



# Financial Statements

As of February 28, 2023



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# Financial Highlights Review

As of February 28, 2023

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Operating income for February was \$31.1 million compared to budgeted income of \$3.8 million.

Total net revenue for February of \$204.8 million was \$12.3 million or 6.4% more than budget. Net patient revenue was \$3.9 million lower than expected but was offset by improved investment returns of \$6.8 million. Medicaid Supplemental programs were \$7.6 million higher than budget primarily due to timing.

In February, total expenses of \$173.7 million were \$14.9 million or 7.9% less than budget. Staff costs were \$7.8 million under budget as a result of a reduction in contract labor utilization and lower salaries expense. Purchased services for medical insurance subsidies decreased \$3.3 million due to the Marketplace plan pricing effective for calendar year 2023. The change in the Community Health Choice plan pricing, and a corresponding decrease in subsidy, was discussed with the Board of Trustees in November 2022.

Also in February, total patient days and average daily census decreased 1.3% compared to budget. Inpatient case mix index, a measure of patient acuity, was 3.2% higher than planned with length of stay 1.4% lower than budget. Emergency room visits were 2.0% lower than planned for the month. Total clinic visits, including telehealth, were 6.6% higher compared to budget. Births were down 5.3% for the month but 13.5% higher year-to-date.

Total cash receipts for February were \$525.2 million. The System has \$1,546.0 million in unrestricted cash, cash equivalents and investments, representing 266.2 days cash on hand. Harris Health System has \$148.5 million in net accounts receivable, representing 74.8 days of outstanding patient accounts receivable at February 28, 2023. The February balance sheet reflects a combined net receivable position of \$235.1 million under the various Medicaid Supplemental programs.

# Income Statement

As of February 28, 2023 (In \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	PRIOR YEAR	PERCENT VARIANCE
<b>REVENUE</b>								
Net Patient Revenue	\$ 56.4	\$ 60.3	-6.5%	\$ 299.8	\$ 301.0	-0.4%	\$ 340.0	-11.8%
Medicaid Supplemental Programs	58.7	51.0	15.0%	283.5	255.1	11.1%	180.9	56.7%
Other Operating Revenue	11.8	10.4	13.6%	50.8	47.3	7.5%	17.7	187.5%
<b>Total Operating Revenue</b>	<b>\$ 126.9</b>	<b>\$ 121.8</b>	<b>4.2%</b>	<b>\$ 634.1</b>	<b>\$ 603.4</b>	<b>5.1%</b>	<b>\$ 538.5</b>	<b>17.7%</b>
Net Ad Valorem Taxes	70.7	69.3	2.0%	347.7	346.3	0.4%	355.0	-2.0%
Net Tobacco Settlement Revenue	-	-	0.0%	-	-	0.0%	-	0.0%
Capital Gifts & Grants	-	-	0.0%	9.5	-	0.0%	45.9	-79.3%
Interest Income & Other	7.2	1.4	409.3%	24.7	3.1	701.6%	39.5	-37.4%
<b>Total Nonoperating Revenue</b>	<b>\$ 77.9</b>	<b>\$ 70.7</b>	<b>10.2%</b>	<b>\$ 382.0</b>	<b>\$ 349.4</b>	<b>9.3%</b>	<b>\$ 440.4</b>	<b>-13.3%</b>
<b>Total Net Revenue</b>	<b>\$ 204.8</b>	<b>\$ 192.4</b>	<b>6.4%</b>	<b>\$ 1,016.0</b>	<b>\$ 952.8</b>	<b>6.6%</b>	<b>\$ 978.9</b>	<b>3.8%</b>
<b>EXPENSE</b>								
Salaries and Wages	\$ 67.4	\$ 75.7	11.0%	\$ 354.6	\$ 373.1	5.0%	\$ 343.7	-3.2%
Employee Benefits	24.1	23.6	-2.3%	116.1	121.1	4.1%	107.1	-8.4%
<b>Total Labor Cost</b>	<b>\$ 91.5</b>	<b>\$ 99.3</b>	<b>7.8%</b>	<b>\$ 470.8</b>	<b>\$ 494.3</b>	<b>4.8%</b>	<b>\$ 450.8</b>	<b>-4.4%</b>
Supply Expenses	21.7	22.0	1.2%	121.3	115.0	-5.5%	113.3	-7.1%
Physician Services	35.6	35.3	-0.9%	172.2	179.1	3.9%	152.7	-12.8%
Purchased Services	17.9	24.6	27.0%	102.0	115.0	11.3%	114.1	10.6%
Depreciation & Interest	6.9	7.5	7.8%	35.9	38.0	5.7%	30.9	-16.1%
<b>Total Operating Expense</b>	<b>\$ 173.7</b>	<b>\$ 188.6</b>	<b>7.9%</b>	<b>\$ 902.2</b>	<b>\$ 941.4</b>	<b>4.2%</b>	<b>\$ 861.8</b>	<b>-4.7%</b>
<b>Operating Income (Loss)</b>	<b>\$ 31.1</b>	<b>\$ 3.8</b>		<b>\$ 113.8</b>	<b>\$ 11.4</b>		<b>\$ 117.2</b>	
<b>Total Margin %</b>	<b>15.2%</b>	<b>2.0%</b>		<b>11.2%</b>	<b>1.2%</b>		<b>12.0%</b>	

# Balance Sheet

February 28, 2023 (In \$ Millions)

	<u>CURRENT YEAR</u>	<u>PRIOR YEAR</u>
<b><u>CURRENT ASSETS</u></b>		
Cash, Cash Equivalents and Short Term Investments	\$ 1,546.0	\$ 1,232.9
Net Patient Accounts Receivable	148.5	127.7
Net Ad Valorem Taxes, Current Portion	-	24.8
Other Current Assets	370.8	335.5
<b>Total Current Assets</b>	<b>\$ 2,065.3</b>	<b>\$ 1,720.9</b>
<b><u>CAPITAL ASSETS</u></b>		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 417.2	\$ 437.9
Construction in Progress	186.0	122.4
Right of Use Assets	43.7	-
<b>Total Capital Assets</b>	<b>\$ 646.8</b>	<b>\$ 560.3</b>
<b><u>ASSETS LIMITED AS TO USE &amp; RESTRICTED ASSETS</u></b>		
Debt Service & Capital Asset Funds	\$ 39.8	\$ 46.0
LPPF Restricted Cash	10.0	6.1
Capital Gift Proceeds	46.1	45.0
Other - Restricted	0.9	1.1
<b>Total Assets Limited As to Use &amp; Restricted Assets</b>	<b>\$ 96.8</b>	<b>\$ 98.2</b>
Other Assets	35.2	24.2
Deferred Outflows of Resources	188.5	152.7
<b>Total Assets &amp; Deferred Outflows of Resources</b>	<b>\$ 3,032.7</b>	<b>\$ 2,556.3</b>
<b><u>CURRENT LIABILITIES</u></b>		
Accounts Payable and Accrued Liabilities	\$ 642.4	\$ 163.2
Employee Compensation & Related Liabilities	140.3	124.9
Estimated Third-Party Payor Settlements	14.4	13.6
Current Portion Long-Term Debt and Capital Leases	20.7	12.9
<b>Total Current Liabilities</b>	<b>\$ 817.7</b>	<b>\$ 314.5</b>
Long-Term Debt	317.0	295.1
Net Pension & Post Employment Benefits Liability	596.2	600.7
Other Long-Term Liabilities	7.9	18.2
Deferred Inflows of Resources	218.7	218.7
<b>Total Liabilities</b>	<b>\$ 1,957.4</b>	<b>\$ 1,447.2</b>
<b>Total Net Assets</b>	<b>\$ 1,075.3</b>	<b>\$ 1,109.1</b>
<b>Total Liabilities &amp; Net Assets</b>	<b>\$ 3,032.7</b>	<b>\$ 2,556.3</b>

# Cash Flow Summary

As of February 28, 2023 (In \$ Millions)

	MONTH-TO-MONTH		YEAR-TO-DATE	
	CURRENT YEAR	PRIOR YEAR	CURRENT YEAR	PRIOR YEAR
<b><u>CASH RECEIPTS</u></b>				
Collections on Patient Accounts	\$ 65.5	\$ 49.7	\$ 278.2	\$ 303.3
Medicaid Supplemental Programs	94.0	(108.9)	497.8	135.7
Net Ad Valorem Taxes	354.8	327.1	787.9	778.7
Tobacco Settlement	-	-	-	-
Other Revenue	10.9	3.7	95.9	51.5
<b>Total Cash Receipts</b>	<b>\$ 525.2</b>	<b>\$ 271.6</b>	<b>\$ 1,659.7</b>	<b>\$ 1,269.2</b>
<b><u>CASH DISBURSEMENTS</u></b>				
Salaries, Wages and Benefits	\$ 109.3	\$ 79.0	\$ 537.4	\$ 419.3
Supplies	26.3	25.0	122.4	117.2
Physician Services	36.0	31.2	164.3	152.9
Purchased Services	19.7	18.3	90.5	85.3
Capital Expenditures	6.8	8.0	51.1	37.4
Debt and Interest Payments	17.4	17.0	18.7	18.2
Other Uses	(26.3)	4.8	(47.8)	58.6
<b>Total Cash Disbursements</b>	<b>\$ 189.3</b>	<b>\$ 183.2</b>	<b>\$ 936.5</b>	<b>\$ 888.8</b>
<b>Net Change</b>	<b>\$ 336.0</b>	<b>\$ 88.3</b>	<b>\$ 723.2</b>	<b>\$ 380.4</b>
Unrestricted Cash, Cash Equivalents and Investments - September 30, 2022			\$ 822.8	
Net Change			723.2	
<b>Unrestricted Cash, Cash Equivalents and Investments - February 28, 2023</b>			<b>\$ 1,546.0</b>	

# Performance Ratios

As of February 28, 2023

	MONTH-TO-MONTH		YEAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	CURRENT YEAR	CURRENT BUDGET	PRIOR YEAR
<b><u>OPERATING HEALTH INDICATORS</u></b>					
Operating Margin %	15.2%	2.0%	11.2%	1.2%	12.0%
Run Rate per Day (In\$ Millions)	\$ 6.0	\$ 6.5	\$ 5.8	\$ 6.0	\$ 5.5
Salary, Wages & Benefit per APD	\$ 2,385	\$ 2,736	\$ 2,293	\$ 2,626	\$ 2,515
Supply Cost per APD	\$ 566	\$ 606	\$ 591	\$ 611	\$ 632
Physician Services per APD	\$ 928	\$ 972	\$ 839	\$ 952	\$ 852
<b>Total Expense per APD</b>	<b>\$ 4,526</b>	<b>\$ 5,198</b>	<b>\$ 4,393</b>	<b>\$ 5,001</b>	<b>\$ 4,809</b>
Overtime as a % of Total Salaries	3.5%	2.9%	3.7%	1.9%	3.2%
Contract as a % of Total Salaries	4.6%	8.3%	5.3%	7.4%	7.5%
Full-time Equivalent Employees	9,812	10,588	9,835	10,264	9,169
<b><u>FINANCIAL HEALTH INDICATORS</u></b>					
Quick Ratio			2.5		5.4
Unrestricted Cash (In \$ Millions)			\$ 1,546.0	\$ 1,226.8	\$ 1,232.9
Days Cash on Hand			266.2	211.9	222.6
Days Revenue in Accounts Receivable			74.8	53.6	56.7
Days in Accounts Payable			49.5		47.0
Capital Expenditures/Depreciation & Amortization			165.2%		141.6%
Average Age of Plant(years)			11.3		12.5

# Harris Health System Key Indicators





# Statistical Highlights

As of February 28, 2023

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	38,831	36,291	7.0%	205,803	188,237	9.3%	179,212	14.8%
Outpatient % of Adjusted Volume	61.8%	62.0%	-0.4%	60.3%	61.8%	-2.4%	61.9%	-2.5%
Primary Care Clinic Visits	42,924	40,093	7.1%	218,024	197,451	10.4%	189,740	14.9%
Specialty Clinic Visits	19,467	18,135	7.3%	99,433	93,887	5.9%	92,778	7.2%
Telehealth Clinic Visits	10,660	10,313	3.4%	53,911	57,003	-5.4%	74,613	-27.7%
<b>Total Clinic Visits</b>	<b>73,051</b>	<b>68,541</b>	<b>6.6%</b>	<b>371,368</b>	<b>348,341</b>	<b>6.6%</b>	<b>357,131</b>	<b>4.0%</b>
Emergency Room Visits - Outpatient	10,211	10,538	-3.1%	53,968	55,213	-2.3%	52,001	3.8%
Emergency Room Visits - Admitted	1,704	1,626	4.8%	8,962	8,108	10.5%	7,112	26.0%
<b>Total Emergency Room Visits</b>	<b>11,915</b>	<b>12,164</b>	<b>-2.0%</b>	<b>62,930</b>	<b>63,321</b>	<b>-0.6%</b>	<b>59,113</b>	<b>6.5%</b>
Surgery Cases - Outpatient	951	994	-4.3%	4,475	5,345	-16.3%	3,702	20.9%
Surgery Cases - Inpatient	782	874	-10.5%	4,003	4,544	-11.9%	3,608	10.9%
<b>Total Surgery Cases</b>	<b>1,733</b>	<b>1,868</b>	<b>-7.2%</b>	<b>8,478</b>	<b>9,889</b>	<b>-14.3%</b>	<b>7,310</b>	<b>16.0%</b>
<b>Total Outpatient Visits</b>	<b>120,301</b>	<b>117,696</b>	<b>2.2%</b>	<b>607,158</b>	<b>598,260</b>	<b>1.5%</b>	<b>635,549</b>	<b>-4.5%</b>
Inpatient Cases (Discharges)	2,293	2,100	9.2%	13,246	12,116	9.3%	10,881	21.7%
Outpatient Observation Cases	764	1,283	-40.5%	3,987	6,094	-34.6%	5,609	-28.9%
<b>Total Cases Occupying Patient Beds</b>	<b>3,057</b>	<b>3,383</b>	<b>-9.6%</b>	<b>17,233</b>	<b>18,210</b>	<b>-5.4%</b>	<b>16,490</b>	<b>4.5%</b>
Births	356	376	-5.3%	2,346	2,067	13.5%	2,115	10.9%
Inpatient Days	14,839	13,780	7.7%	81,685	71,906	13.6%	68,363	19.5%
Outpatient Observation Days	2,595	3,892	-33.3%	12,781	18,497	-30.9%	17,744	-28.0%
<b>Total Patient Days</b>	<b>17,434</b>	<b>17,672</b>	<b>-1.3%</b>	<b>94,466</b>	<b>90,403</b>	<b>4.5%</b>	<b>86,107</b>	<b>9.7%</b>
Average Daily Census	622.6	631.1	-1.3%	625.6	598.7	4.5%	570.2	9.7%
Average Operating Beds	681	681	0.0%	681	681	0.0%	685	-0.6%
Bed Occupancy %	91.4%	92.7%	-1.3%	91.9%	87.9%	4.5%	83.2%	10.4%
Inpatient Average Length of Stay	6.47	6.56	-1.4%	6.17	5.93	3.9%	6.28	-1.8%
Inpatient Case Mix Index (CMI)	1.761	1.706	3.2%	1.689	1.706	-1.0%	1.838	-8.1%
<b>Payor Mix (% of Charges)</b>								
Charity & Self Pay	46.5%	46.2%	0.7%	45.7%	46.7%	-2.1%	45.9%	-0.4%
Medicaid & Medicaid Managed	21.9%	23.5%	-6.8%	23.2%	22.7%	2.0%	21.5%	7.8%
Medicare & Medicare Managed	11.3%	11.6%	-2.8%	11.2%	11.0%	1.7%	12.4%	-9.9%
Commercial & Other	20.3%	18.7%	8.5%	19.9%	19.5%	2.2%	20.2%	-1.3%
<b>Total Unduplicated Patients - Rolling 12</b>				<b>248,116</b>			<b>261,901</b>	<b>-5.3%</b>
<b>Total New Patient - Rolling 12</b>				<b>86,846</b>			<b>84,086</b>	<b>3.3%</b>

# Harris Health System

## Statistical Highlights

February FY 2023

### Cases Occupying Beds - CM

Actual	Budget	Prior Year
3,057	3,383	3,045

### Cases Occupying Beds - YTD

Actual	Budget	Prior Year
17,233	18,210	16,490

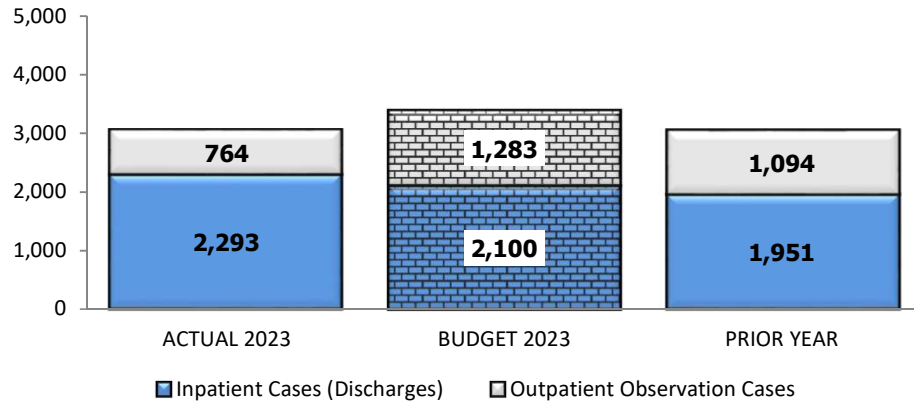
### Emergency Visits - CM

Actual	Budget	Prior Year
11,915	12,164	11,021

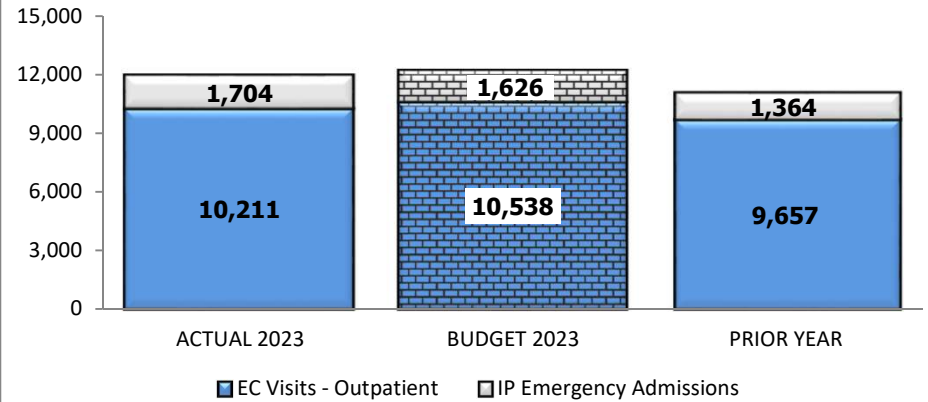
### Emergency Visits - YTD

Actual	Budget	Prior Year
62,930	63,321	59,113

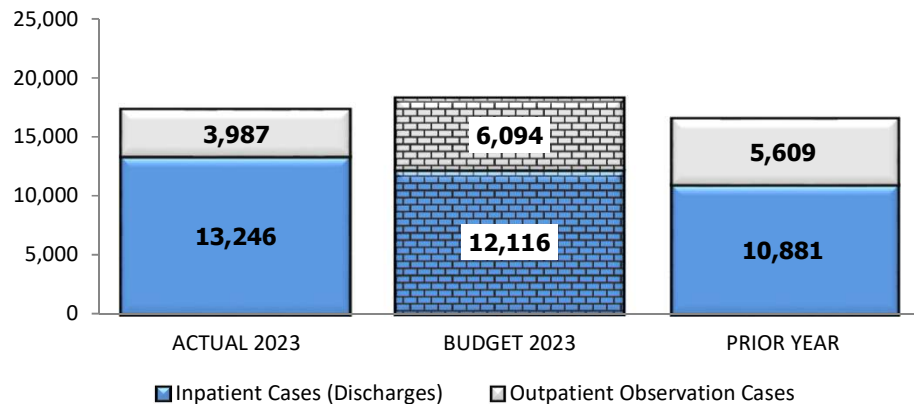
### Cases Occupying Beds - Current Month



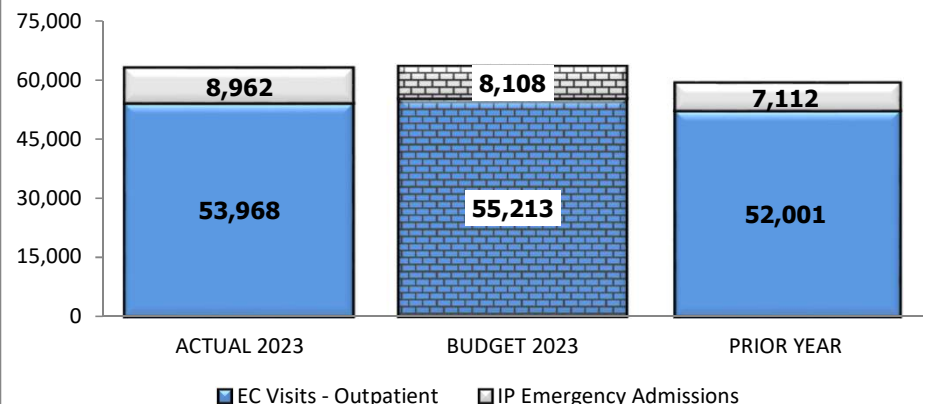
### Emergency Visits - Current Month



### Cases Occupying Beds - YTD



### Emergency Visits - YTD



# Harris Health System

## Statistical Highlights

February FY 2023

### Surgery Cases - CM

Actual	Budget	Prior Year
1,733	1,868	1,440

### Surgery Cases - YTD

Actual	Budget	Prior Year
8,478	9,889	7,310

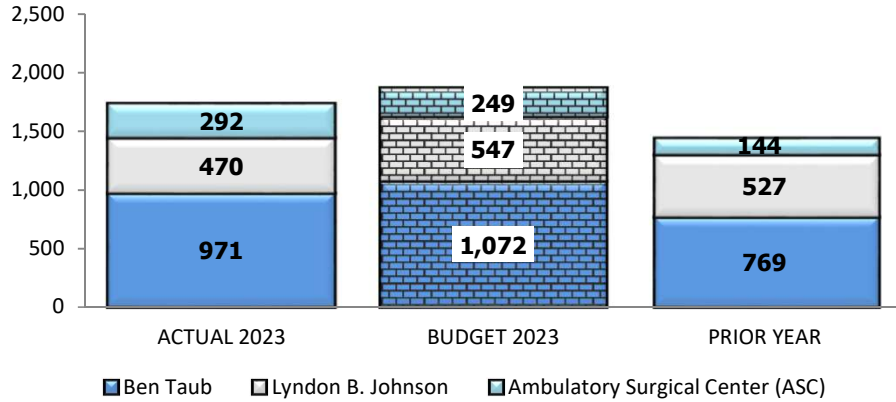
### Clinic Visits - CM

Actual	Budget	Prior Year
73,051	68,541	70,368

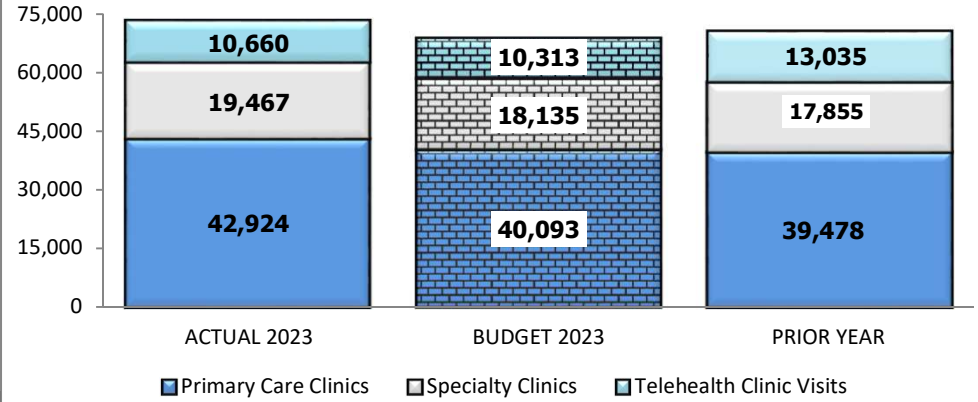
### Clinic Visits - YTD

Actual	Budget	Prior Year
371,368	348,341	357,131

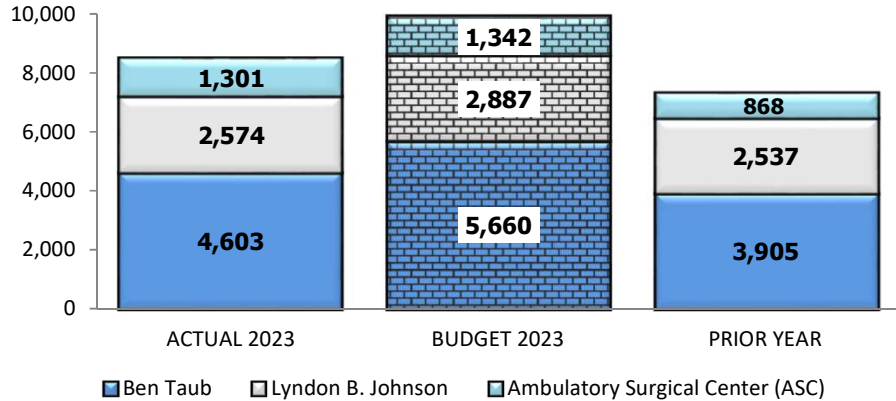
### Surgery Cases - Current Month



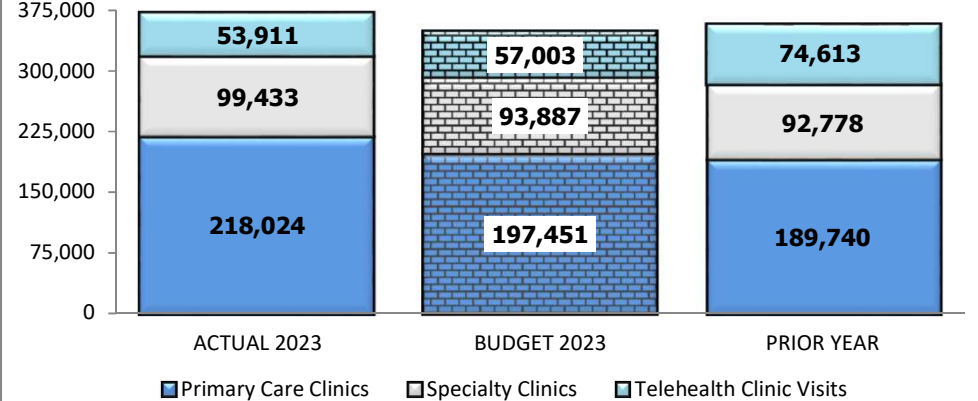
### Clinic Visits - Current Month



### Surgery Cases - YTD



### Clinic Visits - YTD



# Harris Health System

## Statistical Highlights

February FY 2023

### Adjusted Patient Days - CM

38,831

### Adjusted Patient Days - YTD

205,803

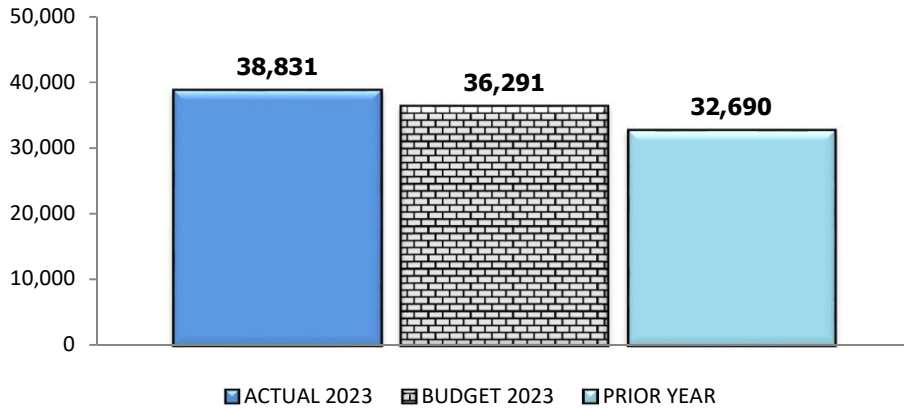
### Average Daily Census - CM

622.6

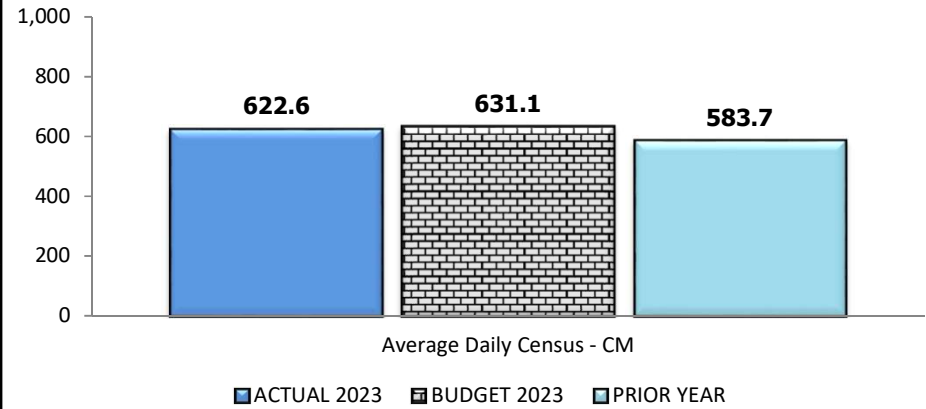
### Average Daily Census - YTD

625.6

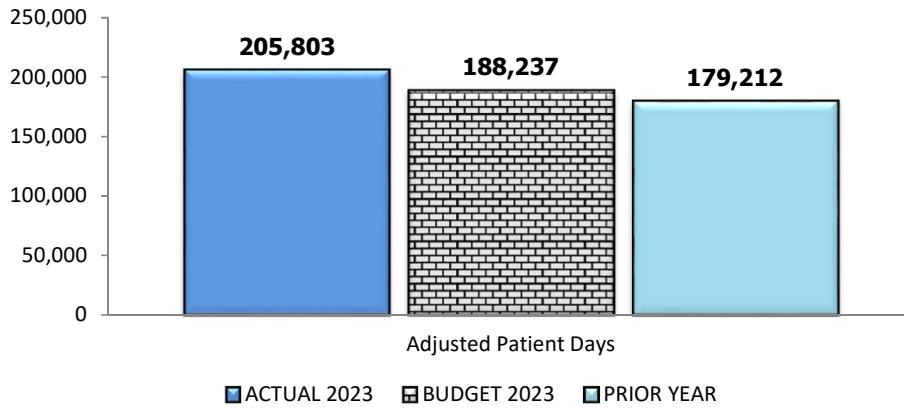
### Adjusted Patient Days - Current Month



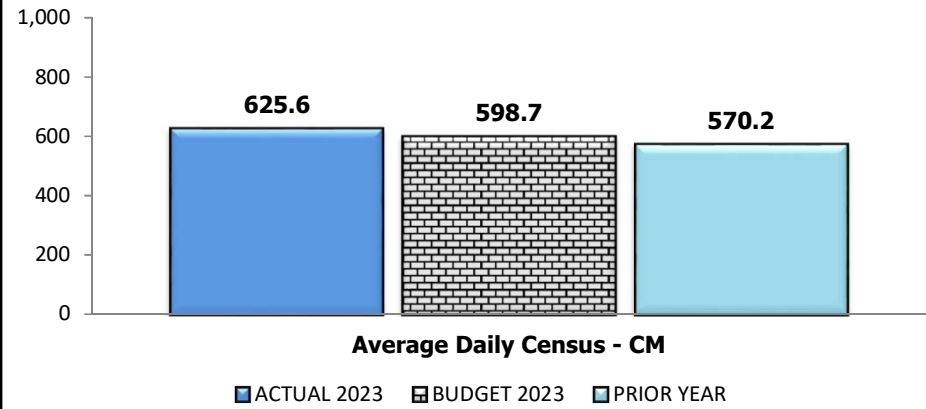
### Average Daily Census - Current Month



### Adjusted Patient Days - YTD



### Average Daily Census - YTD



# Harris Health System

## Statistical Highlights

February FY 2023

### Inpatient ALOS - CM

6.47

### Inpatient ALOS - YTD

6.17

### Case Mix Index (CMI) - CM

Overall

Excl. Obstetrics

1.761

1.936

### Case Mix Index (CMI) - YTD

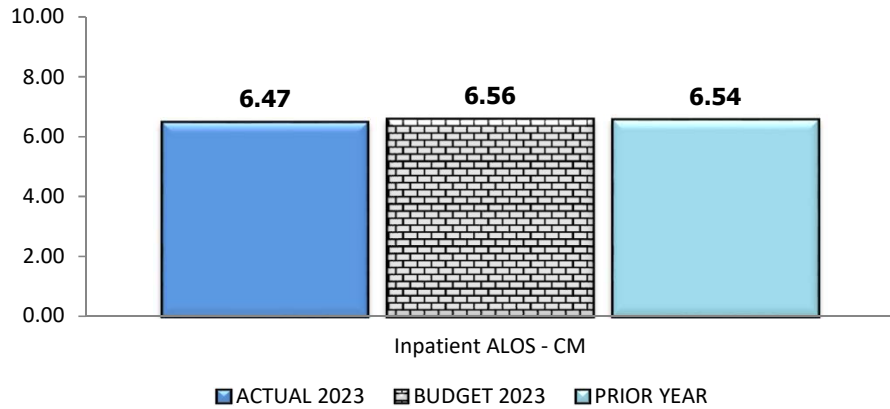
Overall

Excl. Obstetrics

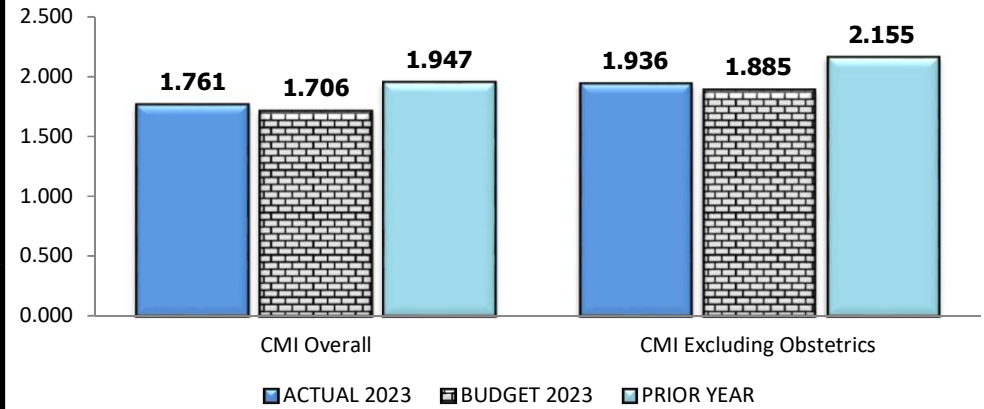
1.689

1.870

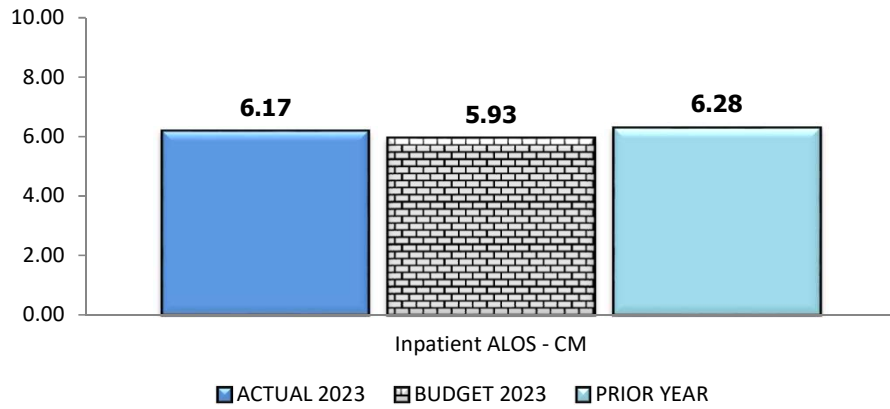
### Inpatient ALOS - Current Month



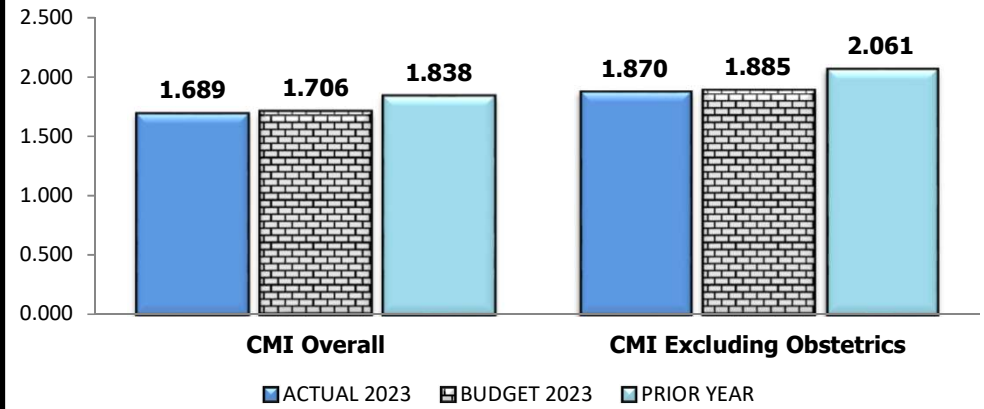
### Case Mix Index - Current Month



### Inpatient ALOS - YTD



### Case Mix Index - YTD



# Harris Health System

## Statistical Highlights - Cases Occupying Beds

February FY 2023

### BT Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,853	2,056	1,764

### BT Cases Occupying Beds - YTD

Actual	Budget	Prior Year
10,213	10,628	9,841

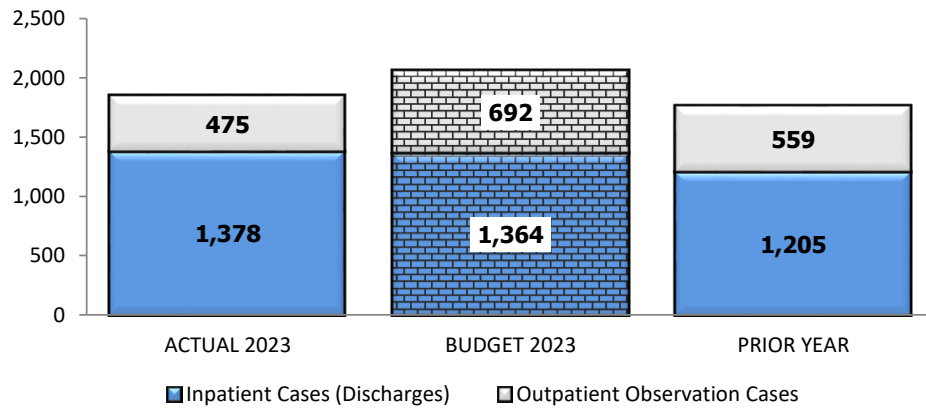
### LBJ Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,204	1,327	1,281

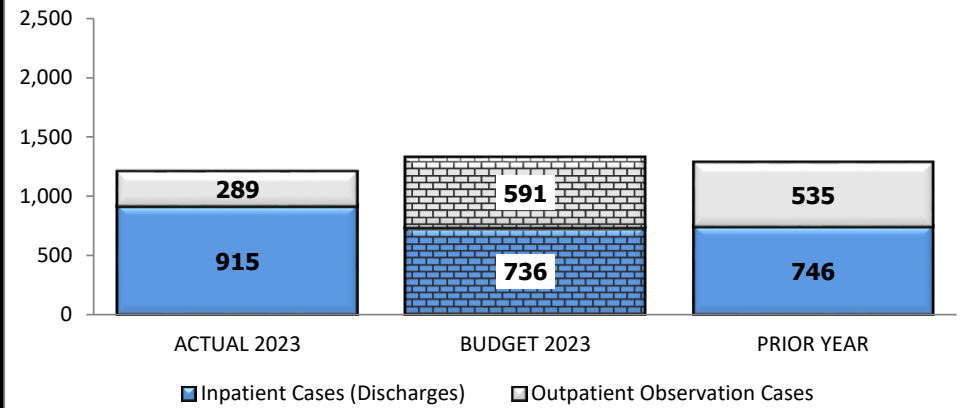
### LBJ Cases Occupying Beds - YTD

Actual	Budget	Prior Year
7,020	7,582	6,649

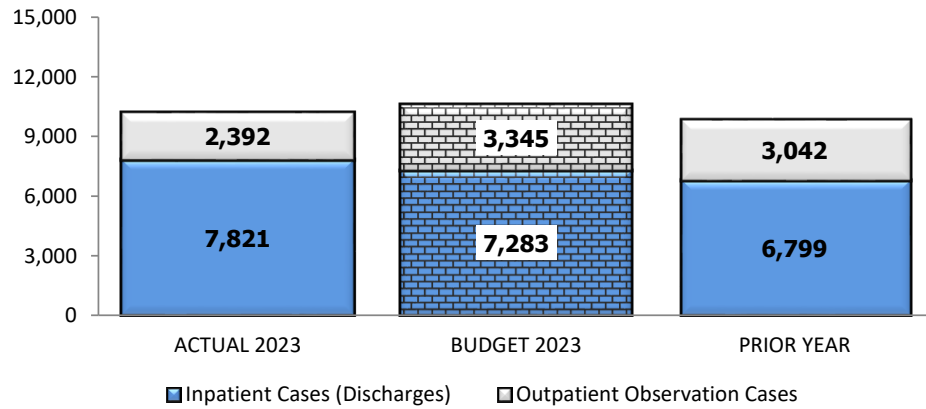
### Ben Taub Cases - Current Month



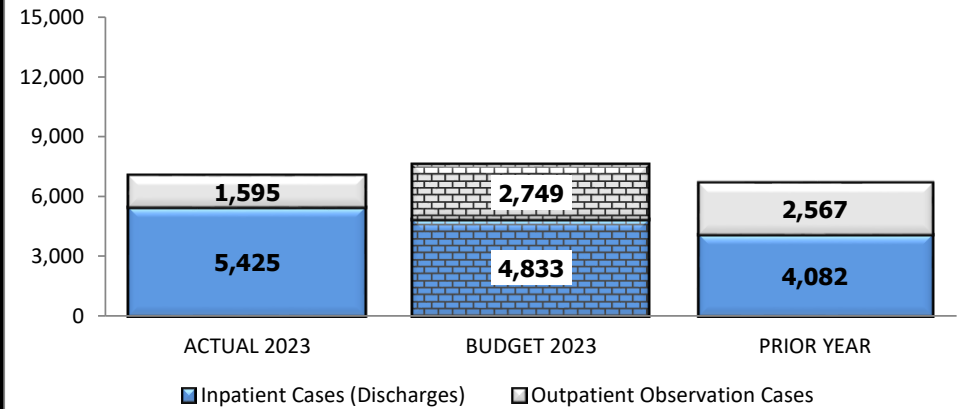
### Lyndon B. Johnson Cases - Current Month



### Ben Taub Cases - YTD



### Lyndon B. Johnson Cases - YTD



# Harris Health System

## Statistical Highlights - Surgery Cases

February FY 2023

**BT Surgery Cases - CM**

Actual	Budget	Prior Year
971	1,072	769

**BT Surgery Cases - YTD**

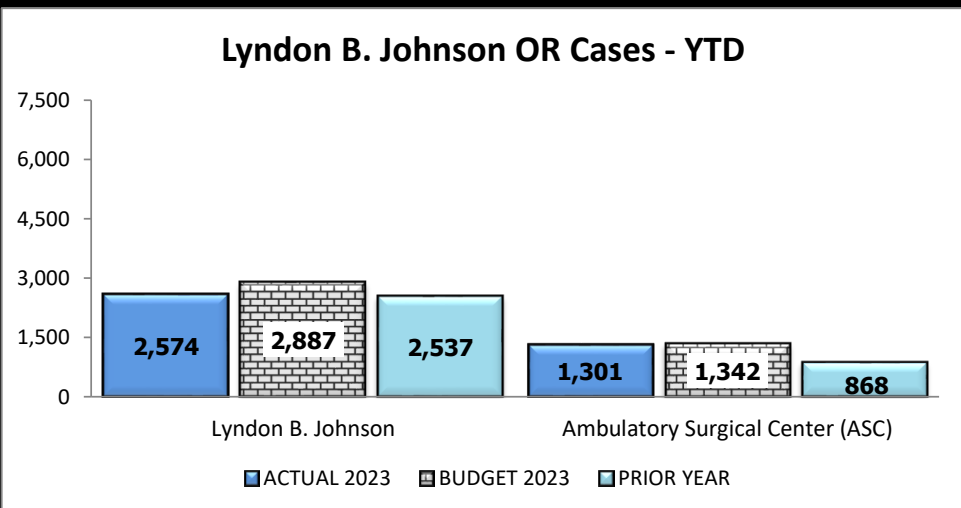
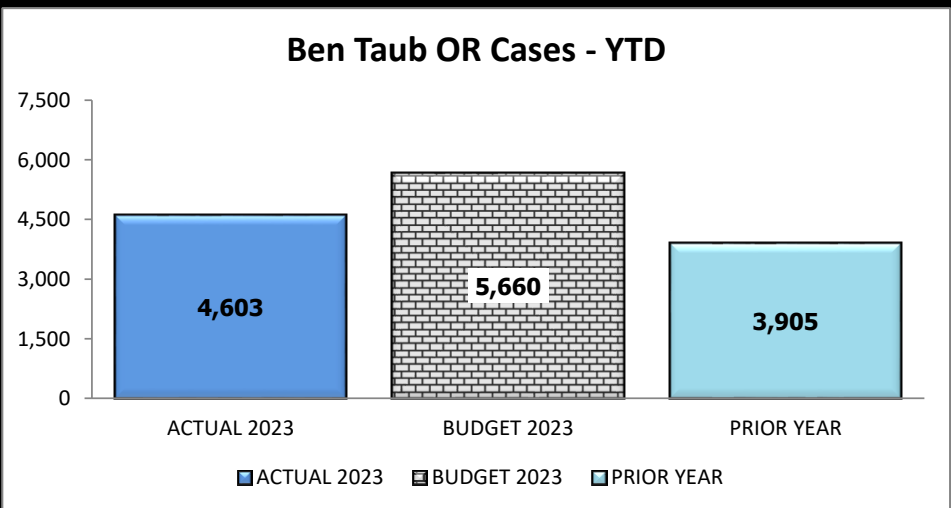
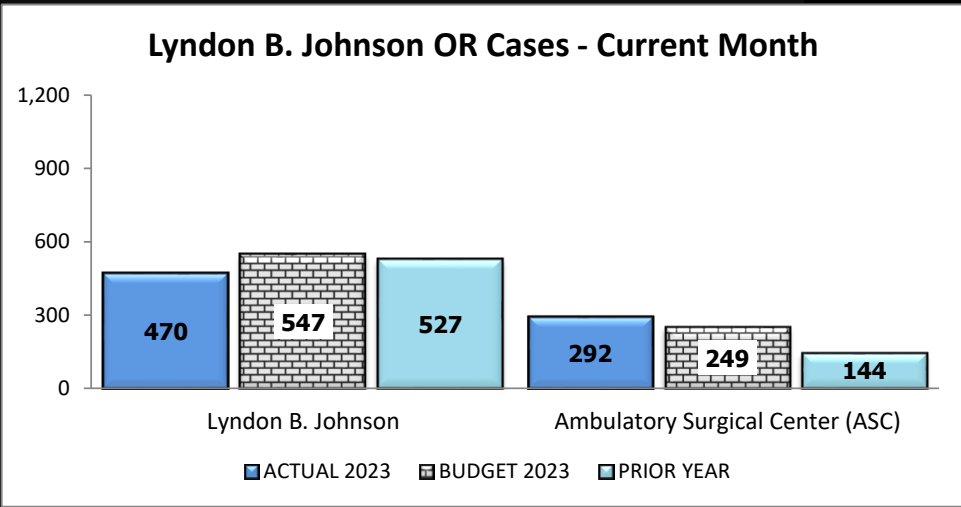
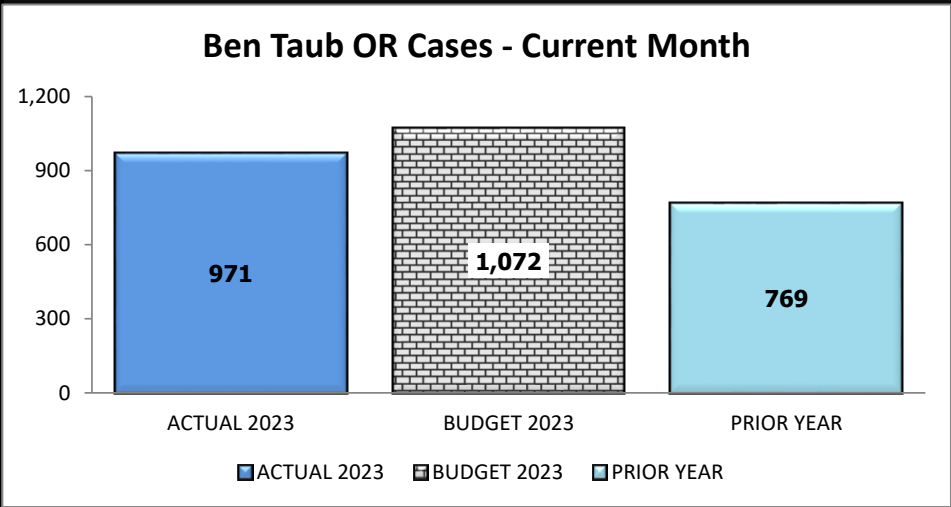
Actual	Budget	Prior Year
4,603	5,660	3,905

**LBJ Surgery Cases - CM**

Actual	Budget	Prior Year
762	796	671

**LBJ Surgery Cases - YTD**

Actual	Budget	Prior Year
3,875	4,229	3,405



# Harris Health System

## Statistical Highlights - Emergency Room Visits

February FY 2023

### BT Emergency Visits - CM

Actual	Budget	Prior Year
5,814	6,035	5,591

### BT Emergency Visits - YTD

Actual	Budget	Prior Year
30,619	31,324	29,769

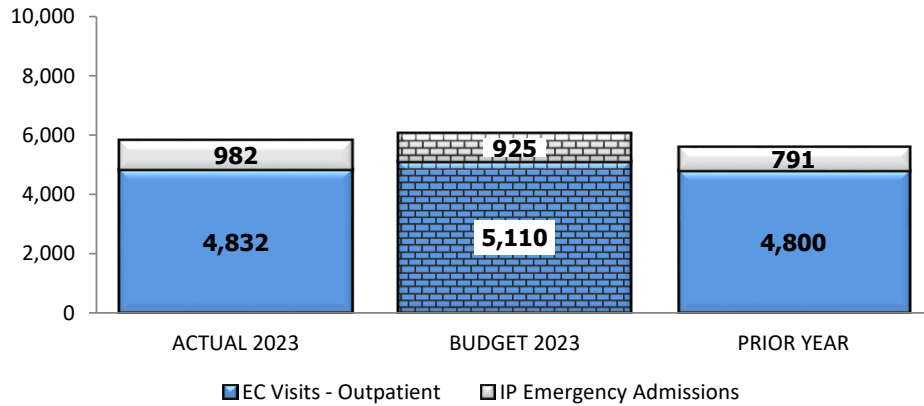
### LBJ Emergency Visits - CM

Actual	Budget	Prior Year
6,101	6,129	5,430

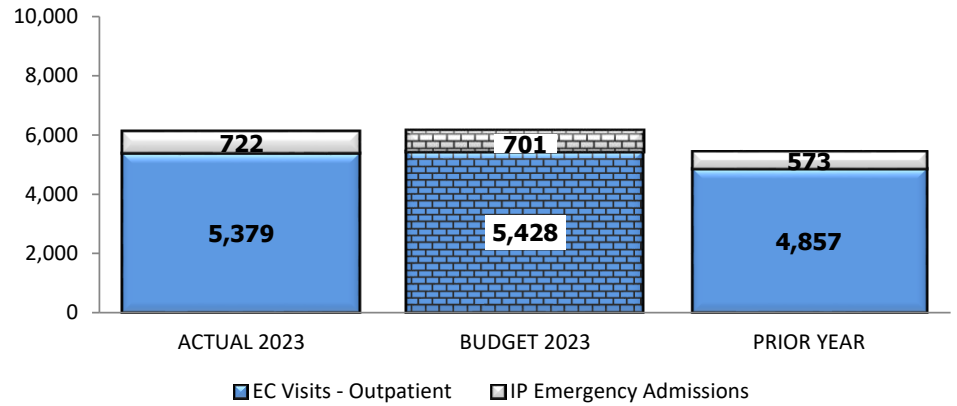
### LBJ Emergency Visits - YTD

Actual	Budget	Prior Year
32,311	31,997	29,344

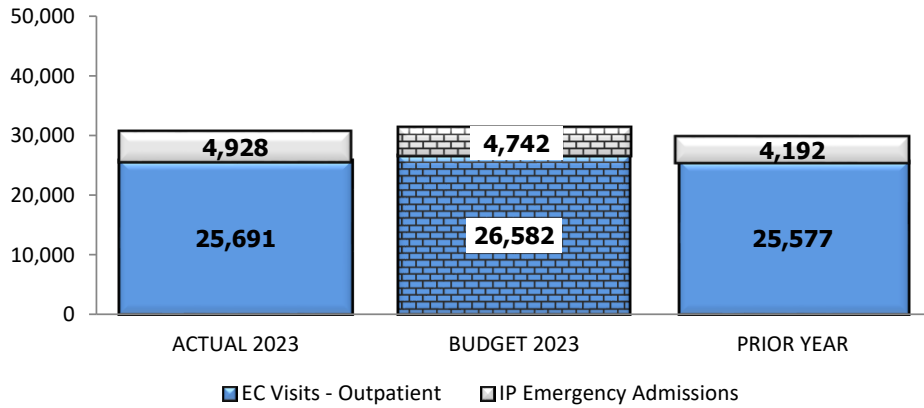
### Ben Taub EC Visits - Current Month



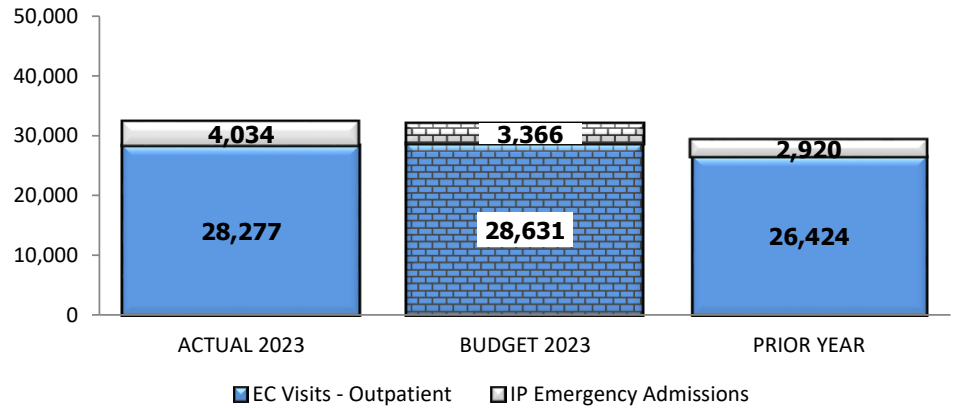
### Lyndon B. Johnson EC Visits - Current Month



### Ben Taub EC Visits - YTD



### Lyndon B. Johnson EC Visits - YTD





# Harris Health System

## Statistical Highlights - Births

February FY 2023

### BT Births - CM

Actual	Budget	Prior Year
203	205	194

### BT Births - YTD

Actual	Budget	Prior Year
1,390	1,211	1,211

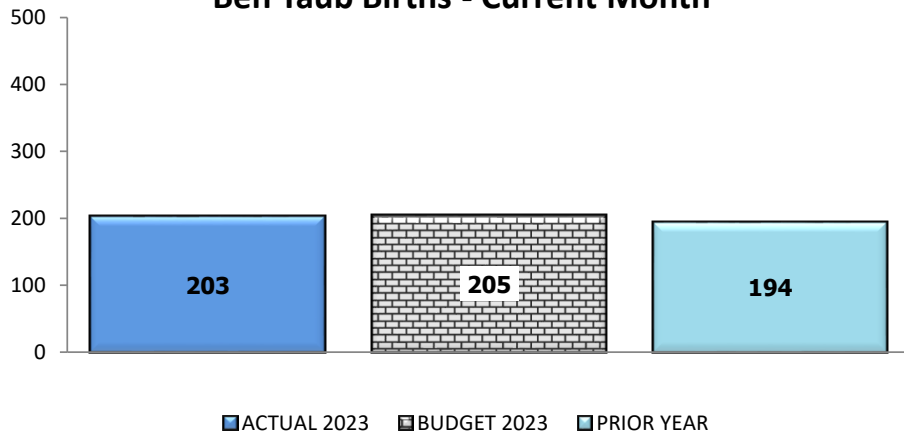
### LBJ Births - CM

Actual	Budget	Prior Year
153	171	151

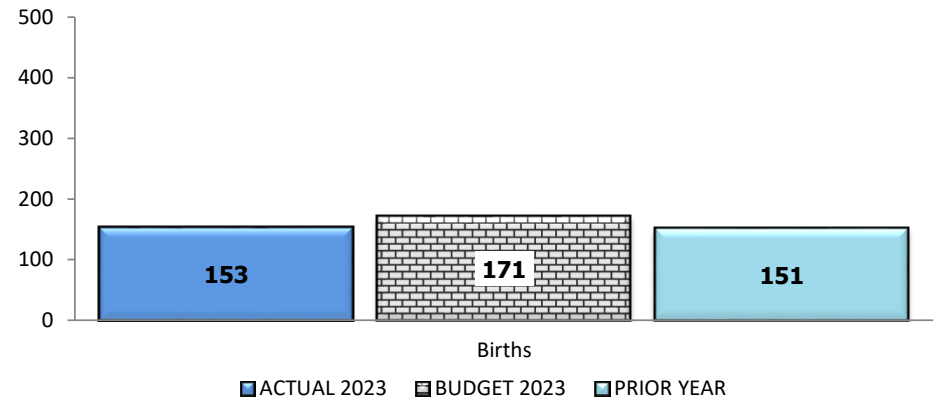
### LBJ Births - YTD

Actual	Budget	Prior Year
956	856	904

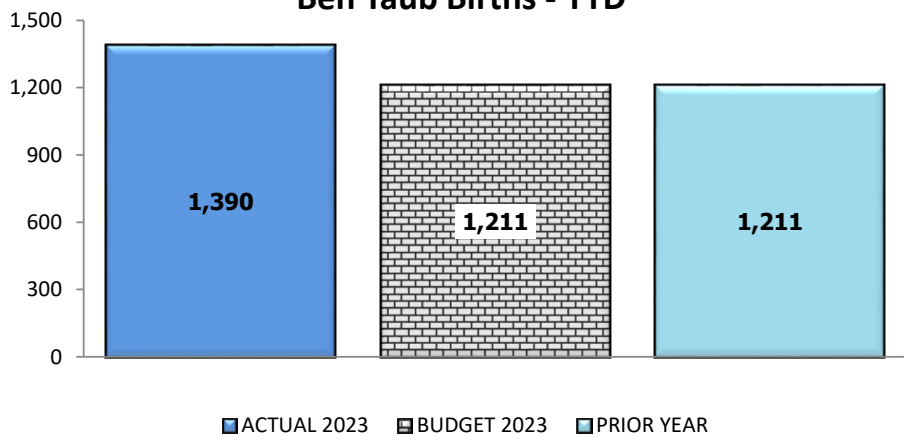
#### Ben Taub Births - Current Month



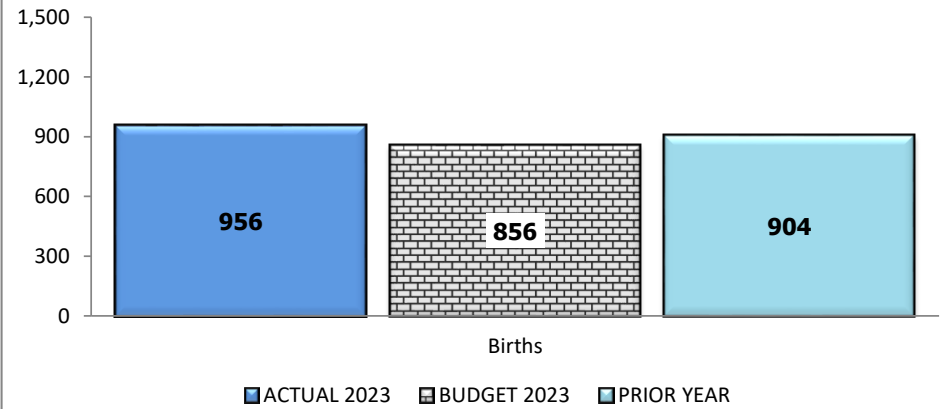
#### Lyndon B. Johnson Births - Current Month



#### Ben Taub Births - YTD



#### Lyndon B. Johnson Births - YTD



# Harris Health System

## Statistical Highlights - Adjusted Patient Days

February FY 2023

**BT Adjusted Patient Days - CM**

18,997

**BT Adjusted Patient Days - YTD**

101,505

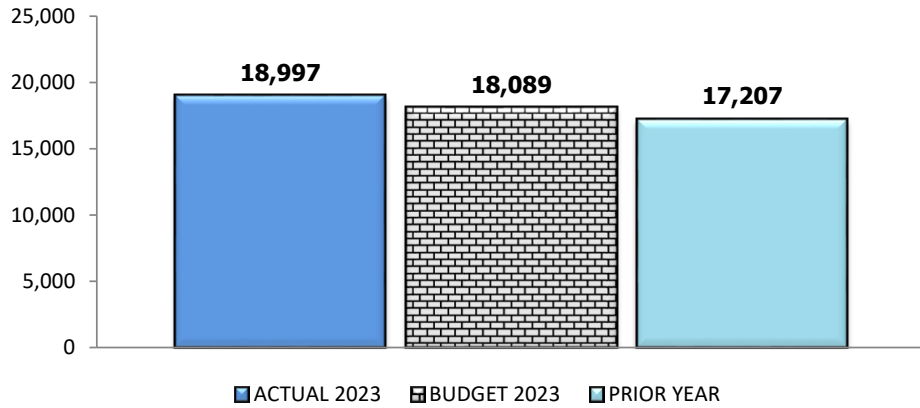
**LBJ Adjusted Patient Days - CM**

12,286

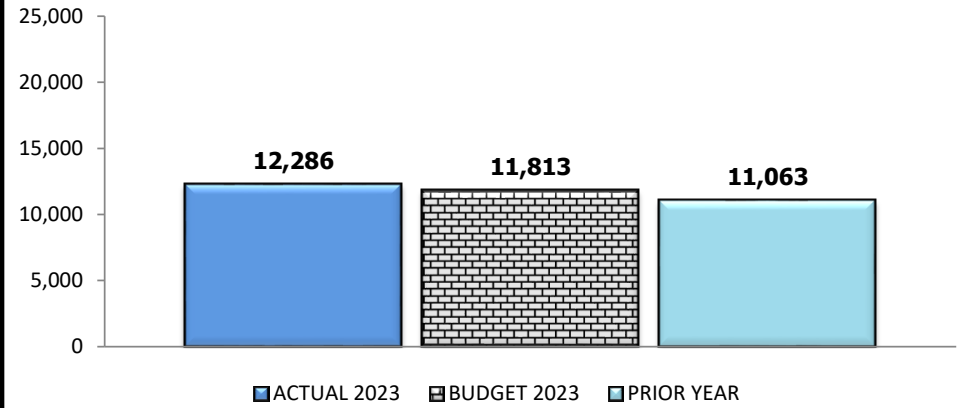
**LBJ Adjusted Patient Days - YTD**

64,948

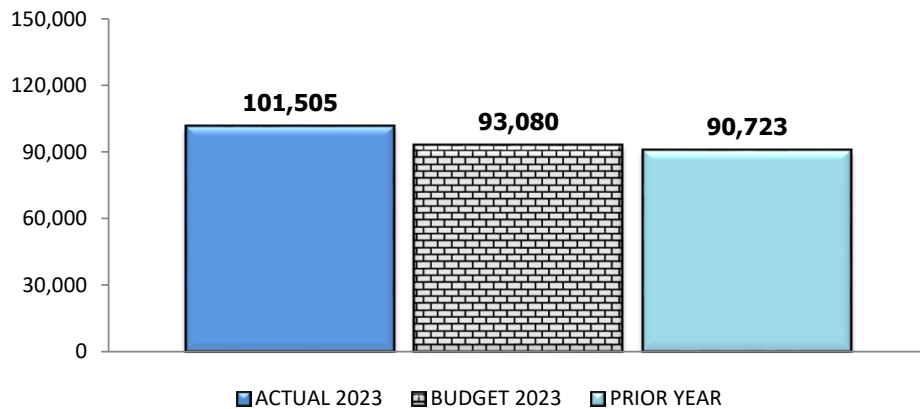
**Ben Taub APD - Current Month**



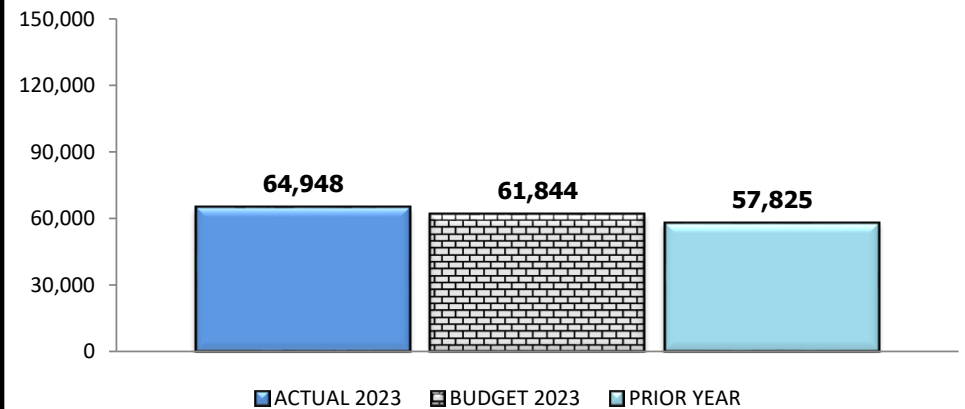
**Lyndon B. Johnson APD - Current Month**



**Ben Taub APD - YTD**



**Lyndon B. Johnson APD - YTD**



# Harris Health System

## Statistical Highlights - Average Daily Census (ADC)

February FY 2023

### BT Average Daily Census - CM

393.1

### BT Average Daily Census - YTD

401.2

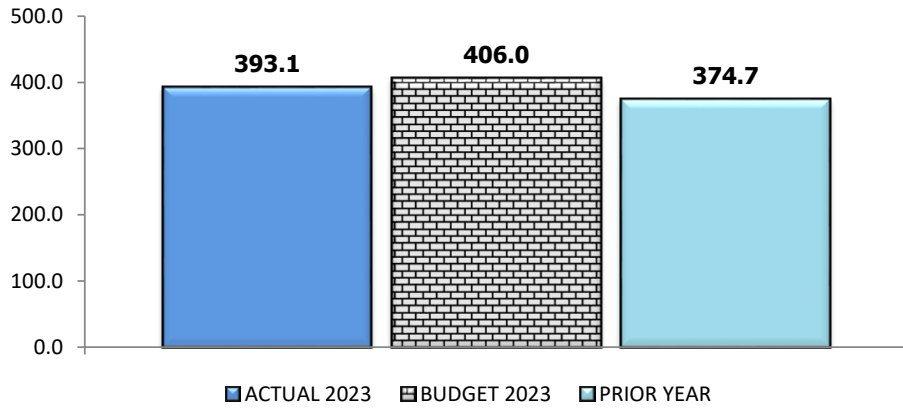
### LBJ Average Daily Census - CM

229.5

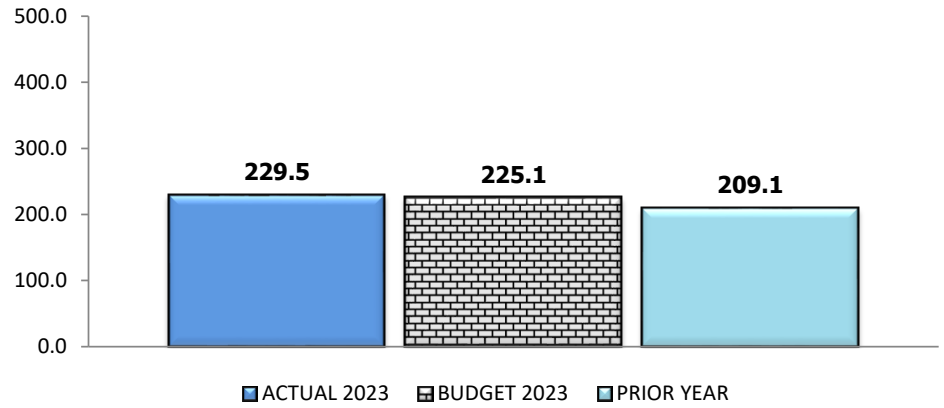
### LBJ Average Daily Census - YTD

224.4

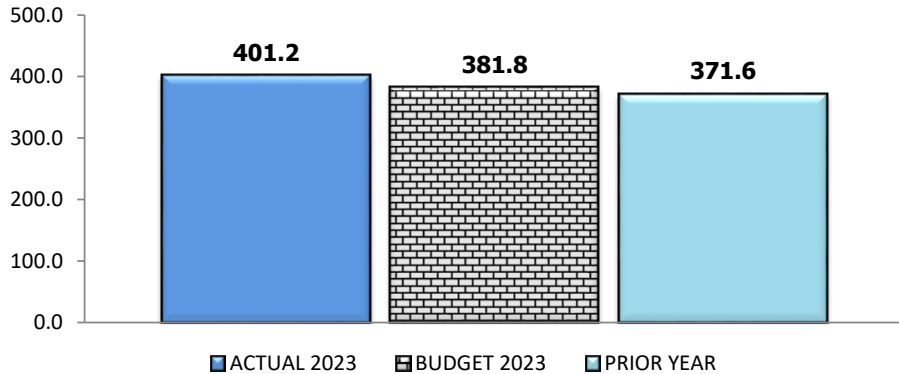
**Ben Taub ADC - Current Month**



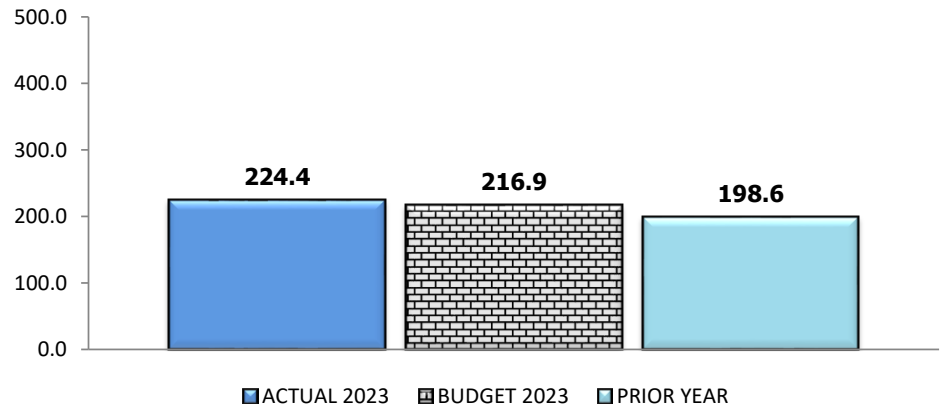
**Lyndon B. Johnson ADC - Current Month**



**Ben Taub ADC - YTD**



**Lyndon B. Johnson ADC - YTD**



# Harris Health System

## Statistical Highlights - Inpatient Average Length of Stay (ALOS)

February FY 2023

**BT Inpatient ALOS - CM**

6.78

**BT Inpatient ALOS - YTD**

6.70

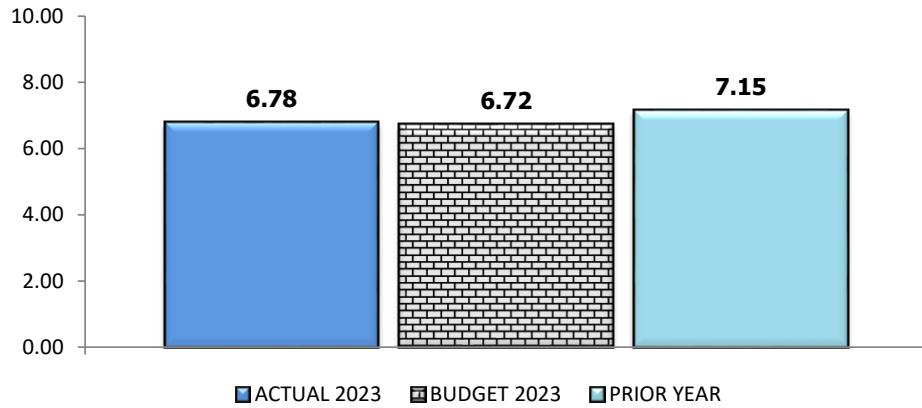
**LBJ Inpatient ALOS - CM**

6.00

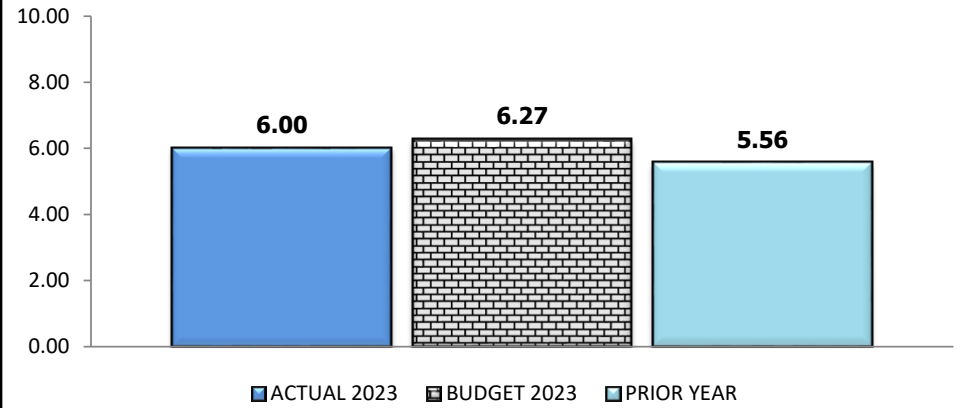
**LBJ Inpatient ALOS - YTD**

5.40

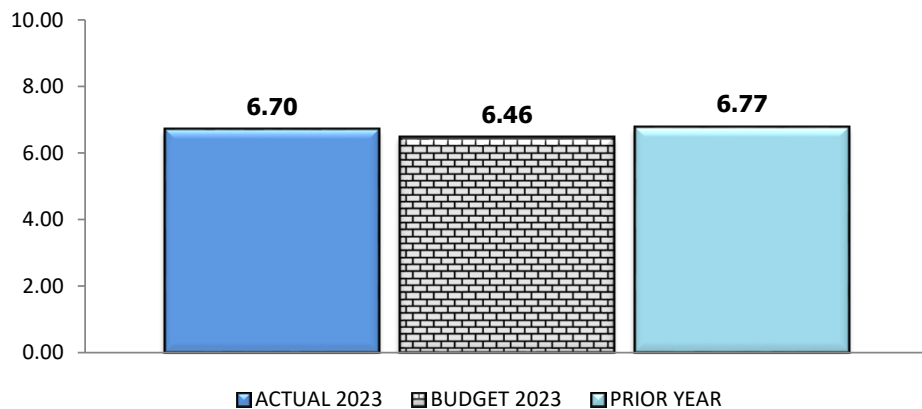
**Ben Taub ALOS - Current Month**



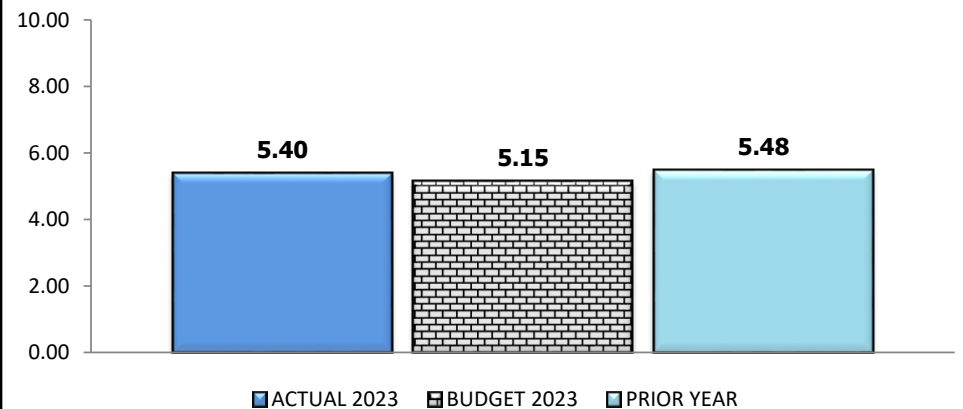
**Lyndon B. Johnson ALOS - Current Month**



**Ben Taub ALOS - YTD**



**Lyndon B. Johnson ALOS - YTD**



# Harris Health System

## Statistical Highlights - Case Mix Index (CMI)

February FY 2023

### BT Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.852	2.031

### BT Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.800	2.000

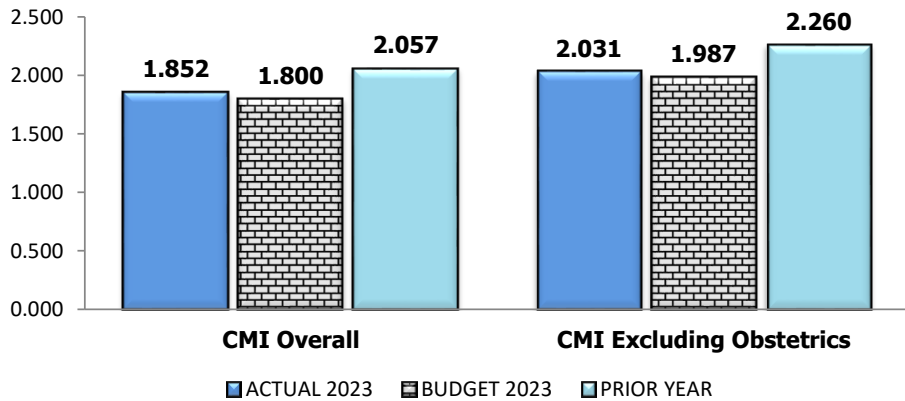
### LBJ Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.623	1.790

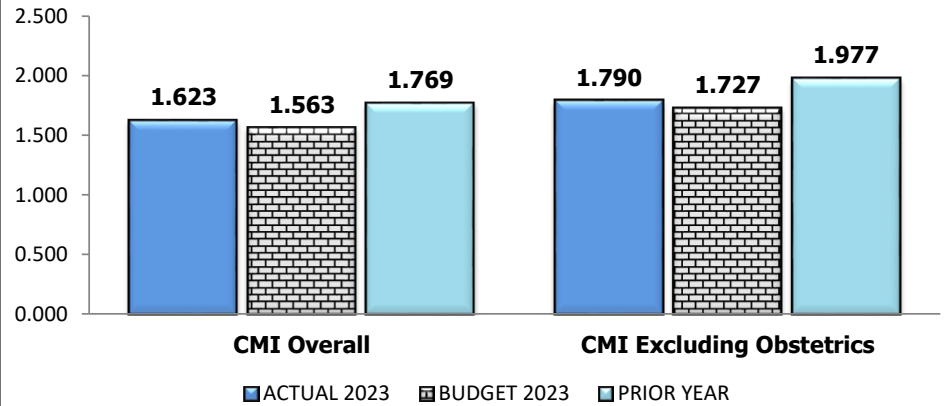
### LBJ Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.530	1.682

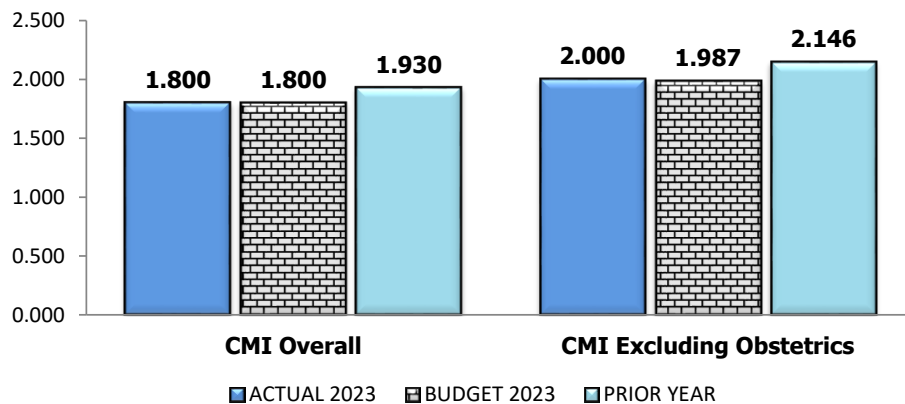
#### Ben Taub CMI - Current Month



#### Lyndon B. Johnson CMI - Current Month



#### Ben Taub CMI - YTD



#### Lyndon B. Johnson CMI - YTD

