\$ -
Homeless Support	Shelter Support Medical	3319	Harris Health			Contractual	3,860.00	-	\$ 3,860.00
Homeless Support	Shelter Support Medical	3319	Harris Health			Other	70,200.00	-	\$ 70,200.00
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation	10/13/2023	10/12/2025	Salary	-	-	\$ -
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation			Benefits	-	-	\$ -
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation			Travel	-	-	\$ -

ACS Grants - Homeless
Through December 2025

Type	Grant	Project ID	Grantor	Grant Start Date	Grant End Date	Expense Category	Award Budget	Expense through Dec 31, 2024	Budget/Balance Remaining as of Jan 1, 2025
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation			Supplies	4,993.80	4,979.31	\$ 14.49
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation			Equipment	-	-	\$ -
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation			Contractual	-	-	\$ -
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation			Other	6.20	20.69	\$ (14.49)

Homeless Primary Grant & Non-Federal Funding
Period: January 1, 2025 - December 31, 2025
Reporting Period: January 1, 2025 - December 31, 2025

	Line Item	Annual Budget	YTD Total Expense	Annualized Expenses	Remaining Balance (Budget-YTD Expenses)	% Used YTD	% Used Annualized
Federal	Salary	\$ 3,665,357.34	\$ 2,936,469.51	\$ 2,936,469.51	\$ 728,887.83	80.1%	80.1%
	Benefits	\$ 845,839.66	\$ 772,456.99	\$ 772,456.99	\$ 73,382.67	91.3%	91.3%
	Travel	\$ 10,114.00	\$ 6,546.38	\$ 6,546.38	\$ 3,567.62	64.7%	64.7%
	Supplies	\$ 193,761.00	\$ 67,146.88	\$ 67,146.88	\$ 126,614.12	34.7%	34.7%
	Equipment	\$ 87,000.00	\$ 36,406.95	\$ 36,406.95	\$ 50,593.05	41.8%	41.8%
	Contractual	\$ 826,785.00	\$ 392,287.42	\$ 392,287.42	\$ 434,497.58	47.4%	47.4%
	Other	\$ 21,053.91	\$ 782.36	\$ 782.36	\$ 20,271.55	3.7%	3.7%
	Total	\$ 5,649,910.91	\$ 4,212,096.49	\$ 4,212,096.49	\$ 1,437,814.42	74.6%	74.6%
Non-Federal	Salary	\$ 1,547,798.00	\$ 552,516.09	\$ 552,516.09	\$ 995,281.91	35.7%	35.7%
	Benefits	\$ 371,473.00	\$ 122,842.00	\$ 122,842.00	\$ 248,631.00	33.1%	33.1%
	Travel	\$ 11,895.00	\$ 7,400.92	\$ 7,400.92	\$ 4,494.08	62.2%	62.2%
	Supplies	\$ 486,231.97	\$ 121,366.11	\$ 121,366.11	\$ 364,865.86	25.0%	25.0%
	Equipment	\$ -	\$ 44,216.95	\$ 44,216.95	\$ (44,216.95)	0.0%	0.0%
	Contractual	\$ 3,860.00	\$ -	\$ -	\$ 3,860.00	0.0%	0.0%
	Other	\$ 94,330.53	\$ 62,858.45	\$ 62,858.45	\$ 31,472.08	66.6%	66.6%
	Total	\$ 2,515,588.50	\$ 911,200.52	\$ 911,200.52	\$ 1,604,387.98	36.2%	36.2%
Grand Total	Salary	\$ 5,213,155.34	\$ 3,488,985.60	\$ 3,488,985.60	\$ 1,724,169.74	66.9%	66.9%
	Benefits	\$ 1,217,312.66	\$ 895,298.99	\$ 895,298.99	\$ 322,013.67	73.5%	73.5%
	Travel	\$ 22,009.00	\$ 13,947.30	\$ 13,947.30	\$ 8,061.70	63.4%	63.4%
	Supplies	\$ 679,992.97	\$ 188,512.99	\$ 188,512.99	\$ 491,479.98	27.7%	27.7%
	Equipment	\$ 87,000.00	\$ 80,623.90	\$ 80,623.90	\$ 6,376.10	92.7%	92.7%
	Contractual	\$ 830,645.00	\$ 392,287.42	\$ 392,287.42	\$ 438,357.58	47.2%	47.2%
	Other	\$ 115,384.44	\$ 63,640.81	\$ 63,640.81	\$ 51,743.63	55.2%	55.2%
	Total	\$ 8,165,499.41	\$ 5,123,297.01	\$ 5,123,297.01	\$ 3,042,202.40	62.7%	62.7%

Project 3317 - Homeless Medical

	Expenses through current year December 2025	Expenses through 12/31/2024	Expenses 01/2025 to 12/2025
Salary	2,839,659.08	\$ -	\$ 2,839,659.08
Benefits	751,130.73		\$ 751,130.73
Travel	6,546.38	\$ -	\$ 6,546.38
Supplies	95,561.60	\$ -	\$ 95,561.60
Equipment	\$ -	\$ -	\$ -
Contractual	35,060.00		\$ 35,060.00
Other	19,519.68	\$ -	\$ 19,519.68
Total	\$ 3,747,477.47	\$ -	\$ 3,747,477.47

Project 1760 - ARP Capital

	Expenses through current year December 2025	Expenses through 12/31/2024	Expenses 01/2025 to 12/2025
Salary	\$ -	\$ -	\$ -
Benefits	\$ -	\$ -	\$ -
Travel	\$ -	\$ -	\$ -
Supplies		\$ 35,174.00	\$ (35,174.00)
Equipment	36,406.95	\$ -	\$ 36,406.95
Contractual	\$ 226,928.14	\$ -	\$ 226,928.14
Other		\$ 19,146.09	\$ (19,146.09)
Total	\$ 263,335.09	\$ 54,320.09	\$ 209,015.00

Project 3318 - Homeless Dental

	Expenses through current year December 2025	Expenses through 12/31/2024	Expenses 01/2025 to 12/2025
Salary	96,810.43		\$ 96,810.43
Benefits	21,326.26	\$ -	\$ 21,326.26
Travel	\$ -		\$ -
Supplies	6,759.28		\$ 6,759.28
Equipment	0.00		\$ -
Contractual	130,299.28	\$ -	\$ 130,299.28
Other	408.77		\$ 408.77
Total	\$ 255,604.02	\$ -	\$ 255,604.02

Shelter Support Dental - 3320

	Expenses through current year December 2025	Expenses through 12/31/2024	Expenses 01/2025 to 12/2025
Salary	15,247.96		\$ 15,247.96
Benefits	2,598.35		\$ 2,598.35
Travel	\$ -		\$ -
Supplies	8,105.79	\$ -	\$ 8,105.79
Equipment	37,720.71		\$ 37,720.71
Contractual	\$ -	\$ -	\$ -
Other	532.99	\$ -	\$ 532.99
Total	\$ 64,205.80	\$ -	\$ 64,205.80

Shelter Support Medical - 3319

	Expenses through current year December 2025	Expenses through 12/31/2024	Expenses 01/2025 to 12/2025
Salary	537,268.13	\$ -	\$ 537,268.13
Benefits	120,243.65		\$ 120,243.65
Travel	7,400.92		\$ 7,400.92
Supplies	113,260.32	\$ -	\$ 113,260.32
Equipment	\$ 6,496.24	\$ -	\$ 6,496.24
Contractual			\$ -
Other	62,325.46	\$ -	\$ 62,325.46
Total	\$ 846,994.72	\$ -	\$ 846,994.72

Glucometers for the Homeless - 2741

	Expenses through current year December 2025	Expenses through 12/31/2024	Expenses 01/2025 to 12/2025
Salary			\$ -
Benefits			\$ -
Travel			\$ -
Supplies	4,979.31	4,979.31	\$ -
Equipment			\$ -
Contractual			\$ -
Other	\$ 20.69	\$ 20.69	\$ -
Total	\$ 5,000.00	\$ 5,000.00	\$ -

Mobile Unit Purch/Spt - 793

	Expenses through current year December 2025	Expenses through 12/31/2024	Expenses 01/2025 to 12/2025
Salary			\$ -
Benefits			\$ -
Travel			\$ -
Supplies	5,270.52	5,270.52	\$ -
Equipment	\$ 164,305.00	\$ 164,305.00	\$ -
Contractual			\$ -
Other	\$ 2,124.07	\$ 2,124.07	\$ -
Total	\$ 171,699.59	\$ 171,699.59	\$ -

Meeting of the Board of Trustees

Wednesday, March 11, 2026

Executive Session

Review of the Health Care for the Homeless Program (HCHP) 2025 Quality Management Report, Pursuant to Tex. Occ. Code Ann. §151.002 and Tex. Health & Safety Code §161.032, Including Consideration of Approval of the HCHP 2025 Quality Management Report.



Jennifer Small, AuD, MBA, CCC-A
Chief Executive Officer – Ambulatory Care Services

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Meeting of the Board of Trustees

Wednesday, March 11, 2026

Executive Session

Consultation with Attorney Regarding Settlement of Claim with Johnston, LLC, Pursuant to Tex. Gov't Code §551.071, Including Possible Action Upon Return to Open Session.



Sara Thomas
Chief Legal Officer/Division Director
Harris County Attorney's Office
Harris Health

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Meeting of the Board of Trustees

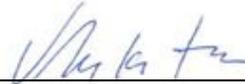
Wednesday, March 11, 2026

Executive Session

Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Unaudited, Financial Performance for the 12-month Year Ending December 31, 2025, Pursuant to Tex. Gov't Code Ann. §551.085.



Anna Mateja
Chief Financial Officer
Community Health Choice, Inc.
Community Health Choice Texas, Inc.



Victoria Nikitin
EVP & Chief Financial Officer
Harris Health

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Meeting of the Board of Trustees

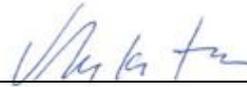
Wednesday, March 11, 2026

Executive Session

Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Investment Report for the Twelve Months Ending December 31, 2025, Pursuant to Tex. Gov't Code Ann. §551.085.



Anna Mateja
Chief Financial Officer
Community Health Choice, Inc.
Community Health Choice Texas, Inc.



Victoria Nikitin
EVP & Chief Financial Officer
Harris Health

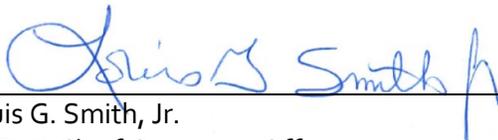
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Meeting of the Board of Trustees

Wednesday, March 11, 2026

Executive Session

Consultation with Attorney Regarding Harris Health's Medical School Affiliation and Support Agreements, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Upon Return to Open Session.



Louis G. Smith, Jr.
Sr. EVP/Chief Operating Officer

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