

BOARD OF TRUSTEES

Board Meeting

Wednesday, January 14, 2026
9:00 AM

– NOTICE –

TO: HARRIS COUNTY RESIDENTS AND ALL OTHER INTERESTED PERSONS
DATE: JANUARY 9, 2026

Notice is hereby given that the Board of Trustees of Harris Health will convene at 9:00 AM on Wednesday, January 14, 2026, in the Board Room of 4800 Fournace Place, Bellaire, Texas 77401. The meeting may be viewed online at: <http://harrishealthtx.swagit.com/live>. Note: Some Board Members may participate by videoconference.

The Board of Trustees will consider the following matters:

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

AGENDA

I. Call to Order and Record of Attendance	Dr. Andrea Caracostis
II. Approval of the Minutes of Previous Meeting	Dr. Andrea Caracostis
• Board Meeting – December 18, 2025	
III. Announcements / Special Presentations	Dr. Andrea Caracostis
A. CEO Report Including Special Announcements – <i>Dr. Esmaeil Porsa</i>	
B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements	
IV. Public Comment	Dr. Andrea Caracostis

V. Executive Session

Dr. Andrea Caracostis

- A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting with Possible Action Regarding this Matter Upon Return to Open Session – **Dr. Andrea Caracostis and Dr. Thomas Cummins**
- B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff Upon Return to Open Session
– **Dr. Kunal Sharma and Dr. Asim Shah**
- C. Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session
– **Dr. O. Reggie Egins**

VI. Reconvene to Open Meeting

Dr. Andrea Caracostis

VII. General Action Item(s)

Dr. Andrea Caracostis

- A. General Action Item(s) Related to Quality: Medical Staff
 1. Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff – **Dr. Kunal Sharma**
 2. Consideration of Approval of the 2026-2027 Harris Health Utilization Review Plan – **Dr. Kunal Sharma**
- B. General Action Item(s) Related to Quality: Correctional Health Medical Staff
 1. Consideration of Approval of Credentialing Changes for Members of Harris Health Correctional Health Medical Staff – **Dr. O. Reggie Egins**

VIII. New Items for Board Consideration

Dr. Andrea Caracostis

- A. Consideration of Approval of a Gift Agreement and Acceptance of the Donation for the Naming of the New Hospital on the LBJ Campus in Accordance with Harris Health Strategic Fund's Healthier Harris County Capital Campaign
– **Ms. Taylor McMillan**

IX. Strategic Discussion

Dr. Andrea Caracostis

A. Harris Health Strategic Plan Initiatives

1. Presentation Regarding the New Ambulatory Care Services (ACS) Clinic Site Selection Recommendation, Including Consideration of Approval of a Lease Agreement Between Harris Health and Culinary Facilities of Georgia, LLC, for a Health Center within the Greater Alief Area **[Pillar 6: Access]**
– **Dr. Jennifer Small and Mr. Patrick Casey**

X. Consent Agenda Items

Dr. Andrea Caracostis

A. Consent Purchasing Recommendations

1. Consideration of Approval of Purchasing Recommendations
(Items A1 through A4 of the Purchasing Matrix) – **Ms. Kimberly Williams and Mr. Jack Adger, Harris County Purchasing Office**

(See Attached Expenditure Summary: January 14, 2026)

2. Harris Health Fourth Quarter of Fiscal Year 2025 Premier Spend Report **[Information Only]** – **Ms. Kimberly Williams and Mr. Jack Adger, Harris County Purchasing Office**

B. Consent Grant Recommendations

1. Consideration of Approval of Grant Recommendation
(Item B1 of the Grant Matrix) – **Ms. Amineh Kostov**

(See Attached Grant Matrix: January 14, 2026)

C. Consent Contract Recommendations

1. Consideration of Approval of Contract Recommendations
(Items C1 through C3 of the Contract Matrix) – **Ms. Monica Carbajal (C1) and Mr. Patrick Casey (C2-C3)**

(See Attached Contract Matrix: January 14, 2026)

D. New Consent Items for Board Approval

1. Consideration of Acceptance of the Harris Health November 2025 Financial Report Subject to Audit – **Ms. Victoria Nikitin**

[End of Consent Agenda]

XI. Item(s) Related to the Health Care for the Homeless Program

Dr. Andrea Caracostis

A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act

– **Dr. Jennifer Small and Ms. Tracey Burdine**

- HCHP January 2026 Operational Update

- B. Consideration of Approval of the HCHP Consumer Advisory Council Report
– ***Dr. Jennifer Small and Ms. Tracey Burdine***
- C. Consideration of Approval of the HCHP Sliding Fee Discount Program Evaluation
– ***Dr. Jennifer Small and Ms. Tracey Burdine***
- D. Consideration of Approval of the HCHP Change in Scope
– ***Dr. Jennifer Small and Ms. Tracey Burdine***

XII. Executive Session **Dr. Andrea Caracostis**

- D. Review of the Health Care for the Homeless Program Director's Performance Evaluation, Pursuant to Tex. Gov't Code Ann. §551.085, Including Consideration of Approval of the Performance Evaluation Upon Return to Open Session
– ***Dr. Jennifer Small and Ms. Tracey Burdine***
- E. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Performance for the Eleven Months Ending November 30, 2025, Pursuant to Tex. Gov't Code Ann. §551.085 – ***Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice***
- F. Consultation with Attorney Regarding Settlement of Claims, Pursuant to Tex. Gov. Code §551.071 and Possible Action Upon Return to Open Session
– ***Mr. Michael Fritz***
- G. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session – ***Ms. Carolynn Jones***
- H. Discussion with Attorney Regarding Litigation and Real Property Matters, Pursuant to Tex. Gov't Code Ann. §551.071 – ***Ms. Sara Thomas***

XIII. Reconvene **Dr. Andrea Caracostis**

XIV. Adjournment **Dr. Andrea Caracostis**

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: January 14, 2026 (Approvals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A1	J.T. Vaughn Construction, LLC. (HCHD-1772) MWBE Goal: 60.28%	Modernization of Ben Taub Green Elevators for Harris Health - To provide all labor, materials, equipment and incidental to upgrade the green elevators at Ben Taub Hospital. The owner contingency provides for coverage of unanticipated costs throughout the construction project. <i>Job No. 250312</i>	Award Best proposal meeting requirements	Babak Zare		\$ 4,226,400
A2	Hologic, Inc. (GA-05316) MWBE Goal: N/A Contract was procured prior to MWBE program	GC and Chlamydia Testing System including Analyzer(s), Reagents, Consumables and Services for Harris Health - To continue providing GC, Chlamydia and HPV testing to Harris Health patients. <i>Job No. 120036</i>	Ratify Renewal September 01, 2025 through August 31, 2026	Michael Nnadi	\$ 1,472,162	\$ 1,486,884
A3	Wellsky Corporation (HCHD-514) MWBE Goal: Exempt Sole Source	CarePort Care Management Solution and Cloud Services Upgrade for Harris Health - To provide cloud-based care coordination platform that integrates with Epic EMR to efficiently coordinate transitions of care for patients being discharged after a post-acute placement and service needs. <i>Sole Source Exemption</i>	Ratify Renewal Sole Source Exemption March 31, 2026 through March 30, 2028	Alyssa Davis	\$ 207,921	\$ 685,266
A4	The Trevino Group, Inc. MWBE Goal: 100%	Renovation of the Radiographic Room at the Aldine Health Center for Harris Health - To provide all labor, materials, equipment and incidental for the Renovation of the Radiographic Room at the Aldine Health Center. The owner contingency provides for coverage on unanticipated costs throughout the construction project. <i>Job No. 250287</i>	Award Best proposal meeting requirements	Lacey Spells		\$ 497,500
						Total Expenditures \$ 6,896,050
						Total Revenue \$ (0)

Grant Agenda Items for the Harris County Hospital District dba Harris Health, Board of Trustees Report

Grant Matrix: January 14, 2026

No.	Grantor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Award Amount
B1	Harris County Hospital District Foundation	Consideration of Approval of a Grant Agreement between Harris Health and the Harris County Hospital District Foundation, through net proceeds from the HCHD Foundation 2024 Swing Fore the Greens Golf Tournament, the 2025 TexasMedRun, and a donation directly to the program from Epic, benefitting Harris Health's Heart Health Initiative . The Heart Health initiative aims to improve heart health outcomes by providing comprehensive support to vulnerable populations, offering essential clinical support, and ongoing education. The grant funds are to be used to support various heart health programs, such as: patient education, community outreach, or preventive care measures.	Grant Agreement	2 Years	Amineh Kostov	\$ 140,659.74
TOTAL AMOUNT:						\$ 140,659.74

Contract Agenda Item(s) for the Harris County Hospital District dba Harris Health, Board of Trustees Report

Contract Matrix: January 14, 2026

No.	Contractor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Amount
C1	Texas Medical Center	<p>Consideration of Approval to Renew an Interlocal Agreement between the Harris County Hospital District dba Harris Health and the Texas Medical Center to provide Security and Maintenance for Common Areas within the Texas Medical Center for Harris Health. Each year, the Texas Medical Center calculates the expenditures associated with providing police and maintenance services to the Texas Medical Center campus commons areas and divides the costs to member institutions based upon each institution's pro-rate share of net deed restricted acreage. Each member is to pay its respective share of the Assessment in advance for the current calendar year.</p> <p>The previous year's actual is \$400,748 and we are requesting estimated funding of \$412,770.</p>	Renewal of an Agreement	One Year	Monica Carbajal	\$ 412,770.00
C2	A-S 47-Jones-Cypress N. Houston, L.P.	Consideration of Approval to Amend a Lease Agreement between Harris County Hospital District dba Harris Health and A-S 47-Jones-Cypress N. Houston, L.P. for the Cypress Health Center at 12340 Jones Road, Suite 100, Houston, Texas 77070 to extend the lease at the initial annual rate of \$151,694.40, plus operating expenses for the Cypress Health	Amendment of a Lease Agreement	July 15, 2026 through September 30, 2029	Patrick Casey	\$ 151,694.40
C3	Pasadena Realty Partners, LLC	Consideration of Approval to Amend a Lease Agreement between Harris County Hospital District dba Harris Health and Pasadena Realty Partners, LLC for the Pasadena Pediatric & Adolescent Health Center at 3925 Fairmont Parkway, Pasadena, Texas 77504 to extend the lease at the initial annual rate of \$331,808.78, plus operating expenses for the Pasadena Pediatric & Adolescent Health Center.	Amendment of a Lease Agreement	March 1, 2026 through February 28, 2031	Patrick Casey	\$ 331,808.78
						TOTAL AMOUNT: \$ 896,273.18