



Financial Statements

As of January 31, 2023



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Financial Highlights Review

As of January 31, 2023

Operating income for January was \$27.7 million compared to budgeted loss of \$3.4 million.

Total net revenue for January of \$212.7 million was \$24.9 million or 13.3% more than budget. The Foundation contributed \$11.5 million in capital gifts and endowments while improved investment returns provided \$4.2 million more than budget in investment income. Medicaid Supplemental programs were \$6.9 million higher than expected primarily due to timing.

In January, total expenses of \$184.9 million were \$6.2 million or 3.2% less than budget. Staff costs were \$3.7 million under budget as a result of a reduction in contract labor utilization. Purchased services for medical insurance subsidies decreased \$3.2 million due to the Marketplace plan pricing effective for calendar year 2023. The change in the Community Health Choice plan pricing, and a corresponding decrease in subsidy, was discussed with the Board of Trustees in November 2022.

Also in January, total patient days and average daily census increased 6.6% compared to budget. Inpatient case mix index, a measure of patient acuity, was at budget while length of stay was 6.4% higher than expected. Emergency room visits were 3.9% lower than planned for the month. Total clinic visits, including telehealth, were 18.4% higher compared to budget. Births were up 8.1%.

Total cash receipts for January were \$244.91 million. The System has \$1,210.1 million in unrestricted cash, cash equivalents and investments, representing 210.1 days cash on hand. Harris Health System has \$156.0 million in net accounts receivable, representing 78.9 days of outstanding patient accounts receivable at January 31, 2023. The January balance sheet reflects a combined net receivable position of \$275.4 million under the various Medicaid Supplemental programs.

Income Statement

As of January 31, 2023 (In \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	PRIOR YEAR	PERCENT VARIANCE
REVENUE								
Net Patient Revenue	\$ 58.7	\$ 57.8	1.6%	\$ 243.4	\$ 240.7	1.1%	\$ 260.5	-6.6%
Medicaid Supplemental Programs	58.0	51.0	13.6%	224.8	204.1	10.2%	136.2	65.1%
Other Operating Revenue	9.9	9.3	6.2%	39.0	36.9	5.7%	10.6	266.3%
Total Operating Revenue	\$ 126.6	\$ 118.1	7.2%	\$ 507.2	\$ 481.7	5.3%	\$ 407.4	24.5%
Net Ad Valorem Taxes	69.3	69.3	0.0%	277.1	277.0	0.0%	275.0	0.8%
Net Tobacco Settlement Revenue	-	-	0.0%	-	-	0.0%	-	0.0%
Capital Gifts & Grants	9.5	-	0.0%	9.5	-	0.0%	-	0.0%
Interest Income & Other	7.4	0.4	1664.7%	17.5	1.7	950.0%	20.3	-13.9%
Total Nonoperating Revenue	\$ 86.1	\$ 69.7	23.6%	\$ 304.1	\$ 278.7	9.1%	\$ 295.3	3.0%
Total Net Revenue	\$ 212.7	\$ 187.8	13.3%	\$ 811.3	\$ 760.4	6.7%	\$ 702.7	15.5%
EXPENSE								
Salaries and Wages	\$ 71.4	\$ 76.6	6.8%	\$ 287.2	\$ 297.4	3.4%	\$ 276.0	-4.1%
Employee Benefits	25.9	24.4	-6.2%	92.0	97.5	5.7%	93.7	1.8%
Total Labor Cost	\$ 97.3	\$ 101.0	3.7%	\$ 379.3	\$ 395.0	4.0%	\$ 369.7	-2.6%
Supply Expenses	26.7	23.0	-15.7%	99.6	93.0	-7.1%	93.4	-6.6%
Physician Services	36.0	36.0	-0.2%	136.6	143.9	5.0%	119.9	-13.9%
Purchased Services	17.6	23.6	25.5%	84.1	90.4	7.0%	91.3	7.9%
Depreciation & Interest	7.4	7.6	2.2%	29.0	30.6	5.2%	24.6	-17.6%
Total Operating Expense	\$ 184.9	\$ 191.1	3.2%	\$ 728.5	\$ 752.8	3.2%	\$ 698.9	-4.2%
Operating Income (Loss)	\$ 27.7	\$ (3.4)		\$ 82.8	\$ 7.6		\$ 3.7	
Total Margin %	13.0%	-1.8%		10.2%	1.0%		0.5%	

Balance Sheet

January 31, 2023 (In \$ Millions)

	<u>CURRENT</u> <u>YEAR</u>	<u>PRIOR</u> <u>YEAR</u>
<u>CURRENT ASSETS</u>		
Cash, Cash Equivalents and Short Term Investments	\$ 1,210.1	\$ 1,144.6
Net Patient Accounts Receivable	156.0	101.2
Net Ad Valorem Taxes, Current Portion	-	278.8
Other Current Assets	378.0	176.7
Total Current Assets	\$ 1,744.1	\$ 1,701.3
<u>CAPITAL ASSETS</u>		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 417.5	\$ 436.4
Construction in Progress	182.9	106.3
Right of Use Assets	44.3	-
Total Capital Assets	\$ 644.6	\$ 542.7
<u>ASSETS LIMITED AS TO USE & RESTRICTED ASSETS</u>		
Debt Service & Capital Asset Funds	\$ 40.1	\$ 50.4
LPPF Restricted Cash	145.6	87.8
Capital Gift Proceeds	46.0	-
Other - Restricted	0.9	1.3
Total Assets Limited As to Use & Restricted Assets	\$ 232.7	\$ 139.5
Other Assets	41.5	14.0
Deferred Outflows of Resources	188.5	179.3
Total Assets & Deferred Outflows of Resources	\$ 2,851.5	\$ 2,576.8
<u>CURRENT LIABILITIES</u>		
Accounts Payable and Accrued Liabilities	\$ 478.1	\$ 249.9
Employee Compensation & Related Liabilities	137.0	123.5
Estimated Third-Party Payor Settlements	17.3	13.5
Current Portion Long-Term Debt and Capital Leases	20.2	12.3
Total Current Liabilities	\$ 652.7	\$ 399.2
Long-Term Debt	330.8	307.7
Net Pension & Post Employment Benefits Liability	597.1	737.7
Other Long-Term Liabilities	7.9	24.1
Deferred Inflows of Resources	218.7	112.4
Total Liabilities	\$ 1,807.3	\$ 1,581.2
Total Net Assets	\$ 1,044.2	\$ 995.6
Total Liabilities & Net Assets	\$ 2,851.5	\$ 2,576.8

Cash Flow Summary

As of January 31, 2023 (In \$ Millions)

	MONTH-TO-MONTH		YEAR-TO-DATE	
	CURRENT YEAR	PRIOR YEAR	CURRENT YEAR	PRIOR YEAR
<u>CASH RECEIPTS</u>				
Collections on Patient Accounts	\$ 55.8	\$ 45.4	\$ 212.6	\$ 253.6
Medicaid Supplemental Programs	(58.3)	15.8	403.8	244.6
Net Ad Valorem Taxes	229.1	230.1	433.1	451.6
Tobacco Settlement	-	-	-	-
Other Revenue	18.3	8.1	85.1	47.8
Total Cash Receipts	\$ 244.9	\$ 299.3	\$ 1,134.5	\$ 997.6
<u>CASH DISBURSEMENTS</u>				
Salaries, Wages and Benefits	\$ 114.9	\$ 72.1	\$ 428.0	\$ 340.3
Supplies	22.2	22.7	96.1	92.2
Physician Services	31.9	31.0	128.3	121.7
Purchased Services	18.3	16.5	70.8	67.0
Capital Expenditures	11.8	3.6	44.3	29.4
Debt and Interest Payments	0.4	0.3	1.3	1.2
Other Uses	(13.0)	13.5	(21.5)	53.8
Total Cash Disbursements	\$ 186.5	\$ 159.7	\$ 747.3	\$ 705.6
Net Change	\$ 58.4	\$ 139.6	\$ 387.3	\$ 292.0

Unrestricted Cash, Cash Equivalents and Investments - September 30, 2022

\$ 822.8

Net Change

387.3

Unrestricted Cash, Cash Equivalents and Investments - January 31, 2023

\$ 1,210.1

Performance Ratios

As of January 31, 2023

	MONTH-TO-MONTH		YEAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	CURRENT YEAR	CURRENT BUDGET	PRIOR YEAR
<u>OPERATING HEALTH INDICATORS</u>					
Operating Margin %	13.0%	-1.8%	10.2%	1.0%	0.5%
Run Rate per Day (In\$ Millions)	\$ 5.8	\$ 6.0	\$ 5.7	\$ 5.9	\$ 5.5
Salary, Wages & Benefit per APD	\$ 2,290	\$ 2,694	\$ 2,271	\$ 2,599	\$ 2,523
Supply Cost per APD	\$ 627	\$ 614	\$ 596	\$ 612	\$ 637
Physician Services per APD	\$ 848	\$ 959	\$ 818	\$ 947	\$ 819
Total Expense per APD	\$ 4,352	\$ 5,097	\$ 4,363	\$ 4,954	\$ 4,770
Overtime as a % of Total Salaries	3.6%	1.6%	3.7%	1.6%	3.1%
Contract as a % of Total Salaries	4.8%	7.1%	5.5%	7.2%	7.0%
Full-time Equivalent Employees	9,761	10,255	9,840	10,190	9,229
<u>FINANCIAL HEALTH INDICATORS</u>					
Quick Ratio			2.6		4.2
Unrestricted Cash (In \$ Millions)			\$ 1,210.1	\$ 934.4	\$ 1,144.6
Days Cash on Hand			210.1	164.2	207.4
Days Revenue in Accounts Receivable			78.9	53.3	47.8
Days in Accounts Payable			78.7		41.2
Capital Expenditures/Depreciation & Amortization			177.2%		139.8%
Average Age of Plant(years)			11.1		12.5

Harris Health System Key Indicators



Statistical Highlights

As of January 31, 2023

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	42,492	37,501	13.3%	166,972	151,946	9.9%	146,522	14.0%
Outpatient % of Adjusted Volume	59.6%	60.6%	-1.8%	60.0%	61.7%	-2.9%	62.1%	-3.4%
Primary Care Clinic Visits	43,626	36,384	19.9%	175,100	157,358	11.3%	150,262	16.5%
Specialty Clinic Visits	19,589	17,762	10.3%	79,966	75,752	5.6%	74,923	6.7%
Telehealth Clinic Visits	10,785	11,645	-7.4%	43,251	46,690	-7.4%	61,578	-29.8%
Total Clinic Visits	74,000	65,791	12.5%	298,317	279,800	6.6%	286,763	4.0%
Emergency Room Visits - Outpatient	10,866	11,427	-4.9%	43,757	44,675	-2.1%	42,344	3.3%
Emergency Room Visits - Admitted	1,848	1,805	2.4%	7,258	6,482	12.0%	5,748	26.3%
Total Emergency Room Visits	12,714	13,232	-3.9%	51,015	51,157	-0.3%	48,092	6.1%
Surgery Cases - Outpatient	959	1,170	-18.0%	3,524	4,351	-19.0%	2,972	18.6%
Surgery Cases - Inpatient	846	990	-14.5%	3,221	3,670	-12.2%	2,898	11.1%
Total Surgery Cases	1,805	2,160	-16.4%	6,745	8,021	-15.9%	5,870	14.9%
Total Outpatient Visits	120,763	116,469	3.7%	486,856	480,564	1.3%	514,808	-5.4%
Inpatient Cases (Discharges)	2,661	2,432	9.4%	10,953	10,016	9.4%	8,930	22.7%
Outpatient Observation Cases	804	1,216	-33.9%	3,223	4,811	-33.0%	4,515	-28.6%
Total Cases Occupying Patient Beds	3,465	3,648	-5.0%	14,176	14,827	-4.4%	13,445	5.4%
Births	483	447	8.1%	1,990	1,691	17.7%	1,770	12.4%
Inpatient Days	17,180	14,760	16.4%	66,846	58,126	15.0%	55,602	20.2%
Outpatient Observation Days	2,499	3,700	-32.5%	10,186	14,605	-30.3%	14,161	-28.1%
Total Patient Days	19,679	18,460	6.6%	77,032	72,731	5.9%	69,763	10.4%
Average Daily Census	634.8	595.5	6.6%	626.3	591.3	5.9%	567.2	10.4%
Average Operating Beds	681	681	0.0%	681	681	0.0%	681	0.0%
Bed Occupancy %	93.2%	87.4%	6.6%	92.0%	86.8%	5.9%	83.3%	10.4%
Inpatient Average Length of Stay	6.46	6.07	6.4%	6.10	5.80	5.2%	6.23	-2.0%
Inpatient Case Mix Index (CMI)	1.716	1.706	0.6%	1.674	1.706	-1.9%	1.815	-7.8%
Payor Mix (% of Charges)								
Charity & Self Pay	42.4%	46.2%	-8.2%	45.5%	46.7%	-2.5%	46.4%	-1.9%
Medicaid & Medicaid Managed	25.0%	23.5%	6.3%	23.5%	22.7%	3.4%	21.0%	11.6%
Medicare & Medicare Managed	12.2%	11.6%	4.8%	11.2%	11.0%	1.5%	12.4%	-9.6%
Commercial & Other	20.5%	18.7%	9.4%	19.8%	19.5%	1.8%	20.2%	-1.9%
Total Unduplicated Patients - Rolling 12				248,285			261,610	-5.1%
Total New Patient - Rolling 12				86,124			83,405	3.3%

Harris Health System

Statistical Highlights

January FY 2023

Cases Occupying Beds - CM

Actual	Budget	Prior Year
3,465	3,648	3,223

Cases Occupying Beds - YTD

Actual	Budget	Prior Year
14,176	14,827	13,445

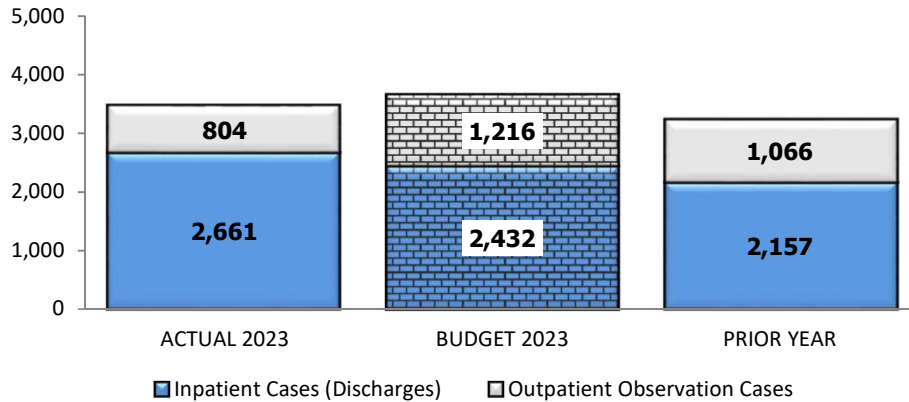
Emergency Visits - CM

Actual	Budget	Prior Year
12,714	13,232	12,993

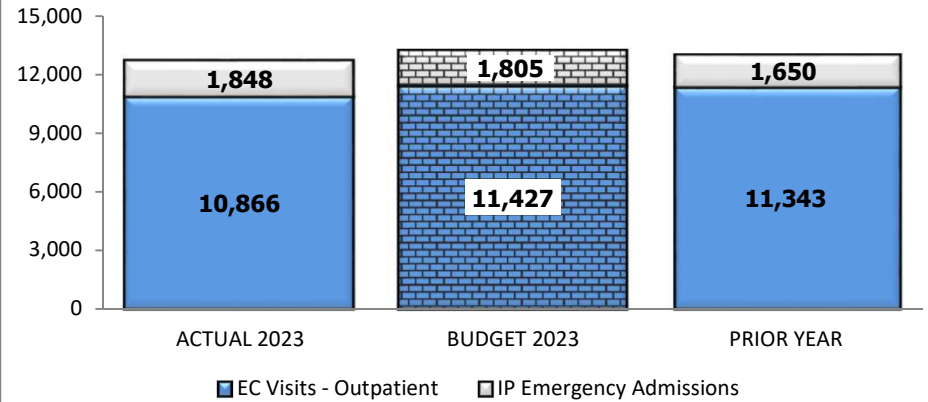
Emergency Visits - YTD

Actual	Budget	Prior Year
51,015	51,157	48,092

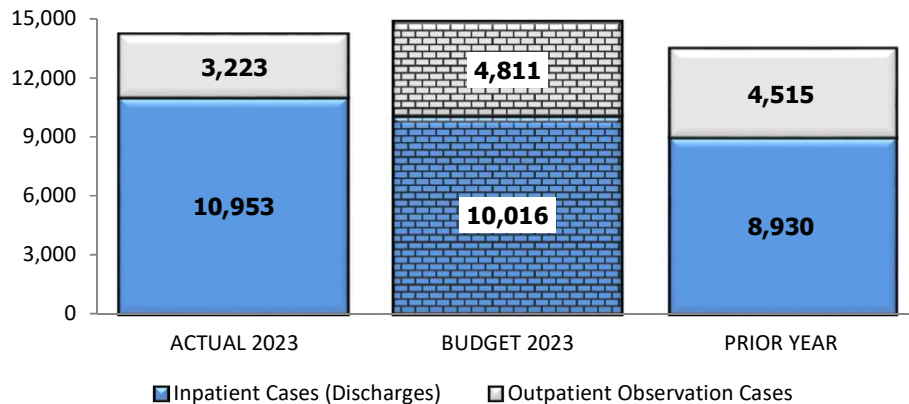
Cases Occupying Beds - Current Month



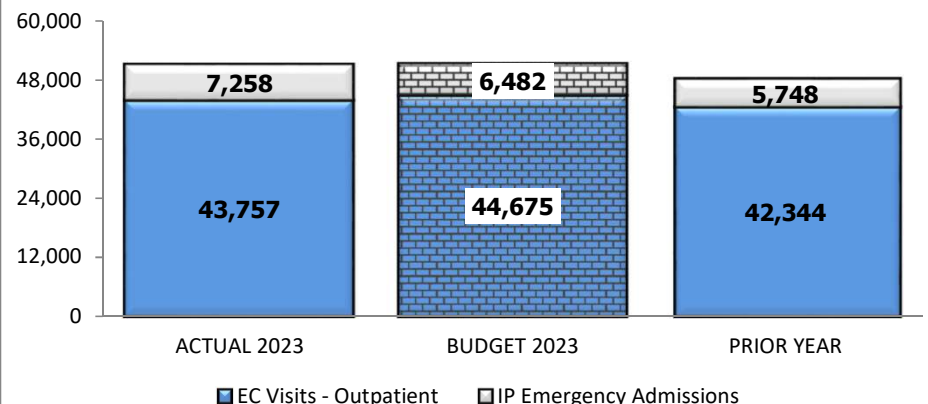
Emergency Visits - Current Month



Cases Occupying Beds - YTD



Emergency Visits - YTD



Harris Health System

Statistical Highlights

January FY 2023

Surgery Cases - CM

Actual	Budget	Prior Year
1,805	2,160	1,415

Surgery Cases - YTD

Actual	Budget	Prior Year
6,745	8,021	5,870

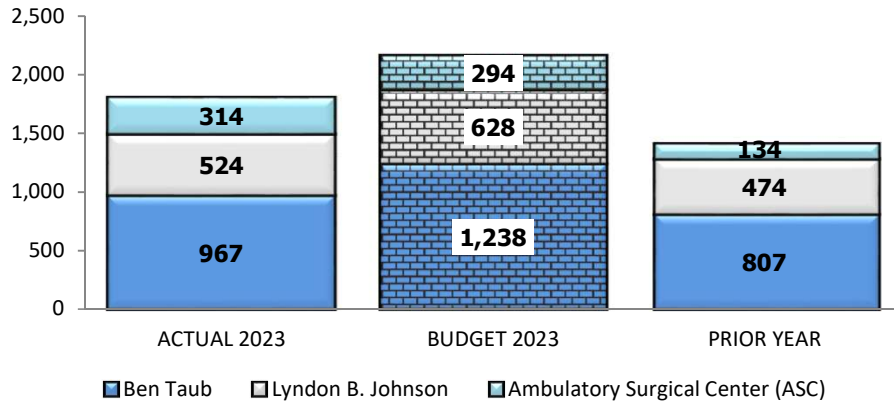
Clinic Visits - CM

Actual	Budget	Prior Year
74,000	65,791	64,449

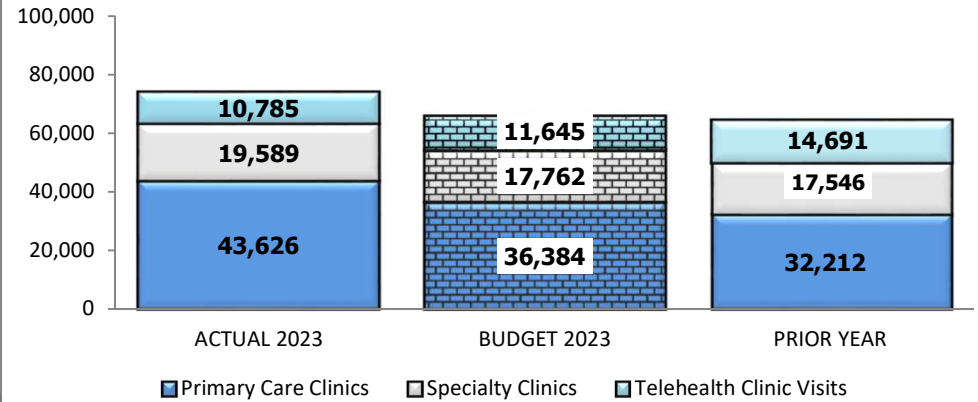
Clinic Visits - YTD

Actual	Budget	Prior Year
298,317	279,800	286,763

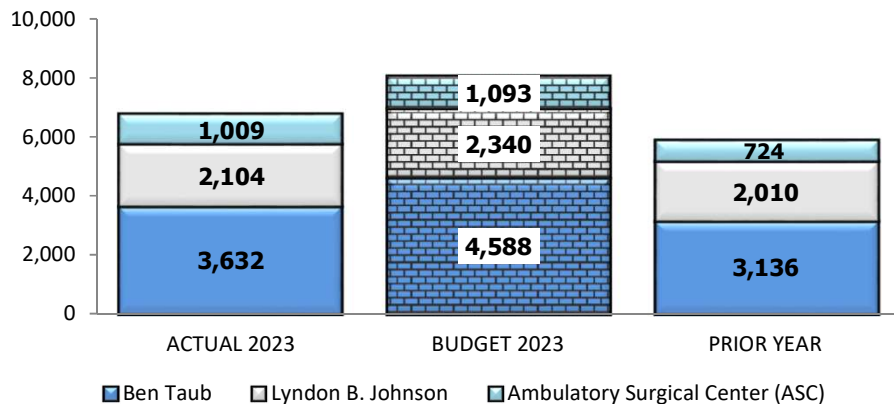
Surgery Cases - Current Month



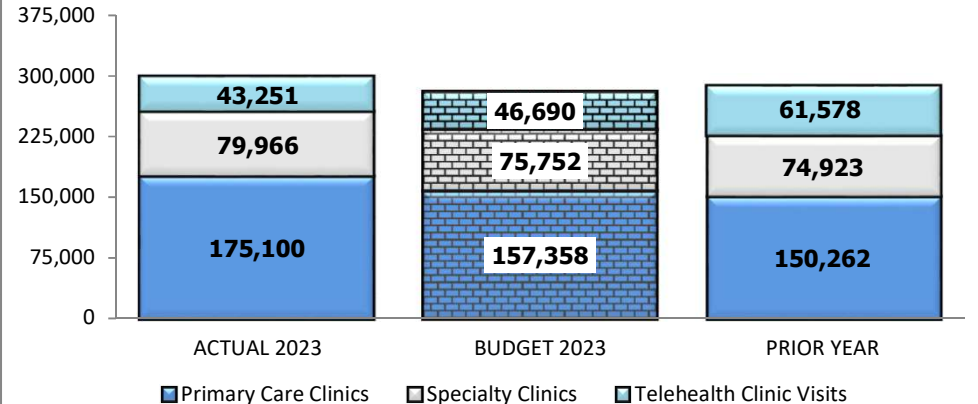
Clinic Visits - Current Month



Surgery Cases - YTD



Clinic Visits - YTD



Harris Health System

Statistical Highlights

January FY 2023

Adjusted Patient Days - CM

42,492

Adjusted Patient Days - YTD

166,972

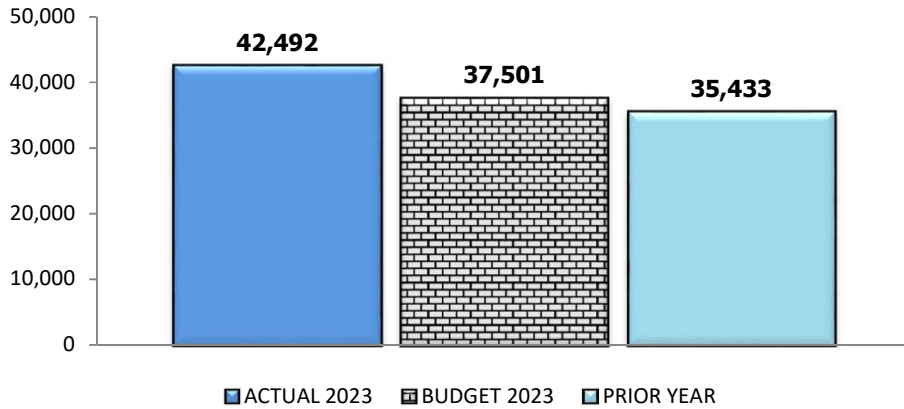
Average Daily Census - CM

634.8

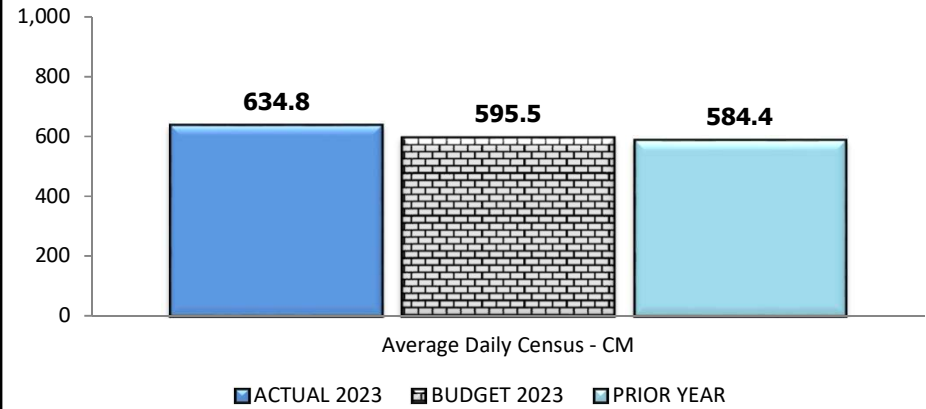
Average Daily Census - YTD

626.3

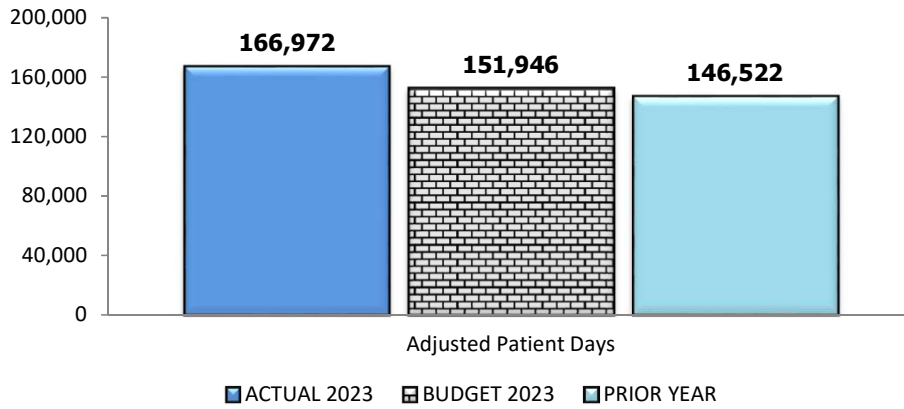
Adjusted Patient Days - Current Month



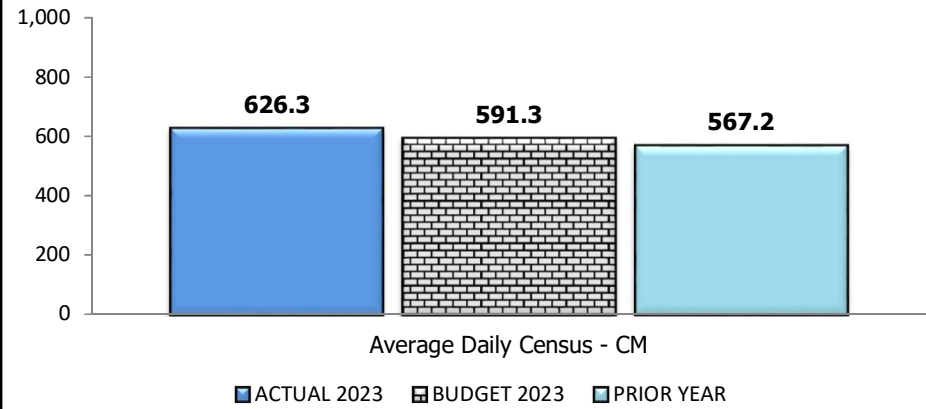
Average Daily Census - Current Month



Adjusted Patient Days - YTD



Average Daily Census - YTD



Harris Health System

Statistical Highlights

January FY 2023

Inpatient ALOS - CM

6.46

Inpatient ALOS - YTD

6.10

Case Mix Index (CMI) - CM

Overall

Excl. Obstetrics

1.716

1.901

Case Mix Index (CMI) - YTD

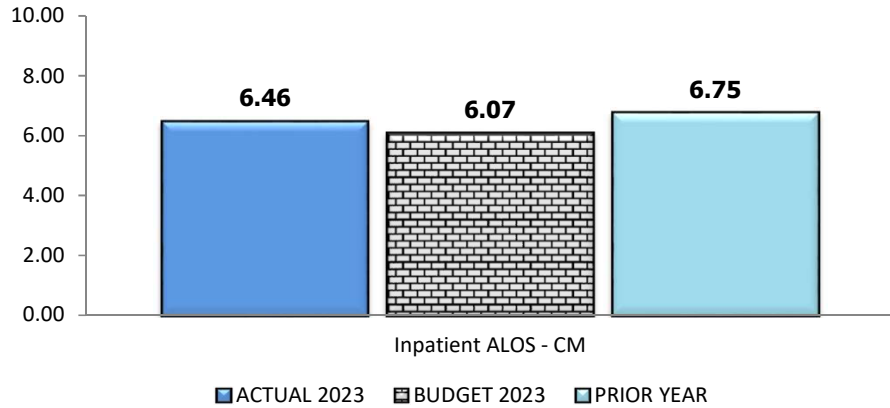
Overall

Excl. Obstetrics

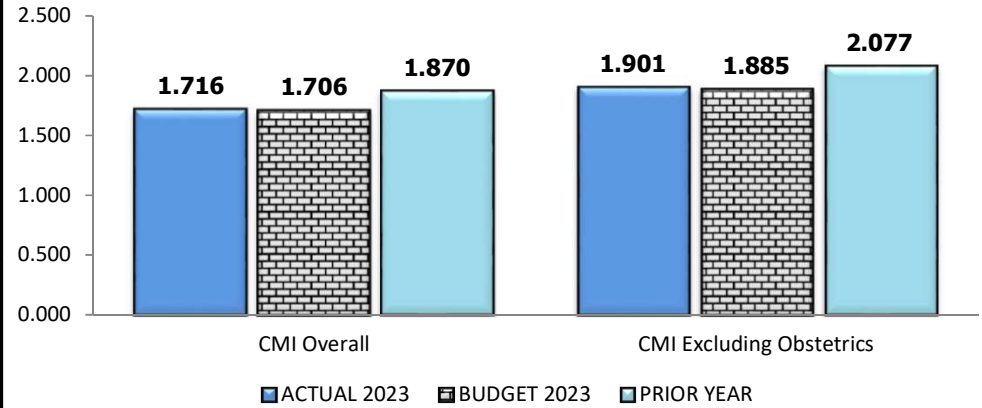
1.674

1.855

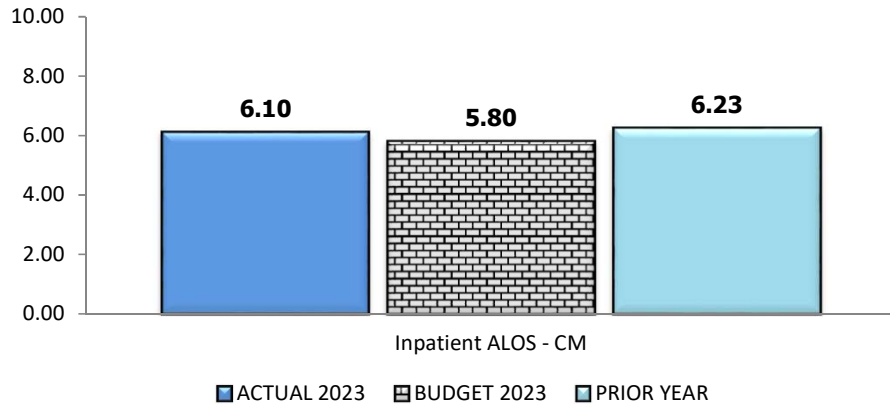
Inpatient ALOS - Current Month



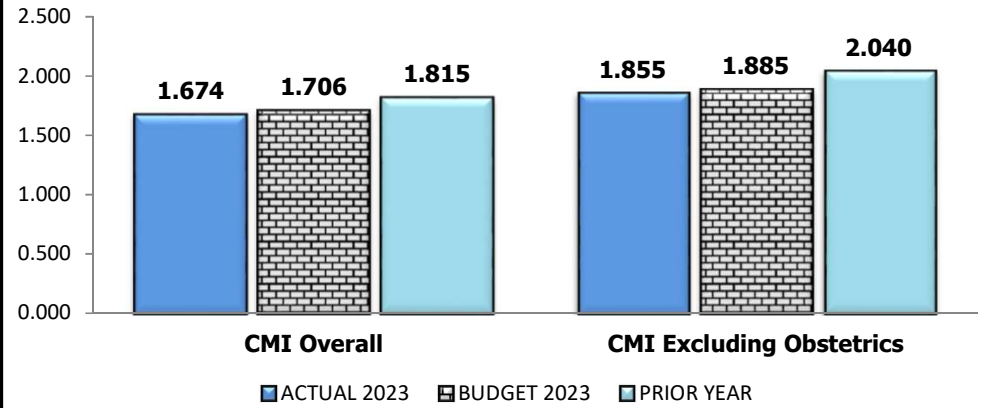
Case Mix Index - Current Month



Inpatient ALOS - YTD



Case Mix Index - YTD



Harris Health System

Statistical Highlights - Cases Occupying Beds

January FY 2023

BT Cases Occupying Beds - CM

Actual	Budget	Prior Year
2,036	2,117	1,859

BT Cases Occupying Beds - YTD

Actual	Budget	Prior Year
8,360	8,572	8,077

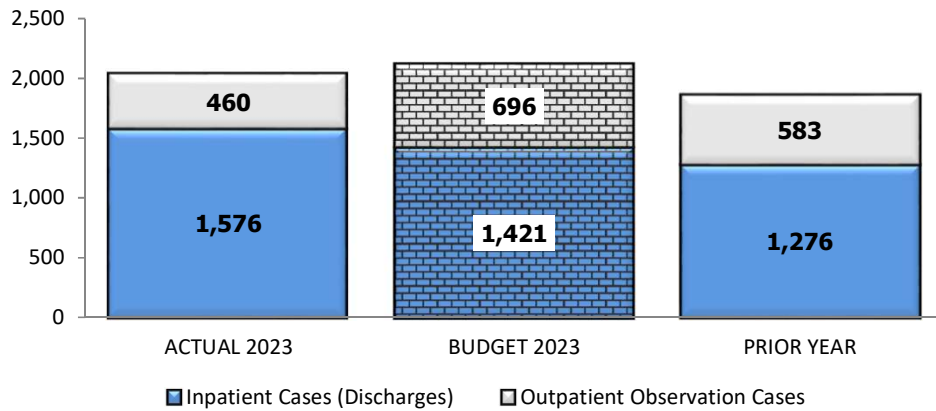
LBJ Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,429	1,531	1,364

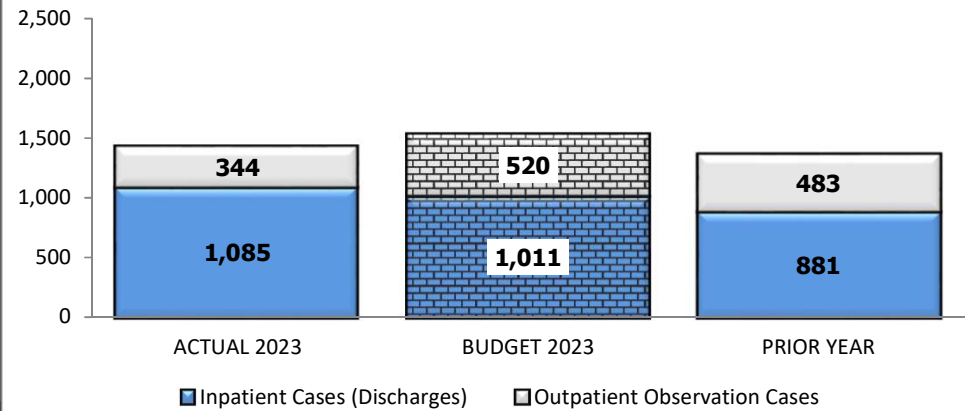
LBJ Cases Occupying Beds - YTD

Actual	Budget	Prior Year
5,816	6,255	5,368

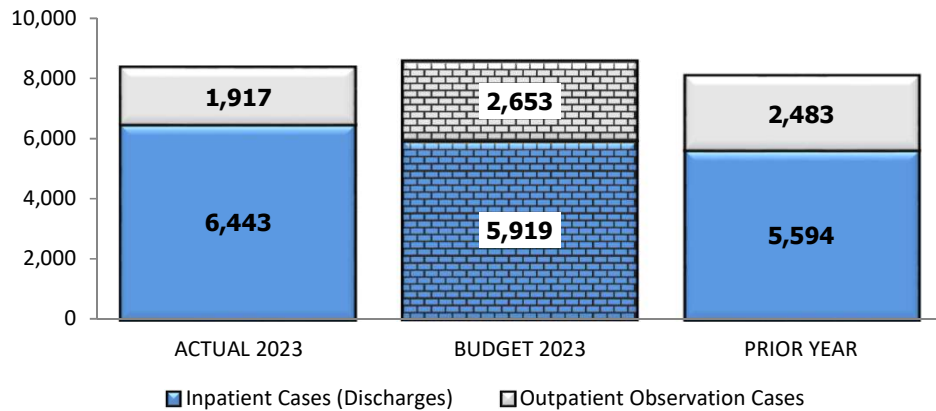
Ben Taub Cases - Current Month



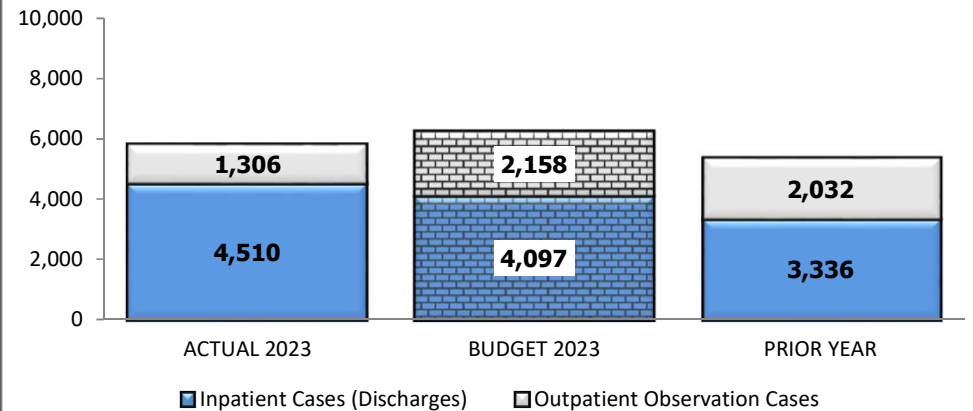
Lyndon B. Johnson Cases - Current Month



Ben Taub Cases - YTD



Lyndon B. Johnson Cases - YTD



Harris Health System

Statistical Highlights - Surgery Cases

January FY 2023

BT Surgery Cases - CM

Actual	Budget	Prior Year
967	1,238	807

BT Surgery Cases - YTD

Actual	Budget	Prior Year
3,632	4,588	3,136

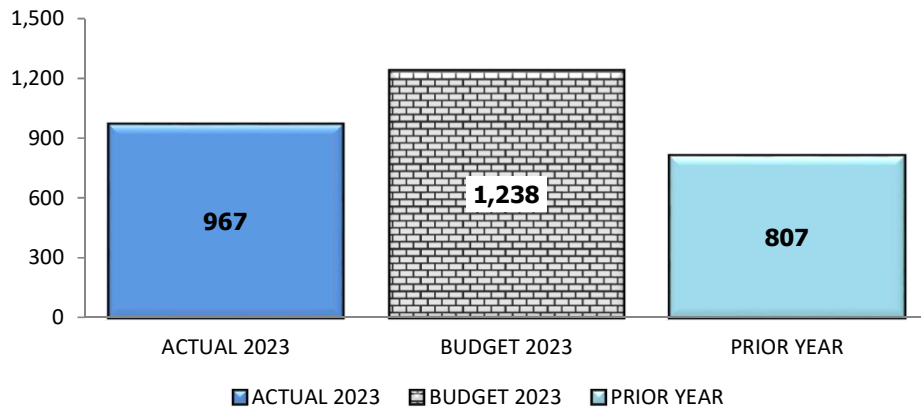
LBJ Surgery Cases - CM

Actual	Budget	Prior Year
838	922	608

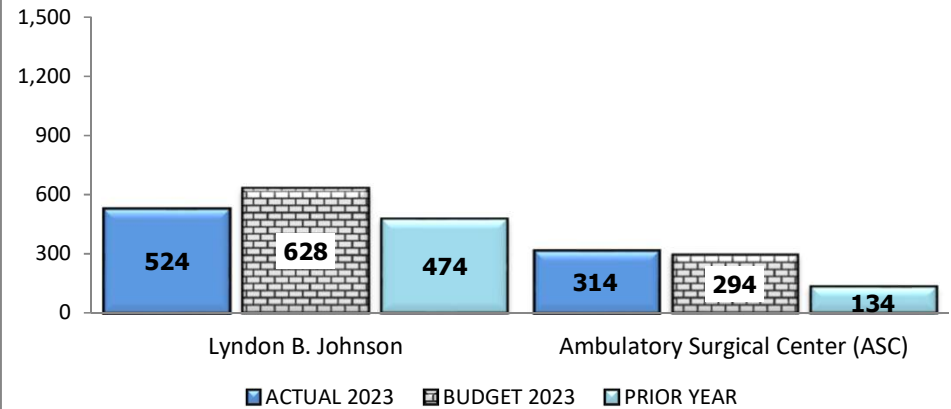
LBJ Surgery Cases - YTD

Actual	Budget	Prior Year
3,113	3,433	2,734

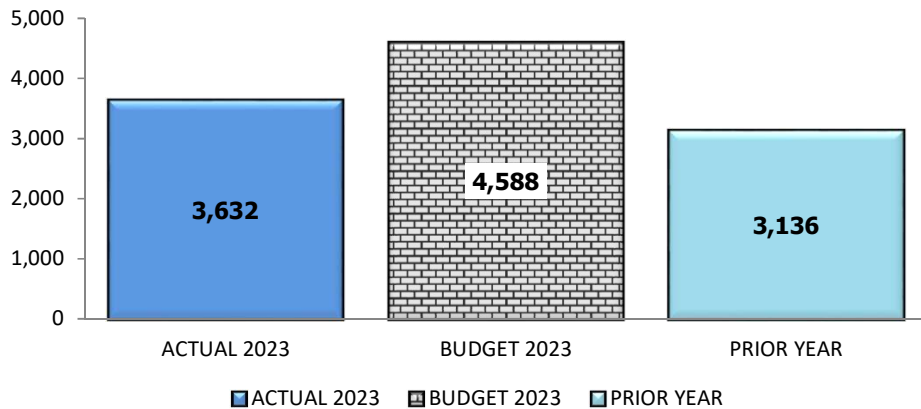
Ben Taub OR Cases - Current Month



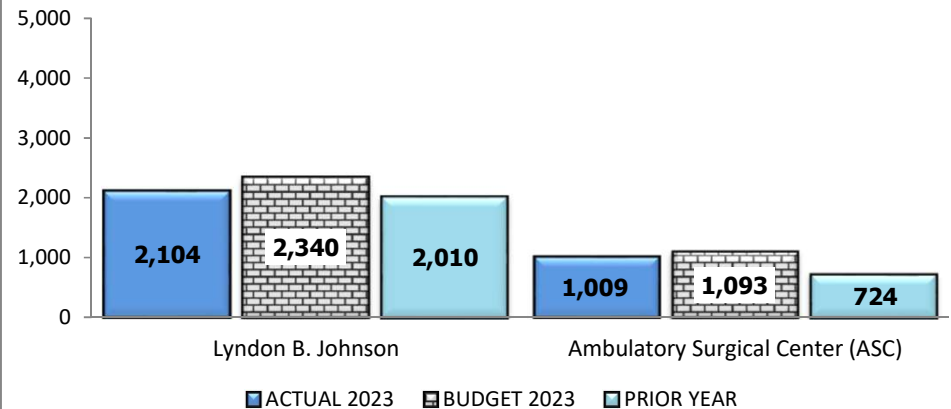
Lyndon B. Johnson OR Cases - Current Month



Ben Taub OR Cases - YTD



Lyndon B. Johnson OR Cases - YTD



Harris Health System

Statistical Highlights - Emergency Room Visits

January FY 2023

BT Emergency Visits - CM

Actual	Budget	Prior Year
6,343	6,498	6,650

BT Emergency Visits - YTD

Actual	Budget	Prior Year
24,805	25,289	24,178

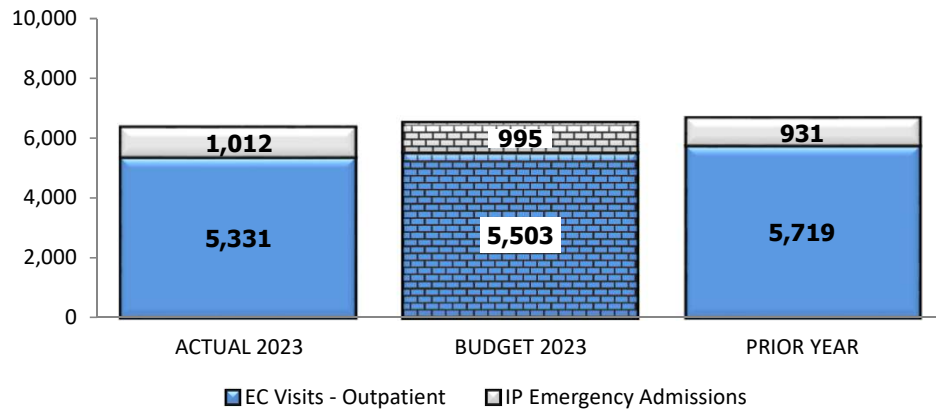
LBJ Emergency Visits - CM

Actual	Budget	Prior Year
6,371	6,734	6,343

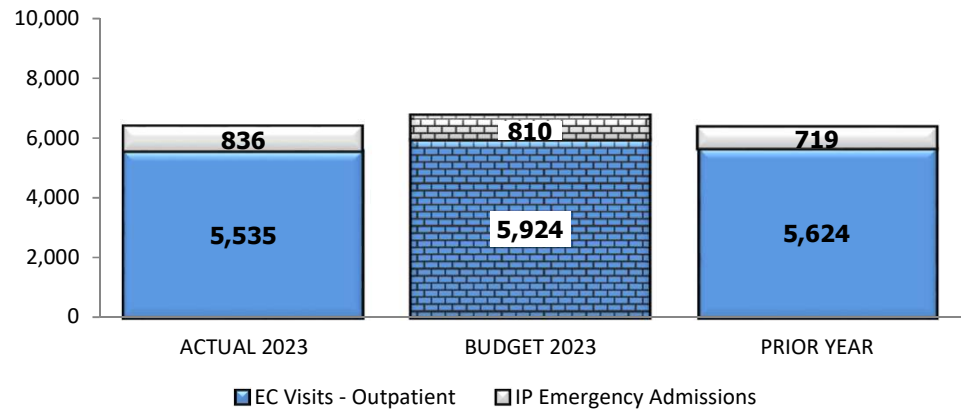
LBJ Emergency Visits - YTD

Actual	Budget	Prior Year
26,210	25,868	23,914

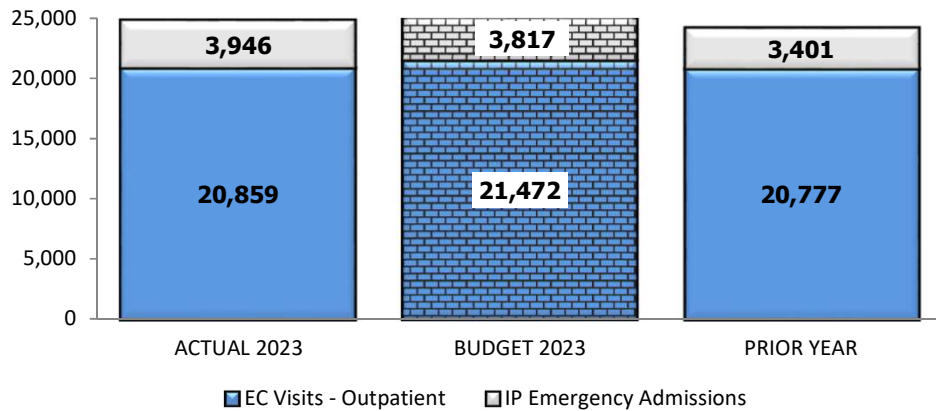
Ben Taub EC Visits - Current Month



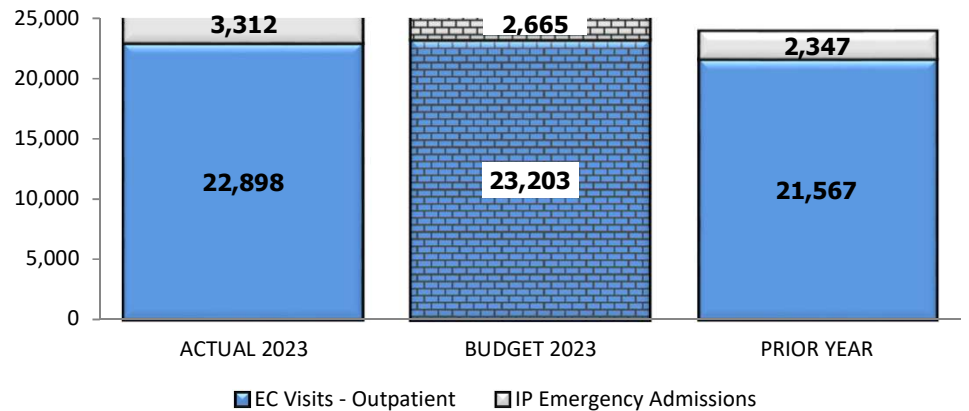
Lyndon B. Johnson EC Visits - Current Month



Ben Taub EC Visits - YTD



Lyndon B. Johnson EC Visits - YTD

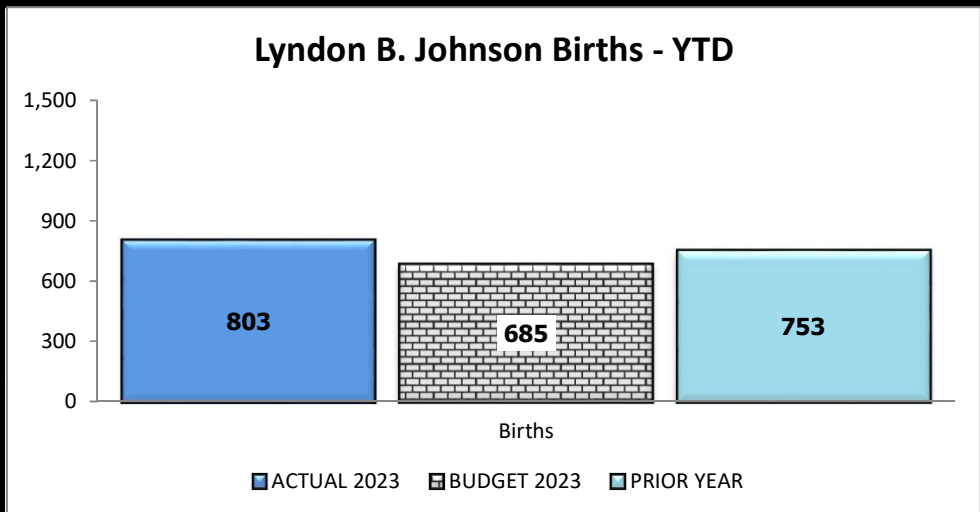
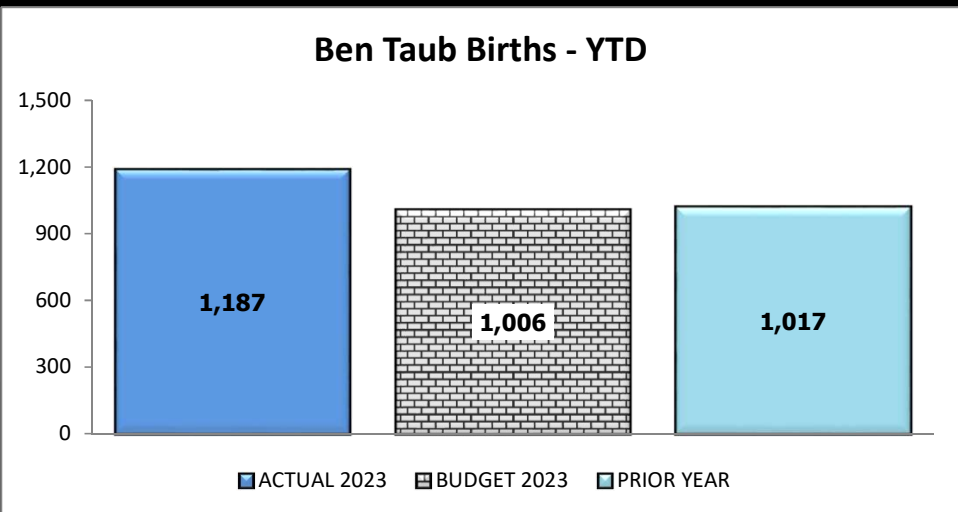
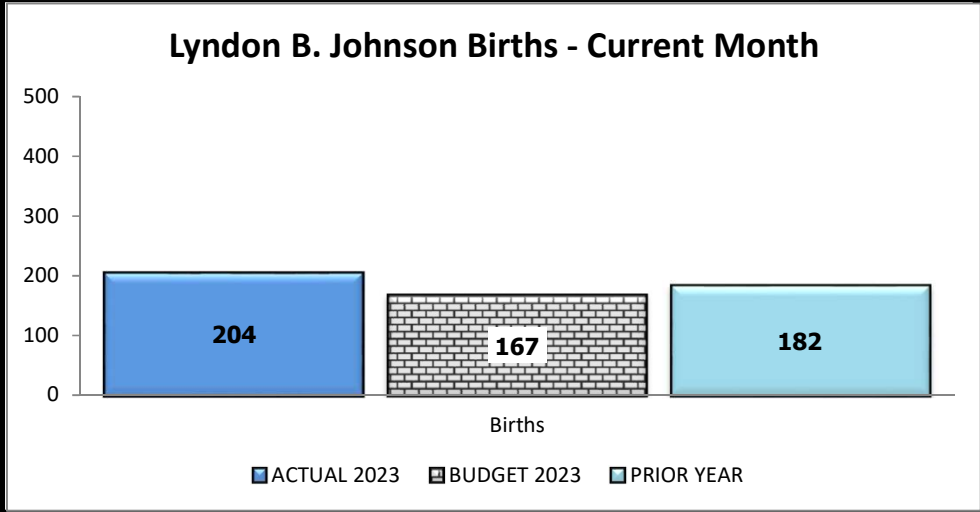
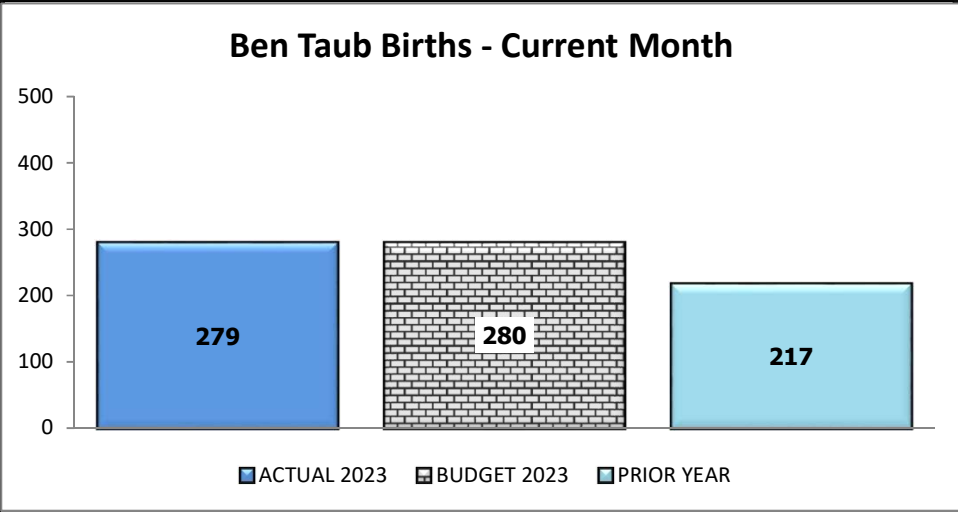


Harris Health System

Statistical Highlights - Births

January FY 2023

<u>BT Births - CM</u>			<u>BT Births - YTD</u>			<u>LBJ Births - CM</u>			<u>LBJ Births - YTD</u>		
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
279	280	217	1,187	1,006	1,017	204	167	182	803	685	753



Harris Health System

Statistical Highlights - Adjusted Patient Days

January FY 2023

BT Adjusted Patient Days - CM

21,111

BT Adjusted Patient Days - YTD

82,508

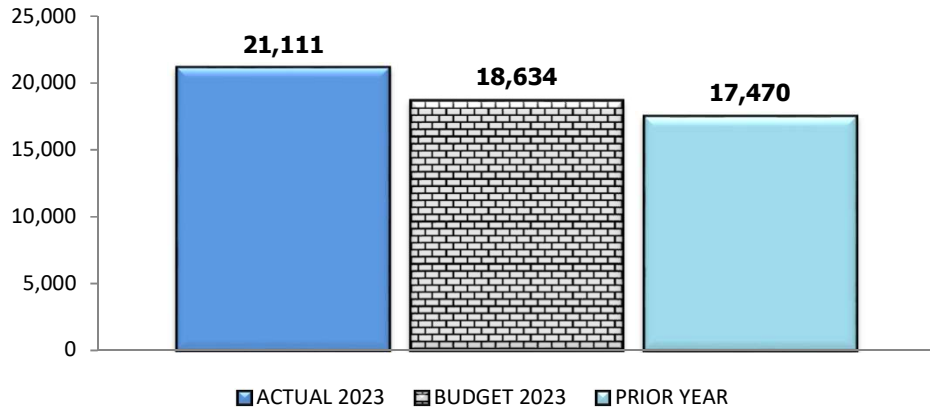
LBJ Adjusted Patient Days - CM

13,441

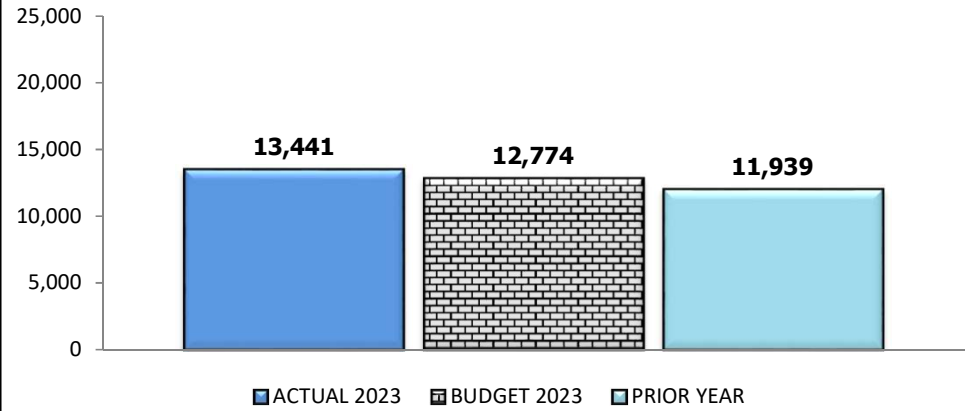
LBJ Adjusted Patient Days - YTD

52,662

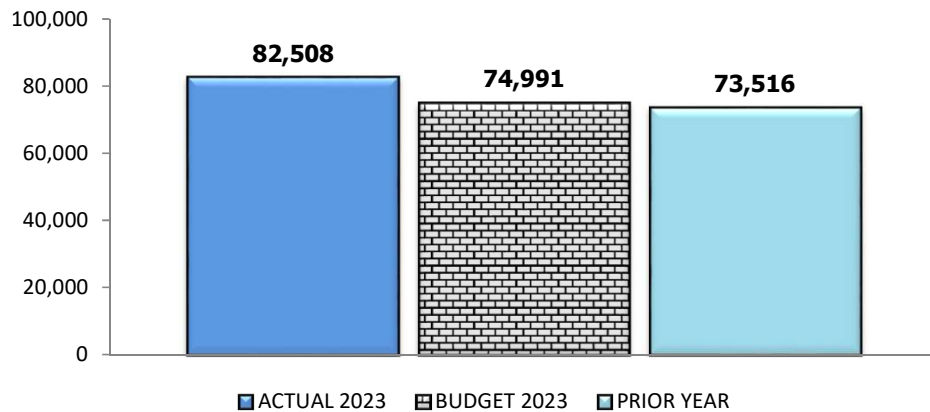
Ben Taub APD - Current Month



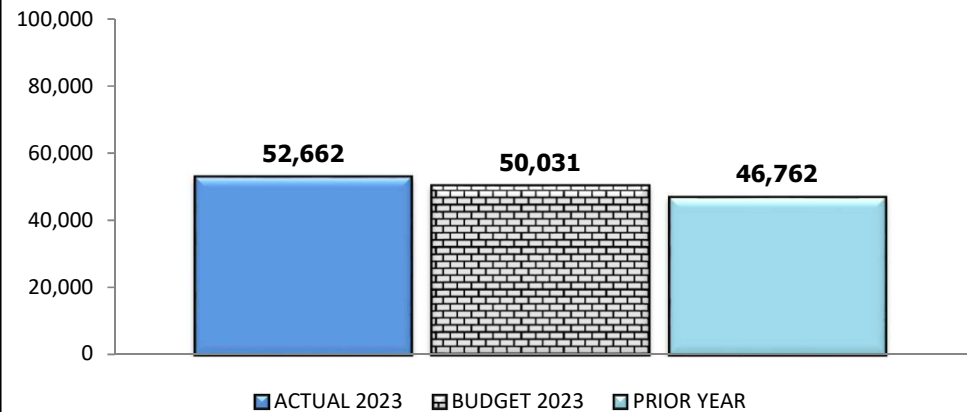
Lyndon B. Johnson APD - Current Month



Ben Taub APD - YTD



Lyndon B. Johnson APD - YTD



Harris Health System

Statistical Highlights - Average Daily Census (ADC)

January FY 2023

BT Average Daily Census - CM

406.2

BT Average Daily Census - YTD

403.1

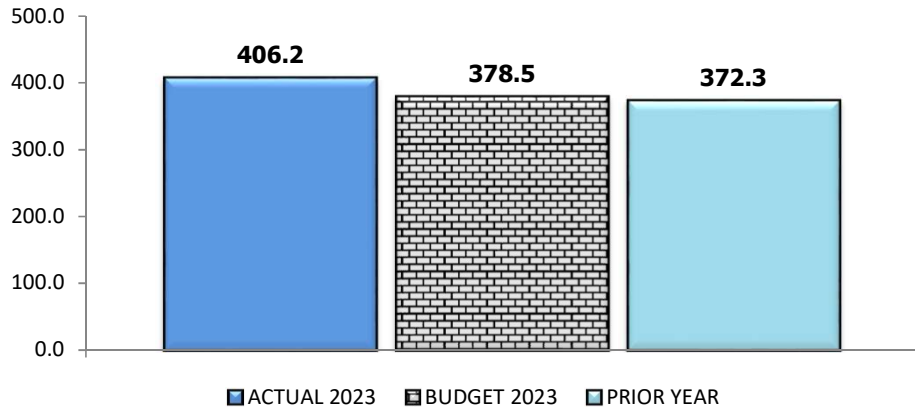
LBJ Average Daily Census - CM

228.6

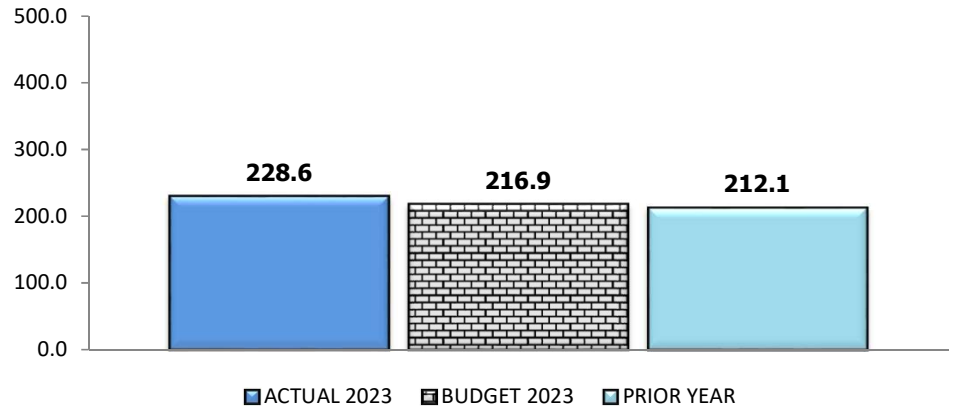
LBJ Average Daily Census - YTD

223.2

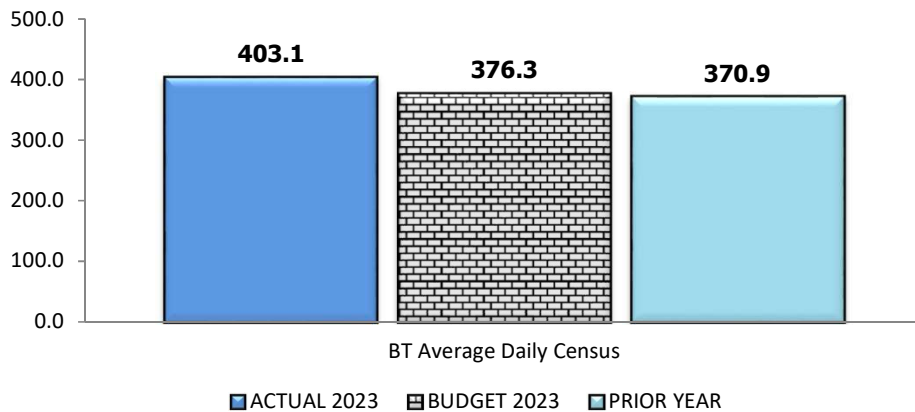
Ben Taub ADC - Current Month



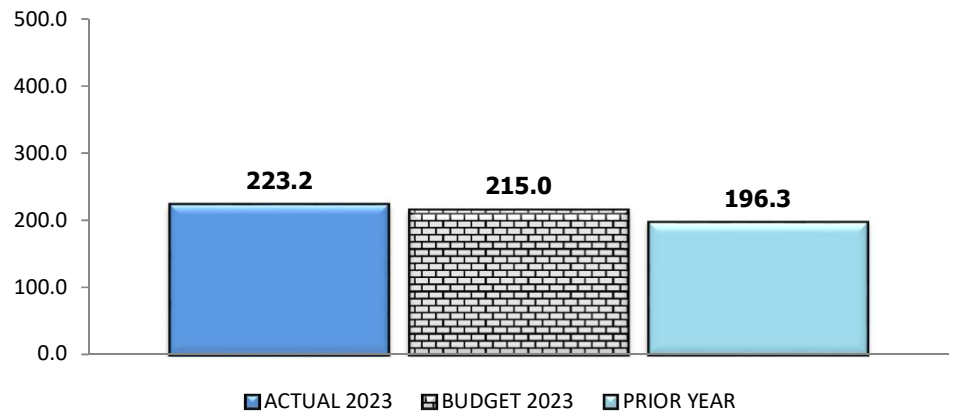
Lyndon B. Johnson ADC - Current Month



Ben Taub ADC - YTD



Lyndon B. Johnson ADC - YTD



Harris Health System

Statistical Highlights - Inpatient Average Length of Stay (ALOS)

January FY 2023

BT Inpatient ALOS - CM

7.00

BT Inpatient ALOS - YTD

6.68

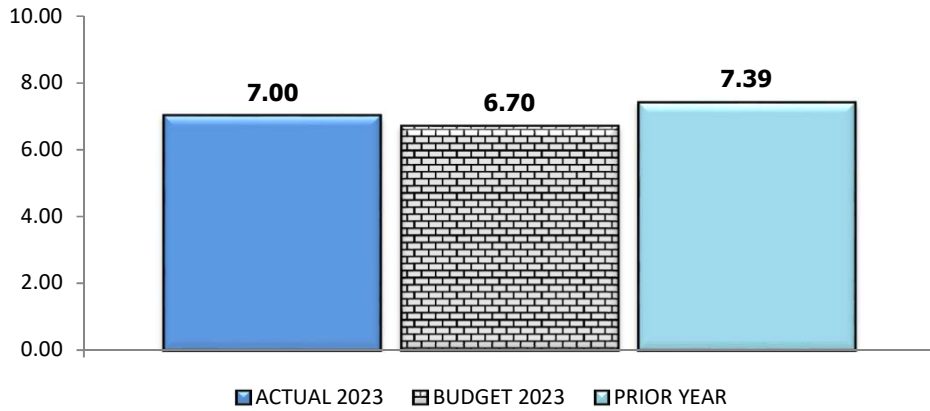
LBJ Inpatient ALOS - CM

5.66

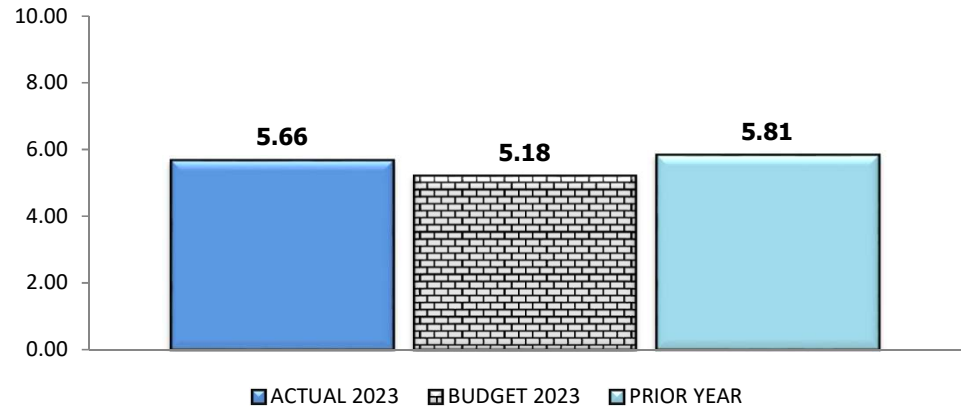
LBJ Inpatient ALOS - YTD

5.28

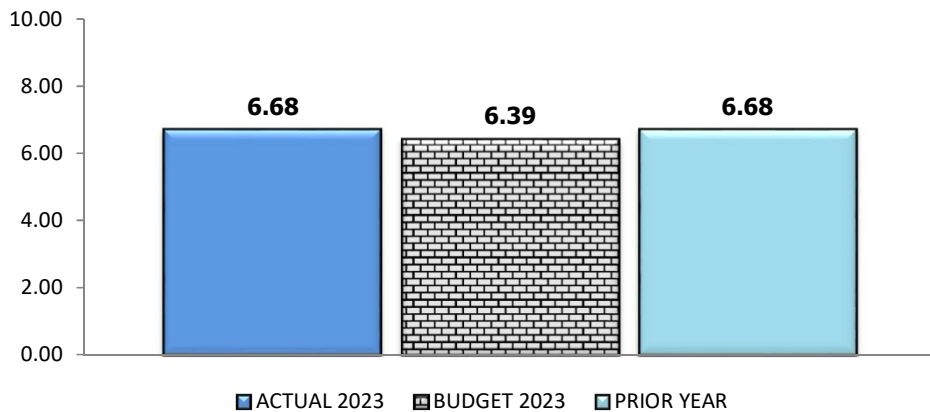
Ben Taub ALOS - Current Month



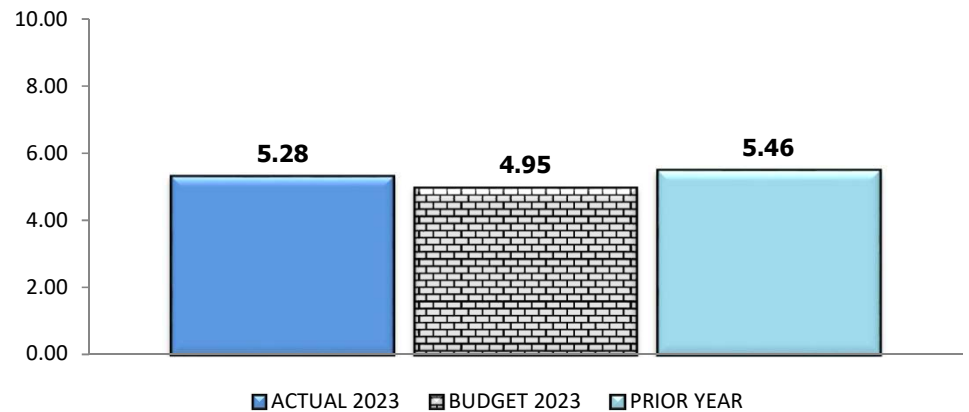
Lyndon B. Johnson ALOS - Current Month



Ben Taub ALOS - YTD



Lyndon B. Johnson ALOS - YTD



Harris Health System

Statistical Highlights - Case Mix Index (CMI)

January FY 2023

BT Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.884	2.091

BT Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.788	1.993

LBJ Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.473	1.621

LBJ Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.511	1.660

