

BOARD MEETING**Wednesday, August 12, 2026 | 9:00 AM****4800 Fournace Place, Bellaire, TX 77401 | 1st Floor Board Room**The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

Notice: Some members of the Board may participate by videoconference.

Mission

Harris Health is a public, integrated health system dedicated to improving the health of our communities by delivering high-quality, person-centered care in collaboration with community and academic partners.

AGENDA

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|---|------------------------------|-----------------|
| I. Call to Order and Record of Attendance | Dr. Andrea Caracostis | 2 min |
| II. Approval of the Minutes of Previous Meeting | Dr. Andrea Caracostis | 2 min |
| <ul style="list-style-type: none">• Board Meeting – July 8, 2026• Special Call Board: HRSA Meeting – July 22, 2026• Fiscal Year 2027 Budget Workshop Meeting – August 3, 2026 | | |
| III. Announcements / Special Presentations | Dr. Andrea Caracostis | 15 min |
| A. CEO Report Including Special Announcements – <i>Dr. Esmaeil Porsa</i> | | <i>(10 min)</i> |
| <ul style="list-style-type: none">• LBJ Hospital Earns Gold Plus Recognition for STEMI Referral from the American Heart Association• Harris Health's Endoscopy Center at Quentin Mease Receives National Recognition from the American Society for Gastrointestinal Endoscopy• Health and Wellness Fair at Strawberry Health Center on Saturday, August 8, 2026, from 9:00 AM – 12:00 PM• John M. O'Quinn Hospital Construction Timeline | | |
| B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements | | <i>(5 min)</i> |
| IV. Public Comment | Dr. Andrea Caracostis | 3 min |
| V. Executive Session | Dr. Andrea Caracostis | 20 min |
| A. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health Medical Staff Upon Return to Open Session | | |
| – Dr. Kunal Sharma and Dr. Asim Shah | | |

- B.** Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, with Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov’t Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Correctional Health Medical Staff Upon Return to Open Session – **Dr. O. Reggie Ekins**

(10 min)

VI. Reconvene to Open Meeting

Dr. Andrea Caracostis 3 min

VII. General Action Item(s)

Dr. Andrea Caracostis 6 min

A. General Action Item(s) Related to Quality: Medical Staff

1. Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff – **Dr. Kunal Sharma**
2. Consideration of Approval of Changes to the Pediatric Clinical Privileges – **Dr. Kunal Sharma**

(2 min)

(2 min)

B. General Action Item(s) Related to Quality: Correctional Health Medical Staff

1. Consideration of Approval of Credentialing Changes for Members of Harris Health Correctional Health Medical Staff – **Dr. O. Reggie Ekins**

(2 min)

VIII. Strategic Discussion

Dr. Andrea Caracostis 30 min

A. Harris Health Strategic Plan Initiatives

1. Presentation Regarding Health Promotion and Disease Prevention at Harris Health – **Dr. Amy Smith and Dr. Jennifer Small**
[Strategic Pillar 4: Health Promotion and Disease Prevention]
2. Presentation Regarding the Harris Health John M. O’Quinn Hospital Construction Update – **Mr. Patrick Casey**
[Strategic Pillar 5: System Optimization]
3. Presentation Regarding the Harris Health Holly Hall Operations Center Update – **Mr. Louis Smith and Mr. Patrick Casey**
[Strategic Pillar 5: System Optimization]

(10 min)

(10 min)

(10 min)

IX. Consent Agenda Items

Dr. Andrea Caracostis 5 min

A. Consent Purchasing Recommendations

1. Consideration of Approval of Purchasing Recommendations (Items A1 through A12 of the Purchasing Matrix) – **Ms. Kimberly Williams and Mr. Jack Adger, Harris County Purchasing Office**
[See Attached Purchasing Expenditure Summary: August 12, 2026]

B. Consent Contract Recommendations

1. Consideration of Approval of Contract Recommendations (Item C1 of the Contract Matrix) – **Dr. Jennifer Small**
[See Attached Contract Matrix: August 12, 2026]

C. New Consent Items for Board Approval

1. Consideration of Acceptance of the Harris Health June 2026 Quarterly Financial Report Subject to Audit – **Ms. Victoria Nikitin**
2. Consideration of Approval of Revisions to the Harris Health Policy 5.52, Investment Policy – **Ms. Victoria Nikitin**

D. Consent Reports and Updates to the Board

1. Bi-monthly Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health – **Mr. R. King Hillier**

[End of Consent Agenda]

X. Item(s) Related to the Health Care for the Homeless Program

Dr. Andrea Caracostis 10 min

- A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act – **Dr. Jennifer Small and Ms. Tracey Burdine****

(8 min)

- HCHP August 2026 Operational Update

- B. Consideration of Approval of the HCHP Second Quarter Budget Summary Report – **Dr. Jennifer Small and Ms. Tracey Burdine****

(1 min)

- C. HCHP Reports and Updates to the Board Requiring No Action – **Dr. Jennifer Small and Ms. Tracey Burdine****

(1 min)

1. Update Regarding Clinic Renovations at 419 Emancipation
2. Update Regarding Service Area Expansion into North Harris County

XI. Executive Session

Dr. Andrea Caracostis 45 min

- C. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Unaudited Financial Performance for the Six Months Ending June 30, 2026, Pursuant to Tex. Gov't Code Ann. §551.085 – **Ms. Lisa Wright, CEO, and Ms. Anna Mateja, CFO, Community Health Choice****

(10 min)

- D. Consultation with Attorney, Pursuant to Tex. Gov't Code Ann. §551.071 Regarding Litigation and Possible Action Upon Return to Open Session, Including Approval of a Settlement in Case No. 2024-81283 in the 234th District Court, Harris County, Texas – **Ms. Ebon Swofford and Mr. Michael Fritz****

(10 min)

- E. Deliberation Regarding the Purchase, Exchange, Lease or Value of Real Property, Pursuant to Tex. Gov't Code §§551.071, 551.072, and Possible Action Regarding this Matter Upon Return to Open Session – **Ms. Sara Thomas and Mr. Louis Smith****

(10 min)

- F. Consultation with Attorney Regarding a Prevailing Wage Update, Pursuant to Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 – **Ms. Sara Thomas, Ms.Carolynn Jones and Mr. Louis Smith****

(10 min)

(5 min)

- G. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session – ***Ms. Carolynn Jones***

XII. Reconvene

Dr. Andrea Caracostis 3 min

XIII. Board Education

Dr. Andrea Caracostis 15 min

- A. Discussion Regarding the Texas Healthcare Trustees (THT) Certified Healthcare Trustee and Leader Certification Process
– ***Ms. Lindsay Thompson, President and CEO, Texas Healthcare Trustees***

XIV. Adjournment

Dr. Andrea Caracostis 1 min

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: August 12, 2026 (Approvals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A1	Solventum Health Information Systems, Inc. (HCHD-479) MWBE Goal: Exempt Sole Source	Coding & Reimbursement Software Support - Provide maintenance and support for coding and reimbursement applications used to determine payer reimbursement for services rendered by Harris Health. Supported software solutions include CDI Engage One, Fluency Direct, 360 Encompass™ System, 360 Encompass™ Audit Expert System, and 360 Encompass™ Professional System. Sole Source Exemption	Additional Funds Extension Sole Source Exemption October 28, 2026 through October 27, 2029	Wingo, Amber	\$ 1,988,913	\$ 6,865,030
A2	Yellow Brick Consulting, Inc. (HCHD-1680) MWBE Goal: 12%	Transition, Activation, and Move Management Services for Lyndon B. Johnson Campus Expansion Project - Additional funding is required to support the expanded scope of services for the John M. O'Quinn project. The additional services include warehousing and storage, assembly, logistics, asset tagging, and deployment of medical equipment, FF&E, and IT equipment. Job No. 250151, Board Motion 25.12-150	Additional Funds January 06, 2026 through May 31, 2029	Erica Sims-Lavergne	\$ 2,857,130	\$ 2,142,870
A3	R1 RCM Holdco Inc (HCHD-1609) MWBE Goal: 0% Specialized, Technical, or Unique in Nature	Physician Advisor Services for Harris Health - To continue providing physician advisor services to the inpatient and outpatient facilities at Harris Health. The increased amount accounts for the projected annual costs and fees associated with CTI delays. Job No. FB03052025	Renewal July 01, 2026 through June 30, 2027	Deborah Boswell	\$ 450,000	\$ 800,000
A4	Symmetric Health Solutions LLC (HCHD-1918) MWBE Goal: Exempt Sole Source	Symmetric Item Master SaaS for Harris Health - To provide Harris Health access to Symmetric's web-based item database so that Harris Health address critical deficiencies in supply chain and clinical data impacting Epic, PeopleSoft, and enterprise purchasing workflows. Sole Source Exemption	Purchase Sole Source Exemption Four-year initial term	Raj Nair		\$ 790,000
A5	The Trevino Group, Inc MWBE Goal: 100%	Room Upgrade and Gamma Camera Replacement at Lyndon B. Johnson Hospital for Harris Health - To provide all labor, materials, equipment, and incidental for the room upgrade and gamma camera replacement at Lyndon B. Johnson Hospital. The owner contingency provides for coverage of unanticipated costs throughout the construction project. Job No. 260122	Award Only proposal meeting requirements	Babak Zare		\$ 629,700
A6	SpecialtyCare Cardiovascular Resources (HCHD-1654) MWBE Goal: 15%	Cardiovascular Perfusion Services - Additional funds are required to continue providing cardiovascular perfusion services to patients at Harris Health. Professional Services Exemption, Board Motion 25.07-87	Ratify Additional Funds Professional Services Exemption December 31, 2025 through December 30, 2026	Pedro Saldana	\$ 390,000	\$ 500,000

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A7	ECG Management Consultants MWBE Goal: Exempt Public Health or Safety	Patient Throughput, Operational Efficiency, and Capacity Optimization Consulting Services - The vendor is to provide patient throughput, operational efficiency, and capacity optimization consulting services for the LBJ and Ben Taub Emergency Centers. <i>Public Health or Safety Exemption</i>	Award Public Health or Safety Exemption One-year initial term with five (5) one-year renewal options	Dr. Glorimar Medina, CEO Hospital Campuses		\$ 499,100
A8	Epic Systems Corporation (GA-04577) MWBE Goal: Exempt Sole Source	Epic Nebula Cloud Platform Cogito Cloud Services - To initiate the migration of data analytics and reporting services to the existing Nebula Cloud Platform. <i>Sole Source Exemption</i>	Award Sole Source Exemption	Burnett, David		\$ 435,000
A9	Bio-Rad Laboratories, Inc. (HCHD-0586) MWBE Goal: Exempt Public Health or Safety	Geenius™ Reader and HIV ½ Supplemental Assay - To continue providing confirmatory testing for HIV positive results received from Harris Health patients. <i>Public Health or Safety Exemption</i>	Additional Funds Extension Public Health or Safety Exemption December 09, 2026 through December 08, 2029	Norin Pung	\$ 65,860	\$ 388,623
A10	Epic Systems Corporation (GA-04577) MWBE Goal: Exempt Sole Source	Implementation and Support Service for Epic Enterprise Information Systems - Additional funding is requested to provide the necessary implementation and support services for the Epic Enterprise Information System in support of the Epic Willow Inpatient Pharmacy Inventory Supply Tracking software. <i>Sole Source Exemption</i>	Ratify Additional Funds Sole Source Exemption July 08, 2026 through July 07, 2027	Antony Kilty	\$ 413,800	\$ 351,000
A11	Patient Care Intervention Center (GA-07460) MWBE Goal: Exempt Sole Source	Patient Care Intervention Center Care Transition & Integration - To support patient care coordination and referral management through a connected platform that links healthcare networks, community partners, and available community resources. <i>Sole Source Exemption</i>	Additional Funds Sole Source Exemption January 03, 2026 through January 02, 2027	Wilson, Chandler	\$ 11,574	\$ 331,000
A12	XTGlobal, Inc. (HCHD-1335) MWBE Goal: 100%	Circulus Accounts Payable (AP) Processing Software for Harris Health - Additional funds are required to cover the remaining invoices for the first year, as well as the addition of the professional services to the existing Agreement. <i>Job No. 230448</i>	Ratify Additional Funds March 21, 2025 through March 20, 2026	Kris Jackson	\$ 228,650	\$ 25,115
					Total Expenditures	\$ 13,757,438
					Total Revenue	\$ (0)

Contract Matrix: August 12, 2026

[illegible]