

## MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES Board Meeting Thursday, February 24, 2022 8:00 am

	AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
Ι.	Call to Order & Record of Attendance	The meeting was called to order at 8:01 a.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: <a href="http://harrishealthtx.swagit.com/live">http://harrishealthtx.swagit.com/live</a> .	to the archived minutes.
11.	Approval of the Minutes of Previous Meeting	• Board Meeting – January 27, 2022	Motion No. 22.02-13 Moved by Mr. Lawrence Finder, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve the minutes of the previous meeting. Motion carried.
111.	Announcements/ Special Presentations	<ul> <li>A. CEO Report Including Updates on COVID-19 and Special Announcements         Dr. Esmaeil Porsa, President and Chief Executive Officer (CEO), delivered an update regarding COVID-19, stating that the positivity rate across the region has fallen below 10% and that the number of daily COVID-19 cases has dropped dramatically. He stated that Harris Health System (HHS) has shown a downward trend in the number of daily hospitalizations and a decline in the number of COVID patients at our hospitals.     </li> <li>Dr. Porsa provided a few highlights occurring with the System:         <ul> <li>Ben Taub Hospital (BTH) opened its 13<sup>th</sup> Operating Room</li> <li>BTH began using a second Magnetic Resonance Imaging (MRI) machine</li> <li>Last month, Lyndon B. Johnson Hospital (LBJ) hit the 96<sup>th</sup> percentile mark for overall patient experience</li> <li>LBJ is currently 26 days free of all Hospital Acquired Conditions (HACs) for the entire hospital</li> <li>All Ambulatory Care Services (ACS) clinics are now able to perform rapid COVID test</li> <li>All ACS clinics now have access to oral COVID medications</li> </ul> </li> </ul>	As presented.

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		Dr. Porsa shared that the BT Emergency Center is no longer on diversion status. He noted that the hospital administration and staff have done an amazing job ensuring that we bring the diversion hours down to zero. A copy of the CEO report is available in the permanent record.	
		B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements.	There were no Board member announcements.
IV.	Public Comment	Ms. Cynthia Cole, Executive Director, Local #1550 – AFSCME, American Federation of State, County, and Municipal Employees, addressed the Board regarding employee relations matters related to radiology and pharmacy technicians. She stated that employees expressed the need for dialogue regarding their wages and HHS stay incentive programs. Additionally, Ms. Cole spoke regarding the transition of employees from Harris County Jail Health to Harris Health System, the message conveyed from Dr. Porsa and the on-boarding process. She stated that the transitioning employees were offended because they felt that Dr. Porsa indicated that Harris Health could do a better job than the jail health employees and as a result, the employees are requesting a formal apology.	
v.	Executive Session	<ul> <li>At 8:11 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session as permitted by law under Texas Health and Safety Code Ann §161.032, Texas Occupations Code Ann. §151.002 and Texas Occupations Code Ann. §160.007.</li> <li>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health &amp; Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff.</li> </ul>	No Action Taken. Dr. Arthur Bracey recused from discussions related to Baylor College of Medicine.
VI.	Reconvene to Open Meeting	At 8:39 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present and that no action was taken in Executive Session.	

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VII. General Action	A. General Action Item(s) Related to Quality: Medical Staff	Motion No. 22.02-14
ltem(s)	1. Acceptance of the Medical Executive Board Report to Include Notice of Appointments and Selection of New Service Chiefs.	passed that the Board approve agenda
	Dr. John Foringer, Chair, Medical Executive Board presented the Medical Executive Board Report. He stated that the Algorithm for the Management of Pericardial Effusion at LBJ was developed over the past two years with good collaboration between BT and LBJ (Cardiology and Cardiovascular Surgery). He noted that the efforts of Dr. Markan and Dr. Roy were instrumental in getting this completed. Additionally, Dr. Foringer announced that Dr. Joslyn Fisher gave a presentation to the Ethics Committee on the Harris Health Plan to Address Ethical Challenges of a Severe Pandemic. A copy of the MEB report is available in the permanent record.	
	<ol> <li>Approval of Credentialing Changes for Members of the Harris Health System Medical Staff.</li> <li>Dr. Foringer presented the credentialing changes for members of the Harris Health System Medical Staff. He reported that there were eleven (11) temporary privileges, twenty-five (25) initial appointments, thirty-four (34) reappointments, three (3) change/add privileges and eighteen (18) resignations. A copy of the report is available in the permanent record.</li> </ol>	Motion No. 22.02-15 Moved by Dr. Andrea Caracostis, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VII.A.2. Motion carried. Dr. Arthur Bracey recused on this matter related to Baylor College of Medicine.
	<ul> <li>B. General Action Item(s) Related to Quality: Medical Staff</li> <li>1. Approval of Harris Health System Correctional Health Medical Staff Bylaws</li> </ul>	Motion No. 22.02-16 Moved by Ms. Alicia Reyes, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.
	<ol> <li>Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff</li> <li>Dr. Otis Egins, Chief Medical Officer, Harris Health Correctional Health, presented the credentialing changes for members of the Harris Health System Correctional Health Medical Staff. He reported that there were twenty-five (25) initial appointments. A copy of the report is available in the permanent record.</li> </ol>	LUDADIDOUSIV DASSED LDAL LDE DOALO

C.	Ge	neral Action Item(s) Related to Harris Health Diversity, Equity and Inclusion	Motion No. 22.02-18
	1.	Approval of the Harris Health System Board of Trustees Diversity Equity and Inclusion (DE&I) Philosophy Statement	Moved by Professor Marcia Johnson, seconded by Ms. Elena Marks, and unanimously passed that the Board
		Professor Marcia Johnson presented the Harris Health System Board of Trustees Diversity Equity and Inclusion (D&I) Philosophy Statement which reads as follows:	approve agenda item VII.C.1. Motion carried.
		<b>The Board's Diversity Equity and Inclusion (DE&amp;I) commitment</b> reflects our desire to continuously ensure that DE&I is fully embedded in Harris Health System (Harris Health).	
		We aim to ensure Harris Health <b>staff</b> at all levels reflect the communities we serve, feel a sense of belonging, are recognized and rewarded for their contributions and are inspired to deliver the highest quality of service and care.	
		For our <b>patients</b> , DE&I enables Harris Health to consistently demonstrate a strong commitment to equitable and compassionate care, including deeply understanding and meeting each patient's needs to support outcomes that inform the service delivery model.	
		To uplift and enrich our <b>community</b> , we aim to develop strong and sustainable relationships with minority and other under-represented suppliers, contractors and service providers.	
		Our commitment will be <b>integrated in the strategic pillars of the Harris Health strategic</b> <b>plan</b> and anchored in, target setting, at least quarterly reporting and accountability mechanisms designed to demonstrate progress and achieve clearly articulated outcomes.	
		Our efforts will be <b>well grounded in Harris Health's mission and public responsibility</b> to improve lives in the communities where our employees and patients live and work.	
		A copy of the HHS Board of Trustees Diversity Equity and Inclusion (DE&I) Philosophy Statement.	
	2.	Discussion Regarding Diversity, Equity and Inclusion Initiatives at Harris Health System	As presented.
		Mr. Omar Reid, Senior Vice President, Human Resources, led the discussion regarding Diversity, Equity and Inclusion Initiatives at Harris Health System. He provided a brief overview of the employee engagement survey that concluded in November 2021. He presented Harris Health system-wide demographic breakdown, and shared the D&I career page and executive search policy, which was adopted in October 2021.	

## Mr. Reid stated that the policy would help find qualified candidates and ensure the pool of candidates are a representative of the community to help continue our efforts to diversify leadership and management teams. He touched upon the Executive Advisory Council, Employee Resource Groups (ERGs) and D&I glossary and toolkit. Additionally, Mr. Reid spoke on the safety net collaborative agencies and clinical affiliation agreements. Board discussion ensued regarding clinical affiliation agreements and educational programs at Harris Health. Mr. Reid stated that he intends to bring forth a report on HHS clinical education programs to the March Board meeting. A copy of the presentation is available in the permanent record. **Consent Agenda** Dr. Bracey stated that the following consent agenda items were discussed at length during the VIII. Items February Board Committee meetings. A. Recommend Committee Approval Motion No. 22.02-19 Moved by Ms. Elena Marks, seconded 1. Approval of the Internal Audit Charter by Dr. Andrea Caracostis, and 2. Approval of the Internal Audit Plan unanimously passed that the Board approve agenda items VIII.A.1. through 3. Approval to Appoint Mr. Mark Smith, Human Resources, as a Committee Member to the VIII.A.6. Motion carried. Harris County Hospital District 401K and 457(b) Administrative Committee and the Pension and Disability Administrative Committee, Effective as of February 1, 2022 4. Acceptance of the Harris Health System Third Quarter Fiscal 2022 Investment Report 5. Acceptance of the Harris Health System Fourth Quarter Calendar Year 2021 Pension Plan Report 6. Acceptance of the Harris Health System November 2021 Quarterly Financial Report Subject to Audit **B.** Consent Purchasing Recommendations Motion No. 22.02-20 Moved by Ms. Elena Marks, seconded 1. Approval of Purchasing Recommendations (Items A1 through A78) by Ms. Alicia Reyes, and majority passed that the Board approve Dr. Bracey stated that Purchasing's Transmittals (B1 through B21) are not for approval. A purchasing recommendations (Items copy of the purchasing recommendations is available in the permanent record. A1 through A78). Motion carried. **Professor Marcia Johnson opposed this** motion. Dr. Arthur Bracey recused on this matter related to BCM (Items A56 and A57).

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Consent Grant Agreements 1. Approval of Grant Agreement (Item C1 through C4)	Motion No. 22.02-21 Moved by Ms. Elena Marks, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VIII.C.1. Motion carried. Dr. Arthur Bracey recused on this matter related to BCM (Items C1 through C3).
<ol> <li>Consent Items for Board Approval</li> <li>Approval to Amend the Interlocal Lease Agreement Between The Harris Center and Harris County Hospital District d/b/a Harris Health System for the First and Second Floor Spaces Occupied in the Neuro Psychiatric Center at Ben Taub Hospital</li> <li>Approval to Amend the Lease Agreement Between Hartman Highway 6, LLC and Harris County Hospital District d/b/a Harris Health System for the Bear Creek Health Center</li> </ol>	Motion No. 22.02-22 Moved by Ms. Elena Marks, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda items VIII.D.1. and VIII.D.2. Motion carried.
<ol> <li>Consent Reports and Updates to Board</li> <li>Harris Health System December 2021 and January 2022 Financial Reports Subject to Audit</li> <li>Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System</li> <li>Update Regarding Population Health</li> <li>Update Regarding Pharmacy</li> </ol>	For informational purposes only - No action required.
<ul> <li>Consent Item for Notice</li> <li>1. Harris Health System Council-At-Large Meeting Minutes</li> <li>January 10, 2022</li> <li><i>{End of Consent Agenda}</i></li> </ul>	For informational purposes only - No action required.

E	New Item for Board Consideration	<ul> <li>A. Approval of Standing 2022 Committees, Appointment of Committee Members, and Approval of the 2022 Committee Charters</li> <li>Dr. Bracey requested a motion to approve the revisions to the Quality Committee, Budget and Finance Committee and Compliance and Audit Committee Charters and the Appointment of the Board members as voting members of these committees for the term March 1, 2022 through September 2023:</li> <li><u>Quality Committee</u></li> <li>Dr. Andrea Caracostis, Chair</li> <li>Ms. Elena Marks</li> <li>Ms. Alicia Reyes</li> </ul>	Motion No. 22.02-23 Moved by Ms. Jennifer Tijerina, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve the Standing 2022 Committee and 2022 Committee Charters (Quality, Budget and Finance, and Compliance and Audit). Motion carried.
		<ul> <li>Budget and Finance Committee <ul> <li>Mr. Lawrence Finder, Chair</li> <li>Dr. Ewan Johnson</li> <li>Professor Marcia Johnson</li> <li>Ms. Mia Mends</li> </ul> </li> <li>Compliance and Audit Committee <ul> <li>Professor Marcia Johnson, Chair</li> <li>Mr. Lawrence Finder</li> <li>Ms. Jennifer Tijerina</li> </ul> </li> <li>Ms. Alicia Reyes inquired about the reason why the Joint Conference Committee is exempt</li> </ul>	
		from the Texas Open Meetings Act (TOMA). Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney's Office, stated that the determination was made based upon applicable Attorney General Opinions and how they apply to the committees. The Joint Conference Committee does not need to comply with TOMA unless there is a quorum of the Board participating in the meeting. A copy of the standing committees and committee charters are available in the permanent record.	
		Dr. Bracey stated that the Joint Conference Committee Charter was revised to read that the committee would have up to thirteen (13) voting members, instead of up to eleven (11) voting members to reflect the addition of the Assistant Chiefs of Staffs to the Committee. Additionally, the third paragraph of the charter was corrected to read as follows:	

Meetin meetin comm Dr. Bra Charte memb	eetings of the Joint Conference Committee are not required to follow the Texas Open ngs Act, unless the number of Harris Health Board members participating in the ng requires compliance with the Open Meetings Act. A copy of the standing ittees and committee charters are available in the permanent record. acey requested a motion to approve the revisions to the Joint Conference Committee er subject to the aforementioned corrections along with appointment of the following bers of the Committee:	Conference Committee Charter. Motion carried.
Joint C	Conference Committee - Board Member Appointees	
•	Ms. Elena Marks, Chair	
•	Arthur Bracey – ( <i>ex–officio</i> )	
•	Alicia Reyes	
Joint C	Conference Committee - Non-Board Member Appointees	
•	Chief of Staff Ben Taub	
•	Chief of Staff LBJ	
•	Assistant Chief of Staff UT	
•	Assistant Chief of Staff BCM	
•	Chair of the Medical Executive Board	
•	Vice Chair of the Medical Executive Board	
•	Harris Health System Chief Executive Officer	
•	Harris Health Chief Operating Officer	
•	Harris Health System Chief Medical Executive	
•	Harris Health System Chief Medical Officer Ambulatory Care Services	
B. Appro	val of Revised 2022 Board of Trustees Calendar	Motion No. 22.02-25
А сору	y of the calendar is available in the permanent record.	Moved by Dr. Andrea Caracostis, seconded by Ms. Jennifer Tijerina, and majority passed that the Board approve agenda item IX.B. Motion carried. Professor Marcia Johnson opposed this motion.

х.	Strategic	A. Harris Health System Strategic Plan Initiatives	As Presented.
	Discussion	1. Discussion Regarding Strategic Financial Plan	
		Ms. Victoria Nikitin, Senior Vice President, Finance, led the discussion regarding the Strategic Financial Plan. She stated that the FY2023-2027 draft operating and capital projections represent the first attempt to reflect the strategic plan priorities in terms of financial expenditures over the next five years. While the operational and tactical details continue to be refined, Administration would like to share the ongoing process as it evolves from its origin to completion. Ms. Nikitin stated that Harris Health expects frequent changes to the underlying assumptions in future months and even years. Consistent with the strategic pillars, the financial projections link strategic initiatives to objectives and goals under each pillar. She explained that the initiatives are reflected in incremental operating expense below the baseline-operating margin. The combined operating income, or loss, represents a final bottom line after inclusion of the known impact. Additionally, Ms. Nikitin shared that the unknown or unidentified impact of strategic projects continues to be regularly evaluated for potential inclusion in the multi-year financial plan. Discussion ensued regarding the FY2023-2027 preliminary projections, the established baseline, and impact of the tax rates. A copy of the	
VI	Evocutivo	presentation is available in the permanent record.	
XI.	Executive Session	At 9:45 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session as permitted by law under Tex. Gov't Code Ann. §551.074.	
XII.	Reconvene	At 11:48 a.m., Dr. Arthur Bracey reconvened the meeting in open session and stated that the Board will take action on item 'C' of the Executive Session agenda.	
	Executive Session II	At 11:49 a.m., Dr. Arthur Bracey stated that the Board would re-enter into Executive Session as permitted by law under Tex. Gov't Code Ann. §551.074, Tex. Gov't §418.183, Tex. Gov't Code Ann. §551.085, Tex. Gov't Code Ann. §551.089, Tex. Health and Safety Code Ann §161.032, Tex. Occ. Code Ann. §151.002, and Tex. Occ. Code Ann. §160.007.	
	Reconvene II	At 12:35 p.m., Dr. Arthur Bracey reconvened the meeting in open session and stated that the Board will take action on item 'H' of the Executive Session agenda.	
		<ul> <li>B. Discussion Regarding the Evaluation of Chief Executive Officer, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session.</li> </ul>	No Action Taken.
		C. Discussion Regarding the Slate of Officers for the Harris Health Board of Trustees, Pursuant to Tex. Gov't Code Ann. §551.074, Including Consideration of Approval of the Harris Health Board of Trustees Slate of Officers.	Motion No. 22.02-26 Moved by Dr. Arthur Bracey, seconded by Ms. Alicia Reyes, and unanimously passed that the Board close nominations. Motion carried.

Mr. Finder led the discussion regarding the slate of officers for the Harris Health Board of Trustees effective March 2022 through September 2023. He presented a nomination for Dr. Andrea Caracostis as Secretary of the Board of Trustees. Mr. Finder opened the floor for any additional nominations and motioned to close nominations.	
<ul> <li>Dr. Arthur Bracey -Aye</li> <li>Dr. Andrea Caracostis -Aye</li> <li>Mr. Lawrence Finder -Aye</li> <li>Alicia Reyes – Aye</li> </ul>	Motion No. 22.02-27 Moved by Dr. Arthur Bracey, seconded by Ms. Alicia Reyes, and majority passed by a roll call vote to appoint Dr. Andrea Caracostis as Secretary of the Board of Trustees. Motion carried.
Elena Marks and Dr. Ewan Johnson. He opened the floor for any additional nominations and motioned to close nominations.	Motion No. 22.02-28 Moved by Dr. Arthur Bracey, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board close nominations. Motion carried.
<ul> <li>Dr. Arthur Bracey -Nay</li> <li>Dr. Andrea Caracostis -Nay</li> <li>Mr. Lawrence Finder -Nay</li> <li>Alicia Reyes – Aye</li> <li>Dr. Fugn Jakagan Aug</li> </ul>	Motion No. 22.02-29 Moved by Dr. Arthur Bracey, seconded by Dr. Andrea Caracostis, and majority passed by a roll call vote to appoint Dr. Ewan Johnson as Vice Chair of the Board of Trustees. Motion carried.
Finder opened the floor for any additional nominations. Ms. Jennifer Tijerina requested to nominate Ms. Elena Marks; however, Ms. Marks respectfully declined the nomination. Mr. Finder motioned to close nominations.	Motion No. 22.02-30 Moved by Dr. Jennifer Tijerina, seconded by Mr. Lawrence Finder, and unanimously passed that the Board close nominations. Motion carried.
<ul> <li>Dr. Arthur Bracey - Aye</li> <li>Dr. Andrea Caracostis - Aye</li> <li>Mia Mends - Aye</li> <li>Mr. Lawrence Finder - Aye</li> <li>Alicia Reyes - Aye</li> <li>Dr. Ewan Johnson - Aye</li> <li>Jennifer Tijerina - Aye</li> </ul>	Motion No. 22.02-31 Moved by Ms. Alicia Reyes, seconded by Mr. Lawrence Finder, and majority passed by a roll call vote to appoint Dr. Arthur Bracey as Chair of the Board of Trustees. Motion carried.

		D. Discussion Regarding Board of Trustees Roles and Responsibilities, Pursuant to Tex.Gov't Code Ann. §551.074	No Action Taken.
		<ul> <li>E. Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085</li> </ul>	No Action Taken.
		F. Consultation with Attorney Regarding the Harris County Hospital District Foundation, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session	No Action Taken.
		G. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov't Code §418.183, Tex. Gov't Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov't Code Ann. §551.071, Including Possible Action Regarding this Matter Upon Return to Open Session.	No Action Taken.
		Executive Session, Including Approval for Harris Health to Participate in the Statewide Settlement Agreement Reached with McKesson Corp., Cardinal Health, Inc., Amerisource-Bergen Drug Corp., and Teva Pharmaceutical Co. in Connection with Harris County v. Purdue Pharma, LP, et al., Case No.4:18-cv-00490 (S.D. Tex.); In Re National Prescription Opiate Litigation, MDL No. 2804, Case	Motion No. 22.02-32 Moved by Dr. Ewan Johnson, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item XI.H. Motion carried.
		Harris Health, by and through the Board of Trustees, hereby authorizes approval for Harris Health to Participate in the Statewide Settlement Agreement Reached with McKesson Corp., Cardinal Health, Inc., Amerisource-Bergen Drug Corp., and Teva Pharmaceutical Co. in connection with Harris County v. Purdue Pharma, LP, et al., and In Re National Prescription Opiate Litigation.	
		I. Discussion Regarding Harris Health System Executive Compensation, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session	Deferred.
XIII.	Item(s) Related to Health Care for the Homeless Program	Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program.	Motion No. 22.02-33 Moved by Ms. Alicia Reyes, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item XIII.A. Motion carried.

HCHP Fourth Quarter Quality Management Report	
Dr. Jennifer Small, Interim Executive Vice President, Ambulatory Care Services, presented Health Care for the Homeless Program (HCHP) operational update. She stated that there were 230 new adult patients and 11 new pediatric patients associated with the program. She noted that HCHP is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). At the close of January, HCHP served 1,172 unduplicated patients and completed 1,724 total visits. Dr. Small stated that the amount of unduplicated patients seen overall has remained consistent compared to the prior year.	
Dr. Small presented the new HCHP Waiving Client Fees Policy. The policy is a requirement of HRSA to assure that any fees or payments required by the center services will be reduced or waived to ensure that no patient will be denied services due to their inability to pay.	
Ms. Tracey Burdine, Director, Health Care for the Homeless Program, stated that Houston City Council recently approved the construction of the Housing Navigation Center. She mentioned that the 186-bed facility will be an essential component of the homeless response system and that the unsheltered individuals will reside at the center until their permanent housing arrangements are finalized. Dr. Small presented changes in scope for the Navigation Center, Jackson Hinds Gardens and the Salvation Army Family.	
Dr. LaResa Ridge, Medical Director, Health Care for the Homeless Program, presented the Q4 Quality Management Report. She stated that HCHP has elected to focus on three (3) main areas of improvement, which includes Adult BMI Benchmark, Depression Follow-up & Screening, and Statin Therapy. Dr. Ridge addressed the three (3) standards, HCHP intentional goals, and action plans put in place to ensure that the program meets and exceeds quality benchmarks. A copy of the operational update is available in the permanent record.	
B. Approval of Changes of Scope	Motion No. 22.02-34
<ul> <li>Extend Days of Operation at Salvation Army Family Residence, Effective March 1, 2022</li> <li>Open New Clinic at Navigation Center, Effective May 1, 2022</li> <li>Close the Jackson Hinds Gardens Location, Effective March 1, 2022</li> </ul>	Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item XIII.B. Motion carried.
	<ul> <li>Health Care for the Homeless Program (HCHP) operational update. She stated that there were 230 new adult patients and 11 new pediatric patients associated with the program. She noted that HCHP is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). At the close of January, HCHP served 1,172 unduplicated patients and completed 1,724 total visits. Dr. Small stated that the amount of unduplicated patients seen overall has remained consistent compared to the prior year.</li> <li>Dr. Small presented the new HCHP Waiving Client Fees Policy. The policy is a requirement of HRSA to assure that no patient will be denied services due to their inability to pay.</li> <li>Ms. Tracey Burdine, Director, Health Care for the Homeless Program, stated that Houston City Council recently approved the construction of the Housing Navigation Center. She mentioned that the 186-bed facility will be an essential component of the homeless response system and that the unsheltered individuals will reside at the center until their permanent housing arrangements are finalized. Dr. Small presented changes in scope for the Navigation Center, Jackson Hinds Gardens and the Salvation Army Family.</li> <li>Dr. LaResa Ridge, Medical Director, Health Care for the Homeless Program, presented the Q4 Quality Management Report. She stated that HCHP has elected to focus on three (3) main areas of improvement, which includes Adult BMI Benchmark, Depression Follow-up &amp; Screening, and Statin Therapy. Dr. Ridge addressed the three (3) standards, HCHP intentional goals, and action plans put in place to ensure that the program meets and exceeds quality benchmarks. A copy of the operational update is available in the permanent record.</li> <li>B. Approval of Changes of Scope</li> <li>Extend Days of Operation at Salvation Army Family Residence, Effective March 1, 2022</li> <li>Open New Clinic at Navigation Center, Effective May 1, 2022</li> </ul>

	C. Approval of NEW HCHP Waiving Client Fees Policy	Motion No. 22.02-35 Moved by Ms. Alicia Reyes, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item XIII.C. Motion carried.
XIV. Adjournment	Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 12:49 p.m.	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on February 24, 2022.

Respectfully Submitted,

Arthur Bracy Arthur Bracey, M.D., Chair

Elena Marks

Elena Marks, Secretary

Minutes transcribed by Cherry Pierson