

**BOARD OF TRUSTEES**

**Quality Committee**

Tuesday, May 26, 2026  
12:00 PM

BOARD ROOM  
4800 Fournace Place, Bellaire, Texas 77401

The meeting may be viewed online at: <http://harrishealthtx.swagit.com/live>.

*Notice: Some Board Members may participate by videoconference.*

MISSION

Harris Health is a public, integrated health system dedicated to improving the health of our communities by delivering high-quality, person-centered care in collaboration with community and academic partners.

**AGENDA**

|   |                              |                 |
|---|------------------------------|-----------------|
| <b>I. Call to Order and Record of Attendance</b>  | <b>Dr. Andrea Caracostis</b> | <b>1 min</b>    |
| <b>II. <a href="#">Approval of the Minutes of Previous Meeting</a></b>  | <b>Dr. Andrea Caracostis</b> | <b>2 min</b>    |
| • Quality Committee Meeting – April 21, 2026  |                              |                 |
| <b>III. Announcements</b>   | <b>Dr. Andrea Caracostis</b> | <b>5 min</b>    |
| <b>A. <a href="#">Spring Results Related to the Leapfrog Safety Grade</a></b>   |                              | <i>(5 min)</i>  |
| <b><a href="#">– Dr. Joseph Kunisch</a></b>   |                              |                 |
| <b>IV. <a href="#">Harris Health Safety Message: Minute for Medicine Video</a></b>  |                              | <b>5 min</b>    |
| <b><a href="#">– Dr. Thomas Cummins</a></b>   |                              |                 |
| • Antibiotics Before Surgery  |                              |                 |
| <b>V. Executive Session</b>   | <b>Dr. Andrea Caracostis</b> | <b>75 min</b>   |
| <b>A. <a href="#">Quarterly Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health &amp; Safety Code Ann. §161.032, to Receive Peer Review and/or Medical Committee Report, and Possible Action Regarding this Matter Upon Return to Open Session – Dr. O. Reggie Ekins</a></b>   |                              | <i>(15 min)</i> |
| <b>B. <a href="#">Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health &amp; Safety Code Ann. §161.032, to Receive Peer Review and/or Medical Committee Reports in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including Report Regarding Harris Health Quality Review Councils, and Possible Action Regarding this Matter Upon Return to Open Session – Dr. Thomas Cummins</a></b> |                              | <i>(50 min)</i> |

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- C. [Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session – Ms.Carolynn Jones](#)

(10 min)

VI. Reconvene

Dr. Andrea Caracostis 1 min

VII. Adjournment

Dr. Andrea Caracostis 1 min

**HARRIS HEALTH SYSTEM**  
**MINUTES OF THE BOARD OF TRUSTEES**  
**QUALITY COMMITTEE MEETING**  
**Tuesday, April 21, 2026**  
**12:00 PM**

| AGENDA ITEM   | DISCUSSION  | ACTION/RECOMMENDATIONS   |
|---|---|--|
| <b>I. Call to Order and Record of Attendance</b>  | Dr. Andrea Caracostis, Committee Chair, called the meeting to order at 12:01 p.m. It was noted that a quorum was present, and the attendance was recorded. The meeting may be viewed online through the Harris Health website: <a href="http://harrishealthtx.swagit.com/live">http://harrishealthtx.swagit.com/live</a> .  |  |
| <b>II. Approval of the Minutes of Previous Meeting</b><br><br><ul style="list-style-type: none"> <li>• <b>Quality Committee Meeting – March 24, 2026</b></li> </ul> |   | <b>Moved by Ms. Marlen Trujillo, seconded by Dr. Andrea Caracostis, and unanimously approved the minutes of the March 24, 2026 meeting. Motion carried.</b>                    |
| <b>III. Harris Health Safety Message: Minute for Medicine Video</b><br><br><ul style="list-style-type: none"> <li>• <b>Hand Hygiene</b></li> </ul>                  | Dr. Thomas Cummins, Executive Vice President & Chief Medical Executive, presented a Minute for Medicine video series related to Hand Hygiene. A copy of the video series is available in the permanent record.  | <b>As Presented.</b>   |
| <b>IV. Consideration of a Recommendation for Approval of the 2026 Harris Health Quality Manual</b>  | Dr. Joseph Kunisch, Vice President of Quality Programs, presented the annual update to the 2026 Harris Health Quality Manual (“Manual”), which serves as the framework for the organization’s quality management system. He explained that the revisions for the 2026 Manual were primarily administrative and intended to align the Manual with the Harris Health 2026–2030 Strategic Plan. Additional updates included revisions to terminology to reflect the organization’s mission, vision, values, governance, and reporting structure. Dr. Kunisch also noted the formal addition of the Monthly Operations Review process to the quality management system, recognizing its role in reviewing quality reporting and quality metrics. He further stated that the scope of the current service area was updated to include all departments with quality metrics that report through the quality reporting councils to the Board of Trustees. A copy of the presentation is available in the permanent record. | <b>Moved by Ms. Marlen Trujillo, seconded by Dr. Andrea Caracostis, and unanimously accepted that the Committee recommends that the Board approve item IV. Motion carried.</b> |

| AGENDA ITEM  | DISCUSSION   | ACTION/RECOMMENDATIONS  |
|--|--|-------------------------|
| <b>V. Executive Session</b>  | At 12:09 p.m., Dr. Caracostis stated that the Quality Committee of the Board of Trustees would go into Executive Session for items V. 'A and B' as permitted by law under Tex. Occ. Code Ann. §§151.002 and 160.007 and Tex. Health & Safety Code Ann. §161.032. |                         |
| <b>A.</b> Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032, to Receive Peer Review and/or Medical Committee Reports in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including Report Regarding Harris Health Quality Review Councils, and Possible Action Regarding this Matter Upon Return to Open Session |  | <b>No action taken.</b> |

|   |  |                                |
|---|--|--------------------------------|
| <p><b>B.</b> Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health &amp; Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session</p> |  | <p><b>No action taken.</b></p> |
| <p><b>VI. Reconvene</b></p>   | <p>At 1:33 p.m., Dr. Andrea Caracostis reconvened the meeting in open session; she noted that a quorum was present, and that no action was taken in Executive Session.</p> |                                |
| <p><b>VII. Adjournment</b></p>  | <p>There being no further business and without objection from the Members of the Committee, the meeting adjourned at 1:33 p.m.</p>   |                                |

I certify that the foregoing are the Minutes of the Meeting of the Quality Committee of the Board of Trustees of the Harris Health System held on April 21, 2026.

Respectfully submitted,

Andrea Caracostis, MD, MPH, Committee Chair

Recorded by Cherry A. Joseph, MBA

**Board of Trustees  
Quality Committee Attendance  
Tuesday, April 21, 2026**

| COMMITTEE MEMBERS PRESENT                        | COMMITTEE MEMBERS ABSENT | OTHER BOARD MEMBERS PRESENT |
|--|--------------------------|-----------------------------|
| Dr. Andrea Caracostis ( <i>Committee Chair</i> ) | Dr. Shubhada Hooli       |                             |
| Libby Viera-Bland                                |                          |                             |
| Dr. Marlen Trujillo                              |                          |                             |

| HARRIS HEALTH EXECUTIVE LEADERSHIP, STAFF & SPECIAL INVITED GUESTS |  |
|--|--|
| Alexander Barrie   | Louis Smith  |
| Arlen Garcia   | Maria Cowles   |
| Dr. Asim Shah  | Dr. Matasha Russell                                    |
| Berrlyn Nelson   | Matthew Reeder   |
| Carolynn Jones   | Matthew Schlueter                                      |
| Cherry Joseph  | Olga Rodriguez   |
| Daniel Smith   | Randy Manarang   |
| Debbie Chacko  | Dr. Sandeep Markan                                     |
| Ebon Swofford ( <i>Harris County Attorney's Office</i> )           | Sara Thomas ( <i>Harris County Attorney's Office</i> ) |
| Dr. Esmaeil Porsa ( <i>CEO &amp; President, Harris Health</i> )    | Sharon Brantley-Smith                                  |
| Dr. Glorimar Medina  | Shawn DeCosta  |
| Jennifer Zarate  | Tekhesia Phillips                                      |
| Jerald Summers   | Dr. Thomas Cummins                                     |
| Jocelyn Thomas   | Dr. Tien Ko  |
| Dr. Joseph Kunisch   | Vivian Ho-Nguyen                                       |
| Dr. Lori Timmons   | Dr. Yashwant Chathampally                              |

Virtual Attendee Notice: *If you joined as a group and would like to be counted as present, please submit an email to: [BoardofTrustees@harrishealth.org](mailto:BoardofTrustees@harrishealth.org) before close of business the day of the meeting.*

Tuesday, May 26, 2026

Spring Results Related to the Leapfrog Safety Grade

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Announcement Regarding:

- Leapfrog Spring 2026 Update



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Yashwant Chathampally, MD, MSc  
Associate CMO & SVP, Quality & Patient Safety

# Harris Health Leapfrog Spring Update

**Joseph Kunisch, PhD, RN, CPHQ**  
**VP, Quality Programs**

**Board of Trustees Quality Committee**  
**May 26, 2026**

**HARRISHEALTH**

Confidential, legally privileged, and protected from disclosure pursuant to the Texas Health and Safety Code and the Texas Occupation Code as well as state and federal confidentiality statutes.



This Hospital's Grade

**Lyndon Baines Johnson Hospital**

5656 Kelley St.  
Houston, TX 77026

[View the full Score](#)



SPRING 2026

This Hospital's Grade

**Ben Taub Hospital**

1504 Taub Loop  
Houston, TX 77030

[View the full Score](#)



SPRING 2026

# Celebrate!

Tuesday, May 26, 2026

Harris Health Safety Message: Minute for Medicine Video

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High-reliability Organization (HRO) Safety Message Video:

- Antibiotics Before Surgery



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Yashwant Chathampally, MD, MSc  
Associate CMO & SVP, Quality & Patient Safety

# **High Reliability Organization (HRO) Safety Message**

## **Antibiotics Before Surgery**

**Thomas Cummins, MD, MMM  
EVP & Chief Medical Executive**

**Board of Trustees Quality Committee  
May 26, 2026**

**HARRISHEALTH**

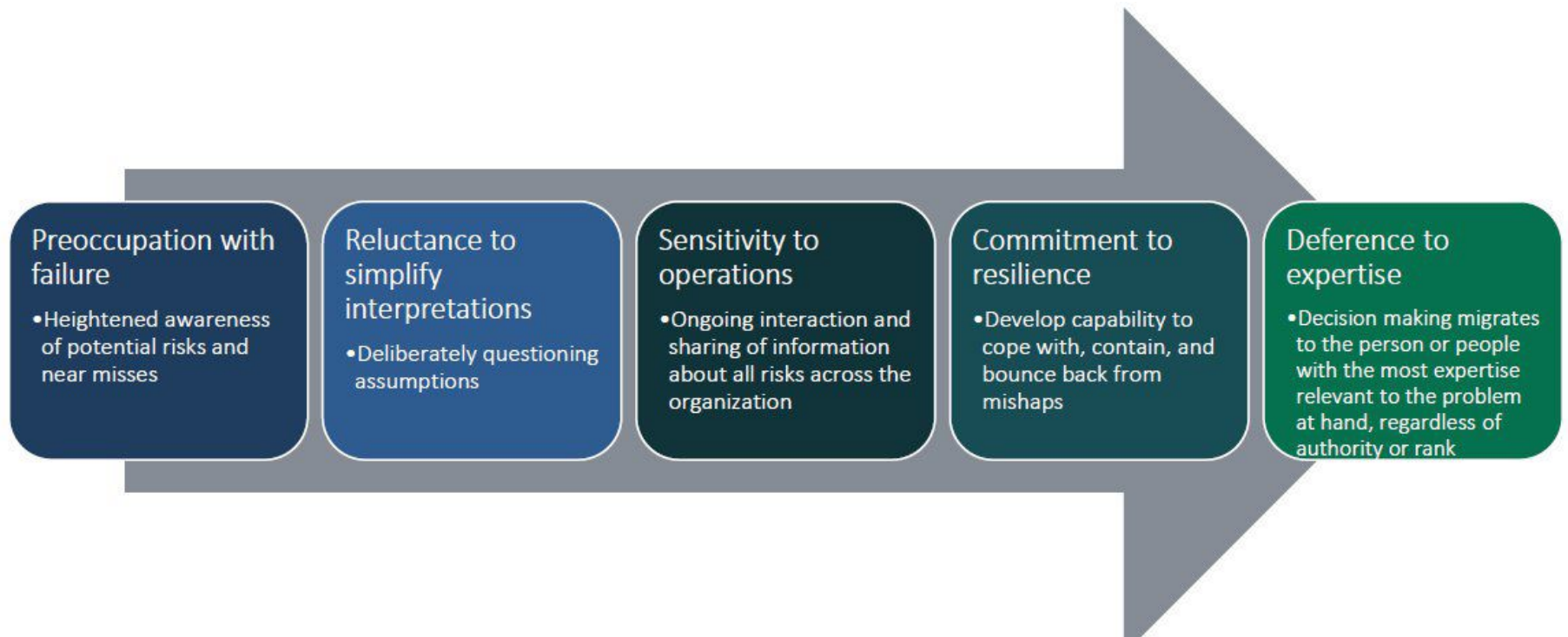
# SAFETY MESSAGE

**HARRIS** | **ZERO**  
**HEALTH** | **HARM**

**SAFETY 1ST. ALWAYS.**

**HARRISHEALTH**

# Five Principles of a High Reliability Organization



## HRO Video:

Harris Health Minute For Medicine:

- Antibiotics Before Surgery
- <https://youtu.be/BbkoYSx1ddg>

Tuesday, May 26, 2026

Executive Session

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Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032, to Receive Peer Review and/or Medical Committee Report, and Possible Action Regarding this Matter Upon Return to Open Session.



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O. Reggie Ekins, MD, CCHP-CP  
Chief Medical Officer - Correctional Health

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Tuesday, May 26, 2026

Executive Session

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Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032, to Receive Peer Review and/or Medical Committee Reports in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including Report Regarding Harris Health Quality Review Councils, and Possible Action Regarding this Matter Upon Return to Open Session.



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Yashwant Chathampally, MD, MSc  
Associate CMO & SVP, Quality & Patient Safety

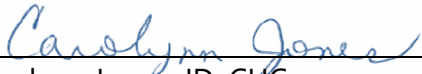
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Tuesday, May 26, 2026

Executive Session

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Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session.



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Carolynn Jones, JD, CHC

Executive Vice President, Chief Compliance and Risk Officer

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